In partnership with the Department of Housing and Community Development

REGIONALLY COORDINATED HOMELESSNESS ACTION PLAN AND APPLICATION TEMPLATE

HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM ROUND 5 (HHAP-5)

Purpose of this Template

The California Interagency Council on Homelessness (Cal ICH) in partnership with the Department of Housing and Community Development (HCD) is providing this optional application template, inclusive of the Regionally Coordinated Homelessness Action Plan, for use by jurisdictions seeking funding under Round 5 of the Homeless Housing, Assistance and Prevention Program (HHAP-5).

This template closely mirrors the online application portal and is intended to support the regional development and submission of information required for approval by Cal ICH as required in AB 129 (Health & Safety Code § 50230, et seq.).

This template will <u>not</u> be collected by Cal ICH nor reviewed in lieu of an official application submission. Applicants are responsible for inputting the required information into the online application portal and submitting the official application through the portal no later than 5:00 p.m. on March 27, 2024.

- **PART I: REGIONAL IDENTIFICATION AND CONTRACTING INFORMATION**

- **PART II: REGIONALLY COORDINATED HOMELESSNESS ACTION PLAN**
  2.1: Participating Jurisdictions' Roles and Responsibilities
  2.2 Performance Measures and Improvement Plan
  2.3 Equity Improvement Plan
  2.4 Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting
  2.5 Plan to Utilize Local, State, and Federal Funds to End Homelessness
  2.6 Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs
  2.7 Memorandum of Understanding
  2.8 Application Development Process Certification

- **PART III: FUNDING PLAN(S)**

Part I: Regional Identification and Contracting Information

1. Select the CoC Region.
2. Indicate which of the eligible applicants are participating in this HHAP-5 application.

<div style="background:#ffc000;color:white;font-weight:bold;">Guidance</div>

*All overlapping jurisdictions within a region must complete a Regionally Coordinated Homelessness Action Plan and submit a single regional HHAP-5 application. For purposes of HHAP-5, the term "region" refers to the geographic area served by a **county**, including all large cities and the CoC or CoCs within it. When multiple counties are served by the same CoC, those counties may choose to apply together or as separate county regions; however,* multi-county regions that are served by the same CoC are encouraged to apply as one region *and submit a single Regionally Coordinated Homelessness Action Plan.*

Applicants may apply together and still receive and administer funds separately.

- **Large Cities must** apply as part of the regional application <u>with</u> the County and CoC.
- **Counties must** apply as part of a regional application <u>with</u> the CoC and any overlapping Large Cities.
  - <u>In a multi-county CoC:</u> Counties are strongly encouraged to apply in collaboration with other counties that are served by the same CoC.
- <u>**A CoC that serves a single county must**</u> apply as part of the regional application <u>with</u> the County and any overlapping Large Cities.
- <u>**A CoC that serves multiple counties must either**</u>:
  - Apply as part of the regional application with multiple Counties and any overlapping Large Cities; and/or
  - Participate in the regional application of **each** overlapping County and the Large Cities therein.

3. Indicate the Administrative Entity and provide contact information for each Eligible Applicant.

<div style="background:#ffc000;color:white;font-weight:bold;">Guidance</div>

Each eligible applicant (Large City, County, and CoC) has the discretion to receive their base allocation directly or may designate an eligible applicant in their region to serve as their Administrative Entity. This selection will indicate to Cal ICH which eligible applicant will enter into contract with the state to receive and administer each eligible applicant's HHAP-5 allocation.

The Administrative Entity is responsible for HHAP funds and meeting the terms and conditions of the contract. Broadly speaking, this means administering funds, contracting (when necessary) with sub-recipients, and reporting on HHAP-5 dollars and activities to Cal ICH.

- *If you plan to contract with the state to receive and administer <u>only</u> your (single) HHAP-5 allocation, select: "Will enter into contract with the state to receive and administer their HHAP-5 allocation individually" under the contracting selection in the application.*
- *If you <u>do not plan to contract with the state</u> and instead plan to identify another participating eligible applicant in the region to enter into contract with the state to receive and administer your HHAP-5 allocation, select: "Identify another participating eligible applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation" under the contracting selection in the application. You will then be prompted to designate the Administrative Entity from a list of eligible applicants in the region.*
- *If you plan to contract with the state to <u>receive and administer multiple HHAP-5 allocations</u> within your region, select "Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other eligible applicants in the region" under the contracting selection in the application.*

Administrative Entity Information

Participating Eligible Applicant	1. Administering only your own HHAP-5 allocation 2. Administering multiple allocations or 3. Designating a different eligible applicant as your Administrative Entity	If designating, identify the Administrative Entity that will be administering your HHAP-5 Allocation
CA-609 San Bernardino City & County CoC	Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other eligible applicants in the region	San Bernardino County
San Bernardino County	Will enter into contract with the state to receive and administer their HHAP-5 allocation individually	San Bernardino County

Contact Information for each Eligible Applicant

Participating Eligible Applicant	Name	Title	Email	Phone Number
CA-609 San Bernardino City & County CoC	Marcus Dillard	Chief of Homeless Services	Marcus.Dillard@hss.sbcounty.gov	909-501-0644
San Bernardino County	Carrie Harmon	Director	Carrie.Harmon@cdh.sbcounty.gov	909-382-3983

Part II: Regionally Coordinated Homelessness Action Plan

2.1 Participating Jurisdictions' Roles and Responsibilities

1. **First** identify and describe the specific roles and responsibilities of **each participating Eligible Applicant** in the region regarding:
   a. Outreach and site coordination;
   b. Siting and use of available land;
   c. Development of interim and permanent housing options; and
   d. Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.
2. **Then** describe and explain how all collaborating Eligible Applicants in the region are coordinating in each area.

   Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to engage and collaborate on the plan.

Guidance
Each jurisdiction must identify and describe their role in the region for each table. *To add additional Jurisdictions, add rows to the bottom of each table.*

Outreach and Site Coordination

Participating Jurisdictions	Role(s) and Responsibilities in Outreach and Site Coordination
Continuum of Care (CoC)	Several CoC homeless provider agencies have also engaged regularly in street outreach activities. Providers conduct routine mobile outreach and client service engagement for homeless individuals and families who are unsheltered. These teams focus on targeted homeless populations, but also provide services to the hardest to reach or service resistant individuals, commonly those with severe service needs. The CoC seeks to: • Develop workshop that trains agencies and providers on how to request and utilize funding, provide services, and ensure accurate data entry. • Provide resource info, cards, and other marketing materials while doing outreach. • Follow up with CBOs to ensure they provided care/services.

San Bernardino County	The County employs several outreach approaches. The County's Sheriff's Department has implemented the Homeless Outreach Proactive Enforcement (HOPE) Team. The HOPE Team is the County's main pro-active approach intended to ultimately reduce calls for service and other resources currently required to deal with the homeless population. A community, client-based philosophy will be used to link the homeless population with resources and service providers throughout the county. The objective is to stop the revolving door of arrest, incarceration, and then release regarding homeless related crimes to stabilize individuals with severe service needs. The County also has the Mental Health Services Act (MHSA) Innovative Remote Onsite Assistance Delivery (InnROADs) program which provides a multi-disciplinary approach to homeless outreach. In addition, the County provides funding for the Social Work Action Group to provide outreach services in the county district with the largest homeless population according to the Point-In-Time County. Aside from these teams, the County seeks to explore: - Developing a county directory/guide specific for homeless services to assist with linking client to correct providers for services sort of "Homeless Services Yellow Pages." - Developing policy that guides departments and agencies to walk clients through processes instead of just providing referrals. - Developing Information Center for obtaining and retaining services.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

The CoC and the County are committed to systematically addressing homelessness and access to services sought out by individuals with severe service needs who are homeless due to their mental illness, substance use disorder, disability, and other critical barriers.

The Collaborative Applicant of the CoC, the Office of Homeless (OHS) has launched projects to improve, expand, enhance, and augment the local homeless response system with the goal of maximizing and expediting the number of unsheltered individuals assisted out of homelessness. OHS is in the process of developing a Coordinated Outreach Resources and Engagement (CORE) Program consisting of street outreach and engagement teams that would meet frequently to ensure street outreach and engagement is nimble enough to regularly engage homeless individuals in a timely manner by appropriate street outreach teams. The following actions will be implemented through this approach:

- SBC/OHS collaborates with other agencies (i.e., The HOPE Team) to develop/update a resource guide.
- OHS will start the CoC meetings in March (Two mtgs per yr) to streamline communication between County and CoC, discussing:
  - Funding available from the Inland Empire Health Plan (IEHP), but no projects or needs mentioned to utilize funding.
  - Community based organizations (CBOs) have been attempting to share their needs and funding needed.
- Walking through services/warm hand-offs.
- Restructure CoCs and market services, resources, and options, educate and provide awareness of the agencies (i.e., the San Bernardino County Interagency Council on Homelessness (ICH), CoC, the Homeless Provider Network (HPN), etc.) involved.
- Mixed use of housing, low income, and high-income housing.
- Bring education and awareness to County structure, support outreach teams with additional development countywide, have universal case management.

Land Use and Development

Participating Jurisdictions	Role(s) and Responsibilities in land use and development
CoC	Non-Profit Developers, Faith Based Organizations, Cities-fr zoning, Social Services Depts., and cities, provide training to the providers at their locations, identify available land and viability of the property, gather CBO information, support social aspect of people management providing SBC with information needed to work with cities and assist with development of policy, collaborate with other agencies to provide a "graduate type" of program.
San Bernardino County	Fire Department, Public Works, Sheriff, Community Development and Housing (CDH), the Office of Homeless Services (OHS), the County Administrative Office (CAO), the Board of Supervisors (BOS), Real Estate Services, Workforce Department streamline building processes, identify developers of the land, work with clients and cities to establish multiple ways to house clients, collaborate with cities to determine which cities should participate in developing permanent supportive housing (PSH), have masterclasses.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

For effective land use planning and affordable housing development, the essential ingredient is collaboration between intrinsic jurisdictions, in this case the County and the CoC. Land use development varies based on the scope of the project. The region understands land use planning is a vital part of the development process, where jurisdictions can jointly develop realistic plans to assist in appropriate land use development. These actions will incorporate coordination between contractors, regulatory agencies, utilities, and other entities. Some of the efforts, aside from zoning laws will include:

- Streamline process for land use.
- Training for churches.
- Hotel/motel conversion.
- Wellness Center by jail.
- Cities and Counties invest in properties to run programs such as Mary's House.
- Housing with programs for permanent housing, graduation programs, steps to independence.
- Collaboration for transportation, job training, re-integrate people at a slower level.
- Have Social Services departments provide "step-down" programs (graduation to independence).
- OHS work with cities to collaborate in establishing long term housing.
- Hire consultants with real estate backgrounds to identify potential land space.
- Consider alternative housing plans (subsidized) with steppingstones such as:
  1. Living in dorms on campus
  2. Independent apartments on campus
  3. Independent housing
- Create campuses-work/living spaces and offer training on the campuses.
- Work with each city in the county to develop a housing agency for the city.
- Have clients housed in commercial areas close to areas where work is plentiful such as around areas with Amazon warehouses.
- Get feedback from the participants on what type of housing they need/want for long term solutions.
- CoCs will provide training to service providers at the location to teach them how to turn liabilities into assets.
- Develop a plan to get from start to finish within 18 months (due to new law effective 1/1/24).
- Utilize CoC meetings to communicate with agencies, these meetings will start in March to obtain information from CBOs.
- Market to and survey clients.
- Explore universal/countywide CoC principles.
- Support existing successful outreach teams and provide them with a platform to collaborate.
- Host more CoC meetings, provide guidance for how to apply for funding, give a "Call to Action" for housing.
- Challenge the thought process, streamline city processes, get an ordinance.

Development of Interim and Permanent Housing Options

Participating Jurisdictions	Role(s) and Responsibilities in development of interim and permanent housing options

CoC	Various agencies assess every program available; cities should have their own housing department/authority based on the needs of their population, Masterclass in how to develop and run a Wellness Center (Victorville), Utilize every program/apply for all funding/voucher programs available, identify areas with high homeless population/concentration and filter information for who would be most benefits by services, good candidates for additional options
San Bernardino County	Increase Housing Authority branches programs based on the Point in Time (PIT) Count and have each branch responsible for their own population/region. Get vouchers for the regions/cities based on the PIT for each branch to service their communities, have Housing Authority branches determine the fair market rate for vouchers based on their region/jurisdiction and allocate voucher use to areas where housing is available (this would require partnership with other cities/regions)

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

Both the CoC and County will work local municipalities for a regionwide analysis of all resources available to local governments, non-profits, and faith-based organizations using an asset mapping approach. This will involve various for profit, non-profit developers, and the local Housing Authority of the County of San Bernardino. The key will be to focus on smaller solutions, such as unaccompanied women, veterans, or youth to make headway into solving homelessness. Identifying all funding and housing options available to cities with high homeless and at-risk populations will be crucial for understanding the amount of housing options available in each community.

Coordination of and Connection to Service Delivery

Participating Jurisdictions	Role(s) and Responsibilities in connection to service Delivery
CoC	IEHP and Inland SoCal United Way 211 update to their services from just information to include case managers and follow-up with the clients after referrals/information is provided, have a team process at 211, provide more resources for the operators to offer more than referrals, Superintendent of Schools, Molina, Kaiser, cities, various agencies participate in the discussions and planning, re-develop process from referrals only to referrals and follow-up, some case managing, have basic knowledge to provide to Housing Authority to properly guide people that contacts the CoC.
San Bernardino County	Public Health and the Housing Authority use flow chart to connect clients to programs, OHS, Animal Control, the Department of Behavioral Health (DBH), the Transitional Assistance Department (TAD), Sheriff participates on the Board and implements policy, suggests collaborative efforts.

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions are or will begin to coordinate to provide the full array of services, including interim and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

San Bernardino County and the CoC have been coordinating services and service delivery connections jointly for over a decade. The partnership has assisted in placing hundreds of individuals in housing, primarily through connections to mainstream services. The local Homeless Veterans Community Planning Group has assisted almost 2,000 individuals into housing since 2015, a partnership between the CoC and County. Some of the coordination activities provided through the local public sessions include:

- Who is doing what info needed to be able to know who is responsible for what.
- Transparency should be reflected through all connections and processes.
- Have the Housing Authority develop and implement a flow chart indicating where to direct clients to connect to programs.
- Have 211 update their services from just information to include case managers and follow-up with the clients after referrals/information is provided, have a team process at 211, provide more resources for the operators to offer more than referrals.
- Develop brochure with flow chart to market referrals/resources/services/programs, provide the brochure to departments that engage with the homeless and at-risk of homelessness populations.
- Have a staff person at school who can assist with identifying and assisting with students/families experiencing homelessness and at risk of homelessness-update the services provided by the Education liaisons.
- Collaborate with the service providers and agencies to create opportunities to graduate into voucher.
- Collaborate with cities to determine which ones can participate in developing PSH.
- Incentivize cities to develop properties for PSH.
- Have various CoCs occupy the properties developed to provide services.
- Collaborate with the Sheriff Department to develop plan/program.
- Develop a Board of the participating agencies to determine the roles/responsibility of each and develop/implement policy based on what the Board determines and agrees on.

2.2 System Performance Measures and Improvement Plan

1. **First** identify the most recent system performance measures for the region.
2. **Then** describe the key action(s) the region intends to take to improve each system performance measure.

Guidance

Cal ICH shall provide each region with system performance measures by CoC, with the exception of the LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding metrics fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this application.

*Regions must have **at least one** key action for **each** system performance measure. All columns must be filled out for each action.*

For "Funding Type" enter Federal, State, Local, or the unique funding source type.

To add additional actions or racial equity measures, add rows to the bottom of each table.

SPM 1a: Number of people accessing services who are experiencing homelessness.

Measure
10,351

Key Action(s) for Improving SPM 1a

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies		Timeframe for Action	Method(s) of Measuring success of the Action
Focus on Homelessness Prevention (i.e., rental assistance, arrears, utility assistance)	• HHAP-5 prevention ESG	• State • Federal • State	• OHS & HHAP Recipients County and cities	• CoC • SBC Cities		1 year from start of funding with quarterly reports	Quarterly reductions with an overall 10 percent reduction in number of people accessing services.
Developing a youth re-entry protocol and flow chart to distribute through all access points	• THP • HNMP • Bridge • YHSI HHAP 5	• State	• CFS	• DBH - TAY • 211 • SBC Cities	• CFS • CoC • NPO	1 year from start of funding with option to update	1 year from start of funding with option to update

Strengthening networking and capacity for administrators	• HHAP HHIP	State	OHS	• CoC • 211 NPO	3 years	Track number of sessions and attendance
Sharing an additional resource with individuals, such as: • findhelp.org connectIE.org	• HHAP 5 OHS	• State County	OHS	• CoC • SBC Cities	3 years	Active resource guide and development of partnerships to advance capability of sharing resources
Improving socioeconomic and workforce opportunities, including targeting agencies that can help our communities	• Workforce Innovation and Opportunity Act (WIOA) • TAD • Cal Fresh • WTW • Dept. of Rehabilitation (DoR)	• State • County Federal	OHS	• Workforce Development (WDD) • TAD DoR	3 years	Number of clients exiting HMIS with workforce connection, increase income
Implement new Homeless Intake/Resource Hotline	HHAP-5	• State Federal	OHS	• DBH • CFS • 211 TAD	6 months	Universal assessment is utilized by all homeless providers
Explore development of application that notifies individuals experiencing homelessness about additional resources	• HHAP-5 HHIP	• State • County Federal	OHS	• CoC • CFs • 211 IEHP	3 years	In phases: • Gather SMEs that will advance creation of the application. • Designating the proper location and devices to communicate resources. Go live with application

SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.

Racial or Ethnic Group	Measure	% in comparison to Measure 1a	Census Pop. Estimates % (July 1, 2022 – Census Quickfacts)	Overrepresented
Black/African American	3,991	38.6%	9.3%	Yes
Hispanic/Latino (of any race)	3,965	38.3%	56.2%	No
White	5,478	52.9%	75.3%	No
American Indian or Alaskan Native	277	2.7%	2.2%	Yes
Asian	54	0.5%	8.9%	No

Native Hawaiian / Pacific Islander	77	0.7%	0.5%	Yes
Multiple Races	285	2.8%	3.8%	No
Unknown	189	1.8%	-	

Key Action(s) for Improving SPM 7.1a

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type *(Federal/ State/ Local gov/Other)*	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Outreach to organizations/service providers that serve communities experiencing homelessness	HHAP-5	State	OHS	• CoC	Ongoing	• Increase number of service providers that enter into HMIS • Expand the number of service providers throughout the county
Partner with Workforce Development agencies to strengthen community employment opportunities	HHAP-5	State	Workforce Development Department (WDD)	• WDD • Goodwill Industries	Ongoing	Number of clients exiting HMIS with workforce connection, increase income

SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)

Measure
2,389

Key Action(s) for Improving SPM 1b

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type *(Federal/ State/ Local gov/Other)*	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Increase the number and volume of housing specifically for the homeless.	• PLHA Activity 6 • HOME Investment Partnership	• State • Federal and State	• CDH and Developers • County and cities	• Housing Developers • County • Cities	Annual assessment of PSH beds added to local inventory	Annual reduction in number of people experiencing unsheltered homelessness by 5% per annum.
Increase the # of shelter beds throughout the county	• Housing Development Fund	• State	• CDH and Developers • County and cities	• Housing Developers • County • Cities	Annual assessment of shelter beds added to local inventory	Annual reduction in number of people experiencing unsheltered homelessness by 5% per annum.

Increase # of recuperative care beds	• Housing Development Fund	• State	• CDH and Developers • County and cities	• Housing Developers • County • Cities	Annual assessment of recuperative care beds added to local inventory	Annual reduction in number of people recovering from injury or illness experiencing unsheltered homelessness by 6% per annum.
Create a pathway to shelter individuals released from an institution	• HHAP-5 • ILP (Independent Living Program)	• State	• OHS	• Probation • CFS (ILP) • 241.1 Committee • County • Cities	Ongoing	Annual reduction in number of people being released from institution experiencing unsheltered homelessness by 4% per annum.

SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night.

Racial or Ethnic Group	Measure	% in comparison to Measure 1b	Census Pop. Estimates % (July 1, 2022 – Census Quickfacts)	Overrepresented
Black/African American	438	18.3%	9.3%	Yes
Hispanic/Latino (of any race)	882	36.9%	56.2%	No
White	1,452	60.8%	75.3%	No
American Indian or Alaskan Native	84	3.5%	2.2%	Yes
Asian	34	1.4%	8.9%	No
Native Hawaiian / Pacific Islander	18	0.8%	0.5%	Yes
Multiple Races	363	15.2%	3.8%	Yes
Unknown	-	-	-	

Key Action(s) for Improving SPM 7.1b

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type *(Federal/ State/ Local gov/Other)*	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Create and deliver surveys to over-represented populations in the county	• HHAP-5	• State	• OHS	• CoC • County • Cities	Annual assessment of people accessing services	More people who are overrepresented accessing HMIS
Increase outreach in over-represented populations in the county	• HHAP-5	• State	• OHS	• CoC • County • Cities	Annual assessment of people accessing services	More people who are overrepresented accessing the County's CoC

Increase service providers from the overrepresented populations	• HHAP-5	• State	• OHS	• CoC • County • Cities	Annual assessment of people accessing services	Increased number of service providers who represent overrepresented population by 8%
Hire a consultant to train prospective and existing service providers of overrepresented population on the RFP submission process	• HHAP-5	• State	• OHS	• CoC • County • Cities	1 year	Track number of sessions and attendance

SPM 2: Number of people accessing services who are experiencing homelessness for the first time.

Measure
7,130

Key Action(s) for Improving SPM 2

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type *(Federal/ State/ Local gov/Other)*	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
EXAMPLE: Focus on public support systems to help prevent and exit homelessness (i.e., SSI/SSP, CalWORKs, etc.)	• CalWORKs Homeless Assistance Grant and HSP • HDAP • APS	Federal and State funding sources	• TAD • OHS • SSA • DAAS • DBH	• CoC • Non-profits and faith-based org. • County agencies	Implement immediate upon funding with quarterly reviews	Annual reduction in number of people accessing services who are experiencing homelessness for the first time by 5% per year.
Access to have available support systems (education)	• CalWORKs • APS	State	SBCSS	County agencies	Ongoing	Increase in number of people accessing services
Increase in CalWORKs due to increase in cost of living/SSI Limits	• CalWORKs • APS	State	TAD	County agencies	Ongoing	SSI increase
Soft Skills	• Department of Rehabilitation • WDD	State	OHS	• County agencies • CoC	Ongoing	Boost in income for families experiencing homelessness

After Care Skills and Job Opportunities/Enhanced Case Management	ECM	IEHP	OHS	• CoC • SBC • Non-profit agencies • IEHP	Ongoing until family can sustain housing	Reduction by 10% of recidivism rate in homelessness
On the Job Training	• CalWORKs • Department of Rehabilitation • WDD	State	OHS	• CoC • SBC • Non-profit agencies	Ongoing	Increase of 10% of the number of people experiencing homelessness in employment
Technology (Obama Phone) with Wi-Fi access and Application to update services needed	HHIP	State	OHS	• 211 • CoC • Non-profit agencies • IEHP	Ongoing	Increase of 10% in number of people accessing services

SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time.

Racial or Ethnic Group	Measure	% in comparison to Measure 2	Census Pop. Estimates % (July 1, 2022 – Census Quickfacts)	Overrepresented
Black/African American	2,770	38.9%	9.3%	Yes
Hispanic/Latino (of any race)	2,748	38.5%	56.2%	No
White	3,701	51.9%	75.3%	No
American Indian or Alaskan Native	199	2.8%	2.2%	Yes
Asian	41	0.6%	8.9%	No
Native Hawaiian / Pacific Islander	59	0.8%	0.5%	Yes
Multiple Races	182	2.6%	3.8%	No
Unknown	178	2.5%	-	

Key Action(s) for Improving SPM 7.2

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Explore opportunities to place Kiosk in accessible location – i.e. Libraries	• HHAP	• State	• OHS	• County • CoC Providers	1 year	Decrease the length of time it takes toto initially receive services

Increase number of shelter beds	• Housing Development Fund	• State	• CDH and Developers • County and cities	• Housing Developers • County • Cities	Annual assessment of shelter beds added to local inventory	Annual reduction in number of people experiencing unsheltered homelessness by 5% per annum.

SPM 3: Number of people exiting homelessness into permanent housing.

Measure
3,285

Key Action(s) for Improving SPM 3

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Enhance long-term rental subsidy programs to maintain ongoing subsidies for permanent housing placement	• HHAP • PLHA • CoC • FUP	• State • Federal	• Community Revitalization	• CoC • HACSB • County • Cities	Ongoing as long as subsidies are needed	Measurement of data for successful exits through the Homeless Management Information System increasing exits by 10% per population.
Connection with Medi-Cal and SSI	• CoC • DHCS collaborated recipients	• Federal • State • SBC	• TAD	• CoC	Ongoing	Increase number of clients connected to services
Enhance programs to connect with landlords with providers working with people who have housing vouchers	• HUD grants • HHAP	• Federal • State	• OHS	• Housing Authority • Homeless Providers	Ongoing	Increase the number of landlords by 10% that accept housing vouchers
Re-establishment with the community, connect families with individuals with local benefit programs (i.e., CalWORKs)	• Pace program	• State	• TAD • Homeless Providers	• 211 CES	Ongoing	Boost in connection of families to local benefit programs
Strengthening relationship between managed care plan and housing provider/property management liaisons	• HHIP	• State	• OHS	• IEHP • Community Health Workers	Ongoing	Assess the number of people who are retaining housing after placement

Creating permanent supportive housing units/inventory and increase landlord engagement	• HHAP • HUD/ESG (Life ARC) • HUD HOME Investment • HOME Investment America	• State • Federal	• OHS	• CoC • HACSB • SBC • Cities	Ongoing as long as housing is needed	Assess the number of PSH units within the County

SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.

Racial or Ethnic Group	Measure	% in comparison to Measure 3	Number accessing services who are experiencing homelessness	% exiting homelessness into permanent housing from those accessing services
Black/African American	1,462	44.5%	3,991	36.6%
Hispanic/Latino (of any race)	†	-	3,965	-
White	1,632	49.7%	5,478	29.8%
American Indian or Alaskan Native	63	1.9%	277	22.7%
Asian	14	0.4%	54	25.9%
Native Hawaiian / Pacific Islander	31	0.9%	77	40.3%
Multiple Races	†	-	285	-
Unknown	***	-	189	-

† Data point suppressed: when small values are obscured, but could be calculated via subtraction, the next-highest number, which may be >10, is also suppressed, per State of California privacy policies.

*** Data suppressed due to the small number of people reported in this category, per State of California privacy policies.

Key Action(s) for Improving SPM 7.3

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type *(Federal/ State/ Local gov/Other)*	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Meet with and establish connection with NHSIE	• HHAP	• State	• OHS	• CoC • County • Cities	6 months	Assess the time in which connection is made
Establish a program that leads to homeownership by 10 community members	• Housing Development Grant • HHAP	• State and Local funds	• OHS	• CoC • County • Cities	3 years	Successful purchase of homes for 10 community members

Explore of development of a fund that can assist with deposits for homeownership	• HHAP • HUD/ESG (Life ARC) • HUD HOME Investment • HOME Investment America	• Federal • State • County	• OHS	• CoC • County • Cities	1 year	Establishment of a program to fund deposit for homeownership

SPM 4: Average length of time that people experienced homelessness while accessing services.

Measure
119

Key Action(s) for Improving SPM 4

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type *(Federal/ State/ Local gov/Other)*	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Strengthen a well-thought-out Rapid Rehousing program to lower the time a household experiences homelessness	• CoC • ESG • SSVF • CalWORKs	• Federal • State	• Community Revitalization • SSVF Providers • County	• CoC • SBC • ESG entitlement cities	Ongoing with quarterly review of performance data	Quarterly review of HMIS data to determine change in average length of time household experience homelessness.
Centralized Center/Wellness Center	• HHAP • THP • HNMP	Federal	OHS	CoC	Ongoing	Review of clients being served and housed/Amount of time stayed
Strengthen the collaboration of partners to assist with streamlining services, include DMV, SSI, PH, Comm.Hosp, VA	HHAP	• Federal • State	OHS	CoC	Review	Increase in the number of clients served by DMV SSI etc.

SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.

Racial or Ethnic Group	Measure	% in comparison to Measure 4	Number of days above or below average	Overrepresented
Black/African American	122	102.5%	3 days above average	Yes
Hispanic/Latino (of any race)	105	88.2%	14 days below average	No

White	121	101.7%	2 days above average	Yes
American Indian or Alaskan Native	102	85.7%	17 days below average	No
Asian	109	91.6%	10 days below average	No
Native Hawaiian / Pacific Islander	78	65.6%	41 days below average	No
Multiple Races	121	101.7%	2 days above average	Yes
Unknown	42	35.3%	77 days below average	No

Key Action(s) for Improving SPM 7.4

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type *(Federal/ State/ Local gov/Other)*	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Increase number of shelter beds	• Housing Development Fund	• State	• CDH and Developers • County and cities	• Housing Developers • County • Cities	Annual assessment of shelter beds added to local inventory	Annual reduction in time people experiencing unsheltered homelessness by 5% per annum.
Provide training on Diversion	• HHAP	• State	• OHS	• CoC • County • Cities	6 months	Assess the number of people diverted from shelters

SPM 5: Percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing.

Measure
10%

Key Action(s) for Improving SPM 5

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type *(Federal/ State/ Local gov/Other)*	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Establish a support system to contact households who exit to permanent housing within 5-6 months to monitor stabilization and provide resources	• HHAP-5	• State	• OHS	• CoC	Immediate with regular check-ins with participants who exited to PH.	Regular HMIS reports to follow-up agency noting exits prior to the 6-month exit.

Key Action(s)	Funding Source(s)	Funding Type	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Technology Application	• HHAP	• State	• OHS	• SBC	1 year	Increase the number of people accessing care through app
Enhanced Care Management (ECM) After Care	• IEHP • Molina	• State	• IEHP • Molina	• CoC Homeless Providers	Ongoing	Asses the number of people who remain in housing
Community Health Worker/Certification of Community Health Worker (CHW)	• Medi-Cal	• State	• OHS	• Various agencies	Ongoing	Assess the number of people who complete the CHW program

SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing.

Racial or Ethnic Group	Measure	Above or below average in comparison to Measure 5
Black/African American	9%	1% below average
Hispanic/Latino (of any race)	11%	1% above average
White	11%	1% above average
American Indian or Alaskan Native	5%	5% below average
Asian	0%	-
Native Hawaiian / Pacific Islander	26%	16% above average
Multiple Races	6%	4% below average
Unknown	0%	-

Key Action(s) for Improving SPM 7.5

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type *(Federal/ State/ Local gov/Other)*	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Examine the creation of a Resiliency Fund	HHAP	Federal State local	OHS	• CoC • County • Cities	1 year	Decrease in the number of families returning to homelessness in six months
Partner with Workforce Development agencies to strengthen community employment opportunities	HHAP-5	State	Workforce Development Department (WDD)	• WDD • Goodwill Industries	Ongoing	Number of clients exiting HMIS with workforce connection, increase income

Explore agencies that can help families with credit repair	HHAP	State	OHS	• CoC • County • Cities	6 months	Assess the number of families connected with credit repair services
Collaborate with Shelter Court	HHAP	State	OHS	• CoC • County • Cities	6 months	Assess the number of families accessing shelter court services

SPM 6: Number of people with successful placements from street outreach projects.

Measure
297

Key Action(s) for Improving SPM 6

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Expand the Coordinated Outreach Resources and Engagement (CORE) program to ensure outreach and engagement	• HHAP • ESG	• State • Federal/ State	• Community Revitalization	• CoC • County • Cities	Weekly coordination meetings with quarterly updates provided.	Increase in the number of people successfully placed into the appropriate service system through street outreach projects.
Increase or create transportation systems for people wo are willing to accept payments	• D.OT. • IEHP • Omni Trans	• State • Federal	• Every City	• Cities • SBC • Transportation Agencies • UBER • LYFT	• Up to 1 year • Monthly/Weekly – 6 months	# of clients served and stayed in placement

SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects

Racial or Ethnic Group	Measure	% in comparison to Measure 6	Number accessing services who are experiencing homelessness	% exiting homelessness into permanent housing from those accessing services
Black/African American	94	31.7%	3,991	36.6%
Hispanic/Latino (of any race)	140	47.1%	3,965	-

White	179	60.3%	5,478	29.8%
American Indian or Alaskan Native	***	-	277	22.7%
Asian	***	-	54	25.9%
Native Hawaiian / Pacific Islander	0	0%	77	40.3%
Multiple Races	13	4.4%	285	-
Unknown	0	0%	189	-

*** Data suppressed due to the small number of people reported in this category, per State of California privacy policies.

Key Action(s) for Improving SPM 7.6

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type *(Federal/ State/ Local gov/Other)*	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Ensure accurate tracking of individuals connected to outreach in Clarity	HHAP	State	OHS	• CoC • County • Cities	Ongoing	Assess the number f individual being connected to outreach projects
Conduct resource fairs in underserved communities	HHAP	State	OHS	• CoC • County • Cities	Ongoing	Resource fairs will lead to successful connections to supportive resources

2.3 Equity Improvement Plan

1. Identify and describe the key action(s) the region will take to ensure racial and gender equity in 1) service delivery; 2) housing placements; and 3) housing retention; and 4) identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.
2. Identify if place-based encampment resolution is occurring in the region and if so, CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

   OPTIONAL: upload any evidence the region would like to provide regarding collaboration and/or prioritization as it relates to question 2.

Key Action(s) the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

Key Action(s)	Lead Entity	Collaborating Entity/ies	
• Enhanced Care Management-Justice Involved, must meet 1 of the criteria for Pre-release screening for admission to transitional housing for people pending release from institutions • Visuals in offices to demonstrate representation and a welcoming comfortable environment • Increase of marketing and public relations • Representation of those who disseminate resources • Baseline training in what is gender and racial equity • Understanding the racial make-up of your area • Improve prescreening to be more specific • Policy holds every accountable	• CoC • All Service Providers/Every Organization • ICH Steering Committee	• Sheriff's Dept. • Probation Dept. • OHS	• DBH • All Service Providers/Every Organization
• Use prioritization for the most impacted populations for prescreening when released from hospitals, must meet 1 of the criteria • Ongoing dialogue and training of DEI, phases of the topics/matter • CBO-CoC understand their areas • ESRI demographics • Standardize the definition of equity	• CoC • All Service Providers/Every Organization • OHS	• OHS • ARMC • Dept. of Healthcare Services • All Service Providers/Every Organization	• IEHP • Public Health • DBH • TAD-Medi-Cal • Health Care in Action
• Transitional Housing that offers job training, life skills, transportation services and case management prioritized for the populations most impacted • Looking at where has been invested • Data sharing between organizations countywide • Detox Centers for intermediate cases • Staff training for fair and equitable treatment	• COC • All Service Providers/Every Organization • OHS • Community Revitalization	• Real Estates Services • Land Use Depts • ESRI • Cities	• OHS • All Service Providers/Every Organization • CBOs
• Use PITC data to prioritize the disproportionate populations • Develop an Infant Mortality service delivery program for expecting mothers for all hospitals to have as a policy • Review approaches to include DEI-contracts, proposals, etc., include DEI language in proposals • Innovative programs to reach the specific populations	• Public Health • All Service Providers/Every Organization • OHS	• Children's Network • OHS • ESRI • HMIS	• CoC • WIC • All Service Providers/Every Organization

Key Action(s)	Lead Entity	Collaborating Entity/ies	
• Share data with all entities			

Key Action(s) the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

Key Action(s)	Lead Entity	Collaborating Entity/ies	
• Use PITC data to prioritize the disproportionate populations and develop a universal prescreening process • Research on where/what funding is being invested in-data • Understanding bed availability • Reporting daily bed availability • Data sharing	• OHS • All Service Providers • CBOs • CoC • 211	• CoC • All Service Providers	• HMIS • CBOs
• Develop plan to have a liaison who stays in contact with the client and service providers to provide update on status of housing opportunities/resources and location of the client, during search for housing and for a period of time, after housing is secured • Identifying location of placements-looking at data to determine where higher placements are being done • Identifying location of placements, looking at data to determine where higher placements are being done	• OHS	• InnRoads • TAD-Homeless Services Worker	• ARMC • All Service Providers • Landlords • Property Managers
• Develop communication plan to engage CBOs and inform of available funding, outreach to agencies/service providers, specifically, smaller agencies, Faith Based Organizations • Understanding disparity/is there a racial disparity/Who's being housed	• OHS	• Faith Based Organizations	• CoC • HMIS
• Develop brochure to inform agencies of the available resources for the targeted population, leverage existing contracts to connect with potential providers	• Dept. of Public Health	• Planned Parenthood	• TAD • WIC

Key Action(s) the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

Key Action(s)	Lead Entity	Collaborating Entity/ies	
• Offer incentives to landlords/property owners specifically servicing the targeted populations and those with vouchers connected to specific programs that target the most impacted • Encourage training/guidance on homeownership • Follow-up with CMS • Understand stats and data	• OHS • All Service Providers	• Real Estate Services • Housing Authority	• CoC • Developers
• Develop a transition team to address issues after the client receives housing or housing services such as deposits and pre-paid rent, consider clients who were previously homeless or at risk of homelessness, at-risk for a year after receiving housing, provide case management to all at-risk clients • Create a resiliency fund to assist with housing deposits • Data of number of men housed/women housed • Share housing plans/Cultural Competency	• CoC • OHS	• DBH • OHS • TAD-CalWORKs • InRoads • Regional Engagement Teams	• DAAS • Rapid Response Teams • Peer and Family Liaisons

	Lead Entity	Collaborating Entity/ies	
			• Service Providers
• Connect clients with Re-Unification Team that helps re-engagement them to the community • Build pathway to encourage saving money to use towards housing deposits • Lived Experience/Peer sponsors-P2P (Peer to Peer Support) • Community/Culture Support	• CoC	• Faith Based Organizations • Workforce Development • OHS	
• Life Skills Training referrals prioritized for the targeted populations, can be received from service providers to TAD	• TAD	• OHS • DBH • ARMC	• Health Care in Action • DAAS

Key Action(s) the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

Key Action(s)	Lead Entity	Collaborating Entity/ies
• Contract service providers with programs specifically targeted to those overrepresented and in areas of the overrepresented populations • Include language/requirements in proposals • Design services based on community need	• OHS • All Service Providers	• CoC • Faith Based Organizations
• Incentivize improvements towards servicing the overrepresented population for contracted service providers such as bonuses of funding/provide value-based payments • Comprehensive needs assessment • Look for providers that provide these specific services	• OHS • CoC	• CoC • HMIS

Coordinated Entry Prioritization for Place-Based Encampment Resolution

Is place-based encampment resolution occurring within the region?

Yes/<mark>No</mark>

If yes, then the CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

2.4 Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting

1. Identify and describe the Key Action(s) **each participating Eligible Applicant** will take to reduce the number of people falling into homelessness as they exit institutional settings including but not limited to jails, prisons, and hospitals.

Key Action(s) to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

Key Action(s)	Lead Entity	Collaborating Entity/ies	
- Develop a transition team for prescreening of clients prior to release and follow through with the progress for eligibility confirmation and data tracking, develop a vanpool available 24 hrs a day/7 day a wk for all released from jail to be managed by the transition team, complete assessments prior to site release - Provide transportation - Ongoing case management - Identify locations to shelter - Start with a Sheriff Transition Team and Re-Entry Transition Team: - Transportation to housing-check-in, - Birth Certificates and Identification - DBH meds/housing - TAD - Probation DRC housing, clothing closet, hygiene kits - TAD-Bus pass, food, Walmart cards for work items ex. Boots - Family Reunification - Drug Treatment - Counseling and Medical	Jails	- OHS - CoC - LYFT - DBH - Probation Sheriff's Dept.	- UBER - TAD - Faith Based Organizations Non-Profit agencies

Key Action(s) to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison

Key Action(s)	Lead Entity	Collaborating Entity/ies

Key Action(s)			
• Develop a transition team for prescreening of clients prior to release and follow through with the progress for eligibility confirmation and data tracking, , develop a vanpool available 24 hrs a day/7 day a wk for all released from jail to be managed by the transition team, complete assessments prior to site release • Release those with serve mental health EOP/COMs released on Mon.-Thurs., not on a weekend • Violent releases transported due to issues cannot take public transit	Prison	• OHS • CoC • UBER • DBH	• LYFT • TAD

Key Action(s) to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital

Key Action(s)	Lead Entity	Collaborating Entity/ies
• Establishing after hours resource hubs near jails and prisons for when people are released	• OHS • Sheriff's Dept HOPE Team	• County • CoC Providers

• Develop a transition team for prescreening of clients prior to release and follow through with the progress for eligibility confirmation and data tracking, develop a vanpool available 24 hrs a day/7 day a wk for all released from jail to be managed by the transition team, complete assessments prior to site release
• Provide transportation
• Ongoing case management
• Identify locations to shelter
• Start with a Sheriff Transition Team and Re-Entry Transition Team:
   9. Transportation to housing-check-in,
   10. Birth Certificates and Identification
   11. DBH meds/housing
   12. TAD
   13. Probation DRC housing, clothing closet, hygiene kits
   14. TAD-Bus pass, food, Walmart cards for work items ex. Boots
   15. Family Reunification
   16. Drug Treatment
   Counseling and Medical
	• OHS
	• Sheriff's Dept
	HOPE Team
		• OHS
		• CoC
		• LYFT
		• DBH
		• Probation
		• Sheriff's Dept.
		• UBER
		• TAD
		• Faith Based Organizations
		• Non-Profit agencies

Key Action(s) to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Institutional Setting	Key Action(s)	Lead Entity	Collaborating Entity/ies
Foster Care	Wraparound services connecting to all parties	• TAD Foster Care • CFS • DBH-TAY	• County • CoC • Providers

2.5 Plan to Utilize Local, State, and Federal Funds to End Homelessness

1. The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how each participating applicant is utilizing local, state, and federal funding programs to end homelessness. These programs must include, but are not limited to:

   - The Homekey Program,
   - The No Place Like Home Program
   - The Multifamily Housing Program
   - The Housing for a Healthy California Program
   - The Homeless Housing, Assistance, and Prevention Program
   - Building Homes and Jobs Act
   - The California Emergency Solutions Grants Program
   - The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008
   - HOME Investment Partnerships Act
   - Parolee or probation programs that are intended to prevent homelessness upon release.

Guidance

*All of the above programs **must** be included and fully explained in the table. Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each jurisdiction may enter their HHAP awards in separate lines.*

If one of the ten required programs is not present in a region, type N/A.

In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region.

To add additional funding programs, add rows to the bottom of the table.

Definitions:

- ***Local Fund Administrator:** The entity responsible for administering the given funding source.*
- ***Description of How Funds are/will be Utilized to End Homelessness in the Region:** Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.*
- ***Funding Amount:** Amount of known, dollars secured or available to spend within the HHAP-5 grant timeframe (FY 23-24 through FY 27-28)*
- ***Timeframe of Use:** The date range the local fund administrator anticipates expending the identified program funds.*

Funding Program	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for Permanent Housing Solutions	Timeframe of Use

| The Homekey program | 1. Shangri-La Industries
2. County of San Bernardino
3. Housing Authority of the County of San Bernardino
4. City of Fontana
5. City of Victorville
6. City of Redlands | Homekey funds are one-time funds provided by the State for acquisition and rehabilitation of facilities for interim housing (IH), IH to permanent supportive housing (PSH), and PSH. The units serve tenants who qualify with incomes below 30% of Average Median Income for the Riverside-San Bernardino Metropolitan Area.
1. All-Star Lodge San Bernardino Project – 76-unit Motel/Hotel Conversion project, IH to PSH – ten-year conversion, but the developer requested to convert earlier.
2. Pacific Village San Bernardino Project – 23-unit of IH with conversion to PSH within 10 years of start of occupancy.
3. Georgia Street Cabins Big Bear Lake – 8-units of PSH
4. City of Fontana Homekey2 Fontana – 14-units of IH
5. City of Victorville Wellness Center – 110-units of IH
6. City of Redlands Good Nite Inn – 98-units of PSH (99 total units) | 1. $8,380,402
2. $3,450,000
3. $909,678
4. $2,227,195
5. $23,612,058
6. $24,142,000

Operating awards:
1. $1,824,000
2. $1,400,000
3. $192,000
4. $827,200
5. $4,392,000
6. $5,858,000 | The Georgia Street Cabins, the Good Nite Inn, and the All-Star Lodge have been prioritized for permanent housing solutions. The Pacific Village project will convert to PSH within 10 years of award date. | 1. Award date Dec. 2020
2. Award date Dec. 2020
3. Award date Dec. 2020
4. Award date Jun. 2022
5. Award date Dec. 2021
6. Award date Mar. 2022 |

The No Place Like Home Program	San Bernardino County (Sponsor: AMCAL Multi-Housing, Inc.)	Las Terrazas Apartments is a multi-family affordable apartment complex developed in the City of Colton. The community consists of 112 apartments as part of five residential buildings, one community building, and one childcare building. Twelve of the units were supported using No Place Like Home noncompetitive funding to serve severely mentally ill (SMI) homeless residents with ongoing case management support.	$2,591,000	12-units developed as part of this project for SMI homeless residents.	Award date June 2020 Opening late 2022
The Multifamily Housing Program	N/A	N/A	N/A	N/A	N/A
The Housing for a Healthy California Program	N/A	N/A	N/A	N/A	N/A

| The Homeless Housing, Assistance, and Prevention Program | 1. HHAP CRF CoC 2. HHAP CRF County 3. HHAP-1 CoC 4. HHAP-1 County 5. HHAP-2 CoC 6. HHAP-2 County 7. HHAP-3 CoC 8. HHAP-3 County 9. HHAP-4 CoC 10. HHAP-4 County | 1. The Coronavirus Relief Funds (CRF) were used to respond to the Governor of California's direction to obtain immediate shelter resources for the countywide homeless population because of the COVID-19 epidemic. 2. The CRF funds were used to respond to the Governor of California's direction to obtain immediate shelter resources for the countywide homeless population because of the COVID-19 epidemic. HHAP resources were used to provide a variety of eligible uses such as rental assistance and rapid rehousing, operating subsidies including reserves, landlord incentives, homeless outreach and coordination, job programs, housing stability, homeless systems support, innovative housing solutions, prevention and shelter diversion, navigation centers, and emergency shelters where the need was justified. 3. HHAP-1 CoC was directed to fund 13 homeless service provider agencies: a. City of Victorville - $300,000 b. Family Assistance Program - $254,684.77 (Youth Set-aside) | 1. $508,056.61 2. $467,425.66 3. $3,071,060 4. $2,845,118 5. $1,453,114 6. $1,300,625 7. $780,374.96 (initial disbursement); $3,121,500.04 (remainder) 8. $728,349.96 (initial disbursement); $2,913,400.04 (remainder) 9. $4,430,501.22 10. $4,156,768.02 | 1. City of Colton- $400,000 2. City of Montclair - $115,254 3. Knowledge and Education for Your Success - $166,319 4. Lutheran Social Services of Southern California - $127,690.50 5. Mercy House - $230,862 6. Water of Life Community Church - $127,690.50 | 1. Award date Mar. 2020 2. Award date Mar. 2020 3. Award date May 2020-25 4. Award date May 2020-25 5. Award date Jun. 2021-26 6. Award date Jun. 2021-26 7. Award date Mar. 2022-27 8. Award date Mar. 2022-27 9. Award date May 2023-28 10. Award date May 2023-28 |

		c. Inland SoCal United Way 211+ - $113,910.83
		d. Water of Life Community Church - $127,690.50
		e. Morongo Basin ARCH - $265,497
		f. Mountain Homeless Coalition - $236,860
		g. New Hope Village, Inc. - $100,328.59
		h. City of Montclair - $115,254
		i. Mercy House - $230,862
		j. City of Colton- $400,000
		k. Knowledge and Education for Your Success - $166,319
		l. Lutheran Social Services of Southern California - $127,690.50
		m. Operation Grace - $350,000
		n. Administrative Costs: $214,974.18
		4. HHAP-1 County was directed to:
		   a. Systems Support to Create Regional Partnerships: $200,000.00 - Contract with Southern California Association of Nonprofit Housing (SCANPH)
		   b. Youth Set-aside: $227,609.36 - Memorandum of			

		Understanding with the Department of Behavioral Health, Children and Family Services, and Probation
		
		c. Operating Subsidies: $2,367,659.75 - All-Star Lodge Homekey project
		d. Administrative Costs: $49,847.93 - Office of Homeless Services
		
		5. HHAP round two CoC was directed to:
		  a. Family Assistance Program - $116,249 (Youth Set-aside)
		  b. Victor Valley Family Resource Center - $222,524
		  c. Water of Life Community Church - $250,000
		  d. Morongo Basin ARCH - $131,094
		  e. Mountain Homeless Coalition - $89,535
		  f. The Blessing Center - $96,559
		  g. City of Montclair - $41,085
		  h. Mercy House - $123,256
		  i. Step Up on Second, Inc. - $208,438
		  j. Administrative Costs: $101,718			

		6. HHAP round two County was directed to:
		    a. Youth Set-aside: $104,050 - Developing memorandum of understanding with the Department of Behavioral Health, Children and Family Services, and Probation to continue services.
		    b. Operating Subsidies: $1,105,531- All-Star Lodge Homekey project
		    c. Administrative Costs: $91,044 - Office of Homeless Services
		7. HHAP round three CoC will be directed to (Initial Disbursement of Funds) (20%):
		    a. Family Assistance Program - $78,037.50 (Youth Set-aside)
		    b. Capacity Building and Workforce Development - $300,000 Request for Applications to be released.
		    c. Equity Services - $147,711 Request for Qualifications (RFQ) to be released.
		    d. CoC Systems Support Services - $200,000 RFQ to be released.			

		8. HHAP round three County will be directed to:
		   a. Youth Set-aside: $364,174.98 - Developing memorandum of understanding with the Department of Behavioral Health, Children and Family Services, and Probation to continue services.
		   b. Kern Project - $2,500,000 - Helping Hearts through the Department of Behavioral Health
		   c. Project Roomkey - $600,000 - Office of Homeless Services to support ongoing services.
		   d. Administrative Costs: $254,923 - Office of Homeless Services
		9. HHAP round four CoC will be used to support regional coordination and expand or develop local capacity to address immediate homelessness challenges.
		10. HHAP round four County will be used to support regional coordination and expand or develop local capacity to address immediate homelessness challenges.			

The Building Homes and Jobs Act Funding	PLHA Round 1 1. San Bernardino County (Activities: 1,5,8, &10) 2. City of Ontario (Activities: 1,5,6, &9) 3. City of San Bernardino (Activities: 6) 4. City of Fontana (Activities: 2,6,8, &9) 5. City of Upland (Activities: 1 & 6) 6. City of Victorville (Activities: 6) 7. Town of Apple Valley (Activities: 6) PLHA Round 2 1. San Bernardino County (Activities: 1,5, &10) 2. City of Ontario (Activities: 1,5,6, &9) 3. City of Fontana	One-time general fund for local jurisdictions, Senate Bill 2 (SB 2) (Chapter 364, Statutes of 2017) established the Building Homes and Jobs Trust Fund and authorizes the State of California Department of Housing and Community Development to allocate 70 percent of moneys collected and deposited in the Fund, beginning in calendar year 2019, to local governments for eligible housing and homelessness activities. The intent of the bill is to provide a permanent, on-going source of funding to local governments for housing-related projects and programs that assist in addressing the unmet housing needs of their local communities and increase the supply of affordable housing units. The Permanent Local Housing Allocation (PLHA) was available to counties and municipalities to provide: 1. Activity #1: The predevelopment, development, acquisition, rehabilitation, and preservation of multifamily, residential live-work, rental housing that is affordable to Extremely low-, Very low-, Low-, or Moderate-income households, including necessary operating subsidies.	Round 1 1. $3,459,141 2. $920,018 3. $1,622,027 4. $981,122 5. $277,837 6. $632,770 7. $287,561 Round 2 1. $5,376,577 2. $1,429,994 3. $1,524,968 4. $983,520 5. $275,556 Round 3 1. $5,916,756 2. $1,573,664 3. $1,678,180 4. $1,082,334 5. $938,824 6. $1,921,181	Round 1 1. Activity 1 & 5 2. Activity 1,5 & 6 3. Activity 6 4. Activity 6 5. Activity 1 & 6 6. Activity 6 7. Activity 6 Round 2 1. Activity 1 & 5 2. Activity 1,5 & 6 3. Activity 6 4. Activity 6 5. Activity 1 Round 3 1. Activity 1 2. Activity 1 3. Activity 1 & 6 4. Activity 6 5. Activity 6	Round 1 Awards as of 2/3/2021 Round 2 Awards as of 4/20/2022 Round 3 Awards as of 5/11/2023

	(Activities: 2,6, &9) 4. City of Victorville (Activities: 6) 5. City of Chino Hills (Activities: 1) PLHA Round 3 1. San Bernardino County (Activities: 1) 2. City of Ontario (Activities: 1 & 9) 3. City of Fontana (Activities: 1,6 &9) 4. City of Victorville (Activities: 6) 5. Town of Yucca Valley (Activities: 6) 6. City of Rancho Cucamonga (Activities: 2)	2. Activity #2: The predevelopment, development, acquisition, rehabilitation, and preservation of affordable rental and ownership housing, including Accessory Dwelling Units (ADUs), that meets the needs of a growing workforce earning up to 120 percent of AMI, or 150 percent of AMI in high-cost areas. ADUs shall be available for occupancy for a term of no less than 30 days. 3. Activity #3: Matching portions of funds placed into Local or Regional Housing Trust Funds. 4. Activity #4: Matching portions of funds available through the Low- and Moderate-Income Housing Asset Fund pursuant to subdivision (d) of HSC Section 34176. 5. Activity #5: Capitalized Reserves for services connected to the preservation and creation of new permanent supportive housing. 6. Activity #6: Assisting persons who are experiencing or At-risk of homelessness, including, but not limited to, providing rapid re-housing, rental assistance, supportive/case management services that allow people to obtain and			

		retain housing, operating and capital costs for navigation centers and emergency shelters, and the new construction, rehabilitation, and preservation of permanent and 7. Activity #7: Accessibility modifications in Lower-income Owner-occupied housing. 8. Activity #8: Efforts to acquire and rehabilitate foreclosed or vacant homes and apartments. 9. Activity #9: Homeownership opportunities, including, but not limited to, down payment assistance. 10. Activity #10: Fiscal incentives made by a county to a city within the county to incentivize approval of one or more affordable housing Projects, or matching funds invested by a county in an affordable housing development Project in a city within the county, provided that the city has made an equal or greater investment in the Project. The county fiscal incentives shall be in the form of a grant or low-interest loan to an affordable housing Project. Matching funds investments by both the county and the city also shall			

		be a grant or low-interest deferred loan to the affordable housing Project.			
The California Emergency Solutions Grants Program	1. San Bernardino County 2. San Bernardino County 3. San Bernardino County	San Bernardino County primarily invests California ESG program funding to engage homeless individuals and families living on the street, and to rapidly re-house homeless individuals and families through our subcontractor providers.	1. ESG CoC allocation: $324,424 2. ESG – CV allocation: $1,246,600 3. ESG – CV2 allocation: $3,000,000	Two-thirds to four-fifths of the received funding go to support permanent housing through rapid rehousing.	1. 2021 Award date 2. 2020 Award date 3. 2020 Award date
The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008	N/A	The NOFA for the National Housing Trust Fund was released by the state on October 25, 2023	N/A		
HOME Investment Partnerships Act	Under CA not applicable	N/A	N/A	N/A	N/A

Parolee or probation programs that are intended to prevent homelessness upon release.	BSCC Grants – Adult Reentry Grant Program (Rental Assistance): 1. Family Assistance Program 2. Inland SoCal 211+ 3. Lighthouse Social Service Centers 4. Faith Advisory Council of Community Transformation BSCC Grants – Adult Reentry Grant Program (Warm Hand-Off Reentry Services): 5. Operation New Hope 6. Avector Community Group, Inc.	Several agencies in San Bernardino County were awarded funding from the Board of State and Community Corrections (BSCC) to provide reentry services for people formerly incarcerated in state prison. The funding provides housing navigation, permanent supportive housing, rent-subsidies, emergency housing assistance, transitional housing, and case management support. The Adult Reentry Grant Program is subject to Housing First provisions.	1. $2,750,000 2. $2,750,000 3. $2,750,000 4. $2,750,000 5. $500,000 6. $500,000	Short-term rental assistance and WHO support services and employment services.	BSCC Adult Reentry Grant Program Rental Assistance and Warm Hand-Off (WHO) Reentry Services run: October 1, 2022, through April 30, 2026.

| Community Care Expansion (CCE) Program | 1. San Bernardino County Department of Aging and Adult Services
2. San Bernardino County Department of Behavioral Health. | 1. San Bernardino County received funding from the California Department of Social Services to expand the Pacific Village Homekey project to provide senior housing and care facilities onsite (pending board approval).
2. The CCE grant will support the department in continuing the treatment of the complex substance use disorder (SUD) needs for residents in San Bernardino County, as well as address the associated risk of homelessness for this population countywide. County acquisition of land will complement these opportunities. Completion of this project proposal will enable the rehabilitation of the acquired existing structure and potential expansion thereof, including the establishment of new structures on the surrounding land. | 1. $14,165,593
2. $10,093,171 | 1. The project will provide long-term housing for eligible seniors.
2. Will provide permanent housing for the department clients with SUD need who have an associated risk of homelessness | Spending deadline is December 1, 2026. Spending deadline to be determined. |

Home Safe Program	1. San Bernardino County Department of Aging and Adult Services (DAAS)	DAAS was awarded funding from the Home Safe Program (DAAS administers the program under "At Home"). The goal of the program is to prevent homelessness among adult protective services clients referred to due to abuse, neglect, or financial exploitation. Services include rental arrearages rental assistance, utility payments, legal services, eviction prevention, landlord mediation and intensive case management. DAAS partners with the local homeless Continuum of Care to maximize services.	1. $1,539,950	Primarily homelessness prevention and short-term rental assistance.	Ongoing funding from the State. Funding cycle ends on June 30, 2025.
Behavioral Health Bridge Housing (BHBH) Program	1. San Bernardino County DBH	The San Bernardino County Department of Behavioral Health (DBH) intends to use the Behavioral Health Bridge Housing (BHBH) Program funding to operate a wide variety of bridge housing programs in the region based upon findings from a gaps analysis report on bed capacity and future needs. Funding will be used to expand and enhance current housing-related services offered by DBH to people experiencing homelessness who have serious behavioral health conditions that impede their ability to access stable, long-term housing.	1. $27,375,170	Long-term stable housing	Provides funding through June 30, 2027.

| Behavioral Health Continuum Infrastructure Program (BHCIP) – Crisis and Behavioral Health Continuum Program – Round 5 | 1. San Bernardino County DBH | Through funding from the California Department of Health Care Services, the BHCIP grant will support DBH in continuing the treatment of the complex substance use disorder (SUD) needs for residents in the County, as well as address the associated risk of homelessness for this population countywide. The funding is intended to expand community capacity for serving the behavioral health population with a commitment to serve the most vulnerable individuals, including those experiencing homelessness, and serving Medi-Cal beneficiaries through capital expansion projects, including acquisition, construction, and rehabilitation. | $51,731,501 | Adult residential SUD treatment facility with incidental medical services. This includes 84 beds. | Spending deadline to be determined. |

Mental Health Services Act Innovation Programs	1. San Bernardino County DBH	The Innovation component of MHSA provides funding for projects not to exceed 5 years (initially). DBH received funding to create the Innovative Remote Onsite Assistance Delivery (InnROADs) program. The focus of the project will be the creation of an intensive, field-based engagement model that supports multi-disciplinary / multi-agency teams that meet, engage, and provide treatment to youth, adults, and families experiencing homelessness where they live and are comfortable within homeless communities. The goal is to engage with the necessary services needed to increase health, reduce risks to health and safety, and transition these individuals from the streets into housing.	1. $4,663,403	Referrals to permanent housing solutions.	Spending deadline is June 30, 2026.
Projects for Assistance in Transition from Homelessness (PATH) Grant	1. San Bernardino County DBH	DBH utilizes the grant award to provide outreach, planning and coordination for housing services, linkage to behavioral health services including medication support, job training, education services, and case management services to an estimated 300 unduplicated clients at an annual estimated program cost of $2,261 per individual.	1. $508,762	Referrals to housing providers.	Ongoing formula grant funding from the California Department of Health Care Services.

Mental Health Services Act Community Support Services	1. San Bernardino County DBH	Community Services & Support (CSS) is the largest component of the Mental Health Services Act (MHSA). DBH uses this funding to provide direct services to individuals with severe mental illness using a client-centered, wellness, and recovery-focused approach, including assistance for homeless individuals and families, with connection to housing.	1. $21,926,118	As part of this program, DBH offers long-term housing solutions and referrals to permanent housing.	Current spending deadline is June 30, 2024.
Mental Health Services Act and Federal Financial Participation Medi-Cal	1. San Bernardino County DBH	This funding is part of a broader and focused community health funding structure. As there are multiple streams of funding, DBH funnels these funds for support services, including, but not limited to, Medi-Cal enrollees. Most of the funding for both Medi-Cal mental health services and public community mental health services goes to counties and because counties have wide discretion in how they allocate funding from each of their funding sources to meet their overall Medi-Cal mental health and other public community mental health responsibilities, much of our local resources are directed to homeless with severe mental needs and housing placement.	1. $14,000,000	As part of this program, DBH offers long-term housing solutions and referrals to permanent housing.	Current spending deadline is June 30, 2024.

Housing Navigators Program (HNP)	1. San Bernardino County Department of Children and Family Services (CFS) 2. San Bernardino County Department of Children and Family Services (CFS)	Provides funding to assist young adults who are 18 to 21 years of age secure and maintain housing with priority given to those in the state's foster care or probation system.	1. $363,680 2. $363,680	Housing navigation assistance.	1. The spending deadline is June 30, 2024. 2. The spending deadline is November 15, 2027.
Transitional Housing Program (THP)	1. San Bernardino County CFS 2. San Bernardino County CFS	CFS will use the THP funds to help young adults, ages 18 through 24, secure and maintain housing with priority given to young adults formerly in the state's foster care or probation systems.	1. $1,537,627 2. $1,537,627	Assistance in securing and maintaining housing including assistance with rent, utilities, furniture, and household items, as needed.	1. The spending deadline is December 12, 2024. 2. Spending deadline is May 23, 2028.
Housing Navigation and Maintenance Program (HNMP)	1. San Bernardino County CFS 2. San Bernardino County CFS	CFS will use the HNMP funds for housing specialists (called housing navigators), who will assist the county's young adults, ages 18 through 24, with their efforts to locate available housing and overcome barriers to obtaining housing. Housing navigation and maintenance activities may focus on aiding young adults in securing and maintaining housing with priority access given to those in the state's foster care system.	1. $1,184,255 2. $1,184,255	Housing navigation assistance.	1. The spending deadline is December 12, 2024. 2. The spending deadline is May 23, 2028.

| Bringing Families Home (BFH) | 1. San Bernardino County CFS | The BFH is a one-time funding from the state to Welfare Directors to support families involved with the child welfare system who are experiencing or who are at risk of experiencing homelessness. Financial assistance and housing-related wraparound supportive services, include but are not limited to rental assistance, housing navigation, case management, security deposits, utility payments, moving costs, interim shelter assistance, legal services, and credit repair. | $2,940,892 | Rental assistance supports longer-term permanent housing options. | Current spending deadline is June 30, 2024. |

California Emergency Solutions and Housing (CESH) Program	1. San Bernardino County Office of Homeless Services Round 1 2. San Bernardino County Office of Homeless Services Round 2	The San Bernardino County Continuum of Care and County allocated a total of $653,419 of round 1 and 2 funding for systems support necessary to maintain a comprehensive homeless and housing service delivery system and specifically earmarked for coordinated entry system enhancement, expansion, and software integration. $1,526,809 of CESH Program funds were used to support the development of the All-Star Homekey project in alignment with COVID-19 state prioritization. CESH Program funding was noted by the State as a funding source allowable to support Homekey-related projects, as COSR was an allowable eligible activity for CESH Program funding.	1. $1,459,234 2. $835,737	Part of CESH funding will support ongoing operating costs for the 10-year commitment for the operations of the All-Star Homekey project in the amount of $900,000.30 from round 1 and $626,809 from round 2.	1. The current spending deadline is June 30, 2024. 2. The current spending deadline is June 30, 2025. Note: CESH may be used to support 15 year capitalized operating subsidy reserve (COSR).

| U.S. Department of Housing and Urban Development (HUD) Emergency Solutions Grant (ESG) Program | 1. San Bernardino County Department of Community Development and Housing
2. City of Fontana
3. City of Ontario
4. City of San Bernardino | The ESG program provides funding to: (1) engage homeless individuals and families living on the street; (2) improve the number and quality of emergency shelters for homeless individuals and families; (3) help operate these shelters; (4) provide essential services to shelter residents; (5) rapidly re-house homeless individuals and families; and (6) prevent families and individuals from becoming homeless.

Funds are awarded through a formula allocation to metropolitan cities, urban counties, territories, and states. Program component types include street outreach, emergency shelter, homelessness prevention, rapid rehousing, Homeless Management Information Systems, and project administration. Eligible costs include essential services, rehabilitation, shelter operations, housing relocation and stabilization services, short- and medium-term rental assistance, costs associated with HMIS, and project administration.

Eligible recipients apply through the Consolidated Planning process. Among other things, this | 1. $613,906
2. $175,340 ($162,190 to Water of Life CityLink)
3. $158,507
4. $278,068 ($70,000 to Lutheran Social Services of Southern California, $25,000 to Community Action Partnership of San Bernardino County, $100,000 to Salvation Army) | Some of the contractors provide rental assistance and rapid rehousing services. | The spending deadline is September 30, 2025. |

		process helps communities assess their homeless assistance and housing needs, examine available resources, set 3–5-year strategies, and develop an annual action plan to meet priority needs. Plan preparation must include citizen participation and consultation with various organizations, including the local Continuum of care.			
HUD HOME Investment Partnerships Program	1. San Bernardino County 2. Town of Apple Valley 3. City of Fontana 4. City of Ontario 5. City of San Bernardino	HOME funds are granted to localities to be used to fund a range of activities that can build, buy, or rehabilitate affordable housing units for rent or ownership. HOME is designed to reinforce several principles of community development. It encourages flexibility by authorizing people to utilize housing strategies that work with their own needs and priorities. In order to strengthen partnership among different levels of government and the private sector, HOME emphasizes the need for consolidated planning.	1. $3,762,168 2. $867,741 3. $758,888 4. $820,945 5. $1,569,520	HOME investments may be used for the development of affordable housing and permanent supportive housing.	Awarded fiscal year 2022. The spending deadline is through September 2030.

HOME Investment Partnerships Program – America Rescue Plan	1. San Bernardino County 2. Town of Apple Valley 3. City of Fontana 4. City of Ontario 5. City of San Bernardino	HOME-ARP provides funding to states and local jurisdictions to reduce homelessness and increase housing stability across the country. HOME-ARP funds can be used for four eligible activities: • Production or Preservation of Affordable Housing • Tenant-Based Rental Assistance (TBRA) • Supportive Services, including services defined at 24 CFR 578.53(e), Homeless Prevention Services, and Housing Counseling • Purchase and Development of Non-Congregate Shelter. These structures can remain in use as non-congregate shelter or can be converted to 1) emergency shelter under the Emergency Solutions Grants (ESG) Program; 2) permanent housing under the Continuum of Care (CoC) Program; or 3) affordable housing under the HOME Program.	1. $12,717,363 2. $2,913,966 3. $2,633,658 4. $2,713,297 5. $5,058,437	Most HOME -ARP funds may be spent on the development of permanent housing.	HOME-ARP funds were awarded in 2021 and must be expended by September 2030.

| Encampment Resolution Funding | 1. San Bernardino County Office of Homeless Services | These funds are available to be used to identify locations throughout the county where encampments are endemic. These funds are to be used to target individuals and families residing within the Santa Ana and Mojave Valley riverbed encampment areas and move them into long-term stable housing situations. The ERF Program may be partnered with activities currently funded through Project Roomkey, Homeless Housing, Assistance and Prevention (HHAP) funding, Emergency Solutions Grant (ESG) funding, and other housing stabilization programs such as the Continuum of Care Homeless Assistance grant. | 1. $1,787,998 | The program's intent is to make available immediate interim and permanent housing options to encampment residents who are ready to transition. | All funds must be expended by June 30, 2024. |

| Family Homelessness Challenge Grant | 1. City of Fontana | On July 26, 2022, the Fontana City Council accepted the Family Homelessness Challenge Grant award funding in the amount of $2,726,608, to support the interim housing program. These funds will be utilized to construct an efficiency unit for a family with children as well as construct a detached ADU at the recently acquired Bridge of Hope Emergency Shelter. Funds will also be used to provide Street Outreach, Interim Shelter, Rapid Rehousing, Delivery of Permanent Housing units, Services coordination, systems support, operating subsidies as well as administration funds to cover the cost of program delivery. | 1. $2,726,608 | Delivery of permanent housing units. | On April 30, 2022, the City was awarded these funds. |

HUD Continuum of Care (CoC) Homeless Assistance Grant	1. San Bernardino County Office of Homeless Services 2. Inland Southern California 211+ 3. Family Assistance Program 4. Housing Authority of the County of San Bernardino 5. Lighthouse Social Service Centers 6. The Time for Change Foundation 7. United States Veterans Initiative 8. New Hope Village 9. Knowledge and Education for Your Success (KEYS) 10. Inland Housing Solutions	CoC fiscal year 2022 awards. The purpose of the Continuum of Care program is to: (1)Promote community-wide commitment to the goal of ending homelessness; (2) Provide funding for efforts by nonprofit providers, States, and local governments to rehouse homeless individuals and families rapidly while minimizing the trauma and dislocation caused to homeless individuals, families, and communities as a consequence of homelessness; (3) Promote access to and effective use of mainstream programs by homeless individuals and families; and (6) Optimize self-sufficiency among individuals and families experiencing homelessness. Funds are awarded through an annual competition to private nonprofit organizations, states, local governments, instrumentalities of state and local governments, and public housing agencies. Project component types include permanent housing (including permanent supportive housing (PSH) and rapid re-housing (RRH)), transitional housing, supportive services only, Homeless Management Information Systems, and homelessness prevention. Eligible	1. Two awards: HMIS- $250,158; and Planning grant funds: $431,319 2. $403,136 (for coordinated entry system) 3. $2,352,206 (for joint transitional housing and RRH in partnership with the domestic violence coalition) 4. 4 PSH programs: Cornerstone- $3,633,423; Lantern Woods- $186,134; Laurel Brook- $443,004; Gateway- $228,918 5. $1,003,447 (Hope for Heroes PSH) 6. $433,560 (Homes of Hope PSH)	The CoC Program primarily provides permanent housing through RRH and PSH.	Fiscal year 2022 awards, each applicant is awarded for 1 year and has the option for renewal.

11. Lutheran Social Services of Southern California 12. Inland Valley HOPE Partners 13. Step Up On Second, Inc.	costs include acquisition, new construction, rehabilitation, leasing, rental assistance, supportive services, operating, costs associated with HMIS, and project administration.	7. $1,255,841 (Veterans PSH Program) 8. $45,843 (New Hope Village, Too! PSH) 9. Two RRH Programs: $341,736 (KEYS for Success); $281,281 (KEYS for Life) 10. $581,602 (Infinite Horizons RRH program) 11. $84,696 (Permanent Housing for Homeless with HIV/AIDS) 12. $170,621 (Hope Partner's Family Stabilization RRH Program) 13. $2,681,672 (Step Up in San Bernardino PSH Program)		

Health Resources and Services Administration Ryan White, Part A	1. San Bernardino County Department of Public Health (DPH)	Part A of the Ryan White HIV/AIDS Treatment Extension Act of 2009 provides assistance to Eligible Metropolitan Areas (EMAs) and Transitional Grant Areas (TGAs)—locales that are most severely affected by the HIV/AIDS epidemic. Part A funds may be used to provide a continuum of care (i.e., medical and support services) for people living with HIV disease.	1. $318,635	Bridge and Interim Housing	The spending deadline for this funding is February 28, 2024.
CalWORKs Homeless Assistance Grant	1. San Bernardino County Transitional Assistance Department (TAD)	The CalWORKs Homeless Assistance (HA) Program was established to help families in the CalWORKs program meet the costs of securing or maintaining permanent housing or to provide emergency shelter when a family is experiencing homelessness. CalWORKs HA program serves eligible CalWORKs recipients or apparently eligible CalWORKs applicants, who are homeless or at risk of homelessness. CalWORKs HA can provide payments for temporary shelter for up to 16 days, as well as payments to secure or maintain housing, including a security deposit and last month's rent, or up to two months of rent arrearages.	1. $3,500,000	Homelessness prevention and emergency shelter services (i.e., motel vouchers)	Ongoing funding.

CalWORKs Housing Support Program (HSP)	1. San Bernardino County Transitional Assistance Department (TAD)	The CalWORKs HSP was established in 2014 to foster housing stability for families experiencing, or at risk of, homelessness in the CalWORKs program. HSP offers financial assistance and housing-related wraparound supportive services, including but not limited to rental assistance, housing navigation, case management, security deposits, utility payments, moving costs, interim shelter assistance, legal services, and credit repair.	1. $12,862,476	KEYS administers the HSP funding on behalf of TAD providing rental assistance and RRH.	The spending deadline is June 30, 2025.
California Department of Social Services (CDSS) Housing and Disability Advocacy Program (HDAP)	San Bernardino County Department of Community Health and Development (CDH)	HDAP targets individuals who are experiencing homelessness in San Bernardino County and who are likely eligible for disability benefits. For HDAP, the CDSS defines "chronically homeless" and "homeless" according to the definitions used by the U.S. Department of Housing and Urban Development (HUD) and defined in 24 Code of Federal Regulations (CFR) section 91.5. Amongst those who are eligible, the program prioritizes individuals or families who are experiencing chronic homelessness or homelessness and rely most heavily on government-funded services.	1. $3,286,580	Services provide interim shelter assistance, rental assistance, and housing navigation.	Ongoing funding.

| Homeland Security's Federal Emergency Management Agency Emergency Food and Shelter Program (EFSP) | 1. Inland Southern California 211+ United Way administers the EFSP for the local board. | The Emergency Food and Shelter Program (EFSP) is a federally funded program administrated by the U.S. Department of Homeland Security's Federal Emergency Management Agency (FEMA). The purpose of the EFSP is to supplement and expand the ongoing work of local social service organizations, both non-profit and governmental, to provide shelter, food and supportive services to individuals and families who have economic emergencies. Accordingly, EFSP funding is open to all organizations helping hungry and homeless people, as well as organizations that support those at risk of becoming hungry or homeless due to economic hardships.

A national board, chaired by FEMA, with representatives from American Red Cross; Catholic Charities USA; The Jewish Federations of North America; National Council of the Churches of Christ in the USA; The Salvation Army; and United Way Worldwide, is the sole recipient of EFSP funds from FEMA and establishes the program's policies, procedures, and guidelines. United Way Worldwide also serves as the National Board's | 1. Phase 39: $1,088,120; Phase 40: $1,012,296 | Mostly emergency shelter beds and food services. | Ongoing funding through phases. |
|---|---|---|---|---|---|

| | | Secretariat and Fiscal Agent, administering the program on a day-to-day basis.

The National Board provides EFSP funds to local jurisdictions (counties or cities) based on an allocation formula using the most recent national population, unemployment, and poverty statistics. Those jurisdictions that qualify for an allocation must each convene a local board comprised of representatives at the local level of the same organizations as those on the national board; a local government official must serve in place of the FEMA representative. Each local board must have a Native American representative if the jurisdiction is located within or encompasses a federally recognized Native American reservation, and each local board must have a representative who is homeless, formerly homeless, or a former recipient of program services. Additionally, the national board encourages organizations representing or serving the special emphasis groups named in the McKinney-Vento Homeless Assistance Act be included on local boards. | | | |

Supportive Services for Veteran Families (SSVF) – FY 2024 Awards	1. Knowledge and Education for Your Success, Inc. (KEYS) 2. United States Veterans Initiative 3. Lighthouse Social Service Centers	For very low-income Veterans, SSVF provides case management and supportive services to prevent the imminent loss of a Veteran's home or identify a new, more suitable housing situation for the individual and his or her family; or to rapidly re-house Veterans and their families who are homeless and might remain homeless without this assistance.	1. 1,305,678 2. $7,334,734 (provides services to multiple counties including L.A., Orange, Riverside, and San Bernardino) 3. $2,236,113 (provides services to both Riverside and San Bernardino Counties)	Provide RRH to Veteran families.	Awarded in 2023 for 2024, two years of funding with potential renewals.
HUD Veteran Affairs Supportive Housing Voucher Program (HUD-VASH)	1. Housing Authority of the County of San Bernardino	he HUD-Veterans Affairs Supportive Housing (HUD-VASH) program combines HUD's Housing Choice Voucher (HCV) rental assistance for homeless Veterans with case management and clinical services provided by the Department of Veterans Affairs (VA).	HUD-VASH voucher payment standards (VPS) vary dependent on rental cost and the VPS per bedroom size.	629 – Voucher total awards	Ongoing.
San Bernardino County Family Stabilization Program (FSP)	1. Lighthouse Social Service Centers				

Veteran Affairs Health Care for Homeless Veterans Homeless Provider Grant Per Diem Program (GPD)	1. Avector Community Group, Inc. 2. Help for Future Leaders, Inc. 3. Life Community Development 4. Lighthouse Social Service Centers 5. St. Annes Retirement Community	VA's Grant and Per Diem (GPD) Program is offered annually (as funding permits) by the Department of Veterans Affairs to fund community agencies providing services to Veterans experiencing homelessness. The purpose of the transitional housing component of the program is to promote the development and provision of supportive housing and services with the goal of helping homeless Veterans achieve residential stability, increase their skill levels and/or income, and obtain greater self-determination. Additionally, the GPD Program offers Case Management grants to support housing retention for Veterans who were previously homeless and are transitioning to permanent housing.	Operational costs, including salaries, may be funded by the per diem component. For supportive housing, the maximum amount payable under the per diem is $68.64 per day per Veteran housed. Veterans in supportive housing may be asked to pay rent if it does not exceed 30% of the Veteran's monthly-adjusted income.	GPD Veteran beds and minor dependents: 1. 39 & 6 2. 15 & 0 3. 10 & 4 4. 12 & 0 5. 8 & 0	Annual funding per response to notice of funding opportunity.
HUD Housing Opportunities for Persons with AIDS (HOPWA)	1. Foothill AIDS Project	HOPWA funds may be used for housing projects, short-term rental assistance, mortgage payments, utility payments, counseling, clinic-based health care, home care, and program administration. The City of Riverside subcontracts with the Housing Authority of the County of Riverside (HACR) and Foothill AIDS Project to serve as Project Sponsors and facilitate HOPWA activities throughout the region.	$1,679,362.56 (Riverside HOPWA 2022; $2,250,000 in Competitive HOPWA for 2021	Housing and services.	Annual formula allocation to the City of Riverside.

2.6 Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all eligible federal, state, and local benefit programs, including, but not limited to, housing and homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:

   - CalWORKs
   - CalFresh
   - Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy
   - In-home supportive services
   - Adult protective services
   - Child welfare
   - Child care
   - Medi-Cal benefits through Managed Care Plans

Benefit Programs

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies

CalWORKs	The CalWORKs connection strategy was designed to identify households at risk by reviewing risk factors associated with homelessness and matching those households with access to appropriate mainstream services. The current strategy includes coordination with the local Temporary Assistance for Needy Families program (known in San Bernardino County as the Transitional Assistance Department (TAD), and the CES and CoC/ESG homeless service agencies that are funded to provide homeless prevention services. TAD implements CalWORKs to provide housing, food, utilities, medical care to eligible families, while simultaneously providing on the job training and work experience to the head of household. Many homeless service agencies in the region employ CalWORKs recipients as part of their nonprofit services.	San Bernardino County Transitional Assistance Department	- The Continuum of Care (CoC) - Inland SoCal United Way 211+ (as the coordinated entry system [CES] lead agency) - County of San Bernardino - Countywide homeless service agencies
CalFresh	The CalFresh connection strategy was designed to identify households at risk by reviewing risk factors associated with food insecurity and matching those households with access to appropriate mainstream services. TAD implements CalFresh to provide food to eligible families. The current strategy includes coordination with TAD, and the CES and CoC/ESG homeless service agencies to refer to CalFresh,	San Bernardino County Transitional Assistance Department	- The Continuum of Care (CoC) - Inland SoCal United Way 211+ (as the coordinated entry system [CES] lead agency) - County of San Bernardino - Countywide homeless service agencies

Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy	The region employs two major connection strategies aside from regular referrals through its mainstream services approach. San Bernardino County Office of Homeless Services (OHS), prior to online training services provided in-person SSI/SSDI Outreach, Access, and Recovery (SOAR) trainings to agencies in the Inland Empire. Agencies are now referred to complete the online training through the SOAR Technical Assistance (TA) Center. In addition, the OHS administers the local Housing Disability and Advocacy Program (HDAP) responsible for assisting people experiencing or at risk of homelessness who are likely eligible for disability benefits by providing advocacy for disability benefits as well as housing supports.	Office of Homeless Services	• Inland County Legal Services • San Bernardino County TAD • Inland SoCal United Way 211+ (as the CES lead agency) • County of San Bernardino • Countywide homeless service agencies
In-home supportive services	The Human Services Section of San Bernardino County oversees the In-Home Supportive Services (IHSS) department which offers in-home assistance to eligible aged, blind, and disabled individuals as an alternative to out-of-home care and enables recipients to remain safely in their own homes. IHSS has numerous connection strategies developed to assist providers and recipients with care delivery services. The IHSS Public Authority assists In-Home Caregivers with connections to training resources for caregivers (i.e., CPR, bedrest training, AED, nutrition, fall prevention, etc.), connections to the Department of Aging and Adult Services (DAAS), the local Community Action Partnership provider, and to the local continuum of care for outreach, prevention, and housing activities.	San Bernardino County IHSS	• San Bernardino County DAAS and Adult Protective Services • San Bernardino County Children and Adult Services • Training partners (i.e., American Red Cross, Arrowhead Regional Medical Center, San Bernardino Community Hospital, etc.) • Senior Housing Provider Agencies • The local Continuum of Care

Adult protective services	The local DAAS Adult Protective Services administers the local Home Safe program that supports the safety and housing stability of individuals who are experiencing, or at imminent risk of experiencing, homelessness due to elder or dependent adult abuse, neglect, self-neglect, or financial exploitation by providing housing-related assistance as part of an evidence-based connection strategy for homeless assistance and prevention. As part of the Home Safe program, DAAS is active in the Continuum of Care and refers clients through the CES for additional resources and connections to care.	San Bernardino County Department of Aging and Adult Services	- The Continuum of Care (CoC) - Inland SoCal United Way 211+ (as the coordinated entry system [CES] lead agency) - County of San Bernardino - Countywide homeless service agencies
Child welfare	There is exists several connection strategies by the San Bernardino County Children and Family Services Department (CFS), the local child welfare provider for the region. CFS is an active member of the Continuum of Care (CoC) and participates with the local public housing authority and the Office of Homeless Services, on behalf of the CoC, to administer the local family unification program (FUP) for homeless assistance to foster youth aging out of the system. CFS also administers HHAP funding to promote foster youth success in education, workforce development and access to permanent housing along with the Department of Behavioral Health and Probation. All CoC funded recipients are required to provide eligible transitional aged youth with referrals and connection to CFS.	San Bernardino County CFS	- Housing Authority of the County of San Bernardino - San Bernardino County Department of Behavioral Health (DBH) - San Bernardino County Probation - The Continuum of Care (CoC) - Inland SoCal United Way 211+ (as the coordinated entry system [CES] lead agency) - County of San Bernardino - Countywide homeless service agencies

Childcare	The CoC has several connection strategies in place for childcare. Providing connections to childcare fulfills one of HUD's requirements for connection to mainstream services. By partnering with CalWORKs, CoC providers and County departments can refer eligible individuals to TAD for reimbursement of most or all of their childcare expenses for children from birth to 12 years old when the family meets program requirements. This includes finding a provider through services through Pomona Unified School District for West Valley placements and the Child Care Resource Center for all other locations. Many of the CoC funded agencies also pay for childcare services for their clients.	San Bernardino County TAD CoC funded agencies	• Pomona Unified School District Child Development Program • Child Care Resource Center • The Continuum of Care (CoC) • Inland SoCal United Way 211+ (as the coordinated entry system [CES] lead agency) • County of San Bernardino • Countywide homeless service agencies
Medi-Cal benefits through Managed Care Plans	Multiple connection strategies have been implemented within recent years by the local Medi-Cal managed care plan organization within the Inland Empire Region. These are part of a large collaboration with many County and nonprofit partners throughout the region. These include working with outreach teams to encourage Medi-Cal enrollment, Cal AIM programs, housing and homelessness incentive program, and other housing connection programs through various nonprofits throughout the Inland Empire.	San Bernardino County Transitional Assistance Department	• Inland Empire Health Plan and Molina Healthcare • The Continuum of Care (CoC) • Inland SoCal United Way 211+ (as the coordinated entry system [CES] lead agency) • County of San Bernardino • Countywide homeless service agencies
[other]			
[other]			

2.7 Memorandum of Understanding

1. Upload the Region's Memorandum of Understanding (MOU).
   a. <u>Optional:</u> upload any additional supporting documentation the region would like to provide.

Guidance

A Memorandum of Understanding (MOU) must be submitted along with the application. This MOU must reflect the actions in the Regionally Coordinated Homelessness Action Plan submitted under this application, be signed by each participating eligible applicant, and commit each signatory to participate in and comply with the Regionally Coordinated Homelessness Action Plan. Smaller cities that choose to participate in the Regionally Coordinated Homelessness Action Plan may also be signatories to this MOU.

2.8 Application Development Process Certification

1. Provide the dates of the three public meetings that were conducted with stakeholders before the Regionally Coordinated Homelessness Action Plan was completed.

Guidance

No less than three public meetings must be held for each Regionally Coordinated Homelessness Action Plan. Applicants should retain documentation of the meetings in alignment with Cal ICH's records retention requirement outlined in the NOFA.
To add additional meetings, add rows to the bottom of the table.

Meeting	Date
1	February 20, 2024
2	February 21, 2024
3	February 22, 2024

2. Describe how specific stakeholder groups were invited and encouraged to engage in the public stakeholder process.

Guidance

A description is required for each stakeholder group for each Regionally Coordinated Homelessness Action Plan. Applicants should retain documentation of these efforts in alignment with Cal ICH's records retention requirement outlined in the NOFA.

Stakeholders	Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process

People with lived experience of homelessness	The Administrative Entity and the Chair and Vice-Chair of the governing body of the CoC reached out, invited, and encouraged several people with lived experience to participate in the stakeholder process. Despite efforts to encourage participation, only one TAY Youth with lived experience participated in the process.
Youth with lived experience of homelessness	Effort was made to reach out to the local Homeless Youth Advisory Board to encourage participation in the development of the local action plan. One youth from the YAB participated in the planning and development of the Regionally Coordinated Homeless Action Plan.
Persons of populations overrepresented in homelessness	The Administrative Entity from direction of the CoC leadership reached out to both the Faith Advisory Council for Community Transformation (FACCT) and the local Inland Empire African American Concerned Churches. A representative from FACCT attended the sessions. (FACCT) is an organization comprised of a core group of faith and community leaders creating a culture of collective impact through motivating, mentoring, and mobilizing the capacity of religious, community and government stakeholders in San Bernardino County and the greater Inland Empire region of Southern California with a focus on equity and outreach to disadvantaged communities, particularly persons of color.

Local department leaders and staff of qualifying small jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders	A targeted effort was made by the Administrative Entity to engage and encourage the following agencies to participate. Communication was through emails, phone calls, and in-person engagement. The following agencies participated in the planning and developmental process: • Various healthcare agencies, such as the local Medi-Cal managed care provider, the Inland Empire Health Plan, the Pair Team a local healthcare provider agency, and a representative from Healthcare in Action. • Representatives from the San Bernardino County Children and Family Services Department. • Representatives from the San Bernardino County Department of Behavioral Health. • Law enforcement representatives; the Sheriff's Department and Probation. • A representative from the local County Department of Aging and Adult Services participated at each session. • Representatives from the San Bernardino County Superintendent of School Homeless School Liaison program. • Representatives from the local Transitional Assistance Department which primarily oversee the CalFresh, CalWORKs and Medi-Cal programs.
Homeless service and housing providers working in that region	Upon direction from CoC leadership, several community-based organizations and faith-based organizations were invited to participate in the Action Plan development process. These agencies were selected by the CoC for their successful efforts in engaging and providing serves to individuals and families with lived experience.
Each Medi-Cal Managed Care Plan contracted with the State Department of Health Care Services in the region	As mentioned previously, the Inland Empire Health Plan, as one of the Medi-Cal managed care plans, was invited to participate in the process. Also, Molina Healthcare, the other managed care plan organization was invited and encouraged to participate in the planning development sessions.

Street medicine providers and other providers directly serving people experiencing homelessness or at risk of homelessness	To support the larger Inland Empire region, the local CoC and County reached out to Riverside County staff to help understand the roles and actions steps of our region through our sister county. In addition, several representatives from local elected officials attended the public sessions to incorporate input from a larger political perspective to help drive the region based on the needs of the voters. A local street medicine provider Health Care in Action participated in the public sessions. Health Care in Action provided services to patients experiencing homelessness through an innovative street medicine approach in partnership with various health plans and hospitals.

3. Certify under penalty of perjury that all participating eligible applicants met the statutory public meeting process requirements in developing the Regionally Coordinated Homelessness Action Plan.

Part III: Funding Plan

Each **Administrative Entity** is required to submit a funding plan as part of the HHAP-5 Application. The funding plan must account for 100 percent of the HHAP-5 Base allocation(s), 100 percent of the HHAP-5 Planning allocation(s), and 100 percent of the Initial Supplemental Funding allocation(s) which the Administrative Entity will be responsible for administering.

For both the HHAP-5 base allocation and the initial $100 million supplemental funding, individual allocations for each eligible applicant will be based on their proportionate share of the state's homeless population as reported by HUD in the 2023 PIT count. Allocation amounts will be calculated and released to all applicants once HUD publishes their 2023 Annual Homeless Assessment Report (AHAR).

Cal ICH currently anticipates providing eligible applicants with their calculated allocations by the end of January 2024. This will give applicants at least two months to finalize their HHAP-5 budgets before applications are due at the end of March. Until HHAP-5 final allocations are released, applicants should use their HHAP-4 base allocation as an approximation of their HHAP-5 allocation amount, for planning purposes.

1. Complete a Funding Plan for each Administrative Entity participating in this application.
   a. Identify all Eligible Use Categories the Administrative Entity anticipates using.
   b. Provide the **dollar amount** budgeted per eligible use category. Again, this must account for 100 percent of the HHAP-5 Allocation(s) the Administrative Entity will be responsible for administering.
   c. Where applicable, provide the **dollar amount** that will be designated under the Youth Set-Aside from the selected eligible use categories. **Reminder: the youth set-aside must total at least 10% of all monies received.**
   d. Provide a brief description of activities HHAP-5 funds will support in each selected eligible use category.
   e. Provide an explanation of how the activities therein align with the state's HHAP-5 priorities to prioritize permanent housing solutions and sustain existing investments towards long-term sustainability of housing and supportive services.
2. Complete the New Interim Housing Certification
   a. Indicate whether the budget proposes to support **ANY** new interim housing solutions <u>outside of the youth set-aside</u>.
   b. Indicate whether the budget proposes to support new interim housing solutions <u>for youth in excess of 10%</u> of the total HHAP-5 Dollars budgeted.
   c. If the Administrative Entity answers "yes" to either of the above, they will be asked to demonstrate dedicated, sufficient resources from other funding sources for long-term permanent housing solutions. This entails summarizing total available dollars for preventing and ending homelessness in the region, including the percentage of these resources dedicated to permanent and interim housing solutions, providing the status of five policy actions for each eligible applicant in the region, and demonstrating the need for additional shelter.

Guidance

*Each Administrative Entity must submit a **single** Funding Plan that accounts for the entire HHAP-5 Allocation(s) which the Administrative Entity will be responsible for administering. This includes:*

- *100 percent of the HHAP-5 Base allocation(s);*
- *100 percent of the HHAP-5 Planning allocation(s); and*
- *100 percent of the Initial Supplemental Funding allocation(s).*

The youth set-aside must total at least 10% of all monies received.

*Administrative costs **may not exceed 7%** of all monies received.*

Up to 1% of all monies received may be budgeted for costs related to the Homeless Management Information System (HMIS). Related costs include HMIS licenses, training, system operating costs, and costs associated with carrying out related activities. Upon agreement between Cal ICH, the grantee, and the Homeless Management Information System lead entity, the grantee shall transfer the authorized amount of funds directly to the HMIS lead entity.

Each funding plan must include:

- *Identification of all Eligible Use Categories the Administrative Entity anticipates using*
- ***Dollar amount** budgeted per eligible use category. Again, this must account for 100 percent of the HHAP-5 Base allocation(s) and 100 percent of the Initial Supplemental Funding allocation(s) which the Administrative Entity will be responsible for administering.*
    - o *If applicable, **dollar amount** from the selected eligible use category that will be designated under the Youth Set-Aside. **Reminder: the youth set-aside must total at least 10% of all monies received.***
    - o *Administrative costs **may not exceed 7%** of all monies received.*
    - o *Applicants may budget **up to 1%** for costs related to the Homeless Management Information System (HMIS). Related costs include HMIS licenses, training, system operating costs, and costs associated with carrying out related activities. Upon agreement between Cal ICH, the grantee, and the Homeless Management Information System lead entity, the grantee shall transfer the authorized amount of funds directly to the HMIS lead entity.*
- *A brief description of activities HHAP-5 funds will support in each selected eligible use category.*
- *An explanation of how the activities therein align with the state's HHAP-5 priority to sustain existing investments towards long-term sustainability of housing and supportive services and prioritize permanent housing solutions.*
- *Certification that the Administrative Entity does not intend to support new interim housing solutions using HHAP-5 funds.*
    - o *If an Administrative Entity proposes to use HHAP-5 funds to support any new interim housing solutions outside of the youth set-aside and/or interim housing for youth in excess of 10% of the total HHAP-5 allocation, **the region** will be asked to demonstrate how it has dedicated sufficient resources from other funding sources to long-term permanent housing solutions and the need for new interim housing.*
    - o *Reminder: per HSC section 50230(v) "region" means the geographic area served by a county, including all cities and CoCs within it. For the LA region, this means all eligible applicants within the County of LA.*

To add another funding plan for an additional Administrative Entity, copy the entire funding plan section (including the "New Interim Housing Certification" and "Demonstrated Need" Subsections) and paste at the bottom of the template.

Funding Plan – [Administrative Entity Name: San Bernardino County]

Eligible Use Category	Dollars Budgeted	If applicable, Dollars Budgeted for the Youth Set-Aside	Activities these funds will support	How are these activities aligned with the State's priorities?
Rapid Rehousing	$700,000		Deposits, Rental Assistance, Emergency Housing	Ensure quick response to individuals who are impacted by homelessness.
Prevention and Shelter Diversion	$700,000		Temporary Rental Assistance, Credit Repair and Budgeting, Housing Search Assistance.	Provide support that prevents a family from displaced.
Delivery of Permanent Housing and Innovative Housing Solutions	$1,046,544		Case Management, Hotel and Motel Conversions	Provide long term and permanent housing options.
Operating Subsidies - Permanent Housing	$700,000		Operating subsidies for Permanent Supportive Housing	Maintain operations of Permanent Housing.
Operating Subsidies - Interim Housing				
Improvements to Existing Interim Housing				
Youth Set Aside		$603,236	Youth housing assistance	Provide long term housing support for youth.
Street Outreach	$600,000		Assist persons with access to permanent housing and services	Provide expedited access to services.
Services Coordination	$600,000		Services needed to promote housing stability	Provide wrap around services
Systems Support	$600,000		Housing delivery system	Ensure system is responding quickly
Administrative Costs	$422,265	⨯⨯⨯		
Additional 1% for HMIS	$60,324	⨯⨯⨯		

New Interim Housing Certification

Does this budget propose to support any new interim housing solutions outside of the youth set-aside?

Yes/<mark>No</mark>

Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?

Yes/No

If yes to **either** of the above questions, identify **the region and Eligible Applicants in the region**. Then, respond to all of the below prompts under Demonstration of Dedicated, Sufficient Resources for Permanent Housing. In reviewing whether a region has dedicated sufficient resources from other sources to long term permanent housing solutions, Cal ICH will evaluate financial resources and policy actions related to reducing and ending homelessness, as well as demonstrated need for additional interim housing.

Demonstration of Dedicated, Sufficient Resources for Permanent Housing

Applicants must respond to this section **when** they have responded "Yes" to either of the questions under "New interim Housing Certification". At a minimum, this section must reflect all eligible applicants in the region where the eligible applicant is proposing to fund new interim housing.

1. Identify Region and all eligible applicants in the Region.
2. Provide required metrics and narrative under "Status of Financial Resources"
3. Complete the 5 tables under "Status of Policy Actions
4. Provide required metrics and narrative under "Demonstrated Need"

Guidance
Per HSC section 50230(v) "region" means the geographic area served by a county, including all Cities and Continuums of Care within it. For the LA region this means all eligible applicants (Large Cities, CoCs, and the County) within the County of LA.

Region

Eligible Applicants in the Region

Status of Financial Resources

Provide the following financial resource metrics for the region.

Total amount of funds the region is using from its available federal, state, and local dollars to prevent and end homelessness as described in the Action Plan Section: Utilization of Local, State and Federal Funds to End Homelessness
$

Percent of the above that is dedicated to <u>permanent</u> housing solutions	Percent of the above that is dedicated to <u>interim</u> housing solutions
%	%

Describe the impact your proposed use(s) of HHAP-5 dollars would have on the above percentages.

Status of Policy Actions

Provide a status update for each Eligible Applicant in the region on the following policy actions related to reducing and ending homelessness.

Housing Element

Eligible Applicant	Is this Eligible Applicant's Housing Element Compliant?	If no, provide a timeline of plans to submit revisions to HCD and request technical assistance to address remaining issues
	Yes/No	

Prohousing Designation

Eligible Applicant	Current Prohousing Designation Status	If the Eligible Applicant has not been designated Prohousing, identify Prohousing policies that this Eligible Applicant has adopted or plans to adopt in the future.
	Has been designated Prohousing/ Has applied for Prohousing Designation/ Plans to apply for Prohousing Designation	

USICH Seven Principles for Addressing Encampments

Eligible Applicant	Does the Eligible Applicant have a current practice or commitment to follow the Seven Principles?
	Has a current practice of following the Seven Principles/ Has made an active commitment to follow the Seven Principles/ Neither of the above

Housing Law Violations

Eligible Applicant	Does this Eligible Applicant have any outstanding housing law violations with HCD's housing accountability unit or the Attorney General's Office?	<u>If the Eligible Applicant has an outstanding housing law violation,</u> provide a plan to resolve issues or plans to request technical assistance to address remaining issues.
	Yes/No	

Surplus Land

Eligible Applicant	Does this Eligible Applicant have a current practice or commitment to identify local surplus land that could be encouraged for use as housing?
	1. *Has a current practice of identifying local surplus land for housing.* 2. *Has a current commitment to identifying local surplus land for housing.* 3. *Requests technical assistance from HCD's Surplus Land Unit to analyze local surplus land for potential use as housing.*

Demonstrated Need

Additionally, consistent with previous rounds of HHAP, interim housing is limited to clinically enhanced congregate shelters, new or existing non-congregate shelters, and operation costs of existing navigation centers and interim housing based on demonstrated need. Demonstrated need for purposes of this paragraph shall be based on the following for the region:

Number of shelter beds in the region	#
Number of people experiencing unsheltered homelessness (PIT)	#
Percentage of exits from emergency shelters to permanent housing solutions	%

A plan to connect residents to permanent housing.

NOTE: If there are multiple Administrative Entities applying as part of this regional application, copy and paste the above Funding Plan template here, one for each additional Administrative Entity.