

### **AGENDA**



# SAN BERNARDINO COUNTY EMERGENCY MEDICAL CARE COMMITTEE

**September 16, 2021** 

0900

ICEMA
Training Rooms A & B
1425 South "D" Street
San Bernardino, CA 92408

Purpose: Information Sharing Meeting Facilitator: Art Andres Timekeeper: Tom Lynch Record Keeper: Jacquie Martin

	AGENDA ITEM	PERSON(S)	DISCUSSION/ACTION
Ī.	CALL TO ORDER	Art Andres	
II.	APPROVAL OF MINUTES	Art Andres	Action
III.	DISCUSSION/ACTION ITEMS		
	A. 2021 Goals		Discussion/Action
	1. Emergency Medical Dispatch - Ad Hoc Committee	1. Art Andres	
	Report		
	2. Implementation of ET3	2. Diana McCafferty	
	3. Evaluate Incident Management Team (IMT)	3. Dean Smith	
	Directives to Long-term Policies		
	B. ICEMA Updates	Tom Lynch	Discussion
	EMS Data Collection		
	C. Ambulance Patient Offload Delay (APOD)	Tom Lynch	Discussion
	D. Update on Ambulance Contract	Tom Lynch	Discussion
	E. Mental Health Issues	Diana McCafferty	Discussion
	F. 2020 Annual Report - 1 <sup>st</sup> Reading	Art Andres	Discussion/Action
IV.	EMS SYSTEM MANAGEMENT REPORTS		Information
	Hospital Bed Delay Reports - Monthly		
	Base Hospital Statistics - Quarterly		
	Trauma Reports - Annually		
	Reports available at:		
	http://www.sbcounty.gov/ICEMA/sbcounty_reports.aspx		
V.	PUBLIC COMMENT PERIOD		
VI.	REQUESTS FOR AGENDA ITEMS		
VII.	NEXT MEETING DATE: November 18, 2021		
VIII.	ADJOURNMENT		

The San Bernardino County Emergency Medical Care Committee (EMCC) meeting facility is accessible to persons with disabilities. If assistive listening devices or other auxiliary aids or services are needed in order to participate in the public meeting, requests should be made through the Inland Counties Emergency Medical Agency at least three (3) business days prior to the EMCC meeting. The telephone number is (909) 388-5823, and office is located at 1425 South "D" Street, San Bernardino, CA.



## **MINUTES**



# SAN BERNARDINO COUNTY EMERGENCY MEDICAL CARE COMMITTEE

### July 15, 2021 0900

	AGENDA ITEM	DISCUSSION/ACTION	RESPONSIBLE PERSON(S)
I.	CALL TO ORDER	Meeting was called to order at 9:00.	Art Andres
II.	APPROVAL OF MINUTES	The May 27, 2021, minutes were approved.	Art Andres
		Motion to approve.  MSC: John Gillison/Art Rodriguez APPROVED Ayes: David Oleson, Michael Smith, Troy Pennington, Dean Smith, Art Andres, Allen Francis, Jason Johnston, Art Rodriguez, John Gillison, Alan Green, Kevin Parkes	
III.	DISCUSSION/ACTION ITEMS		
	A. 2021 Goals		Art Andres
	1. Emergency Medical Dispatch - Ad Hoc Committee #3 Update 2. Implementation of ET3 3. Evaluate Incident Management Team (IMT) Directives to Long-Term Policies B. ICEMA Updates	<ol> <li>Updates were provided on the 2021 goals.</li> <li>Art Andres gave an update on EMD and the ECNS program.</li> <li>AMR is in the first phase of implementation of ET3.</li> <li>The Assess and Refer policy has gone to the Medical Advisory Committee (MAC) for its review and will then go to Public Comment.</li> </ol>	<ol> <li>Art Andres</li> <li>Diana McCafferty</li> <li>Dean Smith</li> </ol>
	1. EMS Data Collection	EMS Data Collection Report included in agenda packet for reference.	Tom Lynch
		ICEMA is working with EMS providers to enter missing ePCRs.	
	C. Ambulance Patient Offload Delay (APOD)	2021 APOD data is continues to be monitored and hours are beginning to increase.	Tom Lynch
	D. Update on Ambulance Contract	Nothing significant to report.	Tom Lynch
	E. Mental Health Issues	No report.	Diana McCafferty
IV.	EMS SYSTEM MANAGEMENT REPORTS	<ul> <li>Hospital Bed Delay Reports - Monthly</li> <li>Base Hospital Statistics - Quarterly</li> <li>Trauma Reports - Annually Reports available at: http://www.sbcounty.gov/ICEMA/sbcounty_reports.aspx</li> </ul>	
V.	PUBLIC COMMENT PERIOD		
VI.	REQUESTS FOR AGENDA ITEMS		
VII.	NEXT MEETING DATE	September 16, 2021	

VIII. ADJOURNMENT Meeting was adjourned at 10:50.	
VIII. ADJOURNMENT Meeting was adjourned at 10:30.	

### Attendees:

MEMBER NAME	EMCC POSITION	ICEMA STAFF	TITLE
□ David Oleson	<b>EMS Training Institution</b>	□ Tom Lynch	EMS Administrator
☐ Diana McCafferty	Private Ambulance Provider		Staff Analyst I
☐ VACANT	Hospital Administrator		
☐ Robert Wickum	Law Enforcement		
	Fire Chief		
□ Troy Pennington	Physician -Level II		
□ Dean Smith	EMT-P - Public Sector		
	Emergency Medical Dispatch		
	Nurse - MICN		
	Air Ambulance Provider		
	EMT-P - Private Sector		
☐ Brian Savino	Physician - Level I		
	City Manager		
	Consumer Advocate		
⊠ Kevin Parkes	Physician - ER		
	-		

# **Staff Report - EMCC**

## **EMS Data Collection**

### IMAGETREND ePCR SOFTWARE - IMPLEMENTATION (NEMSIS V3)

Currently, 48 providers are utilizing the ImageTrend software. Total ePCRs in the ICEMA data system is 2,342,144.

Providers currently on ImageTrend ePCR (NEMSIS V3):

AMR - Rancho

AMR - Redlands

AMR - Victorville

Apple Valley Fire

Arrowbear Fire

Baker Ambulance (Needles)

Barstow Fire

Big Bear Fire

Big Pine Fire (Inyo County)

Cal Fire - San Bernardino

California Highway Patrol - Air Ops

Chalfant Fire Protection District (Mono County)

Chino Valley Fire

Colton Fire Department

Daggett Fire Department

Desert Ambulance

Fort Irwin Fire

Independence Fire (Inyo County)

Loma Linda Fire

Lone Pine Fire (Inyo County)

Mammoth Lakes Fire Protection District (Mono County)

Marine Corps Combat Center Fire (Twentynine Palms)

Marine Corps Logistics Base Fire (Barstow)

Marine Corps Mountain Warfare Fire (Mono County)

Mercy Air

Mono County Paramedics (Mono County)

Montclair Fire

Morongo Basin Ambulance

Morongo Valley Fire

Newberry Springs Fire

Olancha/Cartago Fire (Inyo County)

Ontario Fire

Rancho Cucamonga Fire

**REACH Air** 

Redlands Fire

Rialto Fire

**Running Springs Fire** 

San Bernardino County Fire

San Bernardino County - Sheriff's Aviation

San Manuel Fire

Searles Valley Minerals

Sierra LifeFlight - Bishop (Inyo County)

Southern Inyo Fire (Inyo County)

Symons Ambulance (San Bernardino County)

Symons Ambulance (Inyo County)
Victorville Fire Department
White Mountain Fire Protection District (Mono County)
Yermo Fire Department

### ePCR IMPLEMENTATION NEMSIS V3

ICEMA announced the dates of the NEMSIS V3 roll out to begin on February 6,2017, with a completion date of February 28, 2017. On March 1, 2017, ICEMA providers went live reporting NEMSIS V3.4.0. ICEMA continues to hold meetings with providers.

### **IMAGETREND SOFTWARE**

The purchase of ImageTrend Software was approved by the ICEMA Governing Board in November 2011.

Patient Registry - ICEMA continues to receive data from its Trauma, Stroke and STEMI registries.

### STATE DATA REPOSITORY

Total ePCRs as of September 8, 2021, is 17,552,831.

Mark Roberts 09/16/21



# SAN BERNARDINO COUNTY EMERGENCY MEDICAL CARE COMMITTEE

# 2020 ANNUAL REPORT



### **INTRODUCTION**

The purpose of this report is to present an overview of the discussions of the San Bernardino County Emergency Medical Care Committee (EMCC) for 2020. The role of the EMCC is to provide a communications platform for the diverse groups and individuals, which form the Emergency Medical Services (EMS) system in San Bernardino County. The EMCC also functions in an official capacity as an advisory group to the Board of Directors and the EMS Administrator for the Inland Counties Emergency Medical Agency (ICEMA), as outlined in State regulations.

### **EMCC MEMBERSHIP**

The 2020 EMCC members were:

SEAT NO.	MEMBER	POSITION
1	Diana McCafferty	Private Ambulance Provider
2	David Oleson	EMT-P Training Institution (Chair)
3	Greg Christian	Hospital Administrator
4	Kevin Parkes	ED Physician - Non-Trauma
5	John Gillison	City Manager/Deputy City Manager/Assistant Manager
		(Vice - Chair)
6	Alan Green	Consumer Advocate
7	Michael Smith	Fire Chief
8	Robert Wickum	Law Enforcement
9	Art Andres	EMT/Paramedic - Public Sector (Chair)
10	Mike Bell	Emergency Medical Dispatch/Communications
11	Allen Francis	Nurse - MICN
12	Troy Pennington	Physician - Level II Trauma
13	Jason Johnston	Air Ambulance Provider
14	P. Brian Savino	Physician - Level I Trauma
15	Arthur Rodriguez	EMT/Paramedic - Private Sector

All EMCC members are in compliance with the requirements for ethics training as defined by Article 2.4 of Chapter 2 of Title 5 of the Government Code (AB 1234).

### PERSONNEL AND TRAINING

The San Bernardino County EMS system currently consists of over 5 thousand credentialed EMS personnel providing prehospital patient care to the citizens of San Bernardino County. Further, the San Bernardino County EMS system also consists of 19 hospitals in the County and more than 6 out of County hospitals receive patients from the system. Over 30 EMS providers both public and private serve the County.

In addition to the standard dynamic processes of complex coupled organizations, much of the 2020 year was dedicated to advancing the unique operational needs of our system.

ICEMA, on behalf of San Bernardino County, continued reporting out-of-hospital cardiac arrest (OHCA) data to the Cardiac Arrest Registry to Enhance Survival (CARES) Registry. The CARES Registry provides ICEMA with an annual summary report of the 2019 data upon completion of an audit of data accuracy. The report is then distributed to each EMS provider for

their review. Additionally, the Ambulance Patient Offload Delay (APOD) issue continues to be under review. There are significant and complex issues affecting the transfer of patients from ambulances to hospital emergency departments. Providers at multiple levels continue to focus on resolutions.

Overall, the San Bernardino County EMS system continues to advance all levels of patient care.

### **COMMUNICATIONS**

The EMS system continued to document progress in data collection and analysis during 2019 meetings through the implementation of NEMSIS V3 software. The EMCC can report that a fully implemented, high functioning countywide electronic data collection system is operational.

In 2017, the EMCC formed an Ad Hoc subcommittee to focus on Emergency Medical Dispatch (EMD). There was broad-spectrum participation on the subcommittee. The committee purpose is "To work collaboratively to identify and recommend strategies that leverage the benefits of the emergency medical dispatch protocol for improving system efficiency and performance while ensuring patient and provider safety." The EMCC received a comprehensive report and recommendations to move forward with a project to study the feasibility of developing an Emergency Communication Nurse System (ECNS) by leveraging the EMD protocols currently in the region's 9-1-1 Fire/EMS dispatch centers. The committee is working closely with the San Bernardino Council of Governments (SB COG) on this project in addition to other various stakeholders in the community.

On December 20, 2020, CONFIRE went live with ECNS. This was the first official program in the State of California to receive approval from the International Academy of Emergency Dispatch. Data is being collected to measure the impact on the EMS system. The goal remains to include all four (4) secondary safety answering points and secure funding for full-time coverage 24 hours a day, 7 days a week.

#### TRANSPORTATION

Performance Based Contract agreements were extended until March 31, 2022, for 8 of the 27 current Exclusive Operating Areas. A consulting firm, EndPoint, was hired to evaluate potential options and provide recommendations to ICEMA and the Board of Supervisors. The purpose was to "provide a recommendation for system-wide improvements in areas that promote improved service parameters, fee structure, and performance outcomes. This process will also include an evaluation of how various EMS partners and providers work together in order to make recommendations that best complement the county EMS system."

### **NOVEL CORONAVIRUS (COVID-19)**

On March 11, 2020, the World Health Organization (WHO) declared the COVID-19 outbreak a global pandemic. Individual providers and hospitals formulated plans to address the surge in patients seen with symptoms. Fire departments activated an Incident Management Team (IMT) under unified command with ICEMA and transport providers. Tremendous effort was placed to leverage resources, addressing the threat facing every community. A San Bernardino County Response Plan was developed based on multiple factors including staffing, available resources and call volume. The IMT created a computer aided dispatch (CAD) fusion center to allow the Incident Commanders increased situational awareness of all available resources.

Several emergency directives were issued to allow greater flexibility to EMS providers and authorization to implement:

- Single Non-Transport Unit dispatched to Alpha/Omega responses
- Alternative Transport Vehicles
- Assess and Refer protocol
- Interagency-Cross Staffing
- Establish Field Treatment Sites

Staffing challenges affected public and private providers. Non-essential workers were requested to work remotely to decrease the spread of COVID-19 and all public meetings were conducted virtually, including EMCC.

### ASSESSMENT OF HOSPITALS AND CRITICAL CARE CENTERS

San Bernardino County's EMS system continues to advance its specialty care system through implementation and enhancement of the STEMI (cardiac) and stroke systems. Importantly, the STEMI, stroke and trauma specialty care continuous quality improvement committees continue to reevaluate the system. Through the implementation and the continuous refinement of these systems, patients are able to receive expedited medical treatment that result in improved outcomes.

#### MEDICAL CONTROL

The medical control protocols and system policies continue to assure overall high quality medical control of the system. In March 2020, ICEMA updated its Policy and Protocol Manual. A total of 36 new or updated protocols and policies were implemented during 2020. Additional updates are anticipated during 2021. The protocol and policy changes were stimulated by changes in scientific or local system needs with input from the Medical Advisory Committee.

### DATA COLLECTION AND EVALUATION

The EMS system continued to document progress in data collection and analysis during 2019 meetings through the implementation of the new data software. In an effort to ensure consistent, quality data entry, a draft data dictionary, that continues to evolve, is utilized as a working document. The EMCC can report a fully implemented, high functioning countywide electronic data collection system, includes the following:

- Data from its STEMI, Stroke and Trauma Registries.
- Data from the Community Paramedicine Pilot Program.

Additionally, the ICEMA State Data Repository has data levels exceeding 14 million V3 reports.

The following ICEMA approved EMS providers are currently utilizing the ImageTrend ePCR (NEMSIS V3) system:

- AMR Rancho
- AMR Redlands
- AMR Victorville

- Apple Valley Fire
- Arrowbear Fire
- Baker Ambulance (Needles)
- Barstow Fire
- Big Bear Fire
- Big Pine Fire (Inyo County)
- Cal Fire San Bernardino
- California Highway Patrol Air Ops
- Chino Valley Fire
- Colton Fire Department
- Combat Center Fire (Marine Corp Twenty-nine Palms)
- Desert Ambulance
- Fort Irwin Fire
- Independence Fire (Inyo County)
- Loma Linda Fire
- Lone Pine Fire (Inyo County)
- Mammoth Lakes Fire (Mono County)
- Marine Corps Combat Center (Twentynine Palms)
- Marine Corps Logistics Base Fire (Barstow)
- Marine Corps Mountain Warfare Fire (Mono County)
- Mono County Paramedics (Mono County)
- Montclair Fire
- Morongo Basin Ambulance
- Morongo Valley Fire
- Olancha/Cartago Fire (Inyo County)
- Ontario Fire
- Rancho Cucamonga Fire
- REACH Air
- Redlands Fire
- Rialto Fire
- Running Springs Fire
- San Bernardino County Fire
- San Bernardino County Sheriff's Aviation
- San Manuel Fire
- Searles Valley Minerals
- Sierra LifeFlight Bishop (Inyo County)
- Southern Inyo Fire (Inyo County)
- Symons Ambulance (San Bernardino County)
- Symons Ambulance (Inyo County)
- Victorville Fire
- White Mountain Fire Protection District (Mono County)
- Yermo Fire

The EMCC received standing EMS system management reports at each of the scheduled meetings. These standing reports included reports for trauma systems, base hospital statistics, and hospital bed delay reports. Standing reports assist the overall system as it continues to explore and advance in communication and systems knowledge between all groups.

### **2020 GOALS**

The EMCC committee continues to "Support ICEMA in the process of data collection to achieve standardized data". Opportunities to utilize EMD to impact APOD issues resulted in the implementation of the ECNS program in 2020.

The second broad range goal did not reach agenda status. This issue to "Development of a public education program to reduce the improper utilization of ambulance transports and hospital emergency rooms" continues to impact EMS and hospitals nationally.

### **CONCLUSION**

Consistency and reliability have allowed EMCC to be effective. COVID-19 affected the entire world. Locally, EMCC's ability to meet was impacted until a virtual option could be established. EMCC will continue to seek subject matter experts to provide input as well as act in an advisory capacity to the ICEMA EMS Administrator and the Board of Directors. Changes in healthcare are occurring at a rapid pace and stakeholder engagement will help augment a robust EMS system as we move forward into 2021. The Centers for Medicare and Medicaid Services developed an Emergency Triage, Treat, and Transport (ET3) model. The model will allow beneficiaries to access the most appropriate emergency services at the right time and place. The ET3 model "aims to improve quality and lower costs by reducing avoidable transports to the emergency department and unnecessary hospitalizations following those transports". ICEMA and public/private providers are positioned to be a part of this innovative approach to enhance services to the community. EMCC stakeholders look to implement various components moving forward into 2021.

In summary, it has been the goal of the EMCC to have system participation and open public discussions. The EMCC applauds the entire EMS system.