



**San Bernardino County Homeless Partnership
West Valley HPN/Regional Steering Committee**

Wednesday, January 8, 2025 • 9:00 a.m. to 11:00 a.m.

**Hosted by the City of Rancho Cucamonga - Please Join Us at
RC City Hall – **Tri-Communities Conference Room**
10500 Civic Center Drive, Rancho Cucamonga 91730**

**or
By Zoom Video Conference:**

<https://us02web.zoom.us/j/85194946723?pwd=TUUh0cHZGM1JEZ0I3S1I3YXFEUnAvQT09>

Meeting ID: 851 9494 6723- Password: 183200

Dial in +1 669 900 6833 - One tap mobile +16699006833,,89595982006# US (San Jose)

MEETING AGENDA

OPENING REMARKS	PRESENTER
A. Call to Order B. Welcome and Introductions <i>Public comment and participation is available and welcomed during all agenda items</i>	Don Smith Erika Lewis-Huntley
REPORTS & UPDATES	
C. Interagency Council on Homelessness D. Homeless Provider Network E. Office of Homeless Services F. State and Federal Updates G. Regional City & Service Provider Partners	Erika Lewis-Huntley Don Smith OHS staff RSC Committee Members
PRESENTATIONS / DISCUSSION ITEMS	
H. <u>West Valley Regional Steering Committee Delegate Elections</u> I. <u>“Building A Connected Community of Care in the West Valley Region”</u> a. <u>Inland Housing Solutions: Integrating Healthcare & Housing-related Services to Help Break the Cycle of Homelessness in the Inland Empire</u> b. <u>CaAIM Regional Cross-Sector Integration Pilot Project w/HC2 Strategies</u> c. <u>West Valley Regional CES Working Group</u> J. <u>Final Preparations for the 2025 CoC Point-in-Time Count</u>	Anna Ulibari, Co-Chair Central Valley RSC. Marisela Manzo, IHS Community Engagement Director Don Smith Pastors Don & Ethel Rucker Erika Lewis-Huntley
CLOSING	
K. Additional Public Comment L. Adjournment	Don Smith Erika Lewis-Huntley
<p align="center">Next Regularly Scheduled Meeting: West Valley Regional Steering Committee Wednesday, February 12th, 2025, 9:00am-11:00am Rancho Cucamonga City Hall – Tri-Communities Conference Room & by Zoom Video Conference</p>	

Mission Statement

The Mission of the San Bernardino County Homeless Partnership is to provide a system of care that is inclusive, well planned, coordinated and evaluated and is accessible to all who are homeless and those at-risk of becoming homeless.

THE SAN BERNARDINO COUNTY HOMELESS PARTNERSHIP MEETING FACILITY IS ACCESSIBLE TO PERSONS WITH DISABILITIES. IF ASSISTIVE LISTENING DEVICES OR OTHER AUXILIARY AIDS OR SERVICES ARE NEEDED IN ORDER TO PARTICIPATE IN THE PUBLIC MEETING, REQUESTS SHOULD BE MADE THROUGH THE OFFICE OF HOMELESS SERVICES AT LEAST THREE (3) BUSINESS DAYS PRIOR TO THE PARTNERSHIP MEETING. THE OFFICE OF HOMELESS SERVICES TELEPHONE NUMBER IS (909) 501-0610 AND THE OFFICE IS LOCATED AT 560 E. HOSPITALITY LANE SUITE 200 SAN BERNARDINO, CA 92408. <http://www.sbchp.sbcounty.gov/> AGENDA AND SUPPORTING DOCUMENTATION CAN BE OBTAINED AT 560 E. HOSPITALITY LANE SUITE 200 SAN BERNARDINO, CA 92408 OR BY EMAIL: HOMELESSRFP@HSS.SBCOUNTY.GOV.

San Bernardino County Homeless Partnership
West Valley Regional Steering Committee
RSC Delegate Election Guidelines In Brief – January 2025

- **The West Valley Regional Steering Committee is currently made up of 16 Voting Delegates**
 - 8 government seats, 8 non-government seats
 - RSC voting delegates must represent a governmental or community-based organization located within the region
 - All six cities within the region have been designated one of the government seats on the RSC
 - Each City must designate a representative to accept their seat on the RSC
 - Any City seat not accepted shall be open to election of another government representative
 - All other seats on the WV RSC are held for the term by the organization/agency of the delegate elected to represent them
 - Voting delegates shall serve a term not to exceed two (2) years

- **West Valley Regional Steering Committee Delegate Elections procedures – January 2025 revised**
 - All 16 RSC delegate seats shall be up for election or appointment in January 2025
 - Nominations for non-appointed delegate seats shall be opened during the RSC Meeting on December 11th, 2024 and remain open up to and including the day of the election
 - Candidates for delegate seats must represent a CoC member organization with a physical service location within the region (including satellite offices, collaborative workspace, regularly scheduled outreach/service activities, etc.)
 - **Elections will be held during the RSC Meeting on January 8th, 2025**
 - Paper ballots will be available for eligible voting representatives who attend the January 8th Meeting in person
 - Electronic ballots will be sent to representatives of eligible CoC member organizations for submission on the day of the election
 - All ballots shall be cast by 10:00am on January 8th
 - Ballots shall be tallied, and results of the election shall be announced before the end of the meeting at 11am
 - Elections for RSC Co-Chairs, one government and one non-government representative, shall be held following the results of the delegate elections
 - Co-Chairs shall be elected from among the 16 elected/appointed delegates
 - All CoC member organizations located in the region will be eligible to cast one ballot during the regional elections
 - Qualified individuals/organizations may register as a CoC member organization and participate in the election up to and including on the day of the election



SAN BERNARDINO COUNTY
INTERAGENCY COUNCIL ON HOMELESSNESS
**COMMITTEE AND REGIONAL
– RULES AND PROCEDURES**

COMMITTEE BACKGROUND

Mission and Scope

The mission of the Committees shall be to support the development of policies and procedures which serve the growth and development of the Interagency Council on Homelessness (ICH), and which do not conflict with the adopted Governance Charter and Bylaws of ICH. The ICH desires to obtain the broadest possible involvement in homeless assistance programs and the decision-making process that affect homeless individuals and families within the County. The principal means of obtaining this participation is through the ICH Membership and its advisory bodies.

Advisory bodies are established through the committee structure. Committee development is designed to achieve the following goals:

1. Increase participation by ICH and Continuum of Care (CoC) members and designees in the policy process;
2. Undertake specific tasks as requested by the ICH;
3. Develop proposals and recommendations, with Office of Homeless Services (OHS) staff assistance, for ICH consideration;
4. Interact with staff and Council members so the concerns of local governments are fully understood in the formulation of regional policies; and
5. Actively seek the involvement of other regional agencies, and business and citizen groups so that their perspective can be incorporated in ICH's policies and decisions.

Duties and Responsibilities

The ICH Committees shall have the power, duty and responsibility to:

- Compile, document and have archived, in a form accessible to the membership and public, any documents related to the committee and/or ICH including all actions taken to amend said documents.
- On its own initiative or in response to a request by a committee, committee members, members of the CoC or the ICH governing board, review CoC related governing documents and recommend amendments to such documents to the ICH.
- Conduct periodic reviews and recommend amendments to policies, written standards, and procedures in order to enhance the CoC.
- Assist in the development and documentation of the structure and functioning of all committees.
- Develop internal standards for its committees as long as they do not supersede or supplant ICH rules and/or regulations.
- Create sub-committees as needed to complete its work.
- Adopt such special rules as it deems advisable to govern the conduct of internal Committee business which are not inconsistent with the Rules, Policies and Procedures of ICH.
- Perform other duties as requested by the ICH and provide copies of correspondence to the ICH through the OHS.

REGIONAL STEERING COMMITTEES

Background

On September 25, 2019, the ICH voted to accept changes to its Governance Charter and Bylaws reflecting a change in the structure of the ICH. The restructuring calls for the creation of Regional Steering committees that will combine the efforts of members of the Homeless Provider Network (HPN) with city regional representatives to create a new joint regional committee that will report directly to the ICH.

The new joint regional committee will represent all cities, homeless services organizations, homeless advocates, and members of the public interested in the provision of homeless services to the region through the CoC. The HPN will continue to meet on a quarterly basis comprised of all five (5) regional groups representing the following regions as identified in the ICH Governance Charter and Bylaws: Central Valley, Desert, East Valley, Mountains, and West Valley. The new joint regional committee will meet monthly in place of the HPN monthly regional meetings.

Role and Functions of the Committees

The ICH Regional Steering committees will provide leadership and serve as a regional advisory body for the ICH as members of the CoC. ICH Regional Steering committees will be comprised of CoC members uniting members of the HPN and representatives from each regional city, incorporated and unincorporated, schools, county agencies, and public and private entities. The Regional Steering committees roles and responsibilities include:

1. Setting regional priorities, goals and action steps based on recommendations set forth in the Multijurisdictional Homeless Action Plan;
2. Facilitating regional alignment of resources and service coordination;
3. Coordinating regional participation in all San Bernardino County Homeless Partnership and CoC activities;
4. Engaging a broad range of public and private stakeholders in regional planning and coordinated service delivery; and
5. Providing project funding priorities and recommendations for regionally funding resources, based on a project prioritization process.

The Regional Steering Committees will meet as many times as necessary to accomplish the assigned tasks stated in these rules and procedures. Committees will make available all meeting minutes for the ICH and public and provide a summary of activities and other recommendations monthly or as requested by the ICH. Each Regional Steering committee may create subcommittees to focus on specific issues, challenges, or projects related to the committee's assigned tasks.

Membership

Committee membership will include relevant CoC members and other interested stakeholders or relevant experts. Each Regional Steering committee is open to all agencies or municipalities interested in addressing homelessness in one of the five regions. For the purposes of conducting business and maintaining a quorum, each region will be composed of a minimum of six (6) or a maximum of twenty (20) voting delegates. There must be a minimum of one (1) non-governmental seat for every government seat on each committee and voting delegates must represent a governmental or community-based organization located within the region.

Each Regional Steering committee will be composed of two (2) co-chairs, one HPN individual elected by the HPN to represent the homeless service providers, and one appointed by the City Select committee to represent their region on ICH. In addition, each Regional Steering committee will appoint a Secretary to be responsible for preparing agendas, invitations, draft recommendations and reports for meetings in consultation with the OHS.

The election of the remaining eighteen (18) voting regional delegates will be voted on individually using the following procedures:

- The first nominee receiving a majority of votes cast will be declared duly elected to fill the position.
- If no nominee receives a majority vote on any vote, then the lowest vote receiver and anyone not receiving a vote will be dropped from the next ballot until a nominee receives a majority.
- After a position is filled, nominations will again be requested for the next position until all eighteen (18) elected regional voting delegates have been filled.
- No two elected regional delegates may come from the same agency or affiliated agency.

All participants of each Regional Steering committee may vote for the delegates who will be voting on their behalf as part of each committee. Each of the eighteen (18) voting delegates shall serve a term not to exceed two (2) years. Elections will occur biennially.

Meetings

Each Regional Steering committee shall convene regular monthly meetings. Each meeting of the Regional Steering committee shall be held at a date and location, fixed by the Committee at its previous session, and preceding meetings of the ICH when such meetings are scheduled at an appropriate time.

Ad hoc meetings may be convened by either co-Chair:

1. When the majority of voting delegates make a request for such a meeting;
2. At the request of the ICH when circumstances demand; and
3. Via internet/teleconference if so agreed by a simple majority of delegates, in accordance with the Brown Act.

In addition to exercising the powers conferred upon them elsewhere by these rules, either co-Chair shall declare the opening and closing of each meeting of the Regional Steering committee, shall direct the discussion, ensure the observance of these rules, and shall accord the right to speak, and announce decisions. The Chairperson may also call a speaker to order if their remarks are not relevant to the subject under discussion.

Records of the meetings of the Regional Steering committee shall be kept by the Secretary and shared with the Office of Homeless Services secretary to be made available to the ICH Board. Meetings shall be conducted in accordance with the provisions of the Brown Act (Government Code, section 54950, et seq.) and under Robert's Rules of Order.

SBCHP CoC
West Valley Regional Steering Committee
2024 Regular Participant List

Agency/Organization	Primary Representative	Regional Location	CoC Member
Arrowhead Regional Medical Center	Danielle Orozco		
Aspiranet	Yolanda Phillips		
Catholic Charities-SB Western Region	Stephanie Reyes	X	X
Chaffey College	Prentice Harris	X	
Children's Fund			X
Christian Development Center	Donald Rucker	X	X
City of Chino	Kari Franco	X	X
City of Chino Hills	Yvette Brunetto	X	X
City of Ontario	Eric Avila	X	X
City of Montclair	Gabe Fondario	X	X
City of Rancho Cucamonga	Erika Lewis-Huntley	X	X
City of Fontana	Lanea Coleman		X
Community Action Partnership	Charles Karsch		X
County Community Dev & Housing	Amanda Tower		X
County Dept. of Aging & Adults Services		X	
County Dept. of Behavioral Health	Andre Boussieux	X	X
County Superintendent of Schools	Tyrese Crawford	X	X
Encompass Housing			
Family Assistance Program	ZaZette Scott	X	X
Foothill AIDS Project	Leslie Evans	X	X
Foothill Family Shelter		X	
Greater Ontario Business Council	Peggi Hazlett	X	
Greater Works House, Inc	Donna Blanton		X
Health Services Alliance	Robert Gipson	X	X
Heart2Serve	Brianna Cota	X	
Housing Authority-County of SB		X	X
House of Ruth, Inc		X	X
IE Pathways to Housing Network	Don Smith	X	X
IE Rebound	Owen Duckworth		
Inland Empire Health Plan	Ben Jauregui	X	X
Inland Fair Housing & Mediation Board	Ephraim Lee	X	
Inland Housing Solutions	Marisela Manzo		X
Impact Southern California	Omar Ahmed	X	
Inland Counties Legal Services	Linda Petite		
Inland SoCal United Way 211	Aziza Manuel	X	X
Inland Valley Hope Partners	Kami Grosvenor	X	X
LightHouse Social Service Centers	Darold Morris		X
Knowledge & Education for Your Success-KEYS	Martin De La Cruz	X	X
Launch Pad Collective	Robert Carrillo		
Love Chapel Life Changing Ministries	Pamela Kratzer		

SBCHP CoC
West Valley Regional Steering Committee
2024 Regular Participant List

Molina Healthcare	Robin Meggs	X	
Morongo Basin Conservation Association	Janet Johnson		X
Ontario-Montclair USD	Denise Flores	X	
Pacific Lifeline, Inc	Carmen Hall	X	
ReEntry Coordinating & Housing Support Srvc	Anthony Brazier		X
Rolling Start Inc.	David Aguilera		
San Antonio Regional Hospital	Aileen Dinkjian	X	
Sheriff's HOPE Team	Mike Jones	X	X
Step Up on Second	Tyler Durham		X
Symba Center	Antoinette Jackson		X
The Artisan's House	Claudia Espinoza		X
Upland Police Department	Jonathan Ingles	X	X
US Vets, Inc			X
With Open Arms	Deborah Harmon		

**CA-609 San Bernardino City and County Continuum of Care
Membership Application Instructions**

Thank you for your interest in participating in the CA-609 San Bernardino City and County Continuum of Care (CoC). The CoC is a regional or local planning body that coordinates housing and service funding for homeless families and individuals. The CoC is designed to promote a community-wide commitment to the goal of ending homelessness and to provide funding for efforts by non-profit providers, states, and local governments.

The CoC is made up of designated representatives of a “relevant organization”, as defined below. Relevant organizations and individuals within San Bernardino County may apply to be considered for membership in the U.S. Department of Housing and Urban Development (HUD) designated CA-609 San Bernardino City and County CoC.

Membership Eligibility. Section 578.5 of Title 24 of the Federal Regulations defines “relevant organizations” as including, “nonprofit homeless assistance providers, victim service providers, faith-based organizations, governments, businesses, advocates, public housing authorities, school districts, social service providers, mental health agencies, hospitals, universities, affordable housing developers, law enforcement, organizations that serve veterans and homeless and formerly homeless individuals.

Applicants must designate one representative on their application to vote on behalf of their organization. If they are unable to attend a CoC meeting, a voting representative from an organization may authorize another individual from their organization to be their alternate. A roster of voting representatives is maintained and updated at least annually.

CoC Member Duties Include:

- (1) Attend meetings of the full CoC membership, with published agendas, at least twice a year;
- (2) Adopt and follow a written process to select a board to act on behalf of the CoC, which process must be reviewed, updated, and approved by the CoC at least once every 5 years;
- (3) Appoint additional committees, subcommittees, or workgroups;
- (4) In consultation with the collaborative applicant and the HMIS Lead, develop, follow, and update annually a governance charter, which will include all procedures and policies needed to comply with HMIS requirements as prescribed by HUD; and a code of conduct and recusal process for the board, its chair(s), and any person acting on behalf of the board.

To see a full list of CoC duties and responsibilities click [here](#).

You can complete a membership application online at <https://sbchp.sbcounty.gov/> or complete a PDF file of the application and email it to homelessrfp@hss.sbcounty.gov or mail it to:

The Office of Homeless Services
560 E. Hospitality Lane, Suite 200
San Bernardino, CA 92415-0044

CA-609 San Bernardino City and County Continuum of Care

Membership Application

Instructions: Please submit this form via email to: HomelessRFP@hss.sbcounty.gov or by mail to the Office of Homeless Services – 560 E. Hospitality Lane, Suite 200, San Bernardino, CA 92415-0044

			Date:
Organization Name:			
Executive Director:			
Business Address:			
City:	State:	Zip:	
Email Address:			
Phone Number:			
Link to Organization’s Website:			

Primary CoC Voting Representative Name:	
Title:	
Email Address:	
Phone Number:	

Alternate Representative Name:	
Title:	
Email Address:	
Phone Number:	

Which of the following sectors best describes your organization sector?		
<input type="checkbox"/> Advocate	<input type="checkbox"/> Business	<input type="checkbox"/> CDBG/HOME/ESG Entitlement Jurisdiction
<input type="checkbox"/> Disability Service Organization	<input type="checkbox"/> EMS/Crisis Response Team	<input type="checkbox"/> Faith-Based Organization
<input type="checkbox"/> Homeless/Formerly Homeless Individual	<input type="checkbox"/> Hospital or Health Care Organization	<input type="checkbox"/> Housing Developer
<input type="checkbox"/> Law Enforcement	<input type="checkbox"/> LGBTQ Service Organization	<input type="checkbox"/> Local Government
<input type="checkbox"/> Mental Health Service Organization	<input type="checkbox"/> Non-Profit Homeless Service Provider	<input type="checkbox"/> Public Housing Authorities
<input type="checkbox"/> School District/College/University	<input type="checkbox"/> Social Service Provider	<input type="checkbox"/> Street Outreach Team
<input type="checkbox"/> Substance Abuse Service Provider	<input type="checkbox"/> Substance Abuse Service Provider	<input type="checkbox"/> Veteran Organization
<input type="checkbox"/> Victim Service Provider	<input type="checkbox"/> Youth Homeless Organization	Other:

By submitting this application, you hereby agree to meet the Continuum of Care membership duties as outlined in the accompanying Instructions and attest that your organization’s representative or alternate can attend meetings at least twice a year.

Signature

Date

The Solution to Homelessness is Straightforward:
HOUSING!

**Inland Housing Solutions:
 Integrating Healthcare & Housing-related Services to
 Help Break the Cycle of Homelessness**

**Nominations for Delegate Seats on the
 West Valley Regional Steering Committee**

**Plus,
 West Valley Regional CES Working Group,
 Updates on CoC activities &
 City & Regional Service partners**

**West Valley HPN-Regional Steering Committee Meeting
 December 11, 2024, 9:00am**

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San Bernardino County Homeless Partnership
 West Valley HPN/Regional Steering Committee

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C. Interagency Council on Homelessness	Erika Lewis-Huntley
D. Homeless Provider Network	Don Smith
E. Office of Homeless Services	OHS staff
F. State and Federal Updates	RSC Committee Members
G. Regional City & Service Provider Partners	
PRESENTATIONS / DISCUSSION ITEMS	
H. <i>Inland Housing Solutions: Integrating Healthcare & Housing-related Services to Help Break the Cycle of Homelessness in the Inland Empire</i>	Marisela Manzo Community Engagement Director.
I. <i>Nominations for Delegate seats on the West Valley Regional Steering Committee - RSC Elections to be held on January 8th, 2025</i>	Don Smith Erika Lewis-Huntley
J. <i>West Valley Regional CES Working Group: "Building a Connected Community of Care in the West Valley Region"</i>	Don Smith Pastors Don & Ethel Rucker
K. <i>Preparations for the 2025 CoC Point-in-Time Count</i>	Erika Lewis-Huntley
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M. Adjournment	Erika Lewis-Huntley
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**CONGRATULATIONS
TO THE
NEWLY ELECTED MEMBERS OF THE
CONTINUUM OF CARE BOARD**

Category	CoC Board Member
Board of Supervisors	Supervisor Joe Baca Jr.
Community Revitalization	Carrie Harmon
Dept. Human Services	Diana Alexander
Superintendent of Schools	Tyrese Crawford
New Candidate	Acquanetta Warren
Stakeholder City Representative	David Rabindranath
Member At-Large - Consumer	Eunice Abel
Member At-Large - Consumer	Wayne Hamilton
Member At Large	Erika Lewis-Huntley
Member At Large	Paul Fournier
Member At Large	Sandra Ibarra
Member At Large	Shaniqua Freeman
Member At Large	Karen Young-Lowe
Member At Large	Mike Jones
Service Provider	Sue Walker
Service Provider	Antoinette Jackson
Service Provider	Lakita Johnson
Service Provider	Marisela Manzo
Service Provider	Kameron Grosvenor

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The following is a recap of events from the Office of Homeless Services:

CoC Board Vote
 Through collaboration with Dr. Pat Leslie, Joe Colletti, Dawn Lee, Jessica Alexander, Diana Alexander and the Office of Homeless an election of CoC Board Members took place. Electronic voting opened on November 15th and concluded with in person voting on November 18th between 9am-11am. Out of 64 CoC agencies, 20 participated in the voting. The election produced the following results (see next slide):

HHAP 1-3 Summary and Reconciliation
 The HHAP Grant Funding Executive Summary has been released, covering reports through August 2024. An updated Executive Summary will be issued to keep everyone informed. To reconcile HHAP 1-3, letters have been sent to the awarded contractors outlining the reconciliation process. Our goal is to ensure a positive experience for all as we work through this process together.

HHAP 4 Update
 The first round of HHAP 4 contracts, includes 8 agencies, and will be presented to the Board of Supervisors for approval in December. It is expected for the remaining agencies to be presented for approval in early 2025. The total Award for HHAP 4 is \$4,430,501.22 and is being distributed as approved by the CoC.

HHAP 5
 San Bernardino County Office of Homeless Services (OHS) has been awarded \$11 million in funds through the **Homeless Housing, Assistance and Prevention (HHAP) Program Round 5** from the California Department of Housing and Community Development (HCD). HHAP-5 will support the expansion of current efforts that San Bernardino County and the Continuum of Care (CoC) are undertaking to address regional homelessness, while emphasizing collaborative efforts among participating applicants. HHAP-5 funding is allowable for the following service categories: Outreach and Site Coordination, Land Use and Development, Development of Interim and Permanent Housing Options, Coordination of and Connection to Service Delivery. A HHAP-5 Kick Meeting will be held in December.

CoC Quarterly Spending Report
 CoC Program Grant recipients who have an outstanding balance past their period of performance end date have been issued letters with information regarding their agency’s contracted expenditure amount and term of contract. The CoC Quarterly Spending Report from 9/30/24 received from the United States Department of Housing and Urban Development (HUD) Office of Special Needs Assistance Programs (SNAP) was used to determine the information placed in each personalized letter.

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<div style="display: flex; justify-content: space-between; align-items: center; border-bottom: 1px solid black; padding-bottom: 5px;"> <div style="text-align: center;"> <p>Homeless Services</p> <p>Announcement</p> </div> </div> <h3 style="text-align: center; margin-top: 10px;">HHAP-5 Award Announcement</h3> <p>We are excited to announce that the San Bernardino County Office of Homeless Services (OHS) has been awarded \$11 million in funds through the Homeless Housing, Assistance and Prevention (HHAP) Program Round 5 from the California Department of Housing and Community Development (HCD). HHAP-5 will support the expansion of current efforts that San Bernardino County and the Continuum of Care (CoC) are undertaking to address regional homelessness, while emphasizing collaborative efforts among participating applicants.</p> <p>HHAP-5 funding is allowable for the following service categories:</p> <ul style="list-style-type: none"> • Outreach and Site Coordination Developing a Coordinated Outreach Resources and Engagement (CORE) Program consisting of street outreach and engagement teams that would meet frequently to ensure street outreach and engagement is nimble enough to regularly engage homeless individuals in a timely manner by appropriate street outreach teams. • Land Use and Development Collaboration between intrinsic jurisdictions, such as the County and CoC, Coordination between contractors, regulatory agencies, utilities, and other entities. • Development of Interim and Permanent Housing Options Working with local municipalities for a regionwide analysis of all resources available to local governments, non-profits, and faith-based organizations using an asset mapping approach, Focusing on smaller solutions, such as unaccompanied women, veterans, or youth to make headway into solving homelessness. • Coordination of and Connection to Service Delivery Identifying all funding and housing options available to cities with high homeless and at-risk populations to understand the amount of housing options available in each community. • Coordination of and Connection to Service Delivery Implementing coordination activities provided through local public sessions, Continuing with the joint coordination of services and service delivery between San Bernardino County and the CoC, Connecting to mainstream services. <p>A HHAP-5 Kick Meeting will be held to discuss and provide more information on the following:</p> <ul style="list-style-type: none"> • Funding requirements • Service categories • Proposals and Contracts • Timeline for funding and service implementation <p>HHAP-5 Kick-Off Meeting Date: Thursday, 12/5/24 Time: 10-11:30am Location: First 5 Commissioner Room 735 E Carnegie Dr #150 San Bernardino, CA 92408-0044</p> <p>OHS would like to thank all the stakeholders who attended and participated in the HHAP-5 Community Meetings held in February 2024, as your input was highly valuable in applying and being awarded this funding. OHS looks forward to collaborating with agencies to continue addressing homelessness in the region!</p>	<div style="display: flex; justify-content: space-between; align-items: center; border-bottom: 1px solid black; padding-bottom: 5px;"> <div style="text-align: center;"> <p>Homeless Services</p> <p>Training Announcement</p> </div> </div> <p>San Bernardino County and the San Bernardino Continuum of Care have partnered with Focus Strategies, a technical assistance and consulting firm that supports community strategies to reduce and end homelessness, to offer virtual and in-person capacity building training for service providers to support regional efforts to reduce and end homelessness.</p> <p>The First Module, Using Data to Drive Results and Advance Equity is a three-part training series that focuses on the critical role data plays in supporting and improving programs and the homeless response system.</p> <p>Audience: This training module is designed specifically for Program Managers and people who enter data into HMIS.</p> <p>At the end of all three sessions, attendees can expect to understand:</p> <ul style="list-style-type: none"> • the importance and critical role that data can play in supporting and improving programs and the homelessness response system, • how to collect, review, and use different types of data for different purposes to improve homelessness response efforts, • the ways in which commonly used assessment tools can guide the planning and provision of services, and • how to use different data sources to explore racial inequities, disproportionalities, and disparities within the homelessness response system. <p style="text-align: center; color: blue; font-weight: bold;">This three-part series will be delivered November 12th, 19th, and December 3rd from 10:00 AM- 12:00 PM PT. If you can't attend this series or will miss one of the sessions, the series will be provided again in February 2025. Attendance of all three sessions will be rewarded with a Certificate of Completion from Focus Strategies.</p> <p style="background-color: yellow; padding: 2px;">To register for the series, fill out the form here no later than November 11, 2024. Invitations to all three sessions will be sent to the email you provide.</p>
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<div style="text-align: center;"> <p>REQUEST FOR APPLICATIONS FOR Housing and Homelessness Incentive Program Continuum of Care RFA OHS 24-05</p> <p style="color: blue; font-weight: bold; margin-top: 20px;">AMMENDMENT NO. 1</p> </div>	<div style="display: flex; justify-content: space-between; align-items: center; border-bottom: 1px solid black; padding-bottom: 5px;"> <div style="text-align: center;"> <p>San Bernardino County Office of Homeless Services</p> </div> <div style="text-align: center;"> <p>Request for Applications Housing and Homelessness Incentive Program – Continuum of Care</p> </div> <div style="text-align: right;"> <p>No. 24-05 Page 10 of 53</p> </div> </div> <p>It is the expectation that programs funded with HHIP funds improve housing stability <u>and</u> health outcomes for participants.</p> <p>B. PROJECT DESCRIPTION</p> <p>HHIP funds may be used to support a range of services and interventions for IEHP Members that are unsheltered homeless residents or at risk of homelessness. Applicants are strongly encouraged to prioritize the use of HHIP funds to assist IEHP Members experiencing literal homelessness move into safe, stable housing. HHIP funding should be housing-focused – either funding permanent housing interventions directly or, if used for shelter or street outreach, have clear pathways to connect IEHP Members to permanent housing options.</p> <p>a. Deliverables/Requirements:</p> <ol style="list-style-type: none"> a. Applicant shall expend funds on evidence-based programs serving people experiencing homelessness among eligible populations, including any of the following eligible uses: <ol style="list-style-type: none"> i. Develop partnerships between MCPs and social service agencies, the County, public health agencies, and public and community-based housing agencies to address homelessness. ii. Provide rapid rehousing for IEHP individuals and families, and interim housing for aging and disabled populations. iii. Expand access to housing services and street medicine programs. iv. Improve access to coordinated housing, health, and other social services. v. Reduce avoidable use of costly healthcare services. vi. Improve whole-person health for Medi-Cal enrollees, including behavioral health treatment and resources. vii. Implement solutions that better manage information to identify populations of focus and Member needs.
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Investment Area	Description	Funding
CoC Support	Strengthen housing-related infrastructure and increase the workforce (i.e., administrative costs, employee retention, certifications/trainings, PITC of Members determined as homeless, etc.).	\$1,000,000
CoC Collaboration and Partnerships	Support the increase in the number of housing-related service providers in the County. Examples of these providers will include, but are not limited to, those who can provide vital services like interim housing, rental assistance, supportive housing, outreach, and prevention/diversion. Emphasis is placed on providers who can share housing-related consumer data within the County HMIS and with health plans servicing the County.	\$2,000,000
Disparities and Equity Services Support	Enhance support for addressing disparities and equity in housing related services, including but not limited to outreach, coordination, and permanent supportive housing solutions. Examples of these providers would be those who provide direct housing services to vulnerable and/or marginalized populations who are experiencing or at risk of experiencing homelessness	\$1,000,000
Street Medicine Support	Support infrastructure to coordinate and meet Member health and housing needs in connection with street medicine teams providing healthcare for unsheltered homeless individuals. Alternative street medicine services may include are homeless, transportation to appointments, telehealth in the field, and/or health services provided at crisis and interim housing sites	\$1,000,000
Permanent Supportive Housing	Support the development and infrastructure of capital projects that are either in progress or nearing completion to support and expand housing capacity throughout all districts in San Bernardino County. Emphasis is placed on capital improvement projects that have established strategies for sustainable housing for populations who are homeless and/or at risk of experiencing homelessness.	\$5,000,000

7



New Funding Opportunity for Medi-Cal Providers Across California

Providing Access and Transforming Health (PATH) Capacity and Infrastructure Transition, Expansion, and Development (CITED) Round 4 Application Opens on January 6

On January 6, 2025, the Department of Health Care Services (DHCS) will open the [PATH/CITED](#) Round 4 application window.

The PATH CITED initiative provides funding to build the capacity and infrastructure of on-the-ground partners, including community-based organizations (CBO), hospitals, county agencies, Tribes, and others, to successfully participate in Medi-Cal. The deadline to apply for CITED Round 4 funding is 11:59 p.m. PST on March 7, 2025.

Application Preview
DHCS published the PATH CITED Round 4 [application outline](#) and [funding request workbook](#) to help prospective applicants prepare the resources and information required to complete their application prior to the funding window opening on January 6, 2025.

The application outline should be used as a planning tool, it is not the formal application. Applicants are still required to apply for PATH CITED Round 4 funding using the link that will be available on the PATH CITED website on January 6, 2025.

Prospective applicants are also encouraged to review the [CITED Round 4 Guidance Document](#) before applying.

Prospective applicants are also encouraged to review the [CITED Round 4 Guidance Document](#) before applying.

PATH CITED Round 4 Eligibility
Organizations eligible to apply for Round 4 funding include:

- CBOs
- County, city, or local government agencies
- Federally Qualified Health Centers
- Tribes
- Indian Health Care Providers
- Providers (including but not limited to hospitals and provider organizations)
- Others as approved by DHCS

PATH CITED Round 4 Priorities
CITED Round 4 priorities include the following:

- Enhanced Care Management (ECM) / Community Supports in rural counties
- Statewide ECM needs
- Tribal partners and providers
- Statewide Community Supports services needs
- County-specific gaps in ECM by Population of Focus
- County-specific gaps in Community Supports services by Community Support type
- CBOs
- Counties providing Transitional Rent

PATH CITED Round 4 Funding Webinars

PATH CITED Round 4 Information Session
On January 7, 2025, at 11:30 a.m. PST, DHCS will host a PATH CITED Round 4 Information Session ([advanced registration required](#)). All organizations seeking to apply for PATH CITED Round 4 funding are strongly encouraged to attend. The information session will provide an overview of the PATH CITED Round 4 application process, including how to apply and answer frequently asked questions.

"How to Make Your Grant Application Stronger Part 1" Webinar
On January 16, 2025, at 10 a.m. PST, DHCS will host a webinar on "How to Make Your Grant Application Stronger Part 1" ([advanced registration required](#)), to provide additional PATH CITED Round 4 application support.

The webinar will provide TA to help organizations that are considering applying for PATH CITED Round 4 funding by:

- Explaining what reviewers look for when scoring applications.
- Sharing tips for writing a strong grant application.
- Clarifying the funding goals for PATH CITED Round 4.

"How to Make Your Grant Application Stronger Part 2" Webinar
On February 3, 2025, at 10 a.m. PST, DHCS will host the "How to Make Your Grant Application Stronger Part 2" webinar ([advanced registration required](#)) to provide additional PATH CITED Round 4 application support.

The webinar will provide technical assistance to help organizations that are considering applying for PATH CITED Round 4 funding by:

- Explaining how to use the Funding Request Workbook.
- Clarifying DHCS guidelines and restrictions.
- Sharing strategies for creating a budget.

For more information about PATH CITED Round 4, please visit the [PATH CITED webpage](#). Please submit questions to cited@ca-path.com

8



HCD ANNOUNCEMENT

Homekey+ Program Notice of Funding Availability

The California Department of Housing and Community Development (HCD), in collaboration with the California Department of Veteran Affairs, is pleased to announce the release of the [Homekey+ Notice of Funding Availability](#) (NOFA) for approximately \$2.145 billion.

Additionally, HCD is pleased to announce the release of the [Tribal Homekey+ NOFA](#) for approximately \$121 million.

Applications for both NOFAs will be accepted continuously via an over-the-counter process beginning in January 2025.

Homekey+ will support the development of Permanent Supportive Housing (PSH) for Veterans, Tribal members, and other individuals with a mental health or substance use disorder challenge and who are also at-risk of or experiencing homelessness. Grant funding is available to cities, counties, or other local public entities, such as housing authorities, as well as federally or non-federally recognized Native American Tribes within California.

Proactive coordination with County Behavioral Health Departments, and for Veteran-serving projects, County Veteran Service Officers, is highly encouraged.

In addition to the NOFA, prospective applicants are also encouraged to review the [BHSA Prop 1 Overview for Housing Providers](#), which provides background information, Frequently Asked Questions (FAQs), and resources for housing providers to understand the changes to the BHSA under Proposition 1. It also provides information on how to engage with county behavioral health departments to support planning for the changes to BHSA that go into effect on July 1, 2026.

Required Pre-Application Meeting Process
Prior to submitting an application, all applicants will be required to have a pre-application meeting that includes all parties to the proposed

application. Applicants may request a pre-application meeting on the [Homekey+ webpage](#). Pre-application meetings will begin in early January. Applications submitted without a pre-application meeting will be returned and will lose their place in line for funding. Applicants with program questions may email homekey@hcd.ca.gov or hktribal@hcd.ca.gov for Tribal program questions at any time.

NOFA Workshop Webinar
General NOFA workshop webinar is planned for January 2025.

Tribal NOFA workshops are tentatively planned for January 2025.

Additional details will be available and posted to the [Homekey+ webpage](#) and [Tribal Homekey+ webpage](#) soon.

Application Submittal Information
The application forms and templates will be available on the Homekey+ webpage no later than January 22, 2025. Application materials must be submitted electronically. Application submittal requirements will be provided in the application instructions.

HCD will accept applications beginning January 30. Application submittal deadlines are as follows:


- **Gap Financing Project** applications are due by **March 14, 2025**, by 5pm PST*
- **All other project type** applications are due by **May 30, 2025**, by 5pm PST*

*Or until funds available funds are exhausted, whichever occurs first.

Questions? Please email Homekey@hcd.ca.gov.

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NOVEMBER 2024

Who Can Afford to Rent in California's Many Regions?

KEY FINDINGS¹


- 1.22 million extremely low-income households (30% AMI) cannot afford average rents in any county.
- Very low-income households (50% AMI) can only afford average rents in 3 counties.
- Lower-income households (60% AMI) can afford average rents in 14 counties.
- Low-income households (80% AMI) can afford average rents in 45 counties.
- Median-income households (100% AMI) can afford average rents in 57 of 58 counties.
- Even in counties with rents affordable to median-income households, median-income renters may face difficulty finding an available unit due to **extremely low vacancy rates at or below 4%**.
- 63% of zip codes are affordable to median income households.
- 33% of zip codes are affordable to low-income households.

POLICY RECOMMENDATIONS

To address the affordability gap identified in this report, the state needs to increase the supply of affordable homes. This means both new construction and preservation of existing affordable homes.

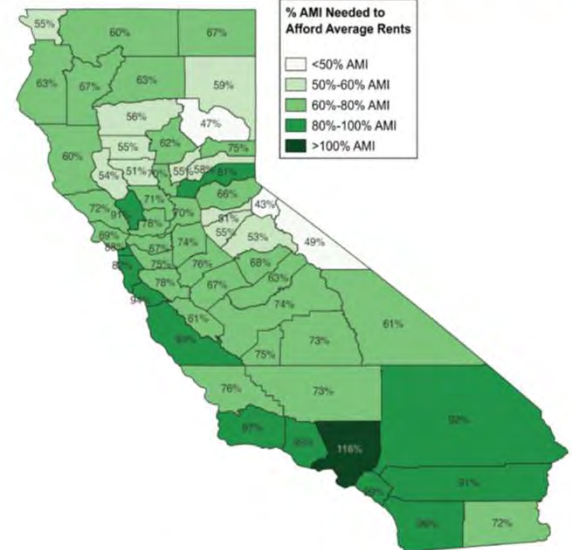
1. Production: Increase state investment in key affordable housing production programs focused on serving low-income households by expanding the state Low-Income Housing Tax Credit and Multifamily Housing Program.
2. Preservation:
 - Pass the Community Anti-Displacement and Preservation Program to provide funding and technical assistance to facilitate the preservation of unsubsidized affordable housing at-risk of conversion.
 - Strengthen enforcement of the state Preservation Notice Law to reduce the loss of subsidized affordable homes.
 - Expand the Portfolio Reinvestment Program to reduce the loss of subsidized affordable homes.
3. Create a "one-stop-shop" so that all state affordable rental housing resources can be awarded at one time with a single application, saving \$47,000 per home.
4. Encourage the use of market-based land use incentives, such as density bonus, to increase the supply of housing affordable to moderate-income households.

FIGURE 1: Southern California and Bay Area Counties Remain Unaffordable to Low-Income Renters



Sources: Bedroom-adjusted HUD Median Family Income, FY 2024, California Housing Partnership analysis of average rent and median income equity data from CoStar Group, accessed Sept. 2024. For details, see Appendix B.

APPENDIX B: PERCENT OF AMI NEEDED TO AFFORD AVERAGE RENTS BY COUNTY



Sources: Bedroom-adjusted HUD Median Family Income, FY 2024, California Housing Partnership analysis of average rent data from CoStar Group, accessed September 2024.

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Homeless Services

Announcement

POINT in TIME COUNT 2025

Volunteers Needed

The PITC is a critical survey to secure grant funding, as well as other resources for local communities to assist individuals who are homeless or at risk of becoming homeless.

VOLUNTEERS WILL:

- Attend a virtual training, available through the SBCHP website
- Be deployed in teams to survey individuals using the Survey 123 mobile application, a smart phone is required
- Hand-out backpacks filled with essential items



To volunteer, please scan QR code.
For more information, please visit:

sbchp.sbcounty.gov

JAN.
23
THURSDAY

Help count the unsheltered and make a difference

Greetings Community Partners,

In preparation for the 2025 Homeless Sheltered Count, we are reaching out to ask if you are aware of any Emergency Shelter and/or Transitional Housing projects, beyond those listed in the attached San Bernardino Continuum of Care Emergency Shelter and Transitional Housing Projects document, that should be considered for inclusion in the 2025 Sheltered Count.

If you know of any additional projects that meet Housing and Urban Development (HUD) criteria for Emergency Shelter and Transitional Housing, please email the following individuals with the necessary information:

- **Christopher Salazar:** Christopher.Salazar@hss.sbcounty.gov
- **Jonathan Garay:** Jonathan.Garay@hss.sbcounty.gov

Please include the following details in your email:

1. Name of Agency
2. Name of Project
3. Agency Contact Information
 - Agency name
 - Primary staff member name
 - Phone number
 - Email address

Please note: Emergency beds that are included in the Sheltered Count must meet one of the following HUD categories:

- **Facility-based:** Beds (including cots or mats) located in a residential homeless assistance facility dedicated for use by persons who are homeless.
- **Voucher:** Beds located in a hotel or motel and made available to persons who are homeless through vouchers or other forms of payment.
- **Other:** Beds located in a church or other facility not dedicated solely for use by persons who are homeless.

Transitional beds that are included in the Transitional Housing Count must meet the HUD definition of *Transitional Housing*—a project designed to provide housing and supportive services to homeless individuals, helping them transition to independent living within 24 months.

Thank you for your attention and support as we prepare for the 2025 Sheltered Count. We look forward to your input!

Best regards,
Christopher Salazar
Housing Administrative Manager
Office of Homeless Services
560 E. Hospitality Ln, Unit 200
San Bernardino, CA 92408

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2025 PITC Volunteer Training Schedule (Region Specific)

JANUARY 2025

Sun.	Monday	Tuesday	Wednesday	Thursday	Friday	Sat.
30		31	1	2	3	4
5	6 City of Colton In person training Time TBD	7 Open General Training - Virtual • 1:30 – 3:30 pm • 5:30 – 7:30 pm	8 West Valley Regional Volunteer Training • 1:30 – 3:30 pm - virtual • 5:30 – 7:30 pm - virtual	9 Desert Regional Volunteer Training • 10 am – 12 pm - virtual • 5:30 – 7:30 pm - virtual	10 Open General Training - Virtual • 10 am – 12 pm	11
12	13 Open General Training - Virtual • 10 am – 12 pm • 1:30 - 3:30 pm • 5:30 – 7:30 pm	14 Mountain Regional Volunteer Training • 10 am – 12 pm - in person Location TBD • 5:30 – 7:30 pm – virtual	15 Central Valley Regional Volunteer Training • 10 am – 12 pm – In-person Norman F. Feldthaus Library 555 W 6th St, San Bernardino, CA 92410 • 5:30 – 7:30 pm - virtual	16 East Valley Regional Volunteer Training • 10 am – 12 pm - in person in the Yucca Room in the Yucca Valley Comm. Center • 5:30 – 7:30 pm – virtual	17 Open General Training - Virtual • 1:30 - 3:30 pm	18
19	20 Holiday County Offices Closed	21 Final Open General Training - Virtual • 1:30 – 3:30 pm	22 ICH meeting	23 PITC	24	25
26	27	28	29	30	31	

Blue – RSC trainings
In Person Training – we will
Green – Open General trainings

The training schedule will be shared with PITC leads and posted on the SBCHP website PITC page and calendar with links.

Each region will promote their scheduled training date for the in-person and virtual trainings.

- OHS will send an invite email to all their volunteers- this is to include city's that will recruit their own volunteers or use city staff to do the count.
- The virtual links will be shared with the regional PITC Leads to send to volunteers.

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MOBILE SHOWERS

**HOT SHOWERS &
Personal Hygiene Items Provided
Clean Undergarments Provided**

When: Every Saturday Morning
8 AM-Noon

Where: Catholic Charities/SOVA
904 East California Ontario
(Near Mission Blvd & Bon View)

FIRST COME - FIRST SERVED
(No Registration Required) • Adults Only

Public Health On the Go!

MOBILE CLINIC COMING SOON TO YOUR COUNTY!

Medi-Cal application assistance will be available on-site

Low Cost or No Cost services offered, depending on eligibility



SERVICES OFFERED

- Primary Care
- Social Needs Screenings
- Behavioral Health

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ADOPT-A-FAMILY

Adopt-A-Family, our annual holiday gift program, matches local families struggling just to provide their children with food and housing with those who can show them that they are not forgotten. The experience of bringing the joy and blessings of the holiday season to one of these families is one that you will remember for a lifetime.

We have more than 100 families that need your help!

Please consider partnering with us to make a difference for a family in need this holiday season. Simply reach out to let us know your preferences for the family (or families!) you would like to adopt such as size, family composition, ages, and we'll match you with a family that closely matches your criteria.

For more information or to confirm your participation in this year's program, please contact our Director of Development and Communication, Misa Martinez, at 909-622-3806, x105 or misam@inlandvalleyhopepartners.org or simply click the button below.

YES! I want to adopt a family for the holidays!

Thank you for your continued support for Inland Valley Hope Partners' children and families!

You are cordially invited to

MALO'S

Winter WONDERLAND

Food, Toy Giveaway, Medical Services, Community Resources, and More!!
While supplies last!!

SATURDAY, DECEMBER 14TH
10AM-2PM
FIRST UNITED METHODIST CHURCH
918 N. EUCLID AVE., ONTARIO, CA



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IEHP
 Inland Empire Health Plan

We're in the Neighborhood!

December 10th | Healing and Inspiring the Human Spirit

COVID-19 Clinics in Riverside & San Bernardino County
[Click here for Clinics.](#)

***New* Community Resources**
[Link to Community Resources.](#)

Food Resources
[Link to Additional Resources.](#)

[Click here for Holiday Events in the IE](#)

IEHP Food Distribution Calendar- December



Click Here for Sites, Dates, and Times!
 The Food Distribution page is changed monthly or as needed.

Inland Empire Health Plan (IEHP) and Bienestar are (collaborating) to host free loose produce distribution sites in the cities the Inland Empire.

These distribution events are specifically designed for families and individuals throughout San Bernardino and Riverside Counties.

First come, first serve; no pre-registration needed, [On-site registration is encouraged.](#)

All community members are Welcomed!

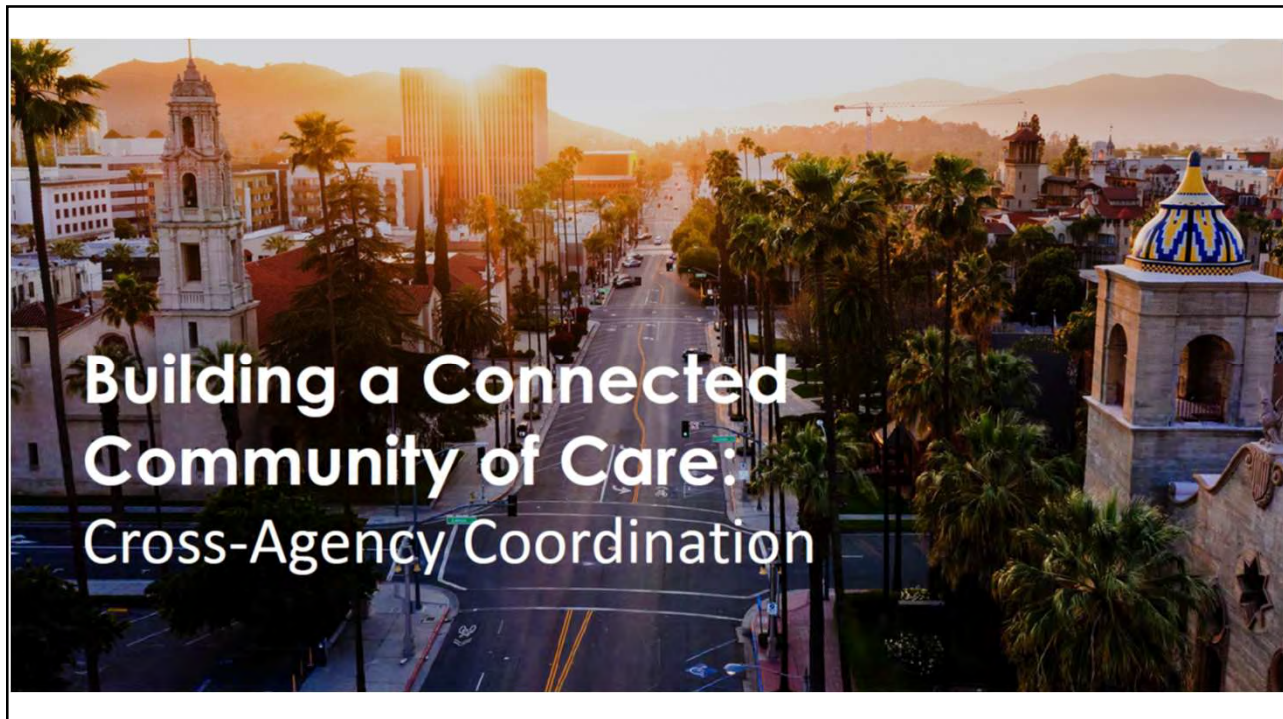
You're Invited to MALO'S ANNUAL

Winter Wonderland

Food and toy giveaway, community resources, and more!
 No registration needed, event is available until supplies run out

Saturday, December 14th
 10am-2pm
 First United Methodist Church
 918 N. Euclid Ave., Ontario, CA

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**West Valley Regional CES Working Group
December 4, 2024, 10:00am
Agenda**

- I. Introductions
- II. Updates from CES Regional Lead and other partners
- III. Building a Connected Community of Care
 - Developing an Effective Regional Housing Crisis Response System
 - System of Care Asset Mapping/Resource Inventory
 - Care Coordination that Gets Results
- IV. Project Updates / New Resource spotlight
- V. [West Valley Regional Housing-Homelessness Resource Inventory](#)
- VI. [West Valley Regional Request for Referral Assistance](#)
- I. West Valley Regional “Master List” / Case Conferencing
- II. Confidentiality and Information Sharing Agreement
- III. Who should be at the table?
- IV. Final thoughts/Next Steps

Next Regional CES Working Group Meeting – December 18th, 10:00am by Zoom

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Building A Connected Community of Care in the West Valley Region

- **Developing an Effective Regional Housing Crisis Response System**
 - **An efficient and coordinated process that**
 - **Diverts people from imminent homelessness whenever possible**
 - **Moves people from homelessness to housing as quickly as possible**
- **System of Care Asset Mapping/Resource Inventory**
 - **Developing a “real-time” inventory of shelter & housing-related resources**
 - **Identifying and filling the gaps in services**
- **Care Coordination that Gets Results**
 - **Networking / Build relationships / Form partnerships**
 - **Centralized-coordinated referral system (*Regional Request for Referral Assistance*)**
 - **Warm handoffs / Closed loop referrals**
 - **Case Conferencing / Real-time “Master List”**
 - **Target population strategies/initiatives**
- **West Valley Regional CES Working Group – 1st & 3rd Wednesdays of the month, 10:00am**
 - **Seeking participation from at least one representative from each city and regional service partners**
 - **Next Meeting – Wednesday, December 18th, 10:00am**

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West Valley Regional CES Working Group

Developing an Effective Regional Homelessness Response System

1. What are the biggest barriers faced by constituents seeking help with a housing/homelessness crisis in the West Valley Region?
2. What system interventions and resources are available to help constituents resolve their housing/homelessness crisis in the West Valley Region?
3. What agencies/organizations/programs in the West Valley Region are currently available to help constituents resolve their housing/homelessness crisis?
4. What currently are the biggest gaps in our system to help constituents resolve their housing/homelessness crisis?

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Partnering to Improve Care for People Experiencing Homelessness Profile Series: Cross-Sector Solutions for Improving Health and Homelessness in Kings and Tulare Counties

By Kathy Moses and Tyler Shives, Center for Health Care Strategies

Improving outcomes for people experiencing homelessness remains one of the most pressing challenges in California's health care landscape. Integral to this effort is the collaboration between managed care plans (MCPs) and Coordinated Entry Systems (CES), which often struggle to share data and coordinate efforts effectively. The launch of California Advancing and Innovating Medi-Cal (CalAIM) in January 2022 aims to address these issues by fostering better collaboration to achieve a more coordinated, person-centered, and equitable health system for all Californians, including people experiencing homelessness.

In response to CalAIM's directives, MCPs, local Continuums of Care (CoCs), and community partners are engaging in cross-sector partnerships to leverage new services and better meet the needs of people experiencing homelessness. While this is a complex and demanding endeavor, a cross-sector team serving two counties in California's Central Valley exemplifies best practices in effective collaboration. The team, comprised of the Kings-Tulare Homeless Alliance (KTHA) — the CoC serving Kings and Tulare Counties — and Anthem Blue Cross, Health Net, and CalViva Health — the MCPs serving Kings and Tulare Counties — partnered and participated in [Partnerships for Action: California Health Care & Homelessness Learning Collaborative](#). This two-year initiative, led by the Center for Health Care Strategies with support from the California Health Care Foundation, showcases how strategic partnerships can drive meaningful improvements in care and support for people experiencing homelessness.

PARTNERING TO IMPROVE CARE FOR PEOPLE EXPERIENCING HOMELESSNESS
 This profile series, a product of [Partnerships for Action: California Health Care & Homelessness Learning Collaborative](#), explores innovative cross-sector partnerships between health and homeless service providers that are working together to improve care and service delivery for people experiencing homelessness. [LEARN MORE](#)

Made possible through support from the California Health Care Foundation.

Success story in Kings-Tulare offers guide for improving CalAIM homelessness response

Improving outcomes for people experiencing homelessness remains one of California's most pressing challenges and is a top priority for groups implementing CalAIM. A major obstacle is the limited data exchange capability between managed care plans and local Continuums of Care (CoCs), the regional networks responsible for coordinating homeless assistance activities and resources.

As communities look for ways to better manage systems that track services for people experiencing homelessness, a **new profile from the Center for Health Care Strategies (CHCS)** highlights one local success story: a cross-sector partnership of a CoC and managed care plans in the Central Valley working together to improve data sharing and coordinate care.

The CHCS profile focuses on the collaboration between the Kings-Tulare Homeless Alliance — the CoC serving Kings and Tulare Counties — and its managed care plan partners in the region, which include Anthem Blue Cross, Health Net, and CalViva Health. The groups came together in 2022 through **Partnerships for Action**, a two-year learning collaborative for health care and homeless services organizations supported by CHCF.

After analyzing ways to better serve individuals in the region experiencing homelessness, the partnership identified the need for new roles at the CoC: a street medicine housing navigator, a racial equity coordinator, and a CalAIM coordinator. Each position has unique responsibilities that enhance collaboration among service providers. This initiative led to **Coordinated Entry Mapping** as well as a data project that systematically matches the names of people in the Homeless Management Information System (HMIS) who qualify for Enhanced Care Management services to those found in managed care plan member lists. The upshot? Significantly more eligible individuals have been linked to the services they need. The work also led to the first two-way HMIS and managed care plan data sharing agreement in California.

>> Read the full CHCS profile: Cross-Sector Solutions for Improving Health and Homelessness in Kings and Tulare Counties. Learn more about the CHCF-funded Partnerships for Action.

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Center for Health Care Strategies • Better care where it's needed most

WEBINAR
DEC. 12, 2:30-4:00 PM ET

Improving Health and Reducing Homelessness through Cross-Sector Partnerships: Insights from California

Funder: California Health Care Foundation

California leads the nation in homelessness. To tackle this critical issue, county stakeholders, health care, and homeless care organizations across the state are **partnering across sectors** to enhance the coordination of health and social care for people experiencing homelessness. These collaborative partnerships are facilitated in large part by CalAIM, California's Medicaid transformation initiative.

Over the past two years, eight cross-sector teams in California have piloted new strategies to improve the health and well-being of people experiencing homelessness through the **Partnerships for Action: California Health Care & Homelessness Learning Collaborative**, made possible by the California Health Care Foundation and led by the Center for Health Care Strategies (CHCS). This webinar will spotlight the experiences of two pilot teams that brought together health care and homeless service partners to better serve people experiencing homelessness. A panel discussion, including pilot team members and national experts, will highlight key takeaways on cross-sector collaboration and share practical insights on sustaining partnerships to support individuals who are unhoused.

Health care organizations, health and homeless service providers, managed care plans, policymakers, local and state government stakeholders, and community-based organizations in California and across the country are encouraged to attend this 90-minute webinar, which is co-hosted by CHCS and the *Better Care Playbook*.

Agenda

I. Welcome and Overview of the Partnerships for Action

Speaker: Meryl Schulman, Senior Program Officer, CHCS

M. Schulman will welcome participants, introduce the *Partnerships for Action* initiative and today's speakers, and describe the value of cross-sector collaboration to improve care for people experiencing homelessness.

II. Pilot Team Insights: The Impact of Health and Homeless Services Organization Partnerships

Speakers:

- Santa Barbara and San Luis Obispo Counties Pilot Team:** Amelia Grover, Manager of Social Work, Marian Regional Medical Center; Christy Nichols, Program Development Specialist, CenCal Health; and Janna Nichols, Executive Director, 5Cities Homeless Coalition
- Tuolumne County Pilot Team:** Mark Dyken, Executive Director, Resiliency Village; and Jasmin Rice, Director of Operations, Mathiesen Memorial Health Clinic

Two pilot teams that participated in *Partnerships for Action* will describe their partnership efforts, highlight the strengths and challenges they faced, and explain how they addressed barriers to implementing cross-sector partnerships to address homelessness within their respective communities. They will also discuss their work's impact and opportunities for future collaboration.

IV. Panel Discussion

Panelists: Mark Dyken, Resiliency Village; Jasmin Rice, Mathiesen Memorial Health Clinic; Amelia Grover, Marian Regional Medical Center; Christy Nichols, CenCal Health, Janna Nichols, Executive Director, 5Cities Homeless Coalition; and Lauran Hardin, Chief Integration Officer, HC2 Strategies


Moderator: M. Schulman

Participants of *Partnerships for Action* will participate in a panel discussion to share their perspectives on the benefits of cross-sector partnerships to address homelessness.

V. Audience Q&A

Moderator: M. Schulman

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CASE STUDY: CalAIM Coordination Role 8

Case Study: Building Long-Term Sustainability of CalAIM Services through a Coordination Role

Medicaid transformation in California is bringing together mission-focused people at all levels of state government and community to deploy myriad new and innovative social services and funding to care for members with complex needs. State health department leaders, county health workers, managed care plan (MCP) managers, community-based organization (CBO) staff and health system employees, among others, are building community systems of care that will extend and enhance the lives of millions of Californians.

Many of these organizations have been serving their communities on their own, and now, with CalAIM, or California Advancing and Innovating Medi-Cal initiatives, they are working more closely together through [Providing Access and Transforming Health \(PATH\) Collaborative Planning and Implementation \(CPI\)](#) groups and other connecting organizations. This collaboration has revealed the demand for dedicated, long-term coordination to make the best use of community resources and to help guide members to the best services for their needs.

Funding the Role

Funding for the Kings/Tulare CalAIM coordinator role was braided, using:

- Medi-Cal MCPs' [Incentive Payment Program \(IPP\)](#) and [Housing and Homelessness Incentive Program \(HHIP\)](#), which were made available to support CalAIM implementation
- State Housing and Community Development Department's [Homeless Housing, Assistance and Prevention \(HHAP\) Grant Program](#)
- Kings/Tulare Homeless Alliance support

HHIP funding has also been utilized for this role in other regions of California. Providing Access and Transforming Health (PATH) [Capacity and Infrastructure Transition, Expansion and Development \(CITED\)](#) funding is another potential CalAIM source of funding.

In other states, this role has been funded through community benefit, local foundations, hospital 340B dollars, MCPs, and city or county services.

There is national interest in exploring more funding sources to support the role as it has demonstrated value in developing and maintaining effective community coordination to serve those with complex needs.

with the resources available for patients who have been discharged.

Community Foundations: Because community foundations facilitate the collaboration of CBOs to identify, prioritize and fund needs, they may be interested in assisting with identifying a suitable agency or individual for the role and potentially providing funding for it.

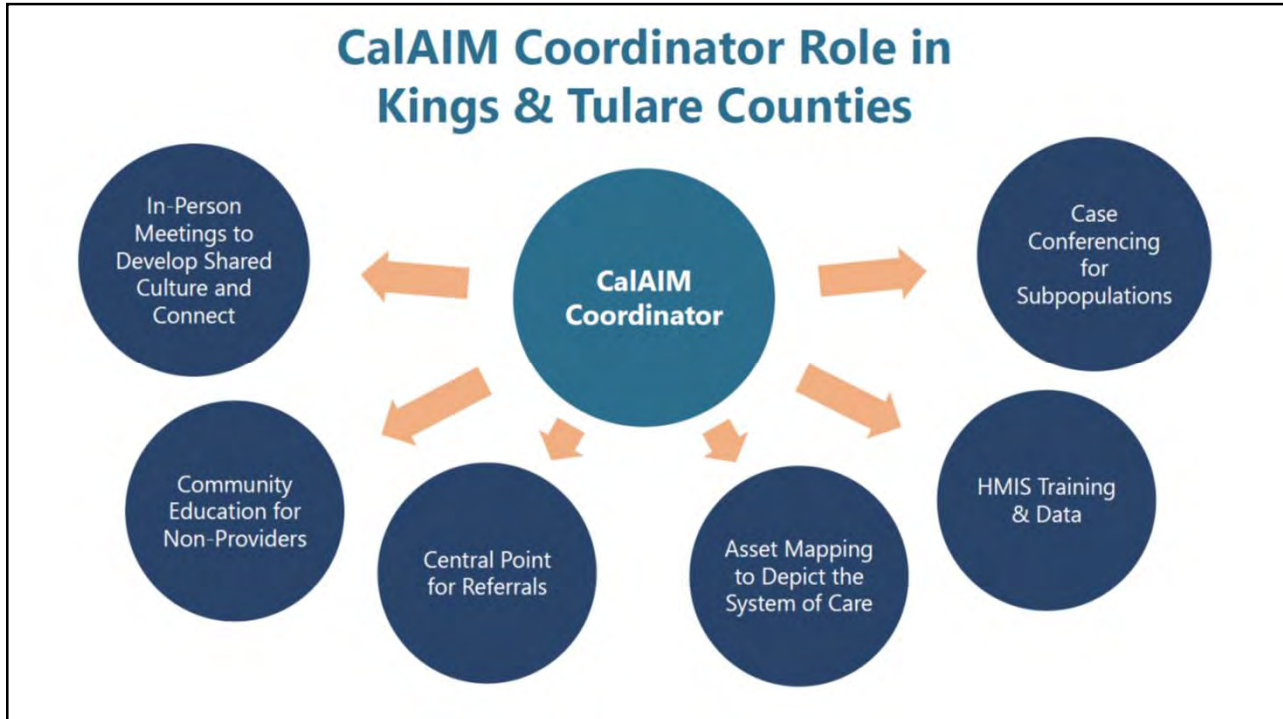
Managed Care Plans: A coordination function can help build membership and direct members to intervention services that will improve quality and reduce overall per-member spending.

Next Steps

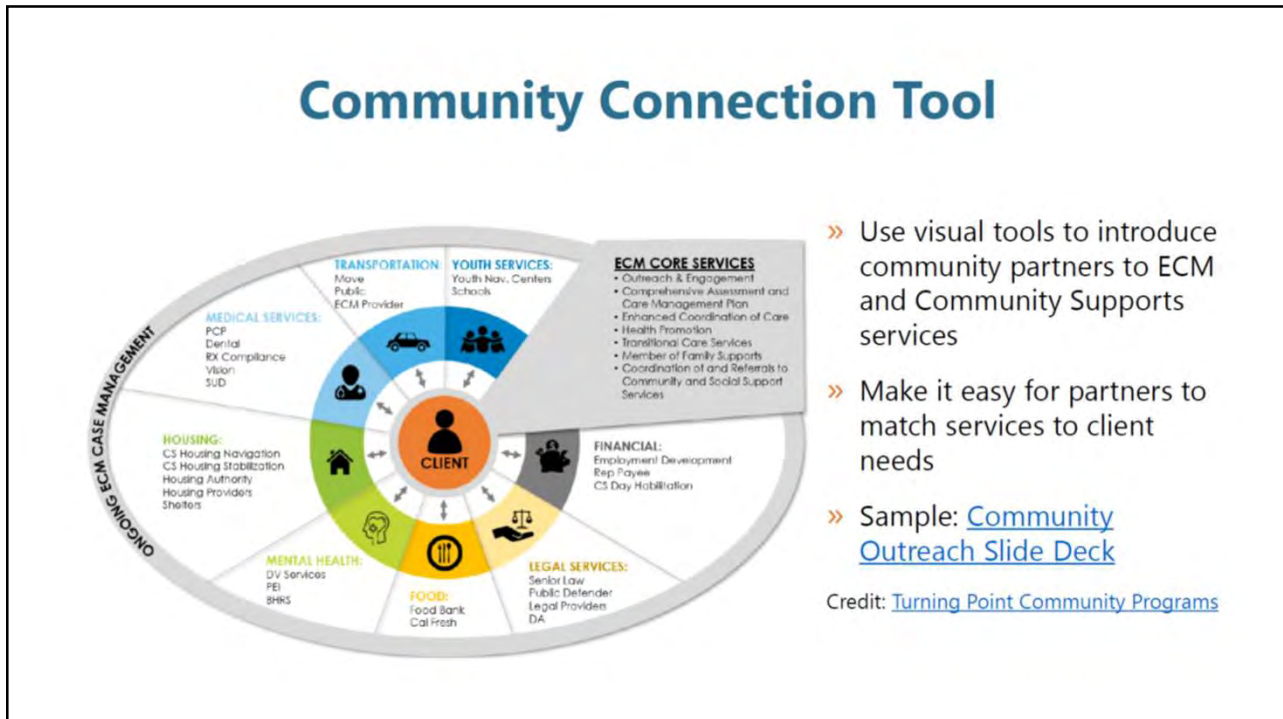
As CalAIM transitions from implementation to ongoing operations aimed at supporting member success, it is essential to examine the broader policy and structural implications of a coordinator role. Counties and communities require strong, enduring connections among various service providers to effectively utilize community resources. The coordinator role has proven successful in establishing and maintaining such collaboration.

To support ECM and Community Supports growth through coordination, CPI facilitator [HC2 Strategies](#) is exploring the creation of a CalAIM coordinator cohort to share resources, learnings and best practices. Details are available by sending an email to TulareCalAIM_CPI@hc2strategies.com.

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CalAIM coordinators are invited to a new workgroup starting in January



Do you serve as a CalAIM coordinator for your organization, or know someone who does? We want to connect CalAIM coordinators with others in their same role to foster shared learning and a network of support.

A CalAIM coordinator is someone who understands both the details of how CalAIM services can meet client needs and the scope of the broader, non-CalAIM service delivery system. They can recognize the opportunities for collaboration and integration in their communities. They know MCPs' expectations and how to provide support regarding those expectations.

If you serve in a CalAIM coordinator role, please fill out [this form](#) by December 15 to let us know who you are and sign up to join a call we are hosting in January. The date will be determined based on availability indicated in the form. During the call, we hope to foster shared learning and a network of support, as well as design what future calls with the workgroup might look like.

We look forward to hearing from you! If you have any questions, please reach out to us at Rebecca@hc2strategies.com.

Gratefully,

Lauran Hardin
Nihon Lewis
HC² Strategies, Inc.



Regional Cross-Sector Integration Pilot A Partnership Opportunity with HC² Strategies

Planning Phase: December 2024 - June 2025

Background

Communities facing the greatest challenges for their residents – behavioral health, substance use, homelessness, involvement in the justice system, the needs of the uninsured, the needs of foster children and families, or the needs of high utilizers of systems – often need to collaborate across sectors to develop holistic and effective solutions. Moving from isolated impact within an organization, facility, or agency, to cross-sector impact at county and regional levels requires building and strengthening partnerships between health care organizations, community-based organizations (CBOs) and other agencies, from governance to workflows of service delivery.

Drawing on the provocation CalAIM offers to bring disparate stakeholders together to better deliver and coordinate services to address health related social needs, HC² Strategies is seeking to partner with a regional or community-focused coalition to design and implement a Cross-Sector Integration Pilot that will develop and test an integrated approach, structure and community integrator role to accelerate impact for complex populations.

Partnership Opportunity

HC² Strategies is currently seeking a regional or community-focused coalition within California who would like to partner with us and embark on this journey toward new models of care and service delivery in support of better, more equitable outcomes for individuals, patients, and families. We have funding from the California Health Care Foundation (CHCF) for a planning grant through June 2025, with anticipated funding to support HC² Strategies' role in supporting implementation for two years following the planning grant.

During this planning grant, HC² Strategies and the regional or community-focused coalition will partner to design a comprehensive cross-sector integration initiative specifically focused on a systems-approach to complex care. Together we will jointly choose a population of focus that brings together local hospitals and relevant cross-sector stakeholders or build on the population of focus already prioritized by the partner coalition (e.g., older adults experiencing homelessness, individuals with complex behavioral health needs). Through a combination of design calls, onsite strategy time, and asynchronous document review and collation, we will develop theory of change for the work that builds upon existing content on cross-sector integration and the selected population of focus, determine aims for the two-year initiative, and corresponding measurement strategies, programmatic activities, and evaluation plans.

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Funding

Participation in this planning phase is free for the regional or community-focused coalition and includes the coaching and consultation of HC² Strategies, which is fully subsidized by CHCF. It is the expectation of CHCF that the two-year implementation phase to follow the planning grant will have a mixed funding model: funding for the coalition for implementation would come from a CalAIM Providing Access and Transforming Health Initiative (PATH CITED) Round 4 award, and HC² Strategies' role in supporting implementation would be funded by CHCF. As part of the planning grant, HC² Strategies will support the selected regional or community-focused coalition in the design and submission of an application for PATH CITED Round 4.

Timeline and Activities

Regional Cross-Sector Integration Initiative – Planning Phase (December 2024 – June 2025)		
	Activities	Estimated Timeline
Discovery Phase	<ul style="list-style-type: none"> Understand current state of how the region operates relating to cross-sector complex care and the specific population of focus Support and coach region in completion of PATH CITED funding application 	December-February
Co-Design Phase	<ul style="list-style-type: none"> Form a design team to co-design programmatic activities: <ul style="list-style-type: none"> Determine set of aims for the initiative Draft Theory of change based upon selected focus population and existing models Determine measurement strategy and associated evaluation plan Outline programmatic activities of the initiative Recruit implementation subject matter experts 	February-June

- Notes:
- We anticipate funding for a two-year implementation period shortly after the planning phase ends
 - The Co-Design Phase includes two in-person meetings focused on development of programmatic activities

Participation Criteria/Expectations

- We are looking to partner with stakeholders in a county or region who have formed a coalition or governance structure or are willing to come together to build structures and systems for cross-sector integration of services in support of better outcomes for a specific population.
- There must be a willingness from the regional or community-focused coalition to partner across sectors with a population of focus, set aims and a plan for shared data and measurement, identify inequities and develop a plan to address them, map the system of care for the population, engage in integrated systems of coordination and service delivery (e.g., cross-sector case conferencing), and other process improvements across the system.



- We ask that the regional or community-focused coalition commits to applying for PATH CITED funding during Round 4, with support and coaching from HC². The application period is between January 6 and March 7, 2025.
- The regional or community-focused coalition will be asked to form a multidisciplinary team to engage with HC² in the co-design of programmatic activities. We ask for your commitment to scheduled design meetings, both in-person and virtual, and participation in discovery activities.
- We ask that the selected regional or community-focused coalition commits to engaging in this work beyond the planning grant period, into a two-year implementation period that will begin shortly after.

Participation Benefits

During the Planning Phase

- Fully subsidized coaching and strategy support from HC² Strategies and additional subject matter experts, who are experienced in the field of cross-sector integration, complex care, and program evaluation.
- Support from HC² Strategies in pursuit of funding from PATH CITED Round 4.

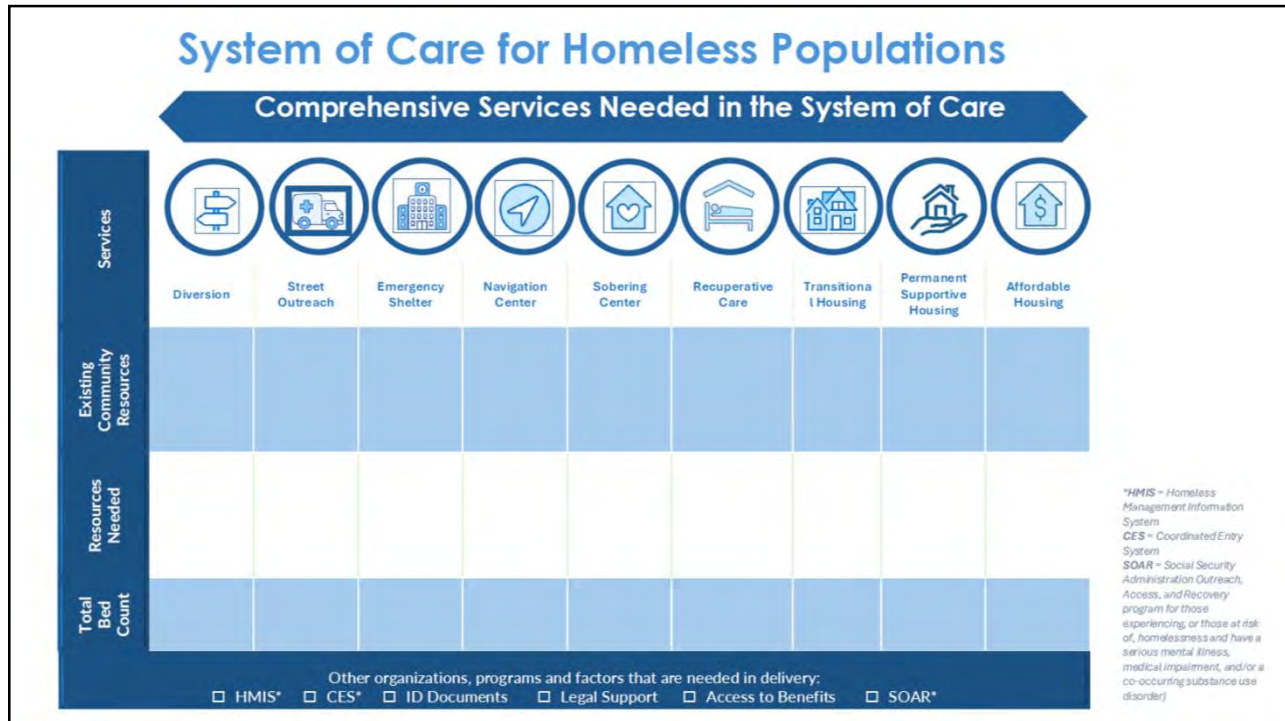
Beyond the Planning Phase

- Building and strengthening of a robust and trusting set of stakeholders formed into a formal collaborative or council that can optimize coordination, assess and address capacity gaps, build infrastructure, and unlock untapped strengths and potential of organizations.
- Creation of a more connected system of cross-sector processes for meeting the needs of the selected population including accelerating practices for service coordination and redesign, measurement strategy and data collection plan to track results, and an evaluation strategy to help tell the story of the impact of your work
- Identification of inequities and improved outcomes for clients, patients, individuals, and families within the region.

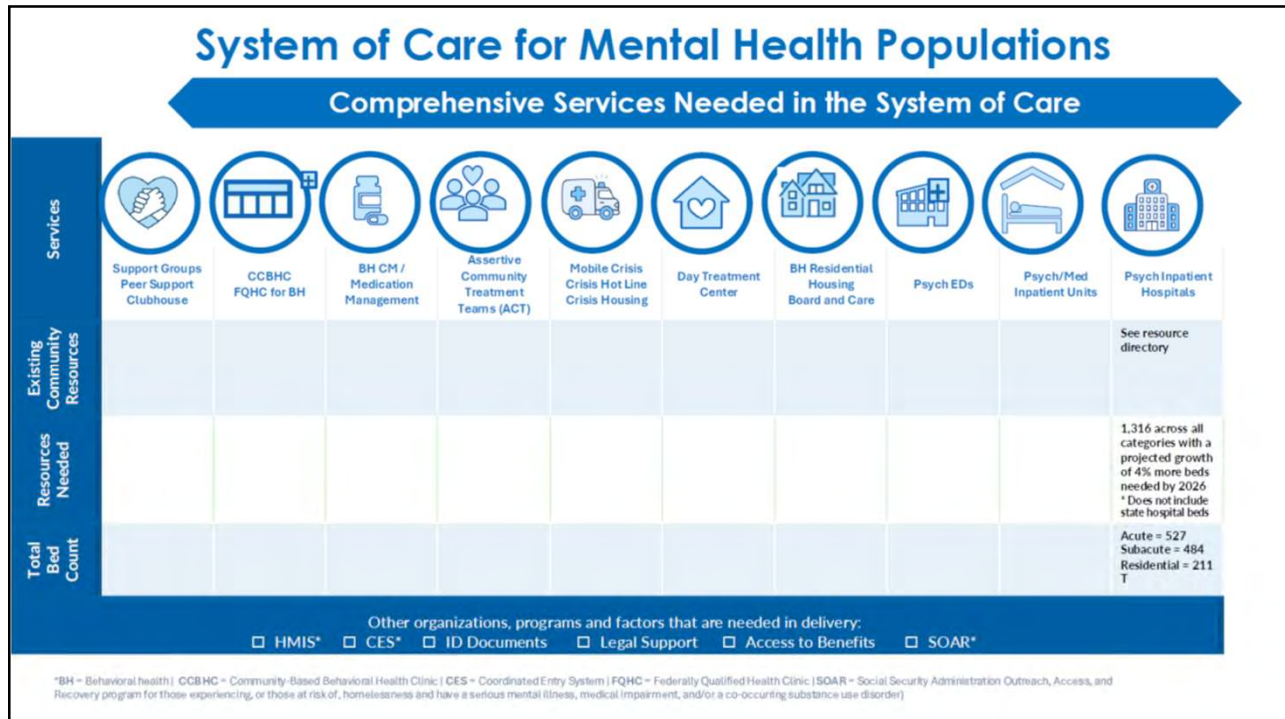
Next Steps

If you are interested in exploring this opportunity in your region, please email rebecca@hc2strategies.com.

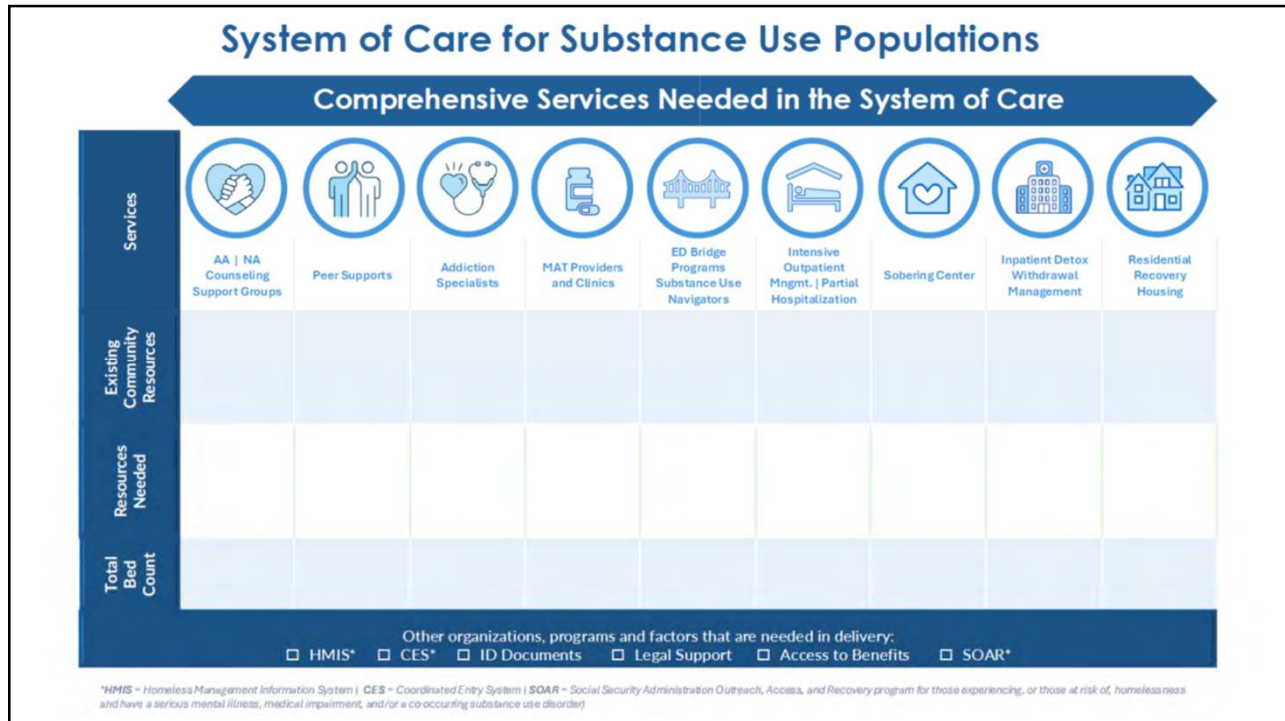
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Pathways

NETWORK

IE PATHWAYS TO HOUSING NETWORK

A Collaborative Housing & Shelter Referral Network

"Creating collaborative service delivery solutions to help end housing insecurity in the Inland Empire"


West Valley Regional Request for Referral Assistance

start
press Enter ↵

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<p>Introduction</p> <p>This chapter addresses the roles, responsibilities, protocols, and practices related to the establishment and operation of committees in the Continuum of Care (CoC) structure. Committees can include Standing Committees, Ad Hoc Committees, Subcommittee (Task and Work Groups), and regional or other networks that have been recognized by the CoC. Ad Hoc groups and subcommittees may be convened by either the CoC Membership, or the CoC Board. Only the CoC Board can establish decision-making Standing Committees. Like the CoC Board, Standing Committees are subject to the Brown Act.</p> <p>Purpose</p> <p>The purpose of Committees is to provide support and advice on the development of policies and procedures to effectively implement the CoC. These policies must align with the adopted Governance Charter. Although broad community input is welcomed by the CoC, official advisory bodies are established through standard procedures.</p> <p>Committee development is designed to achieve the following goals:</p> <ul style="list-style-type: none"> • Increase participation by the CoC Membership, Board, and designees in the policy development process; • Undertake specific tasks as requested by the CoC membership or Board; • Develop proposals and recommendations Board for consideration; • Interact with Collaborative Applicant staff assistance; • Interact with staff, Council members, and members of the County Board of Supervisors, so that the concerns of local governments are fully understood in the formulation of regional policies; and • Actively seek the involvement of other regional agencies, and business and citizen groups so that their perspectives can be incorporated in CoC policies and decisions. <p>Roles and Responsibilities</p> <p>Official Committees have the power, duty, and responsibility to:</p> <ul style="list-style-type: none"> • Compile, document, and archive, in a form accessible to the CoC Membership and public, any documents related to the Committee and/or Board including all actions taken to amend said documents. • On its own initiative or in response to a request by a committee, committee members, members of the CoC or the Board, review CoC-related governing documents and recommend amendments to such documents. • Conduct periodic reviews and recommend amendments to policies, written standards, and procedures to enhance the effectiveness of the CoC. • Assist in the development and documentation of the structure and functioning of all committees. • Develop internal standards for committees so long as they do not supersede or supplant existing CoC rules and/or regulations. • Create sub-committees or task groups as needed to complete its work. • Adopt special rules, consistent with the Rules, Policies and Procedures of the CoC, as it deems advisable to govern the conduct of Internal Committee business. • Perform other duties as requested by the CoC Membership or Board and provide copies of correspondence through the CoC Secretary. 	<p>Continuum of Care CA 609</p> <p>Governance Charter</p> <p>Chapter 8 Committees</p>	<p>Regional Steering Committees</p> <p>Regional Steering Committees (RSC) are regionally-based committees that advise the CoC Membership and Board. These committees are constituted by the organizations in their respective areas, and function as subcommittees to the CoC.</p> <p>Regions</p> <p>The Regional Steering Committee group is comprised of five (5) regional groups representing the following regions as identified in the Governance Charter:</p> <ul style="list-style-type: none"> • Central Valley • Desert • East Valley • Mountains • West Valley <p>Members</p> <p>Each RSC is constituted by the relevant parties in the subregion and are typically comprised of CoC members, members of the provider networks, and representatives from each regional city, incorporated and unincorporated, schools, county agencies, and public and private entities.</p> <p>Meetings</p> <p>Each RSC will meet as often as necessary to accomplish their purpose. Each RSC will retain meeting minutes and make them available to the CoC and Board through the CoC Secretary and provide a summary of activities and other recommendations monthly or as requested by the Board. Each Regional Steering Committee may create subcommittees to focus on specific issues, challenges, or projects related to the committee's tasks.</p> <p>Role and Functions</p> <p>Regional Steering Committees are able to provide leadership and serve as a regional advisory body to the CoC through a selected regional liaison to the CoC Board. Although governed externally, RSCs assist the CoC by:</p> <ul style="list-style-type: none"> • Setting regional priorities, goals, and action steps as adopted by the CoC. • Facilitating regional alignment of resources and service coordination. • Coordinating regional participation in CoC activities. • Engaging a broad range of public and private stakeholders in regional planning and coordinated service delivery. • Providing project funding priorities and recommendations to regionally fund resources, based on a project prioritization process. • Facilitating alignment across the CoC as a whole for coordinating, planning, and investment.
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 <p>SAN BERNARDINO COUNTY INTERAGENCY COUNCIL ON HOMELESSNESS COMMITTEE AND REGIONAL - RULES AND PROCEDURES</p> <p>REGIONAL STEERING COMMITTEES</p> <p>Background</p> <p>On September 25, 2019, the ICH voted to accept changes to its Governance Charter and Bylaws reflecting a change in the structure of the ICH. The restructuring calls for the creation of Regional Steering committees that will combine the efforts of members of the Homeless Provider Network (HPN) with city regional representatives to create a new joint regional committee that will report directly to the ICH.</p> <p>The new joint regional committee will represent all cities, homeless services organizations, homeless advocates, and members of the public interested in the provision of homeless services to the region through the CoC. The HPN will continue to meet on a quarterly basis comprised of all five (5) regional groups representing the following regions as identified in the ICH Governance Charter and Bylaws: Central Valley, Desert, East Valley, Mountains, and West Valley. The new joint regional committee will meet monthly in place of the HPN monthly regional meetings.</p> <p>Role and Functions of the Committees</p> <p>The ICH Regional Steering committees will provide leadership and serve as a regional advisory body for the ICH as members of the CoC. ICH Regional Steering committees will be comprised of CoC members uniting members of the HPN and representatives from each regional city, incorporated and unincorporated, schools, county agencies, and public and private entities. The Regional Steering committees roles and responsibilities include:</p> <ol style="list-style-type: none"> 1. Setting regional priorities, goals and action steps based on recommendations set forth in the Multijurisdictional Homeless Action Plan; 2. Facilitating regional alignment of resources and service coordination; 3. Coordinating regional participation in all San Bernardino County Homeless Partnership and CoC activities; 4. Engaging a broad range of public and private stakeholders in regional planning and coordinated service delivery; and 5. Providing project funding priorities and recommendations for regionally funding resources, based on a project prioritization process. <p>The Regional Steering Committees will meet as many times as necessary to accomplish the assigned tasks stated in these rules and procedures. Committees will make available all meeting minutes for the ICH and public and provide a summary of activities and other recommendations monthly or as requested by the ICH. Each Regional Steering committee may create subcommittees to focus on specific issues, challenges, or projects related to the committee's assigned tasks.</p> <p>Membership</p> <p>Committee membership will include relevant CoC members and other interested stakeholders or relevant experts. Each Regional Steering committee is open to all agencies or municipalities interested in addressing homelessness in one of the five regions. For the purposes of conducting business and</p>	<p>maintaining a quorum, each region will be composed of a minimum of six (6) or a maximum of twenty (20) voting delegates. There must be a minimum of one (1) non-governmental seat for every government seat on each committee and voting delegates must represent a governmental or community-based organization located within the region.</p> <p>Each Regional Steering committee will be composed of two (2) co-chairs, one HPN individual elected by the HPN to represent the homeless service providers, and one appointed by the City Select committee to represent their region on ICH. In addition, each Regional Steering committee will appoint a Secretary to be responsible for preparing agendas, invitations, draft recommendations and reports for meetings in consultation with the OHS.</p> <p>The election of the remaining eighteen (18) voting regional delegates will be voted on individually using the following procedures:</p> <ul style="list-style-type: none"> • The first nominee receiving a majority of votes cast will be declared duly elected to fill the position. • If no nominee receives a majority vote on any vote, then the lowest vote receiver and anyone not receiving a vote will be dropped from the next ballot until a nominee receives a majority. • After a position is filled, nominations will again be requested for the next position until all eighteen (18) elected regional voting delegates have been filled. • No two elected regional delegates may come from the same agency or affiliated agency. <p>All participants of each Regional Steering committee may vote for the delegates who will be voting on their behalf as part of each committee. Each of the eighteen (18) voting delegates shall serve a term not to exceed two (2) years. Elections will occur biennially.</p> <p>Meetings</p> <p>Each Regional Steering committee shall convene regular monthly meetings. Each meeting of the Regional Steering committee shall be held at a date and location, fixed by the Committee at its previous session, and preceding meetings of the ICH when such meetings are scheduled at an appropriate time.</p> <p>Ad hoc meetings may be convened by either co-Chair:</p> <ol style="list-style-type: none"> 1. When the majority of voting delegates make a request for such a meeting; 2. At the request of the ICH when circumstances demand; and 3. Via internet/teleconference if so agreed by a simple majority of delegates, in accordance with the Brown Act. <p>In addition to exercising the powers conferred upon them elsewhere by these rules, either co-Chair shall declare the opening and closing of each meeting of the Regional Steering committee, shall direct the discussion, ensure the observance of these rules, and shall accord the right to speak, and announce decisions. The Chairperson may also call a speaker to order if their remarks are not relevant to the subject under discussion.</p> <p>Records of the meetings of the Regional Steering committee shall be kept by the Secretary and shared with the Office of Homeless Services secretary to be made available to the ICH Board. Meetings shall be conducted in accordance with the provisions of the Brown Act (Government Code, section 54950, et seq.) and under Robert's Rules of Order.</p>
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West Valley Regional Steering Committee
RSC Delegate Election Guidelines In Brief – January 2025

- **The West Valley Regional Steering Committee is currently made up of 16 Voting Delegates**
 - 8 government seats, 8 non-government seats
 - RSC voting delegates must represent a governmental or community-based organization located within the region
 - All six cities within the region have been designated one of the government seats on the RSC
 - Each City must designate a representative to accept their seat on the RSC
 - Any City seat not accepted shall be open to election of another government representative
 - All other seats on the WV RSC are held for the term by the organization/agency of the delegate elected to represent them
 - Voting delegates shall serve a term not to exceed two (2) years
- **West Valley Regional Steering Committee Delegate Elections procedures – January 2025**
 - All 16 RSC delegate seats shall be up for election or appointment in January 2025
 - **Nominations for non-appointed delegate seats shall be opened during the RSC Meeting on December 11th, 2024**
 - Candidates for delegate seats must represent a CoC member organization located within the region (including satellite offices, collaborative workspace, other service locations)
 - **Elections will be held during the RSC Meeting on January 8th, 2025**
 - Electronic ballots will be sent to eligible CoC member organizations in advance for submission on the day of the election
 - Paper ballots will be available for eligible voting representatives who attend the January 8th Meeting in person
 - All ballots shall be cast by 10:00am on January 8th
 - Ballots shall be tallied, and results of the election shall be announced before the end of the meeting at 11am
 - Elections for RSC Co-Chairs, one government and one non-government representative, shall be held following the results of the delegate elections
 - Co-Chairs shall be elected from among the 16 elected/appointed delegates
 - All CoC member organizations located in the region will be eligible to cast one ballot during the regional elections
 - Qualified individuals/organizations may register as a CoC member organization and participate in the election up to the day of the election

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Eligible CoC Board Voting Agencies with the Primary & Alternate Voting Members Listed

Agency	Primary	Alternate	Agency	Primary	Alternate
Benjamin E. Community Resource Center	Pastor Paul E Jones		Housing Authority	Maria Razo	Rishad Mitha
Cascade Sunrise Development Corp	Ronald Dale Evans Sr	Chris Singleton	IEHP	Ben Juregul	Jeanna Kendrick
Project Life Impact, Inc.	Anna Ulibari	Tracy Ulibarri-Vasquez	Illumination Foundation	John Simmons	Mia Laake
Children's Fund	Betty Chambers	Cesar Navarrete	Inland Housing Solutions	Jeff Little	Kate Nazareno
Christian Development Center	Donald Rucker	Ethel Rucker	Inland So Cal United Way	Aziza Manuel	Christopher Darbee
City of Barstow	Paul Anthony Courtney		Inland SoCal Housing Collective	Melanie Steele	Jay Miller
City of Chino	Kari Franco	Jose Soto	Inland Valley Hope Partners	Kami Grosvenor	Karen Abram
City of Colton	Heidi Strutz	Katelyn Rodriguez	Jewish Family Service of San Diego	Becky Ruiz	Candice Graff
City of Fontana	Aquanette Warren		KEYS	Dawn Spencer	Cecilia Kline
City of Grand Terrace	Jeff Allen	Kenneth Henderson	Lighthouse	Karyn Young-Lowe	Sarah Figaro, Tania Johnson, Heather Burroughs
City of Monclair	Gabe Fondario	Robert Hargett	Lutheran Social Services	Ujima Moore	Jessica Esquivel
City of Ontario	Natalie Komuro	Katryna Gonzalez	Molding Hearts Org	Lakita Johnson	Emilee Lucero
City of Rancho Cucamonga	Erika Lewis-Huntley	Hope Velarde	Morongo Basin ARCH	Astrid Johnson	Elaine Musko
City of Redlands	Jenna Guzman-Lowery	David Rabindranath	Mountain Homeless Coalition	Wendell Wilson	
City of San Bernardino	Sandra Ibarra	Cassandra Searcy	New Hope Village	Angela Pasco	Rose Beardshear
Community Action Partnership of SBC	Charles Karsch		Ohlone Tribe of Carmel	Cherrie Rodriguez	Cynthia Thouvenel
Creating Community Solutions	Don Smith		Operation Grace	Jessica Alexander	Linda Pride
Curbside Re-Entry & Sober Living	Sarge Mac	Ester Diaz	Phoenix Rising Care Services	Sherry Brown	
Department of Behavior Health	Dr. Georgina Yoshioka	Dr. Alyce Belford	Reentry Clinical & Housing Supportive Services	Anthony Brazier	
Family Assistance Program	Kevin Mahany	Zazette Scott	San Bernardino Valley College	LaCretia Smith	
Foothill AIDS Project	Leslie Evans	La Monica Stowers	Step Up On Second	Kim Williams	Nancy Mercer
God's Little Voices	Lisbeth Rodas	Lesbia L. Lozano	Superintendent of Schools	Tyrese Crawford	Paul Durham
Greater Faith Grace Bible Church	Erinda Patterson	St. Pastor Harry Bratton	Symba Center	Antoinette (Nettie) Jackson	Andrea Barraza
Growing Outreach Growing Opportunities (GOGO)	Elizabeth Givens	Terry Harmon	The Artisan's House	Guadalupe Ruiz	Eunice Almazan
Health Services Alliance	Sue Montoya-Bell		The Chance Project	Ron Griffin	
High Desert Homeless Services	Jimmy Waldron	Marisol Dubois	The Great Works House Inc.	Cromwell Williams	Darryl Udell
HOPE	Mike Jones	Brandon Davault	Time For Change	Vanessa Perez	Amia Henderson
Hope Homes, LLC	Sierra Sanchez	Carlos Voss	Town of YuCCA Valley	Curtis Yakimov	Debra Breidenbach-Sterling
Hope the Mission	Mina Garcia	Laura Harwood	U.S. Vets	Nicole Starks-Murray	Desiree Rivera
			Upland Police Department	Jhocelyn Diaz-Reyes	Ashley Esquivel
			VARP Inc.	James L Dettman	Shelly Mattazaro
			VVFR	Sharon Green	Leslie Earl
			Water of Life	Mark Nuaimi	Geovanni Quiroz

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SBCHP CoC Membership List 2023
West Valley Region

Agency	Voting Member	Email	Phone Number
AART Corp	Traonna Rogers	colormebright_atc@gmail.com	909-520-0824
Christian Development Center	Donald Rucker	pasfortrucker@gmail.com	909-367-9093
City of Chino	Kari Franco	kfranco@cityofchino.org	909-334-3464
City of Chino Hills	Yvette Brunetto	ybrunetto@chinohills.org	909-364-2783
City of Ontario - Community Life & Culture	Natalie Komuro	nkomuro@ontarioca.gov	909-395-2897
City of Montclair	Gabe Fondario	gfondario@cityofmontclair.org	909-447-3551
City of Rancho Cucamonga	Erika Lewis-Huntley	erika.lewis-huntley@cityofrc.us	909-774-2008
Community Health Association Inland Southern Region	Briana Eason	beason@chairs.org	909-566-2555
Congresswoman Norma Torres' Office	Janette Limon	janette.limon@mail.house.gov	909-481-6474
SBC Pathways to Housing Network	Don Smith	donsmithsolutions@outlook.com	909-210-0639
Foothill Family Shelter	Jessica Candela	jessica@foothillfamilyshelter.org	909-920-0453
Greater Ontario Business Council	Peggy Hazlett	phazlett@ontario.org	909-984-2458
Health Services Alliance	Sue Montoya-Bell	smontoyabell@healthservicealliance.org	909-281-5800
Inland Empire Health Plan	Ben Jureguy	bjuregui-b@iehp.org	909-486-9808
Impact Southern California	Omar Ahmed	omar@impactsocal.com	909-285-4222
Inland Counties Legal Services	Linda Petite	lpetite@icls.org	
Inland So Cal 211	Aziza Manuel	AzizaM@ISCUW.org	909-980-2957
Inland Valley Hope Partners	Kami Grosvenor	kamig@inlandvalleyhopepartners.org	909-622-3806
KEYS	Dawn Spencer	dspenser@keynonprofit.org	909-332-6388
Love Chapel Life Changing Ministries	Pamela Kratzer	outreach@lovechapelcmc.org	951-212-6104
Mercy House	Edward Amaya	edwarda@mercyhouse.net	909-391-2630
Molina Healthcare	Robin Meggs	robin.meggs@molinahealthcare.com	562-951-8388
Pacific Lifeline	Carmen Hall	pacificlifeline@earthlink.net	909-931-2624
Rolling Start Inc.	David Aguilera	daguiera@rollingstart.com	909-890-9516
Sheriff's HOPE Team	Brandon Davault	bdavault@sbcso.org	909-387-0623
Team Heart Shared Housing	Zazette Scott	zazettepathwayshousing@gmail.com	909-908-8053
Upland Police Department	Jhocelyn Diaz-Reyes	jreyes@uplandpd.org	
Youth Build Inland Empire	Dee Goins	dgoins@youthbuildinlandempire.org	909-890-9106



San Bernardino County Homeless Partnership
Homeless Provider Network
Registration Form

Instructions: Please submit this form via e-mail to: homelessrfp@hss.sbcounty.gov, or by mail to the Office of Homeless Services – 560 E. Hospitality Lane, Suite 200, San Bernardino, CA 92408-0044

Date: _____

Member Name: (Mr.) (Ms.)

Mailing Address: _____

City: _____ State: _____ Zip: _____ Phone: () - _____

E-mail Address: _____

Organization Name (if applicable): _____

Executive Director: (Mr.) (Ms.)

Business Address: _____

City: _____ State: _____ Zip: _____ Phone: () - _____

E-mail Address: _____ Fax: () - _____

Member Representative (Name one Voting and two Alternates)

Voting Name: _____ Email: _____

Alternate Name: _____ Email: _____

Alternate Name: _____ Email: _____

Regional Meeting (Please identify **ONLY ONE** primary region where you are interested in serving)

Central Valley Desert Region East Valley

Mountain Region West Valley (A member must participate in more than one Region but must Only vote in their primary)

Do you provide homeless services to San Bernardino County residents?
If no, please provide an explanation of services and service area. Yes: No:

Are you a current voting member of the San Bernardino County Interagency Council on Homelessness (ICH)? Yes: No:

Will you benefit from financial gain if you are appointed as a HPN Representative?
If yes, please provide an explanation. Yes: No:

Signature: _____ Date: _____

For Office Use Only: (Do Not Write Below the Line)

Approved: Denied: Log#: _____ Reviewer Initials: _____

Comments: _____

Rev 1.0.02

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CA-609 San Bernardino City and County Continuum of Care
Membership Application Instructions

Thank you for your interest in participating in the CA-609 San Bernardino City and County Continuum of Care (CoC). The CoC is a regional or local planning body that coordinates housing and service funding for homeless families and individuals. The CoC is designed to promote a community-wide commitment to the goal of ending homelessness and to provide funding for efforts by non-profit providers, states, and local governments.

The CoC is made up of designated representatives of a "relevant organization", as defined below. Relevant organizations and individuals within San Bernardino County may apply to be considered for membership in the U.S. Department of Housing and Urban Development (HUD) designated CA-609 San Bernardino City and County CoC.

Membership Eligibility. Section 578.5 of Title 24 of the Federal Regulations defines "relevant organizations" as including, "nonprofit homeless assistance providers, victim service providers, faith-based organizations, governments, businesses, advocates, public housing authorities, school districts, social service providers, mental health agencies, hospitals, universities, affordable housing developers, law enforcement, organizations that serve veterans and homeless and formerly homeless individuals.

Applicants must designate one representative on their application to vote on behalf of their organization. If they are unable to attend a CoC meeting, a voting representative from an organization may authorize another individual from their organization to be their alternate. A roster of voting representatives is maintained and updated at least annually.

CoC Member Duties Include:

- (1) Attend meetings of the full CoC membership, with published agendas, at least twice a year;
- (2) Adopt and follow a written process to select a board to act on behalf of the CoC, which process must be reviewed, updated, and approved by the CoC at least once every 5 years;
- (3) Appoint additional committees, subcommittees, or workgroups;
- (4) In consultation with the collaborative applicant and the HMIS Lead, develop, follow, and update annually a governance charter, which will include all procedures and policies needed to comply with HMIS requirements as prescribed by HUD, and a code of conduct and recusal process for the board, its chair(s), and any person acting on behalf of the board.

To see a full list of CoC duties and responsibilities click [here](#).

You can complete a membership application online at <https://sbchp.sbcounty.gov/> or complete a PDF file of the application and email it to homelessrfp@hss.sbcounty.gov or mail it to:

The Office of Homeless Services
560 E. Hospitality Lane, Suite 200
San Bernardino, CA 92415-0044

CA-609 San Bernardino City and County Continuum of Care
Membership Application

Instructions: Please submit this form via email to: HomelessRFP@hss.sbcounty.gov, or by mail to the Office of Homeless Services – 560 E. Hospitality Lane, Suite 200, San Bernardino, CA 92415-0044

Date: _____

Organization Name: _____

Executive Director: _____

Business Address: _____

City: _____ State: _____ Zip: _____

Email Address: _____

Phone Number: _____

Link to Organization's Website: _____

Primary CoC Voting Representative Name: _____

Title: _____

Email Address: _____

Phone Number: _____

Alternate Representative Name: _____

Title: _____

Email Address: _____

Phone Number: _____

Which of the following sectors best describes your organization sector?

<input type="checkbox"/> Advocate	<input type="checkbox"/> Business	<input type="checkbox"/> CDBG/HOME/ESG Entitlement Jurisdiction
<input type="checkbox"/> Disability Service Organization	<input type="checkbox"/> EMS/Crisis Response Team	<input type="checkbox"/> Faith-Based Organization
<input type="checkbox"/> Homeless/Formerly Homeless Individual	<input type="checkbox"/> Hospital or Health Care Organization	<input type="checkbox"/> Housing Developer
<input type="checkbox"/> Law Enforcement	<input type="checkbox"/> LGBTQ Service Organization	<input type="checkbox"/> Local Government
<input type="checkbox"/> Mental Health Service Organization	<input type="checkbox"/> Non-Profit Homeless Service Provider	<input type="checkbox"/> Public Housing Authorities
<input type="checkbox"/> School District/College/University	<input type="checkbox"/> Social Service Provider	<input type="checkbox"/> Street Outreach Team
<input type="checkbox"/> Substance Abuse Service Provider	<input type="checkbox"/> Substance Abuse Service Provider	<input type="checkbox"/> Veteran Organization
<input type="checkbox"/> Victim Service Provider	<input type="checkbox"/> Youth Homeless Organization	<input type="checkbox"/> Other

By submitting this application, you hereby agree to meet the Continuum of Care membership duties as outlined in the accompanying instructions and attest that your organization's representative or alternate can attend meetings at least twice a year.

Signature: _____ Date: _____

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