



## Agenda: General Meeting of the Interagency Council on Homelessness (ICH)

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Meeting date,  
time, and place

**THIS MEETING WILL BE CONDUCTED PURSUANT TO CALIFORNIA GOVERNMENT CODE SECTION 54953(e).**

Date: **February 23, 2022**

Time: **9:00 am – 11:00 am**

Place: **WebEx Meeting:** <https://sbcountybh.webex.com/sbcountybh/j.php?MTID=m53104fbcf3730ca3cad971ca775ff038>

- **Access #:** **1-415-655-0002**
- **Access Code:** **249 613 05385**

**Note: Please remember to MUTE your phones. DO NOT place this call on hold should you get another call. Hang up and then rejoin the meeting.**

		Time
<b>Call to Order</b>	Chair or Designee will call the meeting to order	9:00 – 9:01 am
<b>Invocation/Pledge</b>	Chair or Designee will lead the Invocation and Pledge of Allegiance	9:01 – 9:05 am
<b>Introductions</b>	Chair or Designee will lead the Introductions of the ICH Members by roll call.	9:05 – 9:10 am

**Agenda Items:** The following items are presented for informational, consent, and discussion purposes.

<b>Public Comment</b>	Open to the public for comments. Members of the public wishing to address the council will need to submit a request to speak prior to the time the Chair calls for public comment by typing in the chat box that you have a public comment. The Chair will call on you in the order the requests are received. Once your name has been called please unmute yourself and you will then have up to 3 minutes to speak.	
	<b>Consent</b>	
<b>1</b>	Adopt Resolution to Allow Participation in Public Meetings via Teleconference pursuant to Assembly Bill 361 <i>Pg. 3-5</i>	
<b>2</b>	Approve Minutes of the January 26, 2022, Special Joint meeting of the ICH and City/County CoC <i>Pg. 6-12</i>	
<b>3</b>	Ratify the action of the chair to Approve a Letter of Support of Operating Subsidies and Coordinated Entry System Participation for the City of Fontana’s Homekey Application <i>Pg. 13-14</i>	9:20 – 9:30 am
<b>4</b>	Ratify the action of the chair to provide a Letter of Support for KEYS, Light House Social Services, and US Vets for their SSVF Application. <i>Pg. 15-19</i>	



**Office of Homeless Services**  
 215 N. D Street • San Bernardino, CA 92415  
 Phone: (909)501-0610 • Fax: (909)501-0622  
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Information Sharing		
5	2022 Point In Time Count (PITC) Update – Erika Lewis-Huntley, Chair, PITC Oversight Committee <i>Pg. 20</i>	9:30 – 9:40 am
6	Office of Homeless Services Report – Tom Hernandez, Chief of Homeless Services <i>Pg. 21-24</i>	9:40 – 9:50 am
7	Ad Hoc Committee to Strategically Align Resources Report – Don Smith <i>Pg. 35-29</i>	9:50 – 10:10 am
8	Update on CES Annual Review Process – Maria Razo, Chair	10:10 – 10:30 am
New Members		
9	Introduction and Bios of New ICH Members - Jerry Gutierrez, San Bernardino County Sheriff’s Department; Dr. Georgina Yoshioka, Department of Behavioral Health; and Supriya Barrows, Health and Human Services <i>Pg. 30</i>	10:30 – 10:45 am
Council Roundtable		
	Open to comments by the Council	10:45 – 11:00 am
Adjournment		11:00 am

**Next ICH Meeting**                      The next regularly scheduled Interagency Council on Homelessness meeting is scheduled for:

**ICH Meeting**  
**Wednesday, March 23, 2022**  
**9:00 am – 11:00 am**  
**Via Webex**

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*Mission Statement*

*The mission of the San Bernardino County Homeless Partnership is to provide a system of care that is inclusive, well planned, coordinated and evaluated and is accessible to all who are homeless and those at-risk of becoming homeless.*

INTERAGENCY COUNCIL ON HOMELESSNESS

RESOLUTION NO. 2022 - \_\_\_\_\_

A RESOLUTION OF THE INTERAGENCY COUNCIL ON HOMELESSNESS  
FINDING THAT MEETING IN PERSON CONTINUES TO PRESENT AN IMMINENT RISK  
TO THE HEALTH OR SAFETY OF ATTENDEES  
AS A RESULT OF THE COVID-19 STATE OF EMERGENCY

WHEREAS, on March 4, 2020, the Governor proclaimed a State of Emergency to exist in California as a result of the threat of COVID-19; and

WHEREAS, on March 17, 2020, the Governor issued Executive Order N-29-20, under the provisions of Government Code section 8571, finding that strict compliance with various statutes and regulations specified in that order would prevent, hinder, or delay appropriate actions to prevent and mitigate the effects of COVID-19; and

WHEREAS, Executive Order N-29-20, in part, suspended certain provisions of the Ralph M. Brown Act (Brown Act) related to participation in meetings via teleconference in order to provide legislative bodies with more flexibility to hold public meetings while maintaining social distancing due to COVID-19; and

WHEREAS, on June 11, 2021, the Governor issued Executive Order N-08-21 which, in part, provides that the teleconferencing provisions set forth in Executive Order N-29-20 expire on September 30, 2021; and

WHEREAS, on September 16, 2021, the Governor signed Assembly Bill 361 into law, amending the Brown Act in order to continue some of the teleconferencing flexibility during a State of Emergency following the expiration of Executive Order N-29-20 on September 30, 2021; and

WHEREAS, in order to utilize the teleconferencing provisions of Assembly Bill 361, there must be a proclaimed State of Emergency and either: (1) social distancing measures recommended by State or local officials, or (2) the legislative body determines by majority vote that meeting in person would present imminent risks to the health and safety of attendees; and

WHEREAS, there is currently a State of Emergency in California pursuant to the Governor's March 4, 2020, proclamation; and

WHEREAS, the Centers for Disease Control and Prevention (CDC) states the Omicron variant likely will spread more easily than the original SARS-CoV-2 virus and expects that anyone with an Omicron infection can spread the virus to others, even if they are vaccinated or don't have symptoms (<https://www.cdc.gov/coronavirus/2019-ncov/variants/omicron-variant.html>); and

WHEREAS, the California Department of Public Health (CDPH) reports that the Omicron variant of COVID-19 is at least 2 to 4 times more transmissible than the Delta variant and has reduced effectiveness of certain antibody treatments (<https://www.cdph.ca.gov/Programs/CID/DCDC/Pages/COVID-19/COVID-Variants.aspx>); and

WHEREAS, the CDC has established a “Community Transmission” metric with 4 tiers designed to reflect a community’s COVID-19 case rate and percent positivity; and

WHEREAS, San Bernardino County currently has a Community Transmission metric of “high”; and

WHEREAS, due to the seriousness of the current pandemic situation, the CDC and CDPH recommend that all persons, regardless of vaccination status, wear facial coverings indoors; and

WHEREAS, due to the ongoing State of Emergency and the public health threat posed by COVID-19, the Interagency Council on Homelessness seeks to make findings, as required by Assembly Bill 361, that as a result of the COVID-19 State of Emergency, the highly contagious Delta variant of COVID-19, the anticipated number of attendees, the likely inability to socially distance, and due to the unique characteristics of the size and capacity of its meeting location, meeting in person continues to present an imminent risk to the health or safety of meeting attendees; and

WHEREAS, the circumstances of the State of Emergency continue to directly impact the ability of the members of the legislative body and members of the public to meet safely in person at the meeting facilities of the Interagency Council on Homelessness; and

WHEREAS, in the interest of public health and safety, as affected by the emergency caused by the spread of COVID-19, the Interagency Council on Homelessness thus intend to invoke the provisions of Assembly Bill 361 related to teleconferencing as provided in subdivision (e) of Government Code section 54953; and

NOW, THEREFORE, BE IT RESOLVED, by the Interagency Council on Homelessness as follows:

Section 1. The Recitals set forth above are true and correct and are incorporated into this Resolution by this reference.

Section 2. The Governor’s State of Emergency Declaration, issued on March 4, 2020, remains active.

Section 3. As a result of the March 4, 2020, State of Emergency, and the highly contagious Omicron variant of COVID-19, meeting in person at the meeting facilities of the Interagency Council on Homelessness continues to present an imminent risk to the health or safety of attendees due to the unique characteristics of the size and capacity of its meeting facilities, the anticipated number of attendees, and the likely inability to socially distance.

Section 4. This Resolution and the findings contained herein shall apply to all the committees of the Interagency Council on Homelessness that are subject to the Brown Act.

Section 5. This Resolution shall take effect immediately upon its adoption and shall be effective until the earlier of (i) thirty (30) days after the adoption of this Resolution, or (ii) such time the Interagency Council on Homelessness adopts a subsequent resolution in accordance with Government Code section 54953(e)(3) to extend the time during which the Interagency Council on Homelessness and its committees subject to the Brown Act may continue to teleconference in

compliance with subdivision (e) of Section 54953 of the Government Code.

The foregoing Resolution was passed and adopted this 23rd day of February 2022, by the following vote:

AYES:

NOES:

ABSENT:

ABSTAIN:

APPROVED:

\_\_\_\_\_  
Chairperson

ATTEST:

\_\_\_\_\_  
Secretary/Clerk



**Minutes for San Bernardino County Homeless Partnership  
Special Joint Meeting of the Interagency Council on Homelessness (ICH)  
And the City and County Continuum of Care (CoC)**

January 26, 2022  
9:00 a.m. – 11:00 a.m.  
Via WebEx – Teleconference

**Minutes Recorded and Transcribed by Amy Edwards, Secretary II, Office of Homeless Services**

TOPIC	PRESENTER	ACTION/OUTCOME
	Maria Razo, Chair	<ul style="list-style-type: none"> <li>The meeting was called to order at 9:07 a.m.</li> </ul>
Introductions	Tom Hernandez	<ul style="list-style-type: none"> <li>Tom Hernandez took ICH Member roll call.</li> </ul>
ICH Members Present		<ul style="list-style-type: none"> <li>The following ICH members or their alternates were present for the meeting:</li> <li>Joe Baca Jr., Janice Rutherford, Erica Lewis-Huntley, Kimberly Calvin, Debra Breidenbach-Sterling, Jerry Gutierrez, Brenda Dowdy, Dena Fuentes, Supriya Barrows, Georgina Yoshioka, Maria Razo, Sharon Green, Don Smith, Jessica Alexander, Sue Walker, Astrid Johnson, Chloe Diaz.</li> <li>Janice Rutherford, was absent at roll call but joined the meeting at 9:16 a.m.</li> <li>Keith Metzler was absent from meeting</li> <li>We had a total of 86 participants (Council Members, Alternates, and members of the public) join the meeting.</li> </ul>
PUBLIC COMMENTS		
		<ul style="list-style-type: none"> <li>No Public Comment</li> </ul>
CONSENT	PRESENTER	ACTION/OUTCOME
<p>Adopt Resolution to Allow Participation in Public Meetings via Teleconference pursuant to Assembly Bill 361</p> <p>Approve Minutes of the December 8, 2021, Special ICH Meeting</p> <p>Ratify the action of the Chair to request an exception from HUD for the 2022 Point in Time Count (PITC), postponing the PITC date to February 24, 2022</p>	Maria Razo, Chair	<ul style="list-style-type: none"> <li>A motion was made by Dena Fuentes to approve the consent calendar as written. Kimberly Calvin 2<sup>nd</sup> the motion.</li> <li>Don Smith wanted to note a correction should be made to the resolution for item #1. He stated that the resolution should just read "A Resolution of the Interagency Council on Homelessness" and not "A Joint Resolution of the Interagency Council on Homelessness and San Bernardino City/County Continuum of Care" as ICH is the CoC.</li> <li>A roll call vote was taken, and all 17 members present voted yes on the motion. Absent from the vote was Keith Metzler. The motion to approve the consent calendar was approved.</li> </ul>

INFORMATION SHARING	PRESENTER	ACTION/OUTCOME
2022 Point In Time Count Update	Erika Lewis-Huntly, Chair, PITC Oversight Committee	<ul style="list-style-type: none"> <li>• The County submitted a request for an exception from the U.S. Department of Housing and Urban Development (HUD) on Friday, January 27, 2021, to post pone the Point in Time Count to February 24, 2022, in light of the current COVID-19 surge of the omicron variant. HUD responded and approved the exception on the same day. (See attachment 1A)</li> <li>• A news release regarding the postponement of the PITC was sent out late Friday afternoon by the County Public Information Officer. <ul style="list-style-type: none"> <li>○ It was placed on County Wire <a href="https://wp.sbcounty.gov/cao/countywire/">https://wp.sbcounty.gov/cao/countywire/</a></li> <li>○ and posted on social media to notify the public.</li> </ul> </li> <li>• OHS is working with the PITC leads within the cities and towns to reschedule any remaining trainings and will make available two review trainings for volunteers that missed their city's training or would like a review session closer to the new PITC date. Dates and registration will be posted on the SBCHP website page.</li> <li>• The hygiene bags are being put together by OHS staff and include a KN95 mask and hand sanitizer for homeless individuals during the PITC.</li> <li>• OHS staff will coordinate with PITC Leads to pick up their Hygiene bags, Maps, safety vests, and KN95 masks for the volunteers the week of February 14<sup>th</sup></li> <li>• As of January 18, 2022, we have 621 registered volunteers. Registration will remain open on the OHS Website <a href="http://wp.sbcounty.gov/dbh/sbchp">wp.sbcounty.gov/dbh/sbchp</a>.</li> </ul>
Office of Homeless Services Report	Tom Hernandez	<ul style="list-style-type: none"> <li>• San Bernardino County continues to provide non-congregate shelter for unsheltered individuals who are at high-risk of developing COVID-19, sixty-five years of age and older, persons of any age with underlying health conditions (i.e., heart disease, lung disease, immunocompromised, diabetes, kidney and liver disease), and pregnant women. There are two locations currently providing assistance, one is located in San Bernardino and the other located in Victorville. These services are scheduled to continue until June 30, 2022, at this time.</li> <li>• In addition, on December 14, 2021, the Board of Supervisors approved a contract between the Office of Homeless Services (OHS) and Knowledge, Education for Your Success, Inc. (KEYS) for the provision of COVID-19 positive motel/hotel isolation assistance services through the Project Roomkey Program.</li> <li>• Referrals for COVID-19 positive isolation assistance should be referred to the Public Health Department Operations Center at (909) 677-7168.</li> <li>• OHS will be releasing a request for proposals (RFP) for \$5 million in funding for agencies and/or cities to apply for in order to provide Project Roomkey related eligible services. OHS anticipates releasing the RFP by the end of the month or early next month.</li> <li>• In December 2021, the Interagency Council on Homelessness (ICH) approved the recommendation for regional distribution of HHAP Round 2 funding. As part of that, the ICH Regional Steering Committees were instructed to set their regional priorities for HHAP Round 2 funding. This included identifying existing regional priorities and modifying as needed, base the prioritization on data-driven regional strategies using the San Bernardino County Homeless Strategic Plan and the Homeless Partnership Local Investment Plan, and identifying the grant review committee for each region.</li> <li>• Once all regions' priorities have been received, OHS will issue a RFP including all regional priorities. OHS is set to receive the final set of priorities early February. OHS will provide a scoring rubric to each region to be included in</li> </ul>

the RFP. Once received, OHS will release the RFP, and applications received will be provided to the regions for their review and recommendations.

- OHS hopes to have the funding recommendation by March for submittal to the ICH by the March meeting, March 23, 2022.
- A minimum of eight percent of HHAP Round 2 funds must be used to provide services specific to the needs of homeless youth. Up to five percent of an applicant's program allocation may be expended on administration, such as infrastructure development to support Coordinated Entry Systems and Homeless Management Information Systems. Administrative costs are capped at seven percent of program funds.
- The County of San Bernardino is participating in the 100-Day Challenge, with the counties of Santa Cruz, Sacramento and Merced, as part of the fourth cohort for the State of California. The 100-Day Challenge is designed to empower and support front-line teams in pursuit of an ambitious 100-Day Goal to address the immediate crisis of experiencing unsheltered homelessness in encampments.
- One of the main points of the 100-Day Challenge is to engage frontline staff to plan for innovative interventions to engage unsheltered in large encampment areas (50+) that are sustainable, replicable, strengthens systems, and result in significant reductions within the encampments, that may also be applied forwards throughout the region. Right now, we are in the planning stage. The Challenge assists in the development of the intervention plan. Once that is done, then we will move to implementation.
- OHS along with other county departments (DBH, Sheriff HOPE Team, Public Works, Flood Control, and Code Enforcement), the Housing Authority, the CES, and outreach partners (SWAG, KEYS) are participating in the 100-Day Challenge.
- Our group has prioritized the following encampment areas and populations to be served as part of our 100-day challenge. The Challenge Team has identified the following locations to engage the homeless within the larger encampments within the county, the area includes the Santa Ana Riverbed area from the City of Redlands to where the County adjoins with Riverside County, primarily around the freeway corridor system, and the Mojave Riverbed area starting within the City of Victorville near the 15-freeway corridor.
- As part of our 100 Day Challenge, our encampment team has identified the following goal: In 100 days, we will work with 150 individuals living in encampments, with 30% becoming stably housed and 60% connected to services on the pathway to housing, and 40% will identify as Black, Indigenous, or a person of color (BIPOC).
- The following long-term associated project aims have been developed for intervention implementation:
  - Provide management and supportive services to support activities in alignment with a Housing First and trauma-informed care approaches.
  - Offer intensive and empathetic outreach and engagement services that support the human experience, dignity and rights of the encampment residents, with a focus on permanent housing, including the provision of focused case management services including on-site case management, individualized and/or group counseling, assistance with the completion of mainstream benefit applications, assistance with finding and maintaining employment, and other necessary mainstream supportive services.
  - Develop individualized permanent housing plans with encampment residents to support their transition from the encampment site into a permanent, stable housing situation, with short, medium, and long-term goals.
  - Make available immediate interim and permanent housing options to encampment residents who are

		<ul style="list-style-type: none"> <li>○ ready to transition.</li> <li>○ Ensure residents have access to potable water, showers, laundry, toilets, common places (i.e., to eat and meet), wireless communication options, storage, waste collection, transportation, and meals.</li> <li>● OHS submitted an application for the Encampment Resolution Funding grant for \$1.7 million to provide support to implement this initiative.</li> </ul>
<b>SPECIAL PRESENTATION</b>	<b>PRESENTER</b>	<b>ACTION/OUTCOME</b>
Special Recognition for Dena Fuentes, Deputy Executive Officer, Community Development and Housing	Maria Razo and Supriya Barrows	<ul style="list-style-type: none"> <li>● Maria Razo and Supriya Barrows acknowledged Dena Fuentes for her contribution to ICH and the community as she prepares for her retirement on February 11, 2022.</li> </ul>
Coordinated Entry System (CES) Technical Assistance and Requirement Review	Patricia Leslie, PhD, MSW, CoC Technical Assistance	<ul style="list-style-type: none"> <li>● Dr Leslie returned to continue our discussion on the Coordinated Entry System (CES). The focus was to build a common understanding of the requirements and recommendations for assessment and prioritization and then to begin exploring and understanding our options in implementing CES assessment and prioritization.</li> <li>● Assessment and prioritization are critical functions of the CES.</li> <li>● Standardized tools are only part of the CES assessment process.</li> <li>● Uniform decision-making process to determine appropriate action/referral is important. As well as written policies and annual training for all assessors.</li> <li>● The assessment process must be able to: <ul style="list-style-type: none"> <li>○ Determine individuals' and families' <u>eligibility</u> for assistance</li> <li>○ Determine and prioritize who will be referred to <u>transitional housing</u> (TH)</li> <li>○ Determine and prioritize who will be referred for <u>rapid rehousing</u> (RRH)</li> <li>○ Determine and prioritize who will be referred to <u>permanent supportive housing</u> (PSH)</li> </ul> </li> <li>● And should be able to: <ul style="list-style-type: none"> <li>○ Determine who can be diverted from the homeless housing system or assisted through services only.</li> </ul> </li> <li>● Assessment System Design Recommendations are: <ol style="list-style-type: none"> <li>1. Use valid, tested, and reliable processes and tools</li> <li>2. Employ a Housing First orientation</li> <li>3. Use a phased approach (triage, diversion, crisis intervention, initial assessment for immediate needs, comprehensive assessment, reevaluation, and revised action).</li> <li>4. Collect only enough information to refer to available resources (further assessment can occur in phases)</li> <li>5. Assessment questions are logically adjusted for subpopulations, as allowed. (i.e., persons under 18 years are not asked about veteran status or military service but may be asked questions about eligibility for dependent benefits).</li> <li>6. Assessment process relies on a person-centered approach that empower the participant - includes questions that are easily understood; based on trauma-informed practices; offer choice; respect lived-experience</li> <li>7. Incorporate cultural and linguistic competency in assessment</li> <li>8. Build safety planning into the process and the assessment environment</li> <li>9. Referrals for housing or services are clear and understood by participant (know what to expect)</li> <li>10. Relevant Mainstream Resources are included in system (formally)</li> </ol> </li> </ul>

		<p>11. Allow Veteran Affairs and Street Outreach partners to participate in assessment</p> <ul style="list-style-type: none"> <li>• Prioritization is critical to the efficient and effective use of resources. To that end, the CES must <ul style="list-style-type: none"> <li>○ Prioritize based on a specific, definable criteria</li> <li>○ Make criteria publicly available</li> <li>○ Include factors used to measure criteria in policy</li> <li>○ Apply criteria consistently for all populations.in all areas of CoC</li> <li>○ Identify which</li> <li>○ Distinguish between determining eligibility and establishing priority</li> <li>○ Ensure HMIS privacy and security are followed for prioritization lists (by-name lists).</li> </ul> </li> <li>• Dr. Leslie asked members of the CoC to provide their input on the following two areas: <ul style="list-style-type: none"> <li>○ Access to housing and services</li> <li>○ Assessment</li> </ul> </li> <li>• Discussion ensued amongst the CoC members. It was requested that we establish a CES Committee to assist with the review of the CES and to provide input on next steps.</li> <li>• There is a detailed survey available for you to complete and return, if you choose to do so. OHS has sent that out and it can be returned to Dr. Leslie at <a href="mailto:PLeslie@PointLoma.edu">PLeslie@PointLoma.edu</a>.</li> </ul>
<b>Council Roundtable</b>		
	<p>Maria Razo, Chair</p> <p>Brenda Dowdy</p> <p>Juan Preciado</p> <p>Chloe Diaz</p> <p>Tom Hernandez Sharon Green</p> <p>Dean Fuentes</p> <p>Don Smith</p>	<ul style="list-style-type: none"> <li>• We will be having our 3<sup>rd</sup> Youth Mental Health First Aid Training Class on March 16<sup>th</sup>. OHS will send out the announcement for registration today.</li> <li>• The Housing Authority will be having the next emergency Housing Voucher Partner update meeting in February. We have received 532 applications with only 455 vouchers available, so we have officially opened the waiting list. We have 100 families working with Brilliant Corners to find housing.</li> <li>• We are asking HUD if we can make changes to the payment standards as we have identified that as a barrier in identifying housing.</li> <li>• This Friday we will be holding our annual wellness Summit. There is still space available so we will forward the information to OHS to distribute.</li> <li>• March 10<sup>th</sup> will be our annual Foster Youth Summit. It is a free event. Once the flyer is done, we will forward that to OHS to distribute to all of you.</li> <li>• The probation department released an RFP to provide housing services to adult offenders to help them overcome homelessness. The deadline is February 11, 2022. I will forward the RFP to OHS to distribute.</li> <li>• Open Arms Drop-in Center is having a resource fair with 23 organization/vendors from 11-3pm. If you are interested in attending or know anyone, please contact me and I will provide you with the flyer and address.</li> <li>• I just want to acknowledge Margaret Hill who was a mentor and friend to many of us. She will be truly missed.</li> <li>• I just want to make sure that we solidify who is in the CoC and how the CoC is formed as we continue to talk about the CoC and matters involving the CoC. We really need to get that clarified.</li> <li>• The Ad Hoc Resource Committee has been meeting for the past several months. Our intent is to provide a draft report before the next lch meeting so we can present our recommendations on the February 26<sup>th</sup> meeting.</li> <li>• Welcome to the two new members. They are representing two key agencies, Department of Behavioral Health and</li> </ul>

		<p>Human Services.</p> <ul style="list-style-type: none"> <li>• For the record this meeting is not a joint meeting of Ich and the CoC, this is the full body of the CoC. We are not two different entities.</li> <li>• I hope we create a committee to discuss the CES, so we are actively involved in the development process and oversee it as we go forward.</li> </ul>
<b>Adjournment</b>	Maria Razo, Chair	<ul style="list-style-type: none"> <li>• Being no further business, the meeting was adjourned at 11:11 a.m.</li> </ul>
<b>Next Meeting</b>		<p>The Next ICH Meeting will be held on:</p> <p style="text-align: center;">           General ICH Meeting            Wednesday, February 23, 2022            9:00 am – 11:00 am            Via Webex         </p>

Office of Homeless Services  
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Attendees on January 26, 2022, • Special Interagency Council on Homelessness – Teleconference				
LAST NAME	FIRST NAME	ORGANIZATION	PHONE NUMBER	EMAIL
AKINS	SOPHIE	County Counsel		
ALEXANDER	JESSICA	Operation Grace		<a href="mailto:pastorjessicaalexander@gmail.com">pastorjessicaalexander@gmail.com</a>
BACA JR	JOE	5 <sup>th</sup> District – BOS		<a href="mailto:Joe.Baca@bos.sbcounty.gov">Joe.Baca@bos.sbcounty.gov</a>
BARROWS	SUPRIYA	Health and Human Services		<a href="mailto:supriya.barrows@cao.sbcounty.gov">supriya.barrows@cao.sbcounty.gov</a>
BREIDENBACH-STERLING	DEBRA	Town of Yucca Valley		<a href="mailto:dbreidenbach@YUCCA-VALLEY.ORG">dbreidenbach@YUCCA-VALLEY.ORG</a>
CALVIN	KIMBERLY	City of San Bernardino		<a href="mailto:calvin_ki@sbcity.org">calvin_ki@sbcity.org</a>
DIAZ	CHLOE	Family Assistance Program		<a href="mailto:chloe@familyassist.org">chloe@familyassist.org</a>
DOWDY	BRENDA	SBCSS – Homeless Education Program Manager		<a href="mailto:Brenda_dowdy@sbcss.k12.ca.us">Brenda_dowdy@sbcss.k12.ca.us</a>
EDWARDS	AMY	OHS	909-501-0610	<a href="mailto:amy.edwards@hss.sbcounty.gov">amy.edwards@hss.sbcounty.gov</a>
FUENTES	DENA	Community Development and Housing Agency	909-387-4355	<a href="mailto:Dena.Fuentes@cdh.sbcounty.gov">Dena.Fuentes@cdh.sbcounty.gov</a>
GREEN	SHARON	HPN Chair		<a href="mailto:sgreen@vfvrc.com">sgreen@vfvrc.com</a>
GUTIERREZ	JERRY	Probation		<a href="mailto:jgutierrez@sbcisd.org">jgutierrez@sbcisd.org</a>
HERNANDEZ	TOM	OHS	909-501-0611	<a href="mailto:Tom.Hernandez@hss.sbcounty.gov">Tom.Hernandez@hss.sbcounty.gov</a>
JOHNSON	ASTRID	Morongo Basin ARCH		<a href="mailto:skyviewfarm29@gmail.com">skyviewfarm29@gmail.com</a>
LEWIS-HUNTLEY	ERIKA	City of Rancho Cucamonga		<a href="mailto:erika.lewis-huntley@cityofrc.us">erika.lewis-huntley@cityofrc.us</a>
RAZO	MARIA	Housing Authority of the County of San Bernardino		<a href="mailto:mgrazo@hacsb.com">mgrazo@hacsb.com</a>
RUTHERFORD	JANICE	2 <sup>nd</sup> District - BOS		<a href="mailto:Janice.Rutherford@bos.sbcounty.gov">Janice.Rutherford@bos.sbcounty.gov</a>
SMITH	DON	Creating Community Solutions		<a href="mailto:donsmithsolutions@outlook.com">donsmithsolutions@outlook.com</a>

WALKER	SUE	Mountain Homeless Coalition	<a href="mailto:svwalker@gmail.com">svwalker@gmail.com</a>
YOSHIOKA	GEORGINA	DBH	<a href="mailto:Georgina.Yoshioka@dbh.sbcounty.gov">Georgina.Yoshioka@dbh.sbcounty.gov</a>

\*Please note we do not take attendance of members of the public that joined via tele-conference

## Homekey Round Two

### Letter of Support for Operating Subsidy Request

The Homekey Round 2 program requires that the Eligible Applicant submit a letter of support from the local Continuum of Care (CoC) or Housing Authority confirming the need for an operating subsidy and evidencing that other operating funding, such as rental subsidies, were sought for the Project, but the funding isn't available for this use (NOFA Round 2, Section 206).

Please provide more information on the reason for the request for a Homekey operating subsidy:

- The proposed Homekey project **does not** currently have operating subsidies available.
- Please describe the operating funding that was sought, but not available.

Funding was sought for the proposed project in any form available that would be utilized for operating or rental subsidy and no funding was available.

- The CoC **has some** operating subsidies available, but not for the entire project.
- Please describe the amount, source of the funding, timeframe for the operating support and the amount of operating subsidies that are still needed.

- Comments/ Other. Please describe below:

The request and information above has been reviewed and verified by the following representative of the [CoC or Housing Authority]:

Signature



Name: Maria Razo

Title: Chair, ICH

ICH - County of San Bernardino

## Homekey Round Two

### Coordinated Entry System Participation Template

The Homekey program requires that referrals to Homekey Assisted Units are made through the local Coordinated Entry System (CES) for persons who are experiencing Homelessness. For persons At Risk of Homelessness, CES or another comparable prioritization system based on greatest need shall be used. All referral protocols for Homekey Assisted Units must be developed in collaboration with the local CoC and implemented consistent with the requirements set forth in the Notice of Funding Availability (NOFA). CoC collaboration in Project and supportive service design is also strongly encouraged to help target and serve greatest need populations (NOFA Round 2, Section 502).

- The CoC will collaborate with the proposed Homekey Project to use CES and the Homeless Management Information System (HMIS) for prioritization of most vulnerable people experiencing homelessness.
- If the project is unable to use CES or HMIS, please describe the reason, what prioritization method will be utilized instead, the efforts to be made for CES or HMIS use in the future and how the Project will coordinate with the CoC until such time that CES or HMIS is available.

Other services the CoC intends to support the Homekey project with include:

- Trainings/ presentations related to the target population for the local agency (lead applicant), development team, property management, and/or service providers
- Provide Homekey Project information on the CoC's website
- Staffing support
- Other (explain)

The Continuum of Care Enter name here has reviewed the information on this form and, to the extent possible, is committed to supporting the project.

The request and information above have been reviewed and verified by the following representative of the CoC:

Signature

*Maria Razo*

Name:

Title:

## Interagency Council on Homelessness

Administrative Office  
215 North D Street, Suite 301, San Bernardino, CA 92415-0044  
Office: (909) 501-0610

January 27, 2022

Supportive Services for Veteran Families (SSVF) Program Office  
National Center on Homelessness Among Veterans  
4100 Chester Avenue, Suite 201  
Philadelphia, PA 191044

### Re: LightHouse Social Service Centers Priority 2 Renewal Application

Dear Application Review Committee:

The San Bernardino County Continuum of Care (CoC) is pleased to support Lighthouse Social Service Centers (LightHouse) in their Supportive Services for Veteran Families (SSVF) Fiscal Year (FY) 2023 Priority 2 Renewal Grant Application for San Bernardino County (18-CA-171).

LightHouse is an SSVF grantee that serves the Inland Empire of Southern California as a significant partner in the CoC's efforts to coordinate, align, and provide rapid re-housing, homeless prevention and supportive services for San Bernardino County's homeless veterans. This agency works to provide outreach to homeless veterans as well as seeks multiple opportunities to find permanent housing solutions to help veterans who are chronically homeless. The veteran resources provided by LightHouse to the CoC include Grant and Per Diem (GPD) Transitional Living services, rapid re-housing and homeless prevention services through the SSVF Program, Rapid Resolution and Shallow Subsidy services and permanent supportive housing for disabled veterans through the LightHouse Hope for Heroes Program.

LightHouse Social Service Centers' Chief Executive Officer Karyn Young-Lowe facilitates the weekly Homeless Veteran Community Planning Group (HVCPG) meetings for the County of San Bernardino (Approximately 6-10 hours per month). LightHouse outreach, housing navigation and case management staff also attend this meeting on a weekly basis (6-10 hours of multiple staff member's time). The HVCPG is the entity responsible for the by-name list, and the rate of housing placement and stabilization of veterans in San Bernardino County. The HVCPG Veteran service providers, which includes SSVF, GPD and other transitional living staff, Veterans Affairs (VA) outreach and HUD VASH staff, staff from the Housing Authority, Coordinated Entry System (CES) staff, staff from the County Office of Homeless Services, law enforcement and code enforcement staff and the county housing navigation staff, meet weekly to review and update the by-name list, case conference and work toward achieving the benchmark criteria set forth by United States Interagency Council on Homelessness and VA on ending homelessness among veterans.

The LightHouse staff actively takes part in the coordinated entry assessment process of the CoC and assisted in the development of capacity and implementation of our CES. LightHouse receives prioritized referrals generated from the CES system. Further, through its outreach efforts LightHouse utilizes the VI-SPDAT, which is the local assessment tool, used to support coordinated screening and referrals within the CoC. LightHouse Intake and Case Management staff are also trained to conduct assessments utilizing the VI-SPDAT tool.

#### Members of the Interagency Council on Homelessness

Members of the Board of Supervisors  
City of Victorville  
Housing Authority of the County of San Bernardino  
San Bernardino Law and Justice Group  
San Bernardino County Superintendent of Schools

City of Rancho Cucamonga  
Town of Yucca Valley  
Community Development and Housing Agency  
Mountain Regional City Representative  
Members of the Homeless Provider Network

City of San Bernardino  
Department of Behavioral Health  
San Bernardino County Human Services  
Homeless Representative



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Regarding the Homeless Management Information System (HMIS), the CES for San Bernardino County is embedded in the County HMIS program and LightHouse enters all appropriate veteran information into the system and engages in data sharing with veteran providers and the CES. LightHouse also participates regularly in the monthly CoC Interagency Council on Homelessness (2-3 hours), which is the CoC's governing board, the quarterly CoC Homeless Provider Network Meetings (2-3 hours per quarter), and the Monthly Regional Steering Committee Meetings (2 hours monthly-management staff attends). LightHouse also participates in multiple adhoc workgroups to expand and enhance services for homeless veterans throughout San Bernardino County.

LightHouse management and direct service staff participated in the development, planning and execution of the 2021 San Bernardino County Veterans' Stand Down held October 13, 2021 (approximately 35 total hours for planning and execution of the event). Please also note that LightHouse staff actively participates in the annual Point in Time Count for San Bernardino County by assisting in the planning and volunteering for the Point in Time Count Event.

Ending Veterans homelessness in our County is a priority and LightHouse is a significant partner in helping to achieve this goal. We consider LightHouse to be a model program for other veteran and non-veteran programs dedicated to rapid re-housing, homeless prevention and permanent supportive housing services. The San Bernardino County CoC is pleased to support LightHouse Social Service Centers in its renewal grant for FY 23 of the SSVF program.

Respectfully,

DocuSigned by:

*Maria Razo*

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Maria Razo, Chair

Interagency Council on Homelessness

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Homeless Representative

# San Bernardino County Homeless Partnership

## Interagency Council on Homelessness

Administrative Office  
215 North D Street, Suite 301, San Bernardino, CA 92415-0044  
Office: (909) 501-0610



January 31, 2022

Supportive Services for Veteran Families (SSVF) Program Office  
151 Knollcroft Road  
Lyons, NJ 07939

Re: Supportive Services for Veterans and Families (SSVF) Grant

Dear Supportive Services Veterans Program Office Administrator:

The San Bernardino County Continuum of Care (CoC) is pleased to support Knowledge & Education for Your Success (KEYS) in the renewal of the SSVF grant for San Bernardino County. KEYS is the largest rapid re-housing provider in San Bernardino County, serving over 700 homeless individuals and families annually through various rapid rehousing (SSVF, HUD CoC, and California State TANF) funding streams. Recognized as a High-Performer with California Department of Social Services (CDSS), in the areas of permanent housing placements, cost-effectiveness and housing retention rates, KEYS provides a critical role in building local capacity in the Coordinated Entry System (CES) process and community planning efforts addressing homelessness.

KEYS has been a significant partner in the CoC to coordinate, align, and provide rapid rehousing, homeless prevention and supportive services for our homeless Veterans. This agency works to provide outreach to homeless Veterans as well as seek multiple opportunities to find permanent housing and rapid rehousing solutions to help those who are chronically homeless, including serving as the primary referred agency to leverage resources and enhance housing stability for our very low- or no-income veteran families. KEYS resource management and system level approach continues to provide gap fill resources to veterans who do not qualify for SSVF or who may have exhausted SSVF maximum allowances, which supports critical time intervention and stability to those identified in the prioritization process.

KEYS co-chairs and actively participates in the weekly Homeless Veterans Community Planning Group as part of our county's goal to achieve national benchmarks to end Veterans' homelessness in the region. KEYS staff members actively participate in the coordinated assessment process of the CoC by attending bi-weekly case conferencing meetings supported by the CoC Coordinated Entry System (CES) provider, 2-1-1 United Way, and assists in the development of capacity and implementation of our CES. This investment of staff time equates to more than 15 additional hours of staff engagement per month.

KEYS participates regularly in the CoC Interagency Council on Homelessness, Homeless Provider Network Meetings, local Veteran events, quarterly Homeless Summits, and participates with 211 and multiple service organizations for expanding their network and services to enhance all services for homeless Veterans.

Ending Veterans homelessness in our County is a priority and KEYS is a significant partner in helping to achieve this goal. The CoC for San Bernardino County is pleased to support KEYS in their renewal grant for year 2022-23 of the SSVF program.

Respectfully,

DocuSigned by:

*Maria Razo*

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Maria Razo, Chair

Interagency Council on Homelessness

### Members of the Interagency Council on Homelessness

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**Interagency Council on Homelessness**  
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215 North D Street, Suite 301, San Bernardino, CA 92415-0044  
Office: (909) 501-0610

January 31, 2022

Nicole Starks-Murray  
Executive Director  
U.S.VETS – Inland Empire  
15305 6<sup>th</sup> Street  
March Air Reserve Base, CA 92518

RE: U.S.VETS- Office of Homeless Services Letter of Support

Dear Supportive Services Veterans Program Office Administrator:

The San Bernardino County Continuum of Care (CoC) is pleased to provide this Letter of Support for United States Veterans Initiative's (U.S.VETS – Inland Empire) applications to the U.S. Department of Veterans Affairs for the Supportive Services for Veterans Families (SSVF) grant. We believe in U.S.VETS' mission of helping military veterans and their families successfully transition through the provision of housing, counseling, career development, and comprehensive support

U.S.VETS SSVF programs are critical to filling gaps in services and alleviating multiple barriers faced by homeless and at-risk veteran households in the San Bernardino Continuum of Care (CoC). U.S.VETS SSVF program strengthens our community by providing rapid re-housing and homeless prevention services to veteran families through outreach; case management; assistance in obtaining VA and other benefits and services to include health care services, daily living services, personal financial planning services, fiduciary and payee services, legal services, child care services, and housing counseling services; and temporary financial assistance for rent, utilities, security and utility deposits, moving costs, child care, transportation, emergency supplies, and other general housing stability support to help veteran families stay in or acquire permanent housing.

As an active member of the CoC, U.S.VETS is part of the ongoing community-wide planning process and engages in the CoC's efforts to coordinate services. U.S.VETS assists in supporting the CoC's Coordinated Entry System through staff support and works together with the CoC and VA to ensure the coordinated entry process allows for collaborative screening, assessment, and referrals.

U.S.VETS participates in CoC meetings, Point in Time Counts, Homeless Management Information System (HMIS), and the Coordinated Entry System. U.S.VETS actively participates in the San Bernardino CoC and collaborates with partners that include the San Bernardino Homeless Services Authority, United Way, local non-profit agencies, law enforcement, courts/jails, hospitals, etc. to engage those who may be eligible for services and to conduct a screening for program eligibility and VA services.

**Members of the Interagency Council on Homelessness**

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City of San Bernardino  
Department of Behavioral Health  
San Bernardino County Human Services  
Homeless Representative



Through CoC participation and daily collaboration with the VA and other agencies, U.S.VETS shares information on available resources and coordinates with the CoC partners to reduce duplication among programs that serve veterans. This includes leveraging CoC programs and U.S.VETS other programs to provide a true continuum of care based on what each veteran family needs to include options for supportive housing through VA Grant & Per Diem transitional housing, and Department of Housing & Urban Development CoC Program Permanent Housing.

U.S.VETS is a vital partner in our community for ending and preventing veteran homelessness and ensuring veterans have the resources needed to transition to and sustain permanent housing. The CoC offers its full support for their application and is confident that by being awarded the grant to continue SSVF services, U.S.VETS will benefit veterans immensely and continue to strengthen our community.

Sincerely,

DocuSigned by:  
*Maria Razo*  
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Maria Razo, Chair  
Interagency Council on Homelessness

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**County of San Bernardino  
Office of Homeless Services**

215 North D Street, Suite 301 • San Bernardino, CA 92415-0044

Phone: (909) 501-0610 • Fax: (909) 501-0622

Email: [homelessrfp@hss.sbcounty.gov](mailto:homelessrfp@hss.sbcounty.gov) • Website: <http://www.sbcounty.gov/sbchp>

**Point In Time Count (PITC) Report**

Date February 23, 2022

Presenter Erika Lewis-Huntley, PITC Oversight Committee Chair

Announcements The table below lists the announcements for today’s meeting.

<b>Announcements</b>	
<ul style="list-style-type: none"> <li>• A request has been made to move forward with a virtual command center outlining the benefits of conducting it on the WebEx.</li> <li>• PITC Volunteer trainings will be completed as of today with a final training for the unincorporated areas of the 5<sup>th</sup> district. In total OHS with ITD conducted 25 trainings (19 virtual trainings, 1 in-person training, 4 public virtual trainings and 1 review session on the mobile app). With an average of 20 people per training for a total of about 500+ registered volunteers trained.</li> <li>• Roughly 2500 hygiene bags, over 500 KN95, and 500 vest were boxed and distributed to the cities and agencies for the PITC.</li> <li>• Volunteers – As of today we have over 800 registered volunteers, the most the county has ever had for the PITC. Registration closed on Feb. 22.</li> </ul>	
<p><b>Breakdown of registered volunteers as of 2/15/2022</b></p> <p>**Final volunteer numbers will be totaled for each city and shared with ICH after the count is conducted and sign-in sheets are returned.</p>	
<ul style="list-style-type: none"> <li>• Adelanto - 9</li> <li>• Apple Valley - 26</li> <li>• Barstow - 36</li> <li>• Big Bear - staff</li> <li>• Bloomington - 22</li> <li>• Chino - staff</li> <li>• Chino Hills - staff</li> <li>• Colton - 22</li> <li>• Fontana - 48</li> <li>• Grand Terrace - 8</li> <li>• Hesperia – staff</li> <li>• Loma Linda – staff</li> <li>• Montclair – staff</li> </ul>	<ul style="list-style-type: none"> <li>• Muscoy - 16</li> <li>• Ontario - 74</li> <li>• Rancho Cucamonga - 68</li> <li>• Redlands - 56</li> <li>• Rialto - 41</li> <li>• San Bernardino - 162</li> <li>• Twenty-nine Palms - 17</li> <li>• Unincorporated Mountain Communities - 26</li> <li>• Upland - 28</li> <li>• Victorville - 92</li> <li>• Yucaipa – 17</li> <li>• Yucca Valley – 42</li> </ul>
<ul style="list-style-type: none"> <li>• OHS plan on conducting a volunteer survey in March for feedback on the experience of volunteering for the PITC.</li> </ul>	



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**Office of Homeless Services Update**

Date February 23, 2022

Presenter Tom Hernandez, Chief of Homeless Services

Announcements The table below lists the announcements for today’s meeting.

<b>Announcements</b>
<p><b>Homeless Housing, Assistance and Prevention (HHAP) Round 2</b></p> <ul style="list-style-type: none"><li>• The Office of Homeless Services (OHS) will be releasing a request for applications (RFA) tentatively the beginning of March. Based on the motion approved last December for allocations, the following are the expected allocations for each region, the youth award, and the coordinated entry system (CES):<ul style="list-style-type: none"><li>• <u>Regional Distribution:</u><ul style="list-style-type: none"><li>○ Central Valley - \$554,997</li><li>○ Desert - \$222,524</li><li>○ East Valley - \$131,094</li><li>○ Mountain - \$89,535</li><li>○ West Valley - \$164,341</li></ul></li><li>• <b>Total Regional Distribution: \$1,162,491</b></li><li>• <u>Total Youth Set-Aside (8%): \$116,249</u></li><li>• <u>Total CES Set-Aside (5%): \$72,656</u></li><li>• <b>Total Available for RFA release: \$1,351,396</b></li></ul></li><li>• OHS will receive \$101,718 for administrative oversight costs. OHS will coordinate with the regions for the application reviewal process and expects to bring the regional recommendations back to the Interagency Council on Homelessness (ICH) on April 27, 2022, for approval.</li></ul>



## County of San Bernardino Office of Homeless Services

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### **Homeless Coordinating and Financing Council Restructure**

- The Homeless Coordinating and Financing Council (HCFC) was created in 2017 through senate bill (SB) 1380 to oversee the implementation of housing first policies, guidelines, and regulations to reduce the prevalence and duration of homelessness in California.
- Last year, Governor Newsom signed assembly bill (AB) 1220 into law, which renamed and restructured the HCFC toward a broader vision in terms of statewide leadership and coordination in response to the homelessness crisis in the state. As part of AB 1220, the new name for the HCFC is now the California Interagency Council on Homelessness (Cal ICH).
- Cal ICH is co-chaired by the Secretaries of the Business, Consumer Services and Housing Agency and California Health and Human Services Agency, is a committee comprising director-level representatives from 18 state departments and agencies, with two individuals representing community organizations appointed by the state Legislature.
- The Council regularly seeks guidance from an advisory committee that reflects the racial and gender diversity of people experiencing homelessness, and may also invite stakeholders, individuals who have experienced homelessness, members of philanthropic communities, and experts to participate in meetings or provide information to the Council as needed.
- For information on previous meetings please see the Cal ICH meeting schedule details at: <https://bcsh.ca.gov/calich/meetings/index.html>

### **Family Homelessness Challenge Grants**

- The Family Homelessness Challenge Grants Program is authorized by AB 140 and designed to provide funding for rapid innovation, accelerating nascent programs, expanding promising practices, or meeting new demands and conditions where practical work occurs for solutions targeted towards ending family homelessness, and any additional fiscal and programmatic information related to this grant as determined by the Cal ICH.
- According to Statute, the council shall make available an application for the first round of allocations no later than March 1, 2022.
- Applications shall be due to the council no later than 60 days from the date the council makes those applications available pursuant to paragraph (1).
- Initial award determinations shall be made no more than 60 days after the deadline to submit applications.
- Recipients of funds shall expend at least 50 percent of their first-round allocation by June 30, 2024.



## County of San Bernardino Office of Homeless Services

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### Homeless Data Integration System (HDIS)

- The HDIS is a statewide data system designed to measure progress towards supporting and expanding the ongoing work aimed at preventing, reducing and ending homelessness. This system is designed to play a pivotal role in the state's comprehensive strategy to get more Californians into safe, stable living environments and to connect them to the health services that they need.
- HDIS has also established a dashboard system that contains each county's and continuum of care's homeless management information system data from 2017 through 2020. The information can be accessed at: <https://bcsh.ca.gov/calich/hdis.html>
- The data include information regarding the number of people experiencing homelessness who California served, subpopulation data, racial disparities, and demographics. HDIS plans to expand the tableau functions and expand its search capabilities moving forward.

### Homeless Management Information System (HMIS) Update

- The OHS, HMIS section routinely monitors agencies data quality to ensure accuracy and meet HUD standards for data quality maintenance. Attached you will find a copy of the latest HMIS Data Quality Report for the month of January 2022 (see attached, Report 2A).
- Agency report cards are posted for review on individual agencies participating in HMIS at the following website: <http://www.sbcounty.gov/dbh/sbchp/HMIS.aspx>

### Attachments

HMIS Data Quality Monthly Report January 2022 – Report 2A-Attached

Org ID	Organization / Program	Total Active Enrlmts	Total Clients Served	# of Errors	Name			SSN			DOB			Race			Ethnicity			Gender			Vet Status			Entry Date			Relationship			Client Location					
					% of Error Rate	% of Error Rate	% of Error Rate	# of Errors	% of Error Rate	% of Error Rate	# of Errors	% of Error Rate	% of Error Rate	# of Errors	% of Error Rate	% of Error Rate	# of Errors	% of Error Rate	% of Error Rate	# of Errors	% of Error Rate	% of Error Rate	# of Errors	% of Error Rate	% of Error Rate	# of Errors	% of Error Rate	% of Error Rate	# of Errors	% of Error Rate	% of Error Rate	# of Errors	% of Error Rate	% of Error Rate			
AAR	AART Corp	0	0	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
BAR	City of Bastow	0	0	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
CAP	Community Action Partnership	83	99	0	0.00%	23	23.23%	1	1.01%	4	4.04%	0	0.00%	0	0.00%	0	0.00%	2	2.02%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
CCI	Catholic Charities	0	0	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
CCJ	Lutheran Social Services of Southern California	54	63	0	0.00%	1	1.59%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
COL	City of Colton	0	0	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
DAS	Department of Aging and Adult Services	68	72	0	0.00%	8	11.11%	1	1.39%	3	4.17%	3	4.17%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	3	4.17%	1	1.39%	1	1.47%	0	0.00%	0	0.00%	0	0.00%		
DBA	SB DBH Adult & Older System of Care	8	8	0	0.00%	0	0.00%	0	0.00%	1	12.50%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
DBH	SB DBHHA	832	825	0	0.00%	33	4.00%	5	0.61%	63	7.64%	17	2.06%	2	0.24%	22	2.67%	2	0.24%	1	0.12%	1	0.17%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
FA2	Family Assistance Program	393	46	0	0.00%	19	41.30%	0	0.00%	5	10.87%	2	4.35%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	1	2.17%	0	0.00%	0	0.00%	0	0.00%		
FSA	Family Services Association of Redlands	13	46	0	0.00%	19	41.30%	0	0.00%	5	10.87%	2	4.35%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	1	2.17%	0	0.00%	0	0.00%	0	0.00%		
HAI	SB Housing Authority	659	678	0	0.00%	3	0.44%	1	0.15%	3	0.44%	1	0.15%	0	0.00%	6	0.88%	0	0.00%	5	0.74%	1	0.25%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
HDH	High Desert Homeless Services	25	28	0	0.00%	2	7.14%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
ICL	Inland Counties Legal Services, Inc.	64	63	0	0.00%	1	1.59%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	1	1.59%	0	0.00%	2	3.17%	0	0.00%	0	0.00%	0	0.00%		
HPH	Inland Valley Hope Partners	128	123	0	0.00%	30	24.39%	2	1.63%	0	0.00%	0	0.00%	0	0.00%	2	1.63%	5	4.07%	3	2.44%	1	1.22%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
ILF	Illumination Foundation	79	103	0	0.00%	11	10.68%	0	0.00%	12	11.65%	1	0.97%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	31	30.39%	0	0.00%	0	0.00%	0	0.00%		
KEY	Knowledge & Education For Your Success	1,049	1,013	0	0.00%	47	4.64%	0	0.00%	7	0.69%	1	0.10%	0	0.00%	3	0.30%	1	0.10%	18	1.78%	1	0.29%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
LCD	Life Community Development	16	17	0	0.00%	1	5.88%	2	11.76%	4	23.53%	2	11.76%	1	5.88%	0	0.00%	0	0.00%	3	17.65%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
LSS	Lighthouse Social Services	305	374	0	0.00%	2	0.53%	0	0.00%	1	0.27%	1	0.27%	0	0.00%	2	0.53%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
LTH	Inland Temporary Homes	64	84	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	5	5.95%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
MBA	Morongo Basin ARCH	6	14	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	1	7.14%	1	7.14%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
MHI	Mercy House	356	397	0	0.00%	61	15.37%	1	0.25%	17	4.28%	2	0.50%	1	0.25%	4	1.01%	2	0.50%	15	3.78%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
MHC	Mountain Homeless Coalition	47	37	0	0.00%	12	32.43%	1	2.70%	0	0.00%	0	0.00%	0	0.00%	4	10.81%	10	27.03%	0	0.00%	17	77.27%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
MHS	Mental Health Systems Inc.	1	1	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
MON	City of Montclair	5	5	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
MUS	Morongo Unified School District	0	0	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
NHV	New Hope Village, Inc.	54	51	0	0.00%	1	1.96%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	2	3.92%	1	3.45%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
OGI	Operation Grace	23	23	0	0.00%	7	30.43%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	1	4.35%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
OH2	Cedar House Life Center	0	0	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
RED	City Of Redlands	0	0	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
RIA	City Of Rialto	0	0	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
RSI	Rolling Start Inc	29	29	0	0.00%	1	3.45%	0	0.00%	6	20.69%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	11	50.00%	0	0.00%	0	0.00%	0	0.00%		
SA1	Salvation Army - San Bernardino	68	75	0	0.00%	4	5.33%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
SA3	Salvation Army - Highland	0	0	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
SMM	St. Mary Medical Center	0	0	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
SUS	Step Up on Second Street, Inc	350	342	0	0.00%	27	7.60%	0	0.00%	5	1.46%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	1	0.45%	0	0.00%	0	0.00%	0	0.00%		
TCP	The Chance Project Pathways Network	6	7	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
TFC	Time For Change Foundation	70	80	0	0.00%	1	1.25%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	1	1.82%	0	0.00%	0	0.00%	0	0.00%		
UPL	City Of Upland	0	0	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
USV	US Veterans Inc	130	131	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
UWI	211 United Way	3,562	397	0	0.00%	85	21.41%	0	0.00%	20	5.04%	4	1.01%	0	0.00%	3	0.76%	8	2.02%	5	1.26%	41	16.33%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
VVF	Victor Valley Family Resource Center	5	7	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%	0	0.00%		
WOA	With Open Arms	6,924	83	0	0.00%	17	20.48%	2	2.41%	7	8.43%	3	3.61%	0	0.00%	0	0.00%	5	6.02%	0	0.00%	8	32.00%														

# Interagency Council on Homelessness Resource Allocation AdHoc Committee

The Interagency Council on Homelessness Resource Allocation AdHoc Committee (Committee) met to review and recommend an investment strategy. The Committee was charged to recommend an investment strategy for the San Bernardino County Emergency Shelter Grants (ESG) and the one-time allocation of State RoomKey funds (up to \$6 million). To undertake this direction, the Committee needed to understand the resources (money and units), how the resources are invested and to overlay an analysis of data driven needs, demands and/or gaps. In pursuit of this objective, the Committee reviewed draft Strategic Plan Local Data and Recommendation report prepared by Dr. Colletti, the Homeless Strategic Plan presented to the Board in November 2021, overview material regarding State Housing Resources, and independent research to ascertain the various housing resources received by the cities, county and other entities.

The Committee's recommendations are to align the San Bernardino County's Homeless Strategic Plan with the ICH Homeless Investment Strategy. The following recommendations are based on the information presented to the Board in November 2021 and the Colletti report:

1. Create 500 units of permanent supportive and service-enriched affordable housing units
2. Provide rental assistance/rapid rehousing services to 1,000 individuals/households
3. Create 100 units of new shelter/interim housing beds
4. Provide homeless diversion and prevention services to 1,800 individuals/households

When the Board of Supervisors adopt a Homeless Strategic Plan, ICH should update its objectives to align with San Bernardino County. The adopted goals should be the foundation of the ICH investment strategy.

There are additional recommendations that the Committee would like ICH and the County to consider. The Colletti report's focus was on data that is reported into the various HUD systems. Thus, it is a good baseline for the data it evaluated.

## **Undertake Annual Gaps Analysis**

As ICH desires to move to a data driven decision making model. The Colletti Report focused only on data that is reported to the various HUD system. A number of housing resources that assist the homeless population are not reported to HUD. It is recommended that the Colletti Report be expanded to undertake a broader analysis of data to truly capture a more comprehensive picture of needs, demands and gaps analysis. In addition to expanding the data beyond HUD-only reports the following other actions are recommended:

- Create an ESRI based mapping and analysis tool
- Create dashboards to map assets and progress
- Create an annual resources allocation chart for all jurisdictions receiving housing or homeless funds
- Articulating current investments

- Expand the inventory of housing resources to include affordable and permanent supportive housing units

**Hire additional OHS Staff to Undertake Annual Gaps Analysis**

The recommendation to broaden the Colletti report will provide a more comprehensive gaps analysis. This analysis should be done on an annual basis. To accomplish this, it is recommended that the County annually budget the maximum Emergency Shelter Grant for HMIS and dedicate these funds to hire a dedicated staff member who will be responsible for gathering, mapping and more important analyzing the data and report to the COC.

**Create Standing ICH Subcommittee**

It is also recommended that ICH create a standing committee who collaborates with OHS to determine the gaps analysis.

**Investment Strategy Based on Annual Gaps Analysis**

The gaps/needs analysis should be the basis of issuing future Requests for Proposals or Qualifications.

**Create Inventory of Current Housing and Homeless Resource Allocation**

As part of the gaps analysis, it is worthwhile to understand how the existing housing and homeless resources are allocated between Shelter/Interim Housing, Rental Assistance/Rapid Rehousing, Permanent Housing and Services, Diversion/Prevention and Outreach and Engagement. The Committee commenced compiling the various housing and homeless resources into a spreadsheet so there is an understanding of how the resources are being invested in the following categories:

<b>Shelter/Interim housing</b>	<b>Rental Assistance/RRH</b>	<b>Permanent Housing + Services</b>	<b>Diversion/Prevention</b>	<b>Outreach &amp; Engagement</b>
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The table below is a draft which attempts to summarize the information gathered to date. The chart allows one to ascertain the investments by funding source into the major categories identified in the ICH AdHoc Investment Strategy.

	2021/22	Shelter/Interim housing	Rental Assistance/RRH	Permanent Housing + Services	Diversion/Prevention	Outreach & Engagement	HMIS/CES
Funding source	Available funding						
HHAP-2 CoC	\$1,453,114	\$465,623	\$366,911	\$123,515	\$123,514	\$271,732	\$72,655
HHAP-2 County	\$1,300,625			\$1,300,625			
HHAP-3 CoC	\$3,901,874						
HHAP-3 County	\$3,641,749						
PRK-RRH 11/20	\$1,887,000					\$1,887,000	
PRK-RRH 21/22	\$11,400,000	\$6,000,000	\$5,000,000				
FEMA reimbursement?							
HUD CoC FY 21	\$11,247,893		\$983,812	\$9,208,758			\$403,136
County ESG FY20	\$585,790	\$100,000	\$255,790		\$60,000	\$75,000	\$95,000
County ESG CV2	\$5,761,683	\$400,000	\$4,068,683		\$740,000	\$53,000	\$50,000
County ESG FY21	\$588,060	\$52,459	\$231,141		\$120,000	\$52,460	\$132,000
CA CoC ESG FY20	\$1,973,000	\$1,198,790	\$205,000		\$150,000	\$200,000	\$219,210
CA CoC ESG CV	\$291,022	\$51,022	\$225,000		\$15,000		
CA CoC ESG FY21	\$4,084,200	\$3,941,466	\$142,734				
County CDBG	\$315,555	\$32,442	\$130,000			\$153,113	
County HOME ARP	\$12,717,363			\$12,717,363			
County HOME FY21	\$3,508,906			\$3,508,906			
CalWORKS HSP	\$10,700,000		\$10,700,000				
CalWORKS FSP							
Home Safe	\$1,000,000		\$500,000		\$500,000		
HDAP	\$1,000,000	\$1,000,000					
HUD VASH	\$891,336			\$891,336			
VA SSVF	\$2,000,000		\$2,000,000				
Emergency Housing Vouchers	\$500,000		\$500,000				
Fontana ESG FY 21	\$179,056						
Fontana ESG CV 21							
Ontario ESG FY 21	\$159,018						
Ontario ESG CV 21							
SB City ESG FY 21	\$290,457						
SB City ESG CV 21							
Apple Valley/Victorville HOME ARP	\$2,913,966						
Fontana HOME ARP	\$2,633,658						
Ontario HOME ARP	\$2,713,297						
SB City HOME ARP	\$5,058,437						
Apple Valley HOME FY21	\$265,320						
Fontana HOME FY21	\$726,670						
Ontario HOME FY21	\$748,625						
SB City HOME FY21	\$1,395,707						
Victorville HOME FY21	\$538,967						
Homekey project-Victorville	\$28,000,000	\$28,000,000					
Homekey project-Redlands	TBD						
Homekey project-Fontana							
Encampment Grant	\$1,700,000						
Family Challenge	TBD						
Community Care Exp	TBD						
SBCounty Perm Local Housing Allocation 2022	\$5,376,577	\$5,376,577					
PLHA Other cities							
Mental Health Services Act							
IEHP PSH?							
HOPWA	\$133,448,925	\$46,618,379	\$25,309,071	\$27,750,503	\$1,708,514	\$2,692,305	\$972,001
Total							
* 2019 & 2020 PLHA allocation to the County & 11 cities							

### **Expand and Map Affordable Housing Developments**

To help solve homelessness, new housing production needs to occur. In the Colletti Report, a chart is provided that identifies the number of housing units report to HUD. There are a number of affordable housing units and permanent supportive units that have been developed but are not required to be reported through HUD. It would be worthwhile to expand the report to fully capture the affordable housing and permanent supportive units. From an investment perspective on new unit production, it is recommended that the ESRI or similar platform be developed that map the unit locations.

### **Other Recommendations for Consideration**

The Colletti Report makes a number of recommendations the Committee considered. There are additional recommendations the Committee would like to present for consideration to further evolve the delivery system which impacts the investment strategy. Many of these items could possibly be funded with ESG or OHS Planning Grant funds.

### Modification and Enhancement of the Coordinated Entry System

Currently CES is focused on prioritize of the chronic homeless based upon the ICH policy. It is recommended that ICH consider broadening the prioritization structure of CES beyond chronic homeless. Reinstitute a standing committee focused on CES.

### Case Conferencing

When CES was created a case conferencing vehicle was used to align clients, providers and programs. Case Conferencing vehicle is still being used by the Homeless Veterans Community Planning Group and Youth CES. It is recommended that case conferencing recommence for the non-veteran populations.

### CES Expansion

ICH is currently evaluating the CES process. CES is underfunded and the structure needs to evolve to act as the referral vehicle for all of the programs. That furthers the underlying delivery system that is needed to achieve the objectives.

The AdHoc Committee would like to thank the Interagency Council on Homelessness for the opportunity to present this report and recommendations.

Committee Members:

- Dena Fuentes- Community Development and Housing
- Don Smith- Creating Community Solutions
- Sharon Green- Victor Valley Family Resource Center
- Louis Medina- Valley Star One Stop TAY
- Michael Knight- Department of Behavioral Health
- Paul Fornier
- Kimberly Knaus- Board of Supervisors- 5<sup>th</sup> District
- Adam Acosta- Board of Supervisors- 5<sup>th</sup> District
- Anna Ulibarri- Water of Life/CityLink
- Mike Jones- Sheriff's HOPE Team

Other Participants:

- Maria Razo- Housing Authority of the County of San Bernardino
- Tom Hernandez- Office of Homeless Services
- CaSonya Thomas- County Administrative Office- Community Revitalization



**County of San Bernardino  
Office of Homeless Services**

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**New ICH Member Bio's**

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Date February 23, 2022

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Presenter Maria Razo, Chair

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**Jerry Gutierrez**

Executive Officer Jerry Gutierrez is responsible for the Support and Administrative Operations within the Corrections Bureau.

Prior to joining the San Bernardino County Sheriff's Department, Jerry served as Assistant Sheriff overseeing the Corrections Division with the Riverside County Sheriff's Department. He brings over 31 years of experience in the field of Corrections, including supervisory, management, and executive positions. He has served on executive steering committees and workgroups for the California Board of State and Community Corrections (BSCC) to assist with Adult Titles 15 and 24 Regulations and with standards and training for local correctional officers.

Jerry holds a Bachelor of Science Degree in Workforce Education and Development from Southern Illinois University and a Master's Degree in Public Administration from California State University, San Bernardino.

**Dr. Georgina Yoshioka**

Dr. Georgina Yoshioka, DSW, LCSW, MBA is the Interim Director for San Bernardino County Department of Behavioral Health and oversees the daily operations for both Mental Health and Substance Use Disorder Services. Dr. Yoshioka is a member of the California Crisis Intervention Training Association, serving as the Vice President, and the Co-Chair of the San Bernardino County Sheriff's Department Crisis Intervention Training Program. In 2019 she completed the Federal Bureau of Investigation Los Angeles Field Office Citizens Academy.

Dr. Yoshioka is an Adjunct Professor at Mt. San Antonio Community College, Brandman University, Chaffey Community College and Loma Linda University; teaching courses on Sociology and the Masters of Social Work Program. She earned her Doctorate of Social Work (DSW) from Capella University, earned her Masters of Business Administration from University of Redlands, and earned her Masters of Social Work and Bachelor of Arts in Sociology from California State University San Bernardino.

**Supriya Barrows**

San Bernardino County Deputy Executive Officer Supriya Barrows has proudly served the communities of San Bernardino County for nearly 23 years. She has 18 years of experience in numerous health and human services roles. She has five years of experience with the San Bernardino County Superintendent of Schools leading efforts in legislative affairs and intergovernmental relations. As Deputy Executive Officer for Human Services, she oversaw department operations for eight departments that directly dealt with vulnerable children and families including at-risk children and youth, veterans, older adults, disabled adults, youth, and other underserved and homeless populations. Supriya is currently leading the Community Revitalization group that includes the Community Development and Housing Department and the County Office of Homeless Services in partnership with several other County departments and offices that have a role in addressing homelessness. She has been involved in several large-scale collective impact initiatives focused on achieving the San Bernardino Countywide Vision, Vision2Read, and formerly spearheaded and currently chairs the San Bernardino County Community Vital Signs Initiative Implementation Committee. The Community Vital Signs Initiative operationalizes the Wellness Element of the Countywide Vision.