



Financial Statements  
June 30, 2020 and 2019

**County of San Bernardino**  
**Arrowhead Regional Medical Center**  
(An Enterprise Fund of the County of San Bernardino)

County of San Bernardino  
Arrowhead Regional Medical Center  
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June 30, 2020 and 2019

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## Independent Auditor's Report

To the Board of Supervisors and Audit Committee  
Arrowhead Regional Medical Center  
County of San Bernardino, California

### Report on the Financial Statements

We have audited the accompanying financial statements of the Arrowhead Regional Medical Center (Medical Center), an enterprise fund of the County of San Bernardino, California (County), as of and for the years ended June 30, 2020 and 2019, and the related notes to the financial statements, which collectively comprise the Medical Center's financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Medical Center as of June 30, 2020 and 2019, and the changes in its financial position and its cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

**Emphasis of Matter***Individual Fund Financial Statements*

As discussed in Note 1, the financial statements present only the Medical Center Enterprise Fund of the County and do not purport to, and do not, present fairly the financial position of the County as of June 30, 2020 and 2019, the changes in its financial position, or where applicable, its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

**Other Matters***Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the schedule of proportionate share of the net pension liability and schedule of contributions as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Management has omitted the management's discussion and analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. Our opinion on the basic financial statements is not affected by this missing information.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued a report dated November 24, 2020 on our consideration of the Medical Center's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Medical Center's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Medical Center's internal control over financial reporting and compliance.

A handwritten signature in black ink that reads "Eide Bailly LLP". The signature is written in a cursive, flowing style.

Rancho Cucamonga, California  
November 24, 2020

County of San Bernardino  
Arrowhead Regional Medical Center  
Statements of Net Position  
June 30, 2020 and 2019  
(In Thousands)

	2020	2019
<b>Assets</b>		
<b>Current Assets:</b>		
Cash and cash equivalents	\$ 331,054	\$ 329,674
Restricted investments held with fiscal agent	1	47,402
Patient accounts receivable, net	32,601	28,866
Receivable from other governments	105,261	109,637
Due from County	7,253	6,878
Other receivables	1,990	1,028
Supplies inventories	3,833	3,171
Prepaid expenses and other assets	8,149	4,895
Total current assets	490,142	531,551
<b>Noncurrent Assets:</b>		
Restricted investments held with fiscal agent - interest	-	61
<b>Capital assets:</b>		
Land and improvements	25,569	25,569
Buildings and improvements	550,629	550,375
Equipment	201,395	194,337
Software	45	-
Construction-in-progress	15,609	7,194
Total capital assets	793,247	777,475
Less accumulated depreciation	(462,849)	(437,401)
Total capital assets, net of accumulated depreciation	330,398	340,074
Total noncurrent assets	330,398	340,135
Total assets	820,540	871,686
<b>Deferred Outflows of Resources</b>		
Deferred amount on refunding	18,392	15,389
Deferred outflows related to pensions	92,458	87,735
Total deferred outflows of resources	\$ 110,850	\$ 103,124

County of San Bernardino  
Arrowhead Regional Medical Center  
Statements of Net Position  
June 30, 2020 and 2019  
(In Thousands)

	2020	2019
<b>Liabilities</b>		
<b>Current Liabilities:</b>		
Accounts payable	\$ 24,499	\$ 29,671
Accrued salaries and benefits	40,139	34,751
Other accrued liabilities	2,068	1,894
Capital lease obligations	860	1,071
Certificates of participation	29,995	26,049
Interest payable	2,724	7,207
Arbitrage payable	1,351	81
Due to County	835	29
Settlements due to third-party payors	92,404	109,358
<b>Total current liabilities</b>	<b>194,875</b>	<b>210,111</b>
<b>Noncurrent Liabilities:</b>		
Long-term compensated absences	7,040	7,040
Long-term settlements due to third-party payors	8,657	6,952
Net pension liability	221,760	198,603
Capital lease obligations, less current installments	1,064	1,522
Certificates of participation, less current installments	242,459	306,549
<b>Total noncurrent liabilities</b>	<b>480,980</b>	<b>520,666</b>
<b>Total liabilities</b>	<b>675,855</b>	<b>730,777</b>
<b>Deferred Inflows of Resources</b>		
Deferred inflows related to pensions	11,443	24,522
<b>Total deferred inflow of resources</b>	<b>11,443</b>	<b>24,522</b>
<b>Net Position</b>		
Net investment in capital assets	74,412	20,272
Restricted for debt service	-	40,256
Unrestricted	169,680	158,983
<b>Total net position</b>	<b>\$ 244,092</b>	<b>\$ 219,511</b>

County of San Bernardino  
Arrowhead Regional Medical Center  
Statements of Revenues, Expenses and Changes in Net Position  
Years Ended June 30, 2020 and 2019  
(In Thousands)

	<u>2020</u>	<u>2019</u>
Operating Revenues		
Net patient service revenue	\$ 353,683	\$ 376,232
Supplemental revenues	224,868	168,247
Other	12,038	9,184
Total operating revenues	<u>590,589</u>	<u>553,663</u>
Operating Expenses		
Salaries and benefits	329,220	297,652
Supplies	93,520	85,300
Professional services	76,978	67,902
Purchased services	61,677	54,154
Insurance	7,939	10,303
Utilities	9,642	10,192
Depreciation and amortization	25,448	24,200
Rent	7,146	5,858
Other	7,204	7,343
Total operating expenses	<u>618,774</u>	<u>562,904</u>
Operating income (loss)	<u>(28,185)</u>	<u>(9,241)</u>
Nonoperating Revenues (Expenses)		
State debt service funding	20,654	21,351
Investment income/loss	466	1,740
Interest expense on debt	(10,224)	(19,802)
Certificates of participation issuance cost	(6,218)	-
Provider relief funds	7,319	-
PRIME funding	23,981	33,446
Direct grants - designated public hospital	7,923	7,489
Other nonoperating revenues (expenses)	687	(884)
Total nonoperating revenues, net	<u>44,588</u>	<u>43,340</u>
Income before transfers	16,403	34,099
Transfers from the County	<u>8,178</u>	<u>30,587</u>
Change in Net Position	24,581	64,686
Net Position, Beginning of Year	<u>219,511</u>	<u>154,825</u>
Net Position, End of Year	<u>\$ 244,092</u>	<u>\$ 219,511</u>

County of San Bernardino  
Arrowhead Regional Medical Center  
Statements of Cash Flows  
Years Ended June 30, 2020 and 2019  
(In Thousands)

	<u>2020</u>	<u>2019</u>
Operating Activities		
Receipts from patients and third-party payors	\$ 585,578	\$ 530,089
Payments to suppliers	(270,944)	(240,174)
Payments to employees	(318,477)	(298,079)
Net Cash Used for Operating Activities	<u>(3,843)</u>	<u>(8,164)</u>
Noncapital Financing Activities		
PRIME funding received	13,047	22,512
Provider relief funds received	7,319	-
Transfers from the County	8,178	30,587
Other nonoperating income (expense)	687	(884)
Direct grants - designated public hospital	7,923	7,489
Net Cash Provided by Noncapital Financing Activities	<u>37,154</u>	<u>59,704</u>
Capital and Related Financing Activities		
Purchase of capital assets	(15,320)	(17,300)
State debt service funding	20,654	21,351
Principal payments on capital lease obligations	(1,121)	(1,345)
Net proceeds from certificates of participation to refund capital debt	297,958	-
Bond issuance cost paid	(6,218)	-
Principal paid to bond escrow agent	(339,259)	-
Principal payments on certificates of participation	(21,846)	(22,688)
Interest paid on debt	(14,707)	(20,318)
Net Cash Used for Capital and Related Financing Activities	<u>(79,859)</u>	<u>(40,300)</u>
Cash Flows from Investing Activities		
Interest on investments	466	1,740
Sale of investments	47,462	306
Net Cash Provided by Investing Activities	<u>47,928</u>	<u>2,046</u>
Increase in Cash and Cash Equivalents	1,380	13,286
Cash and Cash Equivalents, Beginning of Year	<u>329,674</u>	<u>316,388</u>
Cash and Cash Equivalents, End of Year	<u>\$ 331,054</u>	<u>\$ 329,674</u>

County of San Bernardino  
Arrowhead Regional Medical Center  
Statements of Cash Flows  
Years Ended June 30, 2020 and 2019  
(In Thousands)

	2020	2019
Reconciliation of Operating Income (Loss) to Net Cash used in Operating Activities		
Operating Income (Loss)	\$ (28,185)	\$ (9,241)
Adjustments to reconcile operating loss to net cash used in operating activities:		
Depreciation and amortization	25,448	24,200
Pension expense	5,355	(4,384)
Decrease (Increase) in:		
Patient accounts receivable	(3,735)	(3,138)
Receivables from other governments	15,310	(37,057)
Due from County	(375)	(3,512)
Other receivables	(962)	644
Supplies inventories	(662)	(508)
Prepaid expenses and other assets	(3,254)	(863)
Increase (Decrease) in:		
Accounts payable	(5,172)	4,735
Accrued salaries and benefits	5,388	3,957
Other accrued liabilities	174	(875)
Due to third-party payors	(15,249)	19,489
Arbitrage payable	1,270	-
Due to County	806	(1,611)
	<u>\$ (3,843)</u>	<u>\$ (8,164)</u>
Net Cash Used for Operating Activities		
Noncash Capital and Financing Activities:		
Lease Purchase of Capital Assets	\$ 452	\$ 1,682

**Note 1 - Summary of Significant Accounting Policies**

**A. General**

The County of San Bernardino (County) Arrowhead Regional Medical Center (Medical Center) is classified as a level II trauma center with eight trauma bays and four additional "swing" trauma rooms that can be used during an emergency. In addition, the Medical Center provides 456 patient beds and has 24 private treatment rooms for diagnosis and treatment of urgent care patients. During fiscal year 2000, the Medical Center assumed the inpatient operations, consisting of 90 beds, from the previously separate Department of Behavioral Health.

The Medical Center is owned by the County, which is a legal subdivision of the state of California charged with governmental powers, and is reflected in the County's comprehensive annual financial report as an enterprise fund. The County's powers are exercised through the Board of Supervisors, which, as the governing body of the County, is responsible for the legislative control of the County and the Medical Center.

These financial statements present only the Medical Center and do not purport to, and do not, present fairly the financial position of the County and the changes in its financial position and cash flows, where applicable, in conformity with accounting principles generally accepted in the United States of America.

**B. Basis of Accounting**

The basic financial statements of the Medical Center are presented using the economic resources measurement focus and the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America. Accordingly, all assets, deferred outflows, liabilities (whether current or noncurrent), and deferred inflows are included on the Statements of Net Position. The Statements of Revenues, Expenses and Changes in Net Position present increases (revenues) and decreases (expenses) in total net position. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned while expenses are recognized in the period in which the liability is incurred, regardless of the timing of related cash flows.

The basic financial statements include the statements of Net Position, Statements of Revenues, Expenses and Changes in Net Position, and Statements of Cash Flows.

Operating revenues include those generated from direct patient care and related support services. Operating expenses include the cost of providing patient care, administrative expenses, and depreciation on capital assets. Revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

**C. Charity Care**

The Medical Center provides care to patients who meet certain criteria under its charity care policy without charge or at an amount less than its established rates. Because the Medical Center does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue. However, the Medical Center monitors the level of charity care provided. See Note 8.

**D. Net Patient Service Revenue**

The Medical Center recognizes net patient service revenue, less contractual allowances associated with services provided to patients who have third-party payor coverage on the basis of contractual rates for the services rendered including Medicare and Medi-Cal. For uninsured patients that do not qualify for charity care, the Medical Center recognizes revenue on the basis of its standard rates for services provided (or on the basis of discounted rates, if negotiated or provided by policy). On the basis of historical experience, a significant portion of the Medical Center's uninsured patients will be unable or unwilling to pay for the services provided. Thus, the Medical Center records a significant provision for bad debts related to uninsured patients in the period the services are provided.

Net patient service revenue included estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined. As a result, there is at least a reasonable possibility that recorded estimates could change by a material amount in the near term.

**E. Patient Receivables**

Accounts receivable are reduced by an allowance for doubtful accounts. In evaluating the collectability of accounts receivable, the Medical Center analyzes its past history and identifies trends for each of its major payor sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for bad debts. Management regularly reviews data about these major payor sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts. For receivables associated with services provided to patients who have third-party coverage, the Medical Center analyzes contractually due amounts and provides an allowance for doubtful accounts and a provision for bad debts, if necessary (for example, for expected uncollectible deductibles and copayments on accounts for which the third-party payor has not yet paid, or for payors who are known to be having financial difficulties that make the realization of amounts due unlikely). For receivables associated with self-pay patients (which includes both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), the Medical Center records a significant provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible. The difference between the standard rates (or the discounted rates if negotiated) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts.

The Medical Center's allowance for doubtful accounts for self-pay patients was 97% of self-pay accounts receivable at June 30, 2019 and June 30, 2020. The consistency was the result of payor class trends becoming more predictable since Medi-Cal expansion that occurred as a result of the Affordable Care Act.

**F. Cash and Cash Equivalents**

For purposes of the Statements of Cash Flows, the Medical Center considered all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents. The Medical Center maintains a certain portion of its cash on deposit with the County Treasurer.

**G. Restricted Investments Held with Fiscal Agent**

Restricted investments held with fiscal agent represent funds held by a trustee which are legally restricted for bond reserve accounts. Restricted investments held with fiscal agent that are required for obligations classified as current liabilities are reported as current assets.

**H. Capital Assets**

Buildings, improvements, and equipment with a historical cost over \$5 and a useful life greater than 3 years are capitalized. Contributed capital assets are reported at their acquisition value at the date of donation. Depreciation expense is provided using the straight-line method over the estimated useful lives of the respective classes of capital assets. Equipment under capitalized leases is amortized using the straight-line method over the lesser of minimum lease terms or estimated useful lives. The estimated useful lives for computing depreciation expense are as follows:

Buildings	40 years
Improvements	3 to 25 years
Equipment	3 to 20 years

**I. Supplies Inventories**

The Medical Center’s inventory consists primarily of pharmaceuticals and medical supplies which are stated at lower of average cost or market.

**J. Prepaid Expenses and Other Assets**

The Medical Center’s prepaid expenses and other assets are primarily prepayments for pharmaceuticals and medical supplies, rent, equipment and maintenance contracts.

**K. Compensated Absences**

The Medical Center accrues annual leave for employees at rates based upon length of service and job classification and compensatory time based upon job classification and hours worked, in accordance with County policy.

**L. Net Position**

Net position of the Medical Center is classified in three components. Net investment in capital assets consist of capital assets net of accumulated depreciation and reduced by the balances of any outstanding borrowings used to finance the purchase or construction of those assets. Restricted net position consists of net position with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors or laws or regulations of other governments, or (2) law through constitutional provisions or enabling legislation. Restricted net position is reduced by any liabilities payable from restricted assets. Unrestricted net position is remaining net position that does not meet the definition of net investment in capital assets or restricted.

When both restricted and unrestricted resources are available for use, it is the Medical Center's policy to use restricted resources first, then unrestricted resources as they are needed.

**M. Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts and disclosures at the date of the basic financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**N. Deferred Outflows/Inflows of Resources**

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/ expenditure) until then.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time.

The deferred amount on refunding reported in the statement of net position as a deferred outflows of resources results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt.

Other amounts reported as deferred outflows of resources and deferred inflows of resources are related to the Medical Center's proportion of the County's pension plan and will be recognized in pension expense in future periods. See Note 15 for further details.

**O. Pensions**

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the County's cost-sharing multiple-employer defined benefit retirement plan (the Plan) administered by the San Bernardino County Employee's Retirement Association (SBCERA) and additions to/deductions from the Plans' fiduciary net position have been determined on the same basis as they are reported by the Plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**P. Fair Value Measurement**

The Medical Center categorizes the fair value measurements of its investments based on the hierarchy established by generally accepted accounting principles. The fair value hierarchy, which has three levels, is based on the valuation inputs used to measure an asset's fair value: Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. The Medical Center does not have any investments that are measured using Level 3 inputs. Money market investments that have remaining maturity at the time of purchase of one-year or less and guaranteed investment contracts are measured at amortized cost.

The Medical Center is a participant in the San Bernardino Treasurer's Pool (County Pool). The County Pool is an external investment pool and is not registered with the Securities Exchange Commission (SEC). The County Pool is rated by Fitch ratings (NRSRO) at AAf/S1+. The San Bernardino County Treasury Oversight Committee conducts County Pool oversight. Cash on deposit in the County Pool at June 30, 2020 and 2019, is stated at fair value. The County Pool values participant shares on an amortized cost basis during the year and adjusts to fair value at year-end. The fair value adjustment at June 30, 2020 and 2019 had no effect on the Medical Center's investment income. For further information regarding the County Pool, refer to the County of San Bernardino Annual Financial Report.

**Q. Reclassifications**

Certain reclassifications of amounts previously reported have been made to the accompanying financial statements to maintain consistency between periods presented. The reclassification had no impact on previously reported net position.

**R. Current Accounting Pronouncements**

*Governmental Accounting Standard No. 95*

In May 2020, GASB issued Statement No. 95, *Postponement of the Effective Dates of Certain Authoritative Guidance*. The primary objective of this Statement is to provide temporary relief to governments and other stakeholders in light of the COVID-19 pandemic. That objective was accomplished by postponing the effective dates of certain provisions in Statements and Implementation Guides that first became effective or were scheduled to become effective for periods beginning after June 15, 2018, and later. The Medical Center adopted this Statement during the current fiscal year. As a result of adopting this statement, all Statements that were originally scheduled to be effective during the year ending June 30, 2020 have been deferred to fiscal years after the year ending June 30, 2020. The revised effective dates of future accounting pronouncements are described below.

**S. Future Accounting Pronouncements**

The following pronouncements were issued prior to June 30, 2020 and have effective dates that may impact future financial statement presentation. The effects of the statements are currently under review.

*Governmental Accounting Standard No. 84*

GASB Statement No. 84, *Fiduciary Activities*. The objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. The requirements of this Statement are effective for periods beginning after December 15, 2019.

*Governmental Accounting Standard No. 87*

GASB Statement No. 87, *Leases*. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. The requirements of this Statement are effective for periods ending June 30, 2022 and subsequent.

*Governmental Accounting Standard No. 89*

GASB Statement No. 89, *Accounting for Interest Cost Incurred before the End of a Construction Period*. The objective of this Statement is to enhance the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and to simplify accounting for interest cost incurred before the end of a construction period. The requirements of this Statement are effective for periods beginning after December 15, 2020.

*Governmental Accounting Standard No. 90*

GASB Statement No. 90, *Majority Equity Interests*—(an amendment of GASB Statements No. 14 and No. 61). The primary objectives of this Statement are to improve consistency and comparability of reporting a government's majority equity interest in a legally separate organization and to improve the relevance of financial statement information for certain component units. It defines a majority equity interest and specifies that a majority equity interest in a legally separate organization should be reported as an investment if a government's holding of the equity interest meets the definition of an investment. For all other holdings of a majority equity interest in a legally separate organization, a government should report the legally separate organization as a component unit, and the government or fund that holds the equity interest should report an asset related to the majority equity interest using the equity method. The requirements of this Statement are effective for reporting periods beginning after December 15, 2019.

*Governmental Accounting Standard No. 91*

GASB Statement No. 91, *Conduit Debt Obligations*. The primary objectives of this Statement are to provide a single method of reporting conduit debt obligations by issuers and eliminate diversity in practice associated with (1) commitments extended by issuers, (2) arrangements associated with conduit debt obligations, and (3) related note disclosures. The requirements of this Statement are effective for reporting periods beginning after December 15, 2021.

*Governmental Accounting Standard No. 92*

GASB Statement No. 92, *Omnibus 2020*. The primary objectives of this Statement are to enhance comparability in accounting and financial reporting and to improve the consistency of authoritative literature by addressing practice issues that have been identified during implementation and application of certain GASB Statements. This Statement is effective for periods ending June 30, 2022 and subsequent.

*Governmental Accounting Standard No. 93*

GASB Statement No. 93, *Replacement of Interbank Offered Rates (IBOR)*. The primary objectives of this Statement are to address the accounting and financial reporting implications that result from the replacement of an IBOR. This Statement is effective for periods ending June 30, 2022 and subsequent.

*Governmental Accounting Standard No. 94*

GASB Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Payment Arrangements*. The primary objectives of this Statement are to improve financial reporting by addressing issues related to public-private and public-public partnership arrangements (PPPs). This Statement also provides guidance for accounting and financial reporting for availability payment arrangements (APAs). This Statement is effective for periods beginning after June 15, 2022.

*Governmental Accounting Standard No. 96*

GASB Statement No. 96, *Subscription-based Information Technology Arrangements*. The primary objectives of this Statement is to provide guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs) for government end users (governments). The Statement is effective for reporting periods beginning after June 15, 2022.

*Governmental Accounting Standard No. 97*

GASB Statement No. 97, *Certain Component Unit Criteria, and Accounting and Financial Reporting For Internal Revenue Code Section 457 Deferred Compensation Plans – An Amendment of GASB Statement No.14 and No.84 and A Supersession of GASB Statement No.32*. The primary objectives of this Statement are to (1) increase consistency and comparability related to the reporting of fiduciary component units in circumstances in which a potential component unit does not have a governing board and the primary government performs the duties that a governing board typically would perform; (2) mitigate costs associated with the reporting of certain defined contribution pension plans, defined contribution other postemployment benefit (OPEB) plans, and employee benefit plans other than pension plans or OPEB plans (other employee benefit plans) as fiduciary component units in fiduciary fund financial statements; and (3) enhance the relevance, consistency, and comparability of the accounting and financial reporting for Internal Revenue Code (IRC) Section 457 deferred compensation plans (Section 457 plans) that meet the definition of a pension plan and for benefits provided through those plans. The Statement is effective for reporting periods beginning after June 15, 2021 for requirements that are related to the accounting and financial reporting for Section 457 plans. The remaining sections are effective immediately.

**Note 2 - Cash, Cash Equivalents, and Investments**

The Medical Center maintains a certain portion of its cash with the County Treasury for investment purposes to maximize interest earnings. Interest on the pooled funds is allocated based on the Medical Center's average daily balance. The Medical Center's share of the investment activity in the pooled funds managed by the County is not material to the total held by the County. The equity in the County Treasury is carried at fair value based on the value of each participating dollar as provided by the County Treasurer.

Investment policies and related credit, custodial credit, concentration of credit, interest rate and foreign currency risks applicable to the Medical Center's pooled funds are those of the County and are disclosed in the County's basic financial statements.

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The Medical Center’s cash and restricted investments held with fiscal agent as of June 30, 2020 and 2019 are classified in the accompanying financial statements as follows:

	2020	2019
Cash and cash equivalents	\$ 331,054	\$ 329,674
Investments held with fiscal agent for debt service - current	1	47,402
Total cash and investments	\$ 331,055	\$ 377,076

The Medical Center’s cash and investments as of June 30, 2020 and 2019 consisted of the following:

	2020	2019
Deposits with County Treasury	\$ 331,054	\$ 329,674
Investments	1	47,402
Total cash and investments	\$ 331,055	\$ 377,076

**Investments Authorized by Debt Agreements**

Investment of debt proceeds and reserves held by bond trustees are governed by provisions of the trust agreements created in connection with the issuance of debt (see Note 12), rather than the general provisions of the California Government Code. The Medical Center’s bond reserves can be held in money market mutual funds, U.S. Treasury Securities, and guaranteed investment contracts.

**Interest Rate Risk**

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. The Medical Center’s investments held by bond trustees are monitored for interest rate risk by measuring the weighted average maturity.

Weighted average maturity of the Medical Center’s investments held with fiscal agent as of June 30, 2020:

Investment Type	Amount	Weighted Average Maturity (in years)
Held by bond trustee:		
Money market mutual funds	\$ 1	daily
Total	\$ 1	

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Weighted average maturity of the Medical Center’s investments held with fiscal agent as of June 30, 2019:

Investment Type	Amount	Weighted Average Maturity (in years)
Held by bond trustee:		
Money market mutual funds	\$ 47,402	daily
Total	\$ 47,402	

**Credit Risk**

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. Presented below is the minimum rating (where applicable) required by the Medical Center’s debt agreements and the actual rating for each investment type as of June 30, 2020 and 2019:

Investment Type	Amount	Rating as of June 30, 2020
		Aaa
Held by bond trustee:		
Money market mutual funds	\$ 1	\$ 1
Total	\$ 1	\$ 1

Investment Type	Amount	Rating as of June 30, 2019
		Aaa
Held by bond trustee:		
Money market mutual funds	\$ 47,402	\$ 47,402
Total	\$ 47,402	\$ 47,402

### **Concentration of Credit Risk**

An increased risk of loss occurs as more investments are acquired from one issuer (i.e., lack of diversification). This results in a concentration of credit risk.

GASB Statement No. 40 requires disclosure of investments by amount and issuer that represent five percent or more of the total investments held. This requirement excludes investments issued or explicitly guaranteed by the United States Government, investments in mutual funds, external investment pools, and other pooled investments. The Medical Center did not have any investments with an issuer that represented five percent or more of the total investment held as of June 30, 2020 and 2019.

### **Custodial Credit Risk**

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The California Government Code and the County Treasurer's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for deposits or investments, other than the following provision for deposits: The California Government Code requires that a financial institution secure deposits made by state or local governmental units by pledging securities in an undivided collateral pool held by a depository regulated under state law. The market value of the pledged securities in the collateral pool must equal at least 110% of the total amount deposited by the public agencies. California law also allows financial institutions to secure deposits by pledging first trust deed mortgage notes having a value of 150% of the secured public deposits.

GASB Statement No. 40 requires that disclosure be made with respect to custodial credit risks relating to deposits. The Medical Center did not have any cash with fiscal agent in excess of federal depository insurance limits held in uncollateralized accounts at June 30, 2020 and 2019.

## Fair Value Measurements

The Medical Center categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described as follows:

Level 1 — Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Medical Center has the ability to access.

Level 2 — Inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

Level 3 — Inputs to the valuation methodology are unobservable and significant to the fair value measurement. Unobservable inputs reflect the Medical Centers' own assumptions about the inputs market participants would use in pricing the asset or liability (including assumptions about risk). Unobservable inputs are developed based on the best information available in the circumstances and may include the Medical Center's own data.

The asset's level within the hierarchy is based on the lowest level of input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs. The determination of what constitutes observable requires judgment by the Medical Center's management. Medical Center management considers observable data to be that market data which is readily available, regularly distributed or updated, reliable, and verifiable, not proprietary, and provided by multiple independent sources that are actively involved in the relevant market. The categorization of an investment within the hierarchy is based upon the relative observability of the inputs to its fair value measurement and does not necessarily correspond to Medical Center management's perceived risk of that investment.

In instances where inputs used to measure fair value fall into different levels in the above fair value hierarchy, fair value measurements in their entirety are categorized based on the lowest level input that is significant to the valuation. The Medical Center's assessment of the significance of particular inputs to these fair value measurements requires judgment and considers factors specific to each asset or liability. Deposits and withdrawals in the County Treasury are made on the basis of \$1 and not fair value. Accordingly, the Medical Center's proportionate share of investments in the County Treasury at June 30, 2020 and 2019 of \$331,054 and \$329,674, respectively, uses an uncategorized input not defined as a Level 1, Level 2, or Level 3 input.

The following is a description of the valuation methods and assumptions used by the Medical Center to estimate the fair value of its investments. There have been no changes in the methods and assumptions used at June 30, 2020 and 2019. The methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Medical Center management believes its valuation methods are appropriate and consistent with other market participants. The use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

When available, quoted prices are used to determine fair value. When quoted prices in active markets are available, investments are classified within Level 1 of the fair value hierarchy. For investments classified within Level 2 of the fair value hierarchy, the Medical Center's custodians generally uses a multi-dimensional relational model. Inputs to their pricing models are based on observable market inputs in active markets. The inputs to the pricing models are typically benchmark yields, reported trades, broker-dealer quotes, issuer spreads and benchmark securities. As of June 30, 2020 and 2019, the valuation of 2a7 money market mutual funds of \$1 and \$47,402 are at one-dollar net asset value (NAV) per share. The redemption frequency is daily and redemption notice of period of intra-daily. This type of investment primarily invests in short term U.S. Treasury and government securities (including repurchase agreements collateralized by U.S. Treasury and government agency securities).

### **Note 3 - Net Patient Service Revenue**

The Medical Center provides services to eligible patients under Medi-Cal and Medicare programs. For the fiscal years ended June 30, 2020 and 2019, the Medi-Cal program represented approximately 52% and 56%, respectively, and the Medicare program represented approximately 27% and 27%, respectively, of the Medical Center's net patient service revenue. Medi-Cal inpatient services are reimbursed at contractually agreed-upon per diem rates and outpatient services are reimbursed under a schedule of maximum allowances. Medicare inpatient services are reimbursed based upon pre-established rates for Medicare Severity-Diagnostic Related Group (MS-DRG). Outpatient services are reimbursed based on prospectively determined payments per procedure under a system called Ambulatory Payment Classifications. Certain defined capital and medical education costs related to Medicare beneficiaries continue to be paid based on a cost-reimbursement methodology. The Medical Center is reimbursed for cost-reimbursable items at a tentative rate, with final settlement determined after submission of annual cost reports by the Medical Center and audits thereof by the fiscal intermediary. The Medical Center's classification of patients under these programs and the appropriateness of their admissions are subject to an independent review by a peer review organization under contract with the Medical Center. Final reports on the results of such audits have been received through June 30, 2015 for Medi-Cal. Notice of Amount of Program Reimbursement (NPR) has been received for Medicare cost reports through June 30, 2017. Adjustments as a result of such audits are recorded in the year the amounts can be determined.

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**A. Net Patient Service Revenue**

Net patient service revenue is comprised of the following for the years ended June 30, 2020 and 2019. Revenue at established rates is computed as if charity care patient revenue was recognized.

	<u>2020</u>	<u>2019</u>
Revenue at established rates	\$ 1,727,786	\$ 1,642,821
Medi-Cal new eligible	2,346	3,395
Special pharmacy	12,180	12,971
Medi-Cal contractual adjustments	(914,416)	(851,100)
Medicare contractual adjustments	(265,977)	(256,324)
Other payors contractual adjustments	(135,104)	(125,580)
Provision for bad debts, net	(72,866)	(52,160)
Changes in third-party payor estimates	<u>(266)</u>	<u>2,209</u>
 Net Patient Service Revenue	 <u>\$ 353,683</u>	 <u>\$ 376,232</u>

Gross patient service revenue by payor for the years ended June 30, 2020 and 2019 were:

	<u>2020</u>	<u>2019</u>
Medi-Cal	64%	67%
Medicare	22%	20%
Other payors	10%	10%
Self-pay	4%	3%

At June 30, 2020 and 2019, net patient accounts receivable consisted of:

	<u>2020</u>	<u>2019</u>
Gross patient accounts receivable at established rates	\$ 199,190	\$ 206,075
Medi-Cal new eligible, net	3,896	473
Special pharmacy	680	1,029
Allowances:		
Medi-Cal	(90,344)	(91,044)
Medicare	(34,463)	(41,572)
Other payors	(20,432)	(24,672)
Uncollectable accounts	<u>(25,926)</u>	<u>(21,423)</u>
 Net Patient Accounts Receivable	 <u>\$ 32,601</u>	 <u>\$ 28,866</u>

**B. Net Patient Accounts Receivable**

Medi-Cal – The Medicaid program is referred to as Medi-Cal in California. Medi-Cal fee-for-service (“FFS”) inpatient hospital payments are made in accordance with the federal Medicaid hospital financing waiver and legislation enacted by the State of California. Medi-Cal outpatient FFS services are reimbursed based on a fee schedule. The total payments made to the Medical Center will include a combination of Medi-Cal inpatient and outpatient FFS payments, Medi-Cal Disproportionate Share Hospital (“DSH”) payments and the Safety Net Care Pool (“SNCP”).

For the years ended June 30, 2020 and 2019, the Medical Center recorded total Medi-Cal inpatient and outpatient net revenue of \$184,443 and \$208,883, respectively and related receivables of \$13,597 and \$2,554, respectively.

**Medi-Cal New Eligible** – Beginning January 1, 2014, the Affordable Care Act (ACA) provides 100% matching of federal medical assistance percentages (FMAP) for newly eligible Medi-Cal patients. During the year ended June 30, 2018, the matching decreased to 95%. For the years ended June 30, 2020 and 2019, the FMAP matching percentages were 94% and 90%, respectively. As a result, the Medical Center estimated the difference between cost and interim payments received. The Medical Center recorded estimated additional reimbursement for differences between cost and interim payments received of \$2,346 and \$3,395 for the years ended June 30, 2020 and 2019, respectively, which is included in net patient revenues. As of June 30, 2020 and 2019, \$3,896 and \$473 is included in net patient accounts receivable.

**Note 4 - Supplemental Revenues**

At June 30, 2020 and 2019 supplemental revenue consisted of:

	2020	2019
AB 85 Realignment and Managed Care Rate		
Range Supplemental	\$ 66,965	\$ 58,039
Enhanced Payment Program	49,351	39,071
Global Payment Program	39,575	44,117
Quality Incentive Program	30,251	20,058
Other Supplemental Medi-Cal	8,558	-
AB 915	4,954	4,073
Supplemental risk pool funding	-	434
Whole Person Care Program	4,775	2,455
Medi-Cal Graduate Medical Education	9,691	-
Low Income Health Program settlement	10,748	-
	\$ 224,868	\$ 168,247
Total Supplemental Revenue		

**AB 85 Realignment and Managed Care Rate Range Supplemental** – With California electing to implement a state-run Medicaid Expansion afforded by the Affordable Care Act, the State anticipates that counties’ costs and responsibilities for the health care services for the indigent population will decrease, as much of this population becomes eligible for coverage through Medi-Cal or the Exchange. On June 27, 2013, Governor Brown signed into law AB 85 that provides a mechanism for the State to redirect State health realignment funding to fund social service programs. The redirected amount is determined according to respective formula options for California’s twelve public hospital system counties. County groups will have an option to either have 60% of health realignment redirected, or, to use a formula-based approach that takes into account a county’s cost and revenue experience, and redirect 80% of the savings realized by the county. AB 85 includes provisions for rate range intergovernmental transfers (IGT) for Medi-Cal managed care plans covering inpatient and outpatient services. Capitation rate ranges for DHCS County Organized Health Systems managed care programs were developed in accordance with rate setting guidelines established by CMS, As a result of participating in the AB 85 rate range IGT, the Medical Center recognized \$66,965 and \$58,039 in redirected realignment revenue formula for the fiscal years ending June 30, 2020 and 2019, respectively.

**Enhanced Payment Program (EPP)** –EPP is a funding pool that is used to supplement the base rates the Medical Center receives through Medi-Cal managed care contracts. EPP is meant to meet the managed care rule’s exception that allows payments that provide a uniform increase within a class of providers such as a pre-determined increase over contracted rates. For the years ended June 30, 2020 and 2019, the Medical Center reported EPP revenues of \$49,351 and \$39,071, respectively. EPP revenues are included in supplemental revenues. Related EPP receivables as of June 30, 2020 and 2019 were \$45,749 and \$39,071, respectively. EPP receivables are included in due from other governments. The revenue is estimated based historical payment history and anticipated changes to the program; however, actual amounts earned in fiscal year 2020 will not be known until fiscal year 2021.

**Global Payment Program** – California has created a global payment approach for the uninsured, which assists designated public hospital systems. This will help to focus on the value, not volume, of care provided to the uninsured, such as providing more primary and preventive care. The authority to implement the new Global Payment Program for Public Health Systems (GPP) is contingent upon CMS review and approval of the specific factors and parameters to be used in establishing the “points” system. Approximately \$2.9 billion in combined federal and state shares of expenditures has been allocated towards this new approach for demonstration year 11 as a part of CMS’s approval of the California Medi-Cal 2020 demonstration extension, a portion of which is disproportionate share hospital (DSH) funding. The total amount available for the GPP is a combination of a portion of the State’s DSH allotment that would otherwise be allocated to public hospitals and the amount associated with the SNCP (Safety Net Care Pool) provided under the “Bridge to Reform” Section 1115 waiver. Amounts for future years will be determined after completion of the first required uncompensated care report. The Medical Center received \$39,575 and \$44,117 in GPP funding in fiscal years ended June 30, 2020 and 2019, respectively.

**Quality Incentive Program (QIP)** – QIP is meant to meet the Managed Care Rule’s exception that allows payments tied to performance. QIP converts funding from previously existing supplemental payments into a value-based structure. QIP payments are tied to the achievement of performance on a set of clinically established quality measures for Medi-Cal managed care enrollees. For the years ended June 30, 2020 and 2019, the Medical Center reported QIP revenues of \$30,251 and \$20,058, respectively. QIP revenues are included in supplemental revenues. Related QIP receivables as of June 30, 2020 and 2019 were \$34,678 and \$21,093, respectively. QIP receivables are included due from other governments. The revenue is estimated based historical payment history and anticipated changes to the program; however, actual amounts earned in fiscal year 2020 will not be known until fiscal year 2021.

**Supplemental Risk Pool Funding** – As a part of the Affordable Care Act (ACA), California opted to participate in the Medicaid Expansion program, which expands Medicaid coverage to the poorest of the uninsured of the country, enabling more families to receive medical coverage. The ACA requires insurance companies and health plans to spend at least 85% of premium dollars on medical care as opposed to administrative cost. If they fail to meet these standards, the insurance companies and health plans are required to issue a rebate to providers who treat their patients or refund money to the State, jeopardizing their standing for future dollars. The dollar amounts the Provider (Medical Center) receives is based on the number of Medicaid Expansion members and/or volume of services provided to the Health Plan Medicaid Expansion beneficiaries. The Medical Center's share of these revenues for the years ended June 30, 2020 and 2019 were \$0 and \$434, respectively.

**Assembly Bill 915** – California’s Assembly Bill 915 (AB-915) was passed by the State Legislature and signed into law in 2002. This bill provides for the payment of a supplemental reimbursement to acute care hospitals owned by certain public entities that provide outpatient services to Medi-Cal beneficiaries. The Medical Center recorded \$4,954 and \$4,073 in AB-915 funds for the years ended June 30, 2020 and 2019, respectively.

**Whole Person Care** – Whole Person Care (WPC) is the coordination of health, behavioral health, and social services, as applicable, in a patient-centered manner with the goals of improved beneficiary health and wellbeing through more efficient and effective use of resources. WPC provides resources to integrate care for a particularly vulnerable group of Medi-Cal beneficiaries who have been identified as high users of multiple systems and continue to have poor health outcomes. The Medical Center recorded \$4,775 and \$2,455 in WPC funds for the years ended June 30, 2020 and 2019, respectively.

**Medi-Cal Graduate Medical Education** – The Medi-Cal Graduate Medical Education (GME) proposal was approved by CMS during the year ended June 30, 2020 and effective back to January 2017. GME provides additional payments for public hospitals for Medi-Cal managed care beneficiaries, covering Medi-Cal’s share of the salaries and benefits of interns and residents receiving training at public hospitals, and certain indirect cost associated with their training. The Medical Center recorded \$9,691 in Medi-Cal GME funds for the year ended June 30, 2020.

**Note 5 - Settlements Due to Third-Party Payors**

At June 30, 2020 and 2019, due to third-party payors consisted of:

	2020	2019
Medi-Cal settlement (Section 1115 Waiver)	\$ 17,408	\$ 43,362
Disproportionate share hospital (DSH) settlements	55,996	55,996
Seniors and peoples with disabilities (SPD)	2,000	-
Global Payment Program (GPP)	7,000	-
AB 85 rate range	10,000	10,000
Current settlements due to third-party payors	\$ 92,404	\$ 109,358
	2020	2019
Medi-Cal new eligible rate differences	\$ 8,657	\$ 6,952
Non-current settlements due to third-party payors	\$ 8,657	\$ 6,952

Effective November 1, 2010, CMS and the State agreed on the standard terms and conditions of the 5-year renewal of the waiver officially called the California Bridge to Reform Demonstration (Section 1115 Waiver). The Section 1115 Waiver established the Low-Income Health Program, which provides federal matching funding for enrollees. The funds available through the Waiver help California implement health care reform through investments in its safety net delivery system and expansion of coverage for adults. Due to the complexity of the program, the Medical Center has recorded an estimated settlement of \$17,408 and \$43,362 related to the Section 1115 Waiver for the years ended June 30, 2020 and 2019, respectively. Medi-Cal Section 1115 Waiver cost reports have not yet been finalized for the fiscal years 2014 through 2020.

**Note 6 - Public Hospital Redesign and Incentives in Medi-Cal Program (Prime) Funding**

California’s next Section 1115 Medicaid Waiver, Medi-Cal 2020, was approved on December 31, 2015. The Medi-Cal 2020 initiatives include a Global Payment Program (GPP), a Whole Person Care Pilot program, a Dental Transformation initiative and the introduction of the Public Hospital Redesign and Incentives in Medi-Cal program (PRIME). PRIME builds upon the successes of the Delivery System Reform Incentive Payment Program (DSRIP) established under the 2010 Bridge to Reform waiver, continuing to encourage a transition to value-based care as it enters Demonstration Year (DY) 11. The waiver strives to further expand access, improve quality of care and outcomes, and control the cost of care. The PRIME demonstration approved through December 31, 2020 is available to eligible designated public hospital (DPH) systems, as well as district municipal public hospitals (DMPHs) and contracted providers.

Incentive funding is available to eligible entities based upon successful performance on a designated set of core metrics. PRIME pool funding will not exceed \$7.464 billion over five years, of which \$1.4 billion will be available annually to DPHs and \$200 million to district municipal public hospitals (DMPH) during DY11-DY13. Participating health systems will incur a phase down in the final two years with a 10% decrease in funding during DY14, and a 15% decrease in DY15. Centers for Medicare and Medicaid Services (CMS) is prepared to authorize a five-year extension of the necessary authorities for a pool focused on delivery system reform in the public provider system. The pool will build off the 2010-2015 Delivery System Reform Incentive Program, but the new, redesigned pool, PRIME, will support the state's efforts towards the adoption of robust alternative payment methodologies (APMs) and support better integration, improved health outcomes and increased access to healthcare services, particularly for those with complex health care needs.

California will use this pool to fund public provider system projects that will change care delivery and strengthen those systems' ability to receive payment under risk-based alternative payment models. As these delivery system changes occur, the state has committed to adopting alternative payment models that align with HHS' delivery system reform goals where the provider is accountable for quality and cost of care. CMS and the state will measure the success of the DSRIP PRIME pool by the progress in adopting robust alternative payment methodologies for Medi-Cal payments to designated public hospital systems, including shifting risk through capitation from Medi-Cal managed care health plans (MCPs) to designated public hospital systems, and other risk sharing arrangements. Contracts between MCPs and DPHs will include language requiring the provider to report on a broad range of metrics to meet quality benchmark goals. Over the course of the demonstration, payments will increasingly move towards pay for performance. The public health care systems will become self-sustaining entities that are not reliant on pool funds beyond 2020. To achieve such sustainability, 50% of all Medi-Cal managed care beneficiaries assigned to designated public hospital systems in the aggregate will receive all of or a portion of their care under a contracted alternative payment model by January 2018; 55% by January 2019; and 60% by the end of the waiver renewal period in 2020.

Funding for this pool will not exceed \$7.464 billion in combined federal and state shares of expenditures over a five-year period for designated public hospital systems and district/municipal public hospitals to support reforms to care delivery, provider organization and adoption of alternative payment methodologies. The demonstration will provide up to \$1.4 billion annually for the designated public hospital systems and up to \$200 million annually for the district/municipal public hospitals for the first three years of the demonstration. The pool will then phase down by 10% in the fourth year of the demonstration and by an additional 15% in the fifth year of the demonstration.

The state will develop an evaluation plan for the PRIME program which will assess the impact of the program on the public delivery system and Medi-Cal beneficiaries. This evaluation will also measure a broad range of metrics and data related to the quality of care and health outcomes of all Medicaid beneficiaries, including those with low socioeconomic status, served by participating providers. The Medical Center received \$23,981 and \$33,446 in PRIME funding in fiscal years ended June 30, 2020 and 2019, respectively. The Medical Center had \$22,656 and \$28,370 in PRIME receivables at June 30, 2020 and 2019, respectively. Because the revenues received are not based upon services provided to patients, they have been classified as nonoperating revenue in the accompanying Statements of revenues, expenses, and changes in net position.

**Note 7 - Hospital Fee Program**

AB 1383 of 2009, as amended by AB 1653 on September 8, 2010, established a series of Medicaid supplemental payments funded through a "Quality Assurance Fee" and a "Hospital Fee Program", which are imposed on certain California hospitals. The effective date of the Hospital Fee Program is April 1, 2009 through December 31, 2013 and is predicated in part on the enhanced Federal Medicaid Assistance Percentage ("FMAP") contained in the American Reinvestment and Recovery Act ("ARRA"). The Hospital Fee Program made supplemental payments to hospitals for various health care services and support the State's effort to maintain health care coverage for children. The Medical Center, as a designated public hospital, is exempt from paying the "Quality Assurance Fee"; however, the Medical Center was eligible to receive supplemental payments under the Hospital Fee Program.

Under the Hospital Fee Program, designated public hospitals were eligible to receive direct grants (Direct Grants) for each approved federal fiscal year. For the fiscal year ended June 30, 2020 and 2019, the Medical Center received direct grants totaling \$7,923 and \$7,489, respectively, which has been reported as non-operating revenue.

**Note 8 - Charity Care**

Charity care is that portion of patient care services provided by the Medical Center for which a third-party payer is not responsible, and a patient does not have the ability to pay. Eligibility for Charity Care is considered for those individuals, who are uninsured, underinsured, ineligible for any governmental health care benefit program, and unable to pay for their care, based upon a determination of financial need. Charity Care is made in accordance with the patient's financial need as determined by the Federal Poverty Level (FPL) in effect at the time of financial determination. The Medical Center maintains records to identify and monitor the level of charity care it provides. These records include the amount of charges foregone for services and supplies furnished under its charity care policy. The estimated cost of providing charity care is calculated by multiplying the ratio of cost to gross charges for the Medical Center by the gross uncompensated charges associated with providing charity care to its patients. The following information measures the level of charity care provided during the fiscal years ended June 30:

	2020	2019
Cost of caring for Charity Care patients	\$ 17,869	\$ 15,287

**Note 9 - State Debt Service Funding**

In 1991, the County Board of Supervisors approved the construction and financing plan of the Arrowhead Regional Medical Center project. The Inland Empire Public Facilities Corporation (Corporation) financed the project through the issuance of Certificates of Participation. The Corporation is a nonprofit public benefit corporation formed on May 30, 1986, to serve the County, including the Medical Center, by financing, refinancing, acquiring, constructing, improving, leasing, and selling buildings, building improvements, equipment, land, land improvements, and any other real or personal property for the benefit of the residents of the County. The Corporation is included in the County's reporting entity as a blended component unit. In fiscal year 1999, the Medical Center Project assets and liabilities were contributed to the Medical Center.

In accordance with the master lease agreement, the Medical Center is obligated to make aggregate lease payments to the Inland Empire Public Facilities Corporation (Corporation), a component unit of the County, each year as consideration for the use and occupancy of the Medical Center in an amount designated to be sufficient to pay the annual principal and interest due with respect to any construction debt outstanding. Senate Bill 1732 (SB-1732) was passed by the California Legislature and signed into law in October 1998. The law permits qualifying medical centers to receive reimbursement, in addition to their Medi-Cal contract reimbursement, for a portion of the debt service of qualified projects. Under SB-1732, the Medical Center estimates that it will receive proceeds equal to 51.27% of the total debt service costs. Amounts received by the Medical Center in SB-1732 funds during fiscal years 2020 and 2019 amounted to \$20,654 and \$21,351, respectively, which are included as nonoperating revenues in the accompanying statements of revenues, expenses, and changes in net position. The Medical Center had no related receivables at June 30, 2020 and 2019.

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**Note 10 - Capital Assets**

A summary of capital assets activity for the years ended June 30, 2020 and 2019 is as follows:

<u>June 30, 2020</u>	<u>Beginning Balance</u>	<u>Additions</u>	<u>Deletions</u>	<u>Ending Balance</u>
Capital assets not being depreciated:				
Construction-in-progress	\$ 7,194	\$ 8,680	\$ (265)	\$ 15,609
Total capital assets not being depreciated	<u>7,194</u>	<u>8,680</u>	<u>(265)</u>	<u>15,609</u>
Capital assets being depreciated:				
Land and improvements	25,569	-	-	25,569
Buildings and improvements	550,375	254	-	550,629
Equipment	194,337	7,058	-	201,395
Software	-	45	-	45
Total capital assets being depreciated	<u>770,281</u>	<u>7,357</u>	<u>-</u>	<u>777,638</u>
Less accumulated depreciation:				
Land and improvements	(2,225)	(199)	-	(2,424)
Buildings and improvements	(272,254)	(15,234)	-	(287,488)
Equipment	(162,922)	(10,015)	-	(172,937)
Total accumulated depreciation	<u>(437,401)</u>	<u>(25,448)</u>	<u>-</u>	<u>(462,849)</u>
Total capital assets being depreciated, net	<u>332,880</u>	<u>(18,091)</u>	<u>-</u>	<u>314,789</u>
Total capital assets, net	<u>\$ 340,074</u>	<u>\$ (9,411)</u>	<u>\$ (265)</u>	<u>\$ 330,398</u>
<u>June 30, 2019</u>	<u>Beginning Balance</u>	<u>Additions</u>	<u>Deletions</u>	<u>Ending Balance</u>
Capital assets not being depreciated:				
Construction-in-progress	\$ 4,410	\$ 4,403	\$ (1,619)	\$ 7,194
Total capital assets not being depreciated	<u>4,410</u>	<u>4,403</u>	<u>(1,619)</u>	<u>7,194</u>
Capital assets being depreciated:				
Land and improvements	25,440	129	-	25,569
Buildings and improvements	548,599	1,784	(8)	550,375
Equipment	182,063	13,630	(1,356)	194,337
Total capital assets being depreciated	<u>756,102</u>	<u>15,543</u>	<u>(1,364)</u>	<u>770,281</u>
Less accumulated depreciation:				
Land and improvements	(2,040)	(185)	-	(2,225)
Buildings and improvements	(258,112)	(15,162)	1,020	(272,254)
Equipment	(155,068)	(8,853)	999	(162,922)
Total accumulated depreciation	<u>(415,220)</u>	<u>(24,200)</u>	<u>2,019</u>	<u>(437,401)</u>
Total capital assets being depreciated, net	<u>340,882</u>	<u>(8,657)</u>	<u>655</u>	<u>332,880</u>
Total capital assets, net	<u>\$ 345,292</u>	<u>\$ (4,254)</u>	<u>\$ (964)</u>	<u>\$ 340,074</u>

**Note 11 - Transactions with the County**

The Medical Center uses the treasury function of the County and at times maintains a cash overdraft with the County which can be repaid only through collection of receivables. The Medical Center had no cash overdrafts as of June 30, 2020 and 2019.

The Medical Center is allocated a portion of the County's overhead costs. Such expenses totaled \$4,737 and \$4,967 for the years ended June 30, 2020 and 2019, respectively, and are included as operating expense in the accompanying statements of revenues, expenses, and changes in net position.

Transfers from the County were \$8,178 and \$30,587 for the years ended June 30, 2020 and 2019, respectively. Current year transfers were to fund the Medical Center's debt service payments.

Amounts due to the County in the amount of \$835 and \$29 for the years ended June 30, 2020 and 2019, respectively, represents amounts due to Collection, Sheriff, General Fund, Mental and Behavioral Health Departments, Architecture & Engineering for services provided and other departments related to services provided.

Amounts due from the County were \$7,253 and \$6,878 for the years ended June 30, 2020 and 2019, respectively. Current year amounts due from the County relate to prisoner pharmacy, Department of Behavioral Health, and cash collection due from the County's Central Collection Department.

The year end balances noted above for due to / due from are expected to be received and repaid within the next fiscal year.



**A. Certificates of Participation**

The Medical Center's certificates of participation were issued by the Inland Empire Public Facilities Corporation (Corporation), a component unit of the County of San Bernardino.

Certificates of participation at June 30, 2020 consist of the following:

**Series 1994**

The Medical Center Series 1994 Certificates of Participation were dated February 1, 1994, in the amount of \$283,245 with interest rates from 4.60% to 7.00%.

The Series 1994 Certificates maturing on August 1, 2019, August 1, 2024, August 1, 2026, and August 1, 2028, were subject to optional redemption in whole on July 1, 2019 and were refunded in the fiscal year ended June 30, 2020 by the Arrowhead Refunding Project Series 2019 A Certificates of Participation.

The Series 1994 Certificates maturing through August 1, 2020 and August 1, 2022, which are not subject to optional redemption prior to maturity, were refunded on an advance basis in the fiscal year ended June 30, 2020 through the issuance of the Arrowhead Refunding Project Series 2019 B Certificates of Participation.

**Series 1996**

The Series 1996 Certificates of Participation were dated January 1, 1996, in the amount of \$65,070, with interest rates from 5.00% to 5.25%.

The Series 1996 Certificates were subject to optional redemption, in whole on July 1, 2019 and were refunded in the fiscal year ended June 30, 2020 by the Arrowhead Refunding Project Series 2019 A Certificates of Participation.

**Series 2009 A**

The Medical Center Series 2009 A Refunding Certificates of Participation were issued on December 17, 2009, in the amount of \$243,980. The proceeds were used to refund a portion of the Certificate of Participation, Series 1995 and all of the outstanding Certificate of Participation, Series 1998 and fund a payment with respect to the termination of a Swap agreement entered into in connection with the execution and delivery of the Certificate of Participation, Series 1998. Interest rates on the 2009 A series range from 3.00% to 5.5%. The 2009 A Refunding Certificates of Participation were subject to optional redemption on July 1, 2019 and were refunded in the fiscal year ended June 30, 2020 by the Arrowhead Refunding Project Series 2019 A Certificates of Participation.

### **Series 2009 B**

The Medical Center Series 2009 B Refunding Certificates of Participation were issued on December 17, 2009, in the amount of \$44,750. The proceeds were used to refund a portion of the outstanding Certificate of Participation, Series 1994. Interest rates on the 2009 B series range from 3.00% to 5.25%. The 2009 B Refunding Certificates of Participation were subject to optional redemption in whole on July 1, 2019 and were refunded in the fiscal year ended June 30, 2020 by the Arrowhead Refunding Project Series 2019 A Certificates of Participation.

### **Series 2019 A**

The Arrowhead Refunding Project Series 2019 A Certificates of Participation were issued by the Inland Empire Public Facilities Corporation (IEPFC) on behalf of the Medical Center, dated July 1, 2019, in the amount of \$224,045, with an interest rate of 5% and a final maturity date in fiscal year 2028. The 2019 A series were sold at a premium of \$38,278. The proceeds from the issuance along with other available funds were used to refund the remaining outstanding principal balances of the 1996 Certificates, 2009 A Certificates, 2009 B Certificates, and the callable portion of the 1994 Certificates. The Certificates are not subject to optional prepayment prior to maturity.

### **Series 2019 B (Taxable)**

The Arrowhead Refunding Project Series 2019 B (Taxable) Certificates of Participation were issued by the IEPFC on behalf of the Medical Center, dated July 1, 2019, in the amount of \$35,635, with interest rates of 2% to 2.05% and a final maturity date in fiscal year 2023. The proceeds from the issuances were used to advance refund the non-callable portion of the 1994 Certificates. The proceeds of the 2019 B certificates of \$35,635 along with other available funds of \$6,671 were placed into escrow and will earn interest at 1.74% to cover the remaining payments. The remaining balance of the defeased bonds at June 30, 2020 was \$38,040. The Certificates are not subject to optional prepayment prior to maturity.

### **Series 2019 A and B Refunding Transaction**

The 2019 Series A and Series B Certificates were issued at a par amount of \$259,680. The Certificates were issued with a premium of \$38,278 and incurred \$6,218 in issuance cost, resulting in net proceeds of \$291,740. The net proceeds of \$291,740 along with \$55,089 of other available funds resulted in a combined reacquisition price of \$346,828 for the 1994 Certificates, 1996 Certificates, 2009 A Certificates, and 2009 B Certificates. The difference between the combined reacquisition price of \$346,828 and net carrying amount of the refunded debt of \$324,963, resulted in a deferred loss of \$21,865 which will be amortized as an adjustment to interest expense over the remaining life of the 2019 Series A and B certificates. The refunding decreased the aggregate debt service payments of the Medical Center by \$54,591 with an economic or present value gain of \$46,332.

The 2019 A and B Certificates are secured by annual lease payments payable by the County for use of the facilities constructed or acquired from the Certificates' proceeds. If the County defaults on its obligations to make lease payments stipulated under the installment agreement, the Trustee, as assignee of the Corporation, may retain the lease agreement and hold the County liable for all lease payments on annual basis and will have the right to reenter and relet the facilities constructed or acquired from the Certificates' proceeds. In the event such reletting occurs, the County would be liable for any resulting deficiency in lease payments. Alternatively, the Trustee may terminate the lease agreement with respect to the Project and proceed against the County to recover damages pursuant to the lease agreement. Due to the specialized nature of the Project, no assurance is given that the Trustee will be able to relet any portion of the Project to provide rental income sufficient to make remaining payments of principal and interest on the Certificates in a timely manner, and the Trustee is not empowered to sell the Project for the benefit of the owners of the Certificates.

**B. Debt Service Requirements**

The total annual debt service requirements to maturity for the outstanding Certificates of Participation as of June 30, 2020 are summarized as follows:

<u>Fiscal Year Ending</u>	<u>Total</u>	
	<u>Principal</u>	<u>Interest</u>
2021	\$ 25,045	\$ 10,449
2022	26,060	9,523
2023	27,175	8,544
2024	29,295	7,311
2025	30,800	5,808
2025-2028	<u>100,765</u>	<u>7,630</u>
Totals	<u>\$ 239,140</u>	<u>\$ 49,265</u>

**C. Capital Lease – Direct Financing – Direct Borrowing**

The Medical Center has various lease agreements with financial institutions and medical equipment manufacturers expiring at various dates through fiscal year ending 2021, providing for monthly payments at various interest rates. Equipment acquired under these agreements has been accounted for as capital leases.

Future minimum lease payments on capital leases as of June 30, 2020, are as follows:

Fiscal Year Ending		
2021	\$	887
2022		488
2023		478
2024		143
Total minimum lease payments		1,996
Less Amount Representing Interest		(72)
Present value of net minimum lease payments		1,924
Less Current Portion of Capital Lease Obligations		(860)
Capital lease obligations, excluding current portion		\$ 1,064

The gross value of equipment acquired under capitalized leases at June 30, 2020 and 2019 was \$30,079 and \$29,627, net of accumulated amortization of \$27,954 and \$26,494, respectively.

The Medical Center’s outstanding capital leases from direct borrowings, secured by the related equipment of \$2,125, contain provision that in event of default, outstanding amounts may become immediately due if the Medical Center is unable to make payment.

**Note 13 - Arbitrage Payable**

Interest earned in excess of interest expense related to tax-exempt debt issued for public purposes must be remitted to the federal government following the end of each period of five bond years of the Certificates of Participation. The amount of excess investment earnings calculated as of June 30, 2020 and 2019, totaled \$1,351 and \$81, respectively.

**Note 14 - Operating Leases**

The Medical Center leases various equipment on a short-term basis which are primarily cancellable with sixty (60) to ninety (90) days advance written notice. Total future minimum lease payments under non-cancelable lease agreements for equipment with terms greater than one (1) year as of June 30, 2019 are not significant. The Medical Center leases a building under an agreement that expires in 2029. Total rental expense for operating leases for the years ended June 30, 2020 and 2019, totaled \$7,146 and \$5,858, respectively.

The following is a schedule, by year, of future minimum lease payments under the building lease at June 30, 2020:

<u>Fiscal Year Ending</u>			
2021	\$	769	
2022		781	
2023		793	
2024		805	
2025		817	
Thereafter		<u>2,593</u>	
Total	\$	<u><u>6,558</u></u>	

**Note 15 - Retirement Plan**

*Plan Description.* Employees of the Medical Center participate in the County of San Bernardino’s (County) cost-sharing multiple-employer defined benefit retirement plan (the Plan) administered by the San Bernardino County Employee’s Retirement Association (SBCERA). The Plan is governed by the San Bernardino Board of Retirement (Board) under the California County Employees’ Retirement Law of 1937 (CERL) and the California Public Employees’ Pension Reform Act of 2013 (PEPRA). The Plan’s authority to establish and amend the benefit terms are set by the CERL and PEPRA, and may be amended by the California state legislature and in some cases require approval by the County of San Bernardino Board of Supervisors and/or the SBCERA Board. SBCERA issues a stand-alone financial report, which may be obtained by contacting the Board of Retirement, Attention: Fiscal Services Department, 348 W. Hospitality Lane, San Bernardino, California 92408.

*Benefits Provided.* SBCERA provides retirement, disability, death and survivor benefits. SBCERA administers the Plan which provides benefits for two membership classifications, General and Safety, and those benefits are tiered based upon date of SBCERA membership. Safety membership is extended to those involved in active law enforcement and fire suppression. All other members, including the Medical Center’s employees, are classified as General members. Generally, those who become members prior to January 1, 2013 are Tier 1 members. All other members are Tier 2. An employee who is appointed to a regular position, whose service is at least fifty percent of the full standard of hours required, are members of SBCERA, and are provided with pension benefits pursuant to Plan requirements.

The CERL and PEPRA establish benefit terms. Retirement benefits for the General Tier 1 and General Tier 2 Plans are calculated on the basis of age, average final compensation and service credit as follows:

	General - Tier 1	General - Tier 2
<b>Final Average Compensation</b>	Highest 12 consecutive months	Highest 36 consecutive months
<b>Normal Retirement Age</b>	The later of age 55 or the age at which the member vests in his/her benefits under the CERL, but not later than age 70	The later of age 55 or the age at which the member vests in his/her benefits under the CERL, but not later than age 70
<b>Early Retirement: Years of service required and/or age eligible for</b>	Age 70 any years 10 years of age 50 30 years any age	Age 70 any years 5 years of age 52 N/A
<b>Benefit</b>	At normal retirement age, 2.0% per year of final average compensation for every year of service credit	At age 67, 2.5% per year of final average compensation for every year of service credit
<b>Benefit Adjustments</b>	Reduced before age 55, increased after 55 up to age 65	Reduced before age 67
<b>Final Average Compensation Limitations</b>	Internal Revenue Code section 401(a)(17)	Government Code section 7522.10

An automatic cost of living adjustment is provided to benefit recipients based on changes in the local region Consumer Price Index (CPI) up to a maximum of 2% per year. Any increase greater than 2% is banked and may be used in years where the CPI is less than 2%. There is a one-time 7% increase at retirement for members hired before August 19, 1975. The Plan also provides disability and death benefits to eligible members and their beneficiaries, respectively. For retired members, the death benefit is determined by the retirement benefit option chosen. For all other members, the beneficiary is entitled to benefits based on the members years of service or if the death was caused by employment. General members are also eligible for survivor benefits which are payable upon a member's death.

*Contributions.* Participating employers and active members (i.e. County), including the Medical Center and the Medical Center's employees, are required by statute to contribute a percentage of covered salary to the Plan. This requirement is pursuant to Government Code sections 31453.5 and 31454, for participating employers and Government Code sections 31621.6, 31639.25 and 7522.30 for active members. The contribution requirements are established and may be amended by the SBCERA Board pursuant to Article 1 of the CERL, which is consistent with the Plan's actuarial funding policy. The contribution rates are adopted yearly, based on an annual actuarial valuation, conducted by an independent actuary, that requires actuarial assumptions with regard to mortality, expected future service (including age at entry into the Plan, if applicable and tier), and compensation increases of the members and beneficiaries. The combined active member and employer contribution rates are expected to finance the costs of benefits for employees that are allocated during the year, with an additional amount to finance any unfunded accrued liability. Participating employers may pay a portion of the active members' contributions through negotiations and bargaining agreements. Employer contribution rates for the year ended June 30, 2020 and 2019 were 25.39% and 25.27%, respectively, for Tier 1 General members, and 22.86% and 22.73%, respectively, for Tier 2 General members.

County of San Bernardino  
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The employee contribution rates for the fiscal year ended June 30, 2020, rates ranged between 8.62% and 15.53% for Tier 1 General members and 9.10% for Tier 2 General members. For the fiscal year ended June 30, 2019, rates ranged between 8.61% and 15.50% for Tier 1 General members and 9.16% for Tier 2 General members. The Medical Center's proportionate share of the County's contribution to the Plan was \$42,632 and \$39,884 for the years ended June 30, 2020 and 2019.

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

At June 30, 2020 and 2019, the Medical Center reported a liability of \$221,760 and \$198,603, respectively, for its proportionate share of the County's net pension liability. The net pension liability was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The Medical Center's proportion of the County's net pension liability was based on the Medical Center's FY 2019 actual contributions to the County's pension plan relative to the total contributions of the County as a whole. As of the June 30, 2019 measurement date, the Medical Center's proportion was 9.9830% compared to 9.6127% as of the June 30, 2018 measurement date, which was a decrease of .3703%.

For the years ended June 30, 2020 and 2019, the Medical Center recognized pension expense of \$47,989 and \$35,500, respectively. The Medical Center reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

<u>June 30, 2020</u>	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between expected and actual experience	\$ 2,958	\$ 7,130
Changes in actuarial assumptions	28,963	-
Net difference between projected and actual earnings on pension plan investments	4,415	-
Changes in proportion and differences between employer contributions and proportionate share of contributions	13,490	4,313
Employer contributions paid by the Medical Center to SBCERA subsequent to the measurement date	42,632	-
Total	<u>\$ 92,458</u>	<u>\$ 11,443</u>
<u>June 30, 2019</u>	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between expected and actual experience	\$ 1,298	\$ 14,077
Changes in actuarial assumptions	40,279	-
Net difference between projected and actual earnings on pension plan investments	-	3,616
Changes in proportion and differences between employer contributions and proportionate share of contributions	6,274	6,829
Employer contributions paid by the Medical Center to SBCERA subsequent to the measurement date	39,884	-
Total	<u>\$ 87,735</u>	<u>\$ 24,522</u>

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The \$42,632 reported as deferred outflows of resources related to pensions resulting from the Medical Center's contributions to the County's plan subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to the Medical Center's proportion of the County's pension plan will be recognized in pension expense as follows:

Year ended June 30		
2021	\$	13,238
2022		2,925
2023		12,036
2024		7,847
2025		2,248
Thereafter		89
Total	\$	38,383

*Actuarial assumptions.* The Medical Center's proportion of the County's total pension liability in the June 30, 2019 and 2018 actuarial valuations were determined using the following actuarial assumptions, applied to all periods included in the measurement:

	June 30, 2020	June 30, 2019
Actuarial valuation date	June 30, 2019	June 30, 2018
Actuarial cost method	Entry age actuarial cost method	Entry age actuarial cost method
Actuarial Assumptions:		
Investment rate of return	7.25%	7.25%
Inflation	3.00%	3.00%
Projected Salary increases	General: 4.50% to 14.50%	General: 4.50% to 14.50%
Cost of Living Adjustments	Consumer price index with a 2.00% maximum	Consumer price index with a 2.00% maximum
Administrative Expenses	0.70% of payroll	0.70% of payroll

The actuarial assumptions used to determine the total pension liability as of June 30, 2019 and 2018, were based on the results of the June 30, 2017 Actuarial Experience Study (experience study), which covered the period from July 1, 2013 through June 30, 2016.

Mortality rates used in the actuarial valuations dated June 30, 2019 and 2018 are based on the Headcount-Weighted RP 2014 Health Annuitant Mortality Table projected generationally using the two-dimensional mortality improvement scale MP-2016. For healthy General male members, the ages are set forward one year. No adjustment is made for healthy General female members. For all General members that are disabled, the ages are set forward seven years. Beneficiaries are assumed to have the same mortality as a General member of the opposite sex who is receiving a service (non-disability) retirement.

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The long-term expected rate of return on Plan investments used in the June 30, 2019 and 2018 valuations were determined using a building block method in which expected future real rates of return (expected returns, net of inflation) are developed for each major asset class. This information is combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage, and by adding expected inflation and subtracting expected investment expenses and a risk margin. The target allocations (approved by the SBCERA Board) and projected arithmetic real rates of return for each major asset class, after deducting inflation, but before deducting investment expenses, used in the derivation of the long-term expected investment rate of return assumptions, are summarized in the table below.

		Long-Term Expected Real Rate of Return			
		As of June 30, 2019 Valuation Date		As of June 30, 2018 Valuation Date	
Asset Class	Investment Classification	Target Allocation*	Long-Term Expected Real Rate of Return (Arithmetic)	Target Allocation*	Long-Term Expected Real Rate of Return (Arithmetic)
Large Cap U.S. Equity	Domestic Common and Preferred Stock	8.00%	5.61%	8.00%	5.61%
Small Cap U.S. Equity	Domestic Common and Preferred Stock	2.00%	6.37%	2.00%	6.37%
Developed International Equity	Foreign Common and Preferred Stock	6.00%	6.96%	6.00%	6.96%
Emerging Market Equity	Foreign Common and Preferred Stock	6.00%	9.28%	6.00%	9.28%
U.S. Core Fixed Income	U.S. Government and Municipals/Corporate Bonds	2.00%	1.06%	2.00%	1.06%
High Yield/Credit Strategies	Corporate Bonds/Foreign Bonds	13.00%	3.65%	13.00%	3.65%
Global Core Fixed Income	Foreign Bonds	1.00%	0.07%	1.00%	0.07%
Emerging Market Debt	Emerging Market Debt	6.00%	3.85%	6.00%	3.85%
Real Estate	Real Estate	9.00%	4.37%	9.00%	4.37%
International Credit	Foreign Alternatives	11.00%	6.75%	11.00%	6.75%
Absolute Return	Domestic Alternatives/Foreign Alternatives	13.00%	3.56%	13.00%	3.56%
Real Assets	Domestic Alternatives/Foreign Alternatives	5.00%	6.35%	5.00%	6.35%
Private Equity	Domestic Alternatives/Foreign Alternatives	16.00%	8.47%	16.00%	8.47%
Cash and Equivalents	Short-Term Cash Investment Funds	2.00%	-0.17%	2.00%	-0.17%
	Total	<u>100.00%</u>		<u>100.00%</u>	

\* For actuarial purposes, target allocations only change once every three years based on the triennial actuarial experience study.

*Discount rate.* The discount rate used to measure the total pension liability was 7.25% for the June 30, 2019 and 2018 measurement dates. The projection of cash flows used to determine the discount rates assumed that contributions from participating employers and active members are made at the actuarially determined contribution rates. For this purpose, only employer and member contributions that are intended to fund benefits of current members and their beneficiaries are included. Projected employer contributions that are intended to fund the service cost of future members and their beneficiaries, as well as projected contributions from future members, are not included. Based on those assumptions, the Plan's fiduciary net position was projected to be available to make all projected future benefits payments of current members. Therefore, for the June 30, 2019 and 2018 measurement dates, the long-term expected rate of return on pension plan investments of 7.25% was applied to all periods of projected benefit payments to determine the total pension liabilities.

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*Sensitivity of the Medical Center's proportionate share of the County's net pension liability to changes in the discount rate.* The following table presents the Medical Center's proportionate share of the County's net pension liability using the discount rate of 7.25% as of June 30, 2019 and 2018, as well as what the employers' allocated net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

	1.00% Decrease (6.25%)	Current Discount Rate (7.25%)	1.00% Increase (8.25%)
<u>June 30, 2020</u>			
Medical Centers's proportionate share of the County's net pension liability	\$ 404,293	\$ 221,760	\$ 72,113
<u>June 30, 2019</u>			
Medical Centers's proportionate share of the County's net pension liability	\$ 365,126	\$ 198,603	\$ 62,013

Pension plan fiduciary net position. Detailed information about the County's collective net pension liability is available in the County's separately issued Comprehensive Annual Financial Report (CAFR). The County of San Bernardino's financial statements may be obtained by contacting the County of San Bernardino's Auditor-Controller/Treasurer/Tax Collector's office at 268 W. Hospitality Lane, San Bernardino, California 92415-0018. Detailed information about the SBCERA's fiduciary net position is available in a separately issued SBCERA comprehensive annual financial report. That report may be obtained on the Internet at [www.SBCERA.org](http://www.SBCERA.org); by writing to SBCERA, Fiscal Services Department, 348 W. Hospitality Lane, San Bernardino, California 92408.

**Note 16 - Self-Insurance**

The Medical Center participates in the County's self-insurance programs for general liability, unemployment insurance, employee dental insurance, medical malpractice, and workers' compensation claim-related risks.

The activities related to the self-insurance programs are accounted for in the County's Risk Management Funds, separate internal service funds of the County, except for unemployment insurance and employee dental insurance, which are accounted for in the General Fund of the County. The Medical Center participates in these plans through a premium based arrangement that consists of annual amounts not subject to adjustment for adverse claims. Insurance premium expense for the years ended June 30, 2020 and 2019 was \$7,939 and \$10,303, respectively.

### **Note 17 - Contingencies**

The Medical Center is the defendant in various lawsuits and other claims arising in the ordinary course of its operations. In the opinion of County Counsel and County officials, the ultimate outcome of these matters will have no significant effect on the financial condition or operations of the Medical Center.

The healthcare industry is subject to numerous laws and regulations of federal, state and local governments. Compliance with these laws and regulations is subject to periodic government review, interpretation and audits, as well as regulatory actions unknown and unasserted at this time. Management believes that the Medical Center is in compliance with government law and regulations related to fraud and abuse and other applicable areas. While no material regulatory inquiries have been made, compliance with such laws and regulations can be subject to future governmental review and interpretation, as well as regulatory actions unknown or unasserted at this time.

#### **COVID-19 Pandemic**

During 2020, the world-wide coronavirus pandemic impacted national and global economies. The Medical Center is closely monitoring its operations, liquidity and capital resources and is actively working to minimize the current and future impact of this unprecedented situation. As of the date of issuance of these financial statements, the current and future full impact to the Medical Center is not known.

#### **Commitments**

On August 6, 2019 the Medical Center awarded an agreement with an estimated 5-year cost not to exceed \$29,738 for the purchase, installation and maintenance of a fully integrated Electronic Health Record system. The agreement does not have a termination date. The Medical Center has incurred \$2,724 under this agreement as of June 30, 2020 and the amount is included in construction in progress.

### **Note 18 - Provider Relief Funds**

The Medical Center received \$7,319 of Coronavirus Aid, Relief, and Economic Security (CARES) Act Provider Relief Funds (PRF) administered by the Department of Health and Human Services (HHS). The funds are subject to terms and conditions imposed by HHS. Among the terms and conditions is a provision that payments will only be used to prevent, prepare for, and respond to coronavirus and shall reimburse the recipient only for healthcare-related expenses or lost revenues that are attributable to coronavirus. Recipients may not use the payments to reimburse expenses or losses that have been reimbursed from other sources or that other sources are obligated to reimburse. HHS currently has a deadline to incur eligible expenses of June 30, 2021. For the year ended June 30, 2020, the Medical Center recognized \$7,319 of PRF revenues that were based on healthcare-expenses attributable to coronavirus and deemed reimbursable by the HHS terms and conditions and guidance available as of the date of the financial statements.

These funds are considered subsidies and recorded as a liability when received and are recognized as revenues in the accompanying statements of revenues, expenses, and changes in net position as all terms and conditions are considered met. As these funds are considered subsidies, they are considered nonoperating activities. The terms and conditions are subject to interpretation and future clarification. In addition, this program may be subject to oversight, monitoring and audit. Failure by a provider that received a payment from the Provider Relief Fund to comply with any term or condition can subject the provider to recoupment of some or all of the payment. The Medical Center recognized all the Provider Relief Funds received during the year ended June 30, 2020 as nonoperating revenue. The Medical Center's healthcare-related expenses attributable to the coronavirus exceeded the allocation from HHS.

**Note 19 - Subsequent Event**

Discussions are underway between CMS and DHCS regarding extending the current 1115 Waiver that was set to expire December 31, 2020 for another year through December 31, 2021. DHCS had been developing a multi-year plan called "California Advancing and Innovating Medi-Cal" (Cal-AIM), using a 1915(b) waiver, in anticipation of the expiration of the current 1115 Waiver. Cal-Aim was targeted for implementation on January 1, 2021, however, because of the COVID-19 situation, Cal-AIM has been indefinitely delayed.

The impact of the extension is the Global Payment Program (GPP), which is a combination of DSH and Safety Net Care Pool (SNCP) funds, would be continued under the requested extension. The Public Hospital Redesign and Incentives in Medi-Cal (PRIME) was scheduled to expire on June 30, 2020 and is expected to be incorporated into Medi-Cal Managed Care under the Quality Incentive Payment (QIP) program with an effective date of July 1, 2020, pending CMS approval.



Required Supplementary Information  
June 30, 2020 and 2019

**County of San Bernardino**  
**Arrowhead Regional Medical Center**

County of San Bernardino  
Arrowhead Regional Medical Center  
Schedule of the Medical Center's Proportionate Share of the County's Net Pension Liability  
Last Ten Years\*  
Years Ended June 30, 2020 and 2019

	2020	2019	2018	2017	2016	2015
Medical Center's proportion of the net pension liability	9.9830%	9.6127%	9.6429%	9.9413%	9.6247%	9.9238%
Medical Center's proportionate share of the County's net pension liability	\$ 221,760	\$ 198,603	\$ 210,298	\$ 203,926	\$ 156,238	\$ 142,685
Medical Center's covered payroll	\$ 164,912	\$ 153,606	\$ 145,524	\$ 140,811	\$ 139,029	\$ 136,500
Medical Center's net pension liability as a percentage of covered payroll	134.47%	129.29%	144.51%	144.82%	112.38%	104.53%
Plan fiduciary net position as a percentage of the total pension liability	79.61%	79.89%	77.90%	76.86%	80.98%	82.47%
Measurement date	6/30/2019	6/30/2018	6/30/2017	6/30/2016	6/30/2015	6/30/2014

Notes to Schedule:

\*Fiscal year 2015 was the first year of implementation, therefore, only six years are shown.

\*\*-Fiscal 2017 County adopted GASB 82, which required the restatement of covered employee payroll to covered payroll, and covered payroll includes only pensionable earnings.

Change in Assumptions

In 2019 and 2020, there were no changes of assumptions. In 2018, the actuarial assumptions used in the June 30, 2017 valuation were based on the results of an actuarial experience study for the three year period of July 1, 2013 through June 30, 2016. Amounts reported in 2018 primarily reflect a decrease of 0.25% for both the investment rate of return and inflation rate, an increase of 0.1% of payroll for administrative expenses, and adjustments of projected salary increases and mortality rates to more closely reflect actual experience. Mortality rates used in the June 30, 2017 actuarial valuation are based on the Headcount-Weighted RP 2014 Healthy Annuitant Mortality Table rather than on the RP-2000 Combined Healthy Mortality Table, which was used to determine amounts reported prior to 2018.

County of San Bernardino  
Arrowhead Regional Medical Center  
Schedule of Contributions  
Last Ten Years\*  
Years Ended June 30, 2020 and 2019

	2020	2019	2018	2017	2016	2015
Contractually required contribution	\$ 42,632	\$ 39,884	\$ 32,911	\$ 31,205	\$ 30,662	\$ 27,810
Contributions in relation to the contractually required contribution	<u>(42,632)</u>	<u>(39,884)</u>	<u>(32,911)</u>	<u>(31,205)</u>	<u>(30,622)</u>	<u>(27,810)</u>
Contribution deficiency (excess)	<u>\$ -</u>					
Medical Center's covered payroll	\$ 176,415	\$ 164,912	\$ 153,606	\$ 145,524	\$ 140,811	\$ 139,029
Contributions as a percentage of covered payroll	24.17%	24.19%	21.43%	21.44%	21.78%	20.00%

Note to Schedule:

\*-Fiscal year 2015 was the first year of implementation, therefore, only six years are shown.

\*\*-Fiscal 2017 County adopted GASB 82, which required the restatement of covered employee payroll to covered payroll, and covered payroll includes only pensionable earnings.

Other Reports  
June 30, 2020 and 2019



**County of San Bernardino**  
**Arrowhead Regional Medical Center**



**Independent Auditor’s Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards***

To the Board of Supervisors and Audit Committee  
Arrowhead Regional Medical Center  
County of San Bernardino, California

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Arrowhead Regional Medical Center (Medical Center), an enterprise fund of the County of San Bernardino, (County) California, as of and for the year ended June 30, 2020, and the related notes to the financial statements, which collectively comprise the Medical Center’s basic financial statements, and have issued our report thereon dated November 24, 2020. Our report included an emphasis-of-matter describing that the financial statements present only the Medical Center and do not purport to, and do not, present fairly the financial position of the County.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Medical Center’s internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Medical Center’s internal control. Accordingly, we do not express an opinion on the effectiveness of the Medical Center’s internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity’s financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Medical Center's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

A handwritten signature in black ink that reads "Eide Bailly LLP". The signature is written in a cursive, flowing style.

Rancho Cucamonga, California  
November 24, 2020