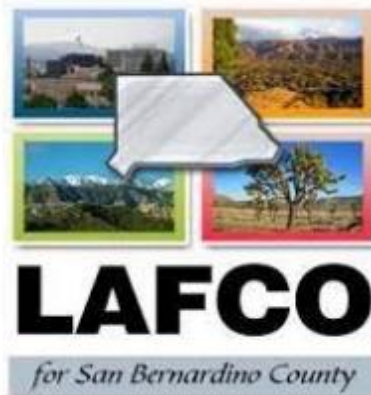
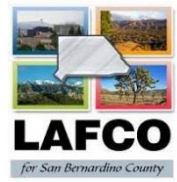


**LOCAL AGENCY FORMATION COMMISSION**  
**for**  
**SAN BERNARDINO COUNTY**

**Two Year Strategic Plan**  
**FY 2022-23 and 2023-24**  
**(July 1, 2022 – June 30, 2024)**



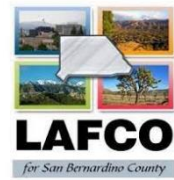
**ADOPTED NOVEMBER 16, 2022**



## **LOCAL AGENCY FORMATION COMMISSION FOR SAN BERNARDINO COUNTY MISSION STATEMENT**

San Bernardino LAFCO is the guardian of the public interest in ensuring our local public agencies are providing efficient and cost-effective public services in order to maintain or improve our citizens' quality of life.

*Adopted by the Commission on November 16, 2022*



## **FY 2022-23 / 2023-24**

# **San Bernardino LAFCO Goals and Objectives**

---

### **GOAL ONE (OPERATIONAL/POLICY)**

*Properly assess anticipated litigation issues and costs, recommend appropriate action, and successfully conclude all current litigation.*

#### **OBJECTIVES**

##### **Current litigation**

1. Focus legal resources towards the successful conclusion of current litigation.

##### **Litigation issues and costs**

1. Establish ad hoc committee to evaluate historical litigation costs.
2. Gather best practices in LAFCO litigation budgeting and planning from LAFCOs statewide.
3. Review fiscal funds and policies to ensure adequacy in defending against potential challenge to a decision denying an application.
4. Ad hoc committee to make recommendations to be reviewed and approved by the Commission.

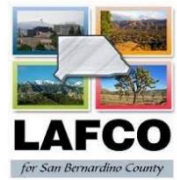
### **GOAL TWO (POLICY)**

*Develop and adopt Commission open space and agricultural land policies.*

#### **OBJECTIVES**

##### **Policy development and adoption**

1. Complete the work associated with the Sustainable Agricultural Lands Conservation (SALC) grant.
2. Establish ad hoc committee to develop draft policies to be reviewed and approved by the Commission.



## **GOAL THREE (OPERATIONAL/LEGISLATIVE)**

### ***Optimize and enhance San Bernardino LAFCO funding and support funding for LAFCOs statewide.***

#### **OBJECTIVES**

##### **Optimize current funding**

1. Establish an ad hoc committee to work with staff in conducting a review of annual Workplan and budget based on adopted Strategic Plan goals and objectives to ensure alignment of resources based on Commission stated priorities.

##### **Options to enhance San Bernardino LAFCO funding sources**

1. Establish an ad hoc committee to review operating revenues including local agency contributions.
2. Work with local agency partners to develop options for increased levels of funding to support the Strategic and Work Plans and Commission priorities including completing comprehensive Service Reviews.

##### **Support legislative efforts to establish state funding for LAFCOs**

1. Participate with CALAFCO and other LAFCOs statewide in efforts to secure state-level funding sources for LAFCOs.

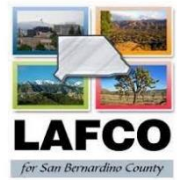
## **GOAL FOUR (COMMUNICATION)**

### ***Increase effectiveness of communication, education and outreach with all San Bernardino LAFCO stakeholders and the public.***

#### **OBJECTIVES**

##### **Develop Communication Plan**

1. Establish ad hoc committee to develop options for LAFCO messaging to the public and all LAFCO stakeholders.
2. Develop and adopt a Commission Communication Plan.



### **Conduct educational outreach**

1. Conduct annual or biennial informational session (San Bernardino LAFCO 101) for the public.
2. Develop San Bernardino LAFCO 101 in recorded format for website posting and continual public access, updating as appropriate.
3. Conduct annual or biannual informational session (San Bernardino LAFCO 101 or similar 101 sessions) for local agency partners.

## **GOAL FIVE (SERVICE REVIEWS)**

### ***Continue efforts on conducting meaningful Service Reviews and increase focus on pension liabilities***

#### **OBJECTIVES**

#### **Continue with current Service Review Workplan**

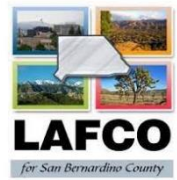
1. Staff to follow Service Review Workplan and report regularly to the Commission on progress of Service Reviews.

#### **Identify possible additional resources for funding of Service Reviews**

1. Ad hoc committee and staff to explore additional funding sources to enhance the Service Review process and timeline (can be done as part of Goal Three noted above).

#### **Increase focus on unfunded pension liabilities in Service Reviews**

1. Address each local agency's unfunded pension liabilities in Service Reviews. Establish criteria for this component.
2. Bring statewide LAFCO attention to the issue and begin a statewide conversation at the CALAFCO 2022 Annual Conference.



## **The Commission**

Jim Bagley, Chair  
Public Member

Acquanetta Warren, Vice Chair  
City Member (City of Fontana)

Joe Baca, Jr., Commissioner  
County Member (Fifth Supervisorial District)

Dr. Kimberly Cox, Commissioner  
Special District Member (Mojave Water Agency)

Phill Dupper, Commissioner  
City Member (City of Loma Linda)

Steven Farrell, Commissioner  
Special District Member (Crestline Village Water District)

Curt Hagman, Commissioner  
County Member (Fourth Supervisorial District)

Rick Denison, Alternate Commissioner  
City Member (Town of Yucca Valley)

Jim Harvey, Alternate Commissioner  
Public Member

Kevin Kenley, Alternate Commissioner  
Special District Member (Cucamonga Valley Water District)

Dawn Rowe, Alternate Commissioner  
County Member (Third Supervisorial District)

## **The Commission Staff**

Samuel Martinez, Executive Officer

Michael Tuerpe, Senior Analyst

Angela Schell, Clerk to the Commission/Office Manager

Paula de Sousa, Legal Counsel (Best Best & Krieger)