

PLAN FOR SERVICES

TABLE OF CONTENTS

I.	INTRODUCTION	2
II.	COMMUNITY SETTING	
	A. Annexation Area	2
	B. Demographics	3
	C. Physical Characteristics	3
	D. Population Estimate	3
III.	EXISTING AND PROPOSED SERVICES	
	A. City Administration	4
	Human Resources	5
	B. Administrative Services Organization	5
	Administration Section	5
	Housing and Economic Development	6
	Community Services	6
	Information Technology	6
	Management Services	7
	C. Development Services Organization	7
	Administration Section	7
	Community Development	8
	Engineering	9
	Public Works	10
	D. Police Service	15
	Code Compliance/Fontana Animal Services	16
	E. Redevelopment Agency	17
	F. Fire/Paramedic/Ambulance	17
	G. Water Service	19
	H. Public Schools	20
	I. Health Care	21
	J. Library Service	21
	K. Communication	22
	L. Utilities	22
	M. Public Transit	23
IV.	APPENDIX	
	Annexation Area Map	
	Fiscal Impact Analysis	
	Fire Strategic Plan	
	Burrtec Service Fee Tables	

I. INTRODUCTION

This Plan for Services outlines the nature and extent of existing City, County and other agency services that are currently provided, and the services that are proposed by the City of Fontana upon annexation of the affected area. As required by the San Bernardino Local Agency Formation Commission (LAFCO), a Plan for Services is necessary for the evaluation of annexation proposals.

As current trends indicate, the future will see a continuation of the urbanization of the City and its surrounding areas that lie within its Sphere of Influence. Therefore, some mechanism must be utilized to effectively coordinate this urbanization to allow a reasonable, safe, and sound order to that growth. The purpose of the application for annexation is to collectively provide efficient and effective services to the annexation site. This will make it possible to provide a uniform and orderly manner of growth, planning and zoning regulation and usage, and the subdivision of lands in such a way as is most conducive to the welfare of the residents of the City and the area proposed for annexation.

The City of Fontana has planned for the provision of all traditional municipal services to the annexation area. The following is an enumeration and description of the services to be provided, the feasibility of extending such services, the improvements that will be required by the City, and a description of when the services will commence. It should be noted that, unless otherwise stated, all areas to be annexed should receive an equal level of service to that which is provided to current City residents barring physical or economic limitation. In addition, the level of services provided in all instances shall be equal to or greater than those currently provided by the County.

II. COMMUNITY SETTING

A. ANNEXATION AREA

The annexation area is within the City of Fontana's southwestern unincorporated Sphere of Influence. The annexation area encompasses approximately 486 acres located in the northwest corner of the SWIP Specific Plan Update, and is referred to as the Almond Avenue Annexation Area. The annexation area is bordered by Interstate 10 on the north, Mulberry Avenue on the west, Almond Avenue on the east, and lies approximately 1,400 feet north of Jurupa Avenue. A map of the annexation area is located in the Appendix.

This area has long been economically and socially associated with the City. Many residents within the annexation area use the City's infrastructure, such as roads, parks, and recreational services on a daily basis. In addition, the residents within the annexation area also depend on businesses and other amenities that are located within the City's corporate boundaries for their personal and family needs.

B. DEMOGRAPHICS

The Fontana Planning Area is a combination of the area that is within Fontana's corporate boundaries and the unincorporated territory that lies within the City's Sphere of Influence. This area comprises about 52.4 square miles that is near a large alluvial fan at the base of the San Bernardino Mountains. The City is located in the southwestern portion of San Bernardino County and serves as the hub of the growing Inland Empire. Incorporated in 1952, the City has an older core or downtown, vacant land, and has experienced extensive residential and commercial development over the last 25 years. Vacant land in Fontana is less expensive than other communities within the Inland Empire (e.g. Rancho Cucamonga, Upland, Corona, etc.). Affordable vacant land, and the current demand for a range of housing options and industrial and commercial development, exemplify the City's growth potential. How that anticipated growth is managed, directed, and controlled is the focus of this Plan for Services.

The Inland Empire is situated on the eastern edge of the Los Angeles Basin. The City and its Sphere of Influence are adjacent to major north-south (Interstate 15), and east-west (Interstate 10), as well as State Route 210 transportation corridors and centrally located in the Inland Empire. The City has a rich cultural history and enjoys many unique environmental features. It is also a City that shares problems common to neighboring cities, such as, smog, congestion, and the loss of a rural lifestyle. The Fontana General Plan serves to guide expected growth while attempting to preserve the positive attributes in the planning area.

C. PHYSICAL CHARACTERISTICS

Within the annexation area is a variety and mixture of existing land uses, as revealed in the Land Use Inventory taken during the establishment of the General Plan for the City and the unincorporated areas within its Sphere of Influence. Predominant land uses within the Almond Annexation Area include industrial, residential, commercial and vacant land.

D. POPULATION ESTIMATE

Due to the annexation of 29 unincorporated island areas in 2006, the total population within the City of Fontana is 201,000, which is dispersed throughout the 41.5 +/- square miles that comprise the City's corporate boundaries. The total population estimate within the proposed annexation area is approximately 393 residents. The average household size is 4.0 persons.

III. EXISTING AND PROPOSED SERVICES

A. CITY ADMINISTRATION

The County of San Bernardino, as well as the City of Fontana, has the following administrative services: Supervisorial/Council offices, Clerk of the Board of Supervisors/City Clerk, County/City Administrative Offices and County Counsel/City Attorney. The Supervisorial and Council offices provide the administrative assistance to the various political representatives of the County and City. The County Supervisorial district that represents the annexation area is District 2 (Supervisor Janice Rutherford). The City has five councilpersons: Mayor Acquanetta Warren, Councilmember John Roberts, Councilmember Lydia Wibert, Councilmember Jesse Sandoval, and Councilmember Michael Tahan. The Mayor and City Council have taken a position in support of the annexation program. Upon annexation, no new council representation will be required.

The Clerk of the County Board of Supervisors is responsible for appeals by residents of various committees and boards to the Board of Supervisors. The Clerk of the Board is also responsible for the recordation of documents (e.g., negative declaration and other related items). As the Clerk of the Board serves the entire County of San Bernardino, no specific personnel are assigned to the annexation area; therefore, no exact accounting of staff serving the annexation area is possible.

The City Clerk functions very similarly to the Clerk of the Board and is responsible for local elections and appeals by residents of various committees and boards to the City Council. In addition, the City Clerk is responsible for the preparation and recordation of Council agendas and minutes. Upon annexation, the City Clerk's office will not require additional personnel.

The County and City Administrative Offices are responsible for the setting and administration of policy, overseeing the various departments, and coordinating the fiscal budget of the County or City. The City Manager's Office is responsible for coordinating much of the administrative services for the City including preparation of Council agendas, administrative policies, contracts, public relations, intergovernmental relations and legislative analysis. Based on the type of departmental activities done in this office, it can be anticipated that there will be an increase in the amount and type of administrative services to be provided to the new residents as well as businesses.

The City Attorney and County Counsel's offices are responsible for all legal aspects of local government. The City and County Counsels provide legal representation of their respective organizations in court, prosecute individuals, groups and agencies on behalf of the City or County, advise the departments on legal matters and interpret legal issues for the City or County. The attorney offices handle all necessary legal processes for the City and County. Similar to the Administrative Offices, the attorney's office serves the entire City or County; therefore, no exact accounting of staff serving the annexation area is possible. The City attorney's office may anticipate additional costs involved with

the annexation area. In short, the City of Fontana Administration Office houses the City Manager and City Clerk functions.

Human Resources

The Human Resources Department reports directly to the City Manager and is responsible for the administration of a cost effective, comprehensive personnel management program which complies with Federal and State laws. Specific responsibilities include recruitment and retention of quality employees, maintenance of a fair and equitable classification and compensation system, development and implementation of a relevant City-wide training program, oversight and just adjudication of employee complaints and grievances, administration of a comprehensive employee benefit program, and implementation of an employee moral program. The Risk Management division is responsible for ensuring employee safety, the prompt and fair delivery of workers compensation benefits, risk assessment and cost effective risk transfer when appropriate, litigation management and the fair and fiscally responsible analysis of third-party claims.

The Human Resources Department comprises six full-time and one part time position, which includes a Human Resources Director and professional and support personnel. During fiscal year 2012-2013, the City hired and/or promoted 269 full-time and part-time employees. There are currently a total of 540 budgeted full-time City employees.

B. ADMINISTRATIVE SERVICES ORGANIZATION

The Administrative Services Organization includes the following: Administration, Office of the City Clerk, Community Services, Information Technology, and Management Services. A discussion of each of the departments is provided below. The Administrative Services Organization provides oversight of all administrative activities conducted within the City of Fontana including oversight of the City's comprehensive Economic and Housing Development Divisions.

Administration Section

The Administration Section provides support to the Administrative Services Organization. The Administration Section staff report to the Deputy City Manager who manages the Administrative Services Organization. There are currently five Administration Section employees, which include a Deputy City Manager, a Senior Administrative Analyst, a Housing Development Manager, a Project Specialist and an Economic Development Manager. Upon annexation of the area, the hiring of additional staff is not anticipated.

The Housing Development and the Economic Development Divisions, which are part of the Administrative Services Organization, includes the Fontana Housing Authority, which was founded in 1952 and oversees the City's housing projects and programs. These divisions serve as the central contact point for the business community in the development of vacant land or the expansion of existing operations.

The Economic Development Division is committed to the expansion of the City's sales tax base and the expansion of the number of quality jobs through office, retail and industrial development. They are dedicated to the removal of blight throughout the City by reinvestment in the central core through sales tax revenue gained from the quality retail developments in North Fontana. In addition, they proactively promote the City of Fontana as "business-friendly" to the development and retail community through tradeshow attendance in order to encourage quality retail development. The Housing Program administers the Community Development Block Grant, Emergency Shelter and Emergency Solution Grant Programs consistent with national and local objectives.

Office of the City Clerk

The office of the City Clerk is responsible for local elections and appeals by residents of various committees and boards to the City Council. In addition, the City Clerk is responsible for the preparation and recordation of Council agendas and minutes. The City Clerk's office currently has six full-time and two part-time positions. Upon annexation, the City Clerk's office will not require additional personnel.

Community Services

The Community Services Department is strongly committed to providing recreational, cultural and community service programs to its citizens. The department is comprised of three divisions (Administration, Community Programs and Recreation Programs) that work collectively to provide quality recreation, education and cultural art experiences for individuals, families, and the community. The Community Programs Division provides comprehensive programs and activities that encourage health, fitness, educational and social opportunities in the community. Programs include senior services, transportation, health and fitness, community special events and KFON (the City's Government Access Cable Television Channel). The Cultural Arts Division serves to promote knowledge of and participation in all aspects of the arts including visual, performing, communications, literary, heritage, and cultural using a community, both corporate and private, public partnership approach and also provides cultural special events. The Recreation Division is responsible for providing professional leadership through recreational programs, services, and events that enhance the quality of life in the community. Upon annexation of the area, the hiring of additional staff is not anticipated.

Information Technology

The Information Technology Department (IT) is also a component of the Administrative Services Organization. The Department provides internal technical support in the use of computers, telecommunications and networks to all City Departments. The IT Department offers its internal clients a variety of electronic services such as: computers/laptops, printers, wireless network access, internet/intranet access, web development and deployment of information, anti-virus and data retention strategies and procedures and support for a full range of enterprise and departmental software, but the management of informational databases, particularly the ESRI Geographic Information

System is the major rule. To that end, the addition of the annexation area to the geobase represents an expansion of informational data and integration with most of the 49 computer applications integrated with the databases. Upon annexation of the area, the hiring of additional staff is not anticipated.

The department oversees the policies, standards, and hardware/software inventory, the field and help desk support for the City's technology infrastructure, and the network infrastructure backbone. Finally, it oversees the departmental phone (voice) system. There are currently 23 full-time positions within the IT Department. Upon annexation of the area, additional project workload will be added to the existing staff, once the vacant positions are filled, but the hiring of additional staff is not anticipated.

Management Services

The Management Services Department is a component of the Administrative Services Organization and is comprised of four divisions: accounting, budget, customer service and purchasing. This Department is responsible for accounting, utility billing, issuing business licenses, contract administration, purchasing, customer service, internal auditing and performing related duties associated with City management. There are currently 21 full-time and five part-time employees. Upon annexation of the area, the hiring of additional staff is not anticipated.

C. DEVELOPMENT SERVICES ORGANIZATION

The Development Services Organization provides the structure to manage the delivery of quality services for the growth, development and maintenance of the City's built environment. The Development Services organization is comprised of 158 full-time equivalent positions and includes the Administration Section, the Community Development Department, Engineering, and Public Works. The purpose of the Development Services Organization is to promote the coordinated effort of improving the quality of life through development activities that provide economic viability and enhanced aesthetics in conjunction with City Council's adopted goals and objectives.

Administration Section

The Development Services Organization includes an Administration Section that provides support to the Development Services Organization. The Administration Section staff report to the Deputy City Manager who manages the Development Services Organization. Including the Deputy City Manager, there are currently three Administration Section employees. Staff includes a Real Property Agent and Administrative Aide who are responsible for all right-of-way acquisitions, as well as a Senior Administrative Analyst in charge of budget. Upon annexation of the area, the hiring of additional staff is not anticipated.

Community Development Department

The Community Development Department consists of the Planning Division and the Building and Safety Division. The Planning Division provides planning and staff support to the Planning Commission and assists the Planning Commission, the City Council, and the public in applying the community's strategic growth and development vision as defined by the City Council through the goals and policies of the General Plan. The Building and Safety Division implements and enforces conformance to State laws and City ordinances that relate to structural, fire and health/life safety requirements, through the review of plans, issuance of permits, and inspection of new construction or addition/rehabilitation of existing structures.

Planning Division:

The Planning Division is the development support and clearinghouse unit for the City of Fontana. This Division is responsible for serving the five-member Planning Commission, processing planning and zoning applications for all new developments, annexation applications, providing across-the-counter service to the public on minor permits, zoning and planning questions, etc., interpreting and updating the Municipal Code and General Plan, and performing the required environmental review of all projects pursuant to State law. The Planning Division is divided into two distinct components: Current and Advanced Planning.

Current Planning is primarily responsible for processing land use applications such as Administrative Site Plans, Conditional use Permits, Design Review Permits, Tentative Tract Parcel Maps, Temporary Use Permits, Sign Permits, Specific Plans, Zone Changes, General Plan Amendments, and Home Occupation Permits. The Advanced Planning section is primarily focused on long-range planning and is responsible for guiding the City's future by implementing the goals and policies as set forth in the General Plan and any required legislative updates.

The Planning Division currently has one director, 11 planners (four senior planners, two associate planners and five assistant planners), one planning compliance technician, and two support staff for a total of 14 personnel. Upon annexation, the hiring of additional staff is not anticipated.

The San Bernardino County Planning Division currently provides the review of all development-related applications in the sphere of influence, for consistency with applicable State and County zoning criteria and development standards. In addition, the County Planning Division provides long-range planning functions such as the preparation of the General Plan and specific plans for the entire County.

Building and Safety Division:

The Building and Safety Division implements and enforces conformance to State laws and City Ordinances that relate to structural, fire, health and life safety requirements. This is done through the review of private development plans and the inspection of new construction or addition/expansions of existing structures.

Both the County and the City of Fontana provide building and safety services such as plan checking, issuance of building, plumbing, mechanical, electrical and demolition permits, field inspections, and other related services. The City Building and Safety Division is also responsible for reviewing grading plans, issuing grading permits and the inspection of all grading projects, and the abatement of buildings determined to be dangerous, by repair, rehabilitation or demolition. Service for inspections is provided on week days from 8:00 a.m. to 5:00 p.m., except Fridays. Since the County of San Bernardino serves the entire unincorporated area, no specific personnel are assigned to the annexation area in question, and therefore, no exact accounting of staffing is possible. Upon annexation, the City's Building and Safety Division would assume all functions of plan checking, permit issuance, field inspections and the abatement of dangerous buildings.

The Building and Safety Division is divided into the Administration, Plan Check and Inspections sections. The Plan Check section of the Building and Safety Department is responsible for the review of all plans submitted for conformance to all City adopted building codes, and the Inspections section is responsible for all field inspections of construction work in progress. Individual inspectors are assigned to areas within the City and are responsible for onsite inspections required for new construction. Currently, the Building and Safety Division has a staff of 14 full-time budgeted positions, and one part-time position.

Engineering Department

The Engineering Department's major functions include: Administration, Transportation/Project Management Development and Traffic Engineering. This Department is responsible for the development of all public infrastructure and all physical improvements within public rights-of-way. These improvements include the construction of public streets (roadways, curbs, gutters, and sidewalks), traffic controls (including signal, striping, and signage), sanitary sewer lines, and storm drains. The Department is also responsible for overseeing construction by public and private utility companies for facilities within the public right-of-way, public and private underground facilities, and the under grounding of utility lines. In addition, the Department is responsible for landscaping in public areas.

The Engineering Department also coordinates with regional agencies, such as the California Department of Transportation, the San Bernardino Association of Governments, the San Bernardino County Flood Control District, and the Inland Empire Utility Agency. All regional public infrastructure projects are coordinated through the Department.

The Department currently has 32 full-time employees, three part-time employees, and supplements existing staff with contractors. Upon annexation of the area, the hiring of additional staff is not anticipated.

The following generally outlines items that are common in the annexation area:

The City and County require payment of flood control fees at the time of development to assist with the completion of construction of the San Sevaine Creek Watershed Flood Control Project for which a majority of the City and its sphere drains. The majority of the annexation area drains in a south/southwest direction at a 1.5 to 2.5 percent grade.

Flooding is common in the annexation area due to a lack of local storm drains. The City maintains a developer storm drainage fee. The City and County are participating in a program to include multipurpose recreational facilities in the San Sevaine Creek System. This system will connect to other planned systems such as the abandoned railroad right-of-way and the City's bike trail system.

This annexation area is included in the City's adopted Circulation Master Plan Element of the General Plan. This is the "backbone" grid of arterial and collector street systems. Some of the existing roadways are rural in character and are underdeveloped. New development will dedicate right-of-way along their project frontages and expand the roadway system as appropriate to the size of development to mitigate its impacts.

Regional transportation issues are coordinated with SANBAG and abutting jurisdictions. The City has an adopted Circulation Mitigation Fee as required by Measure I to mitigate costs of development. This fee includes revenues from the Measure I Tax that will be used for transportation purposes only and may include the construction, maintenance, improvements, and operation of local streets, roads and highways, state highways, and freeways.

Public Works Department

The Public Works Department is responsible for maintenance, replacement and long term planning of City infrastructure. The Department is comprised of three divisions: Parks and Landscape Division, Streets and Utilities Division and Support Services Division (Fleet, Facilities and Environmental). The Parks and Landscape Division works to maintain the City's parks and open space areas, pools and fountain systems and street trees, as well as the City's graffiti abatement program. The Streets and Utilities Division is responsible for sewer, street and storm drain maintenance throughout the City. The Support Services Division (Fleet, Facilities and Environmental)

maintains, repairs, and replaces the City's fleet which includes 436 vehicles and mobile equipment; maintains all City buildings; provides contract oversight for refuse and recycling programs; provides street sweeping services; and ensures compliance with the Clean Water Act and National Pollutant Discharge Elimination System (NPDES) programs. The Department is comprised of 93 full-time equivalent positions broken down as follows:

- Parks and Landscape Division: 29 employees
- Utilities and Streets Division: 33 employees
- Support Services (Fleet, Facilities and Environmental): 24 employees
- Administration: 7 employees

In addition to the 93 full time positions, there are an additional 10 part time positions in the Public Works Department. The Public Works Department augments its services through agreements with private contractors. Upon annexation of the area, the hiring of additional staff is not anticipated.

Parks:

Attractive parks and open space areas enhance residential property values and create a sense of community. A City that has parks where employees can spend their lunch hour, community centers that provide a forum for seniors and youth to share experiences, and a trails system that offers not only weekend recreation opportunities, but also weekday transportation alternatives, will attract new businesses and their employees. Recreational programs for young people provide constructive alternatives to loitering, vandalism, and other crimes. By providing safe, affordable, family-oriented services and programs for all ages, the City has an effective crime prevention tool and a constructive means of developing a strong sense of community.

The City of Fontana has established a standard of 5.0 parkland acres per 1,000 residents (City of Fontana General Plan Update, 2003). This standard is further refined to reflect 2.0 acres per 1,000 residents for community parks and 3.0 acres per 1,000 residents for neighborhood parks. Community Parks within the City are generally between 20 to 40 acres in size; Neighborhood Parks cover between 10 and 20 acres in size. According to the City's Public Works Department, there are approximately 1,160 acres of parks and recreational facilities within the City, which includes 36 park facilities/recreation areas and the 8.8-acre Tudor Regional Park. City recreational park facilities include amenities such as picnicking and barbecuing areas; sports centers, aquatics facilities, fitness facilities, playgrounds, community centers, a teen center, a nature center and a regional park. There are no County parks within the annexation area.

Fontana Park, located at 15556 Summit Avenue near Interstate 15 and the 210 Freeway includes 38 acres of active and passive play area, dog park, aquatics center, and a skate and BMX park. Also located at Fontana Park is the 43,000 square-foot

Jessie Turner Health and Fitness Community Center that serves as a regional facility designed to meet the needs of the community with unique programming and classes to benefit the active lifestyles of Fontana residents.

The Jessie Turner Health and Fitness Community Center features:

- Dance / Aerobics Room
- Dedicated Fitness Gym
- Multipurpose Room
- Resource Center
- Spacious 4,689 square-foot (300 seat) Banquet/Meeting Room
- Technology Rooms
- Tiny Tot Rooms
- Banquet Room / Meeting Room
- Indoor Gymnasium

The Aquatics Center features:

- 14 Lane Competition Pool
- Two (2) Water Slides
- Zero Depth Play Area
- Instructional Pool
- Picnic Pavilion

The 25,000 square foot Skate & BMX Park, operated by Action Park Alliance, features:

- Pools with varied Transitions
- Grind Rails & Ledges
- Grind Radial & Bank Area

Active and Passive Play Areas feature:

- Imaginative Playground
- Checkerboard Square
- Sunken Ship Playground
- Kinetic Sculptures
- Amphitheater
- Landscaped Promenade
- Walking Paths

In addition, the City has a joint use agreement with the School Districts within the City for use of a number of school fields for public recreation after school hours. These are not formal parks; however, they do provide opportunities for recreation.

The San Bernardino County Regional Parks Division currently operates 10 regional parks. There are no regional park facilities operated by the San Bernardino County Regional Parks Division in or near the City or the annexation area. The nearest County regional park is the Cucamonga-Guasti Regional Park at 800 North Archibald Avenue in the City of Ontario. Residents within the annexation area are expected to be utilizing nearby parks within the City.

Wastewater/Sewer Service:

The annexation area lies within the Inland Empire Utilities Agency (IEUA) Regional Sewerage program in which the City of Fontana is a member agency. The City is divided currently into three specific sewer service areas: (1) The Northern Sewer Service Area is served by IEUA Regional Plant Number Four (RP-4); (2) the Southern Sewer Service Area is served by IEUA Regional Plant Number One (RP-1); and (3) the Southeast Fontana Sewer Service Area is served by the City of Rialto Water Reclamation Facility.

The City presently discharges approximately 13.9 million gallons per day of wastewater to the IEUA Regional Sewerage program, and approximately 406,000 gallons per day to the City of Rialto. The capacity of the Regional Sewerage program is based on ten-year flow projections submitted to IEUA on an annual basis. These projections include the unincorporated service areas within the City's Sphere of Influence, which are analyzed and planned for in the IEUA Ten Year Capital Improvement Program (10 YCIP). The Southeast Fontana Sewer Service Area (City of Rialto) has pre-paid for one million gallons of capacity.

With the exception of sewer service that is being provided outside the City's boundaries through irrevocable agreements to annex, the majority of the annexation area currently has no sewer service. The area is identified in the City Sewer Master Plan for future service. In order to connect future potential users, a collection system would be necessary to provide sewer service.

Since the annexation area falls within the IEUA Improvement District "C", they may be exempt from capital sewer connection fees assessed by the City for IEUA. Based upon when building permits were issued for homes (prior to 1979), the IEUA fees are waived or are reduced. Commercial/industrial properties are required to pay the appropriate connection fees based on Equivalent Dwelling Units (EDU's) and when building permits were issued. The City collects, on behalf of IEUA, \$5,007 per EDU for capital sewer connection fees. This fee is scheduled to increase to \$5107 per EDU on July 1, 2014 (This capital sewer connection fee may be waived or reduced for structures permitted and constructed before 1979.) In addition to IEUA's capital sewer connection fee, the City of Fontana assesses a capital sewer connection fee of \$876.61 per EDU; this fee pays for new sewer infrastructure development or collection system upgrades.

Should some of the annexation area be within close proximity to the City sewer system and residential applicants wish to connect, a monthly sewer service fee of \$20.76 per EDU (billed bi-monthly at \$41.52) is charged. Industrial/commercial services would also be required to pay the fee, plus the Industrial Surcharge of \$19.00/EDU, or the Commercial Surcharge of \$5.15/EDU for the Industrial Wastewater Pretreatment

Program. The City provides sewer service to some areas within the unincorporated County area that are within its sphere of influence. The City's monthly sewer service fee for these areas is 1.5 times higher than the monthly sewer fee charged to City residents. Upon annexation, however, this fee would be reduced to the City's regular monthly sewer service fee of \$20.76.

Streets and Sidewalks:

The Public Works Department maintains and repairs 480 miles of streets and alleys, City owned parking lots, 275 miles of sidewalk, and 325 miles of curb and gutter. In addition, the Public Works Department provides vegetation management of unimproved roadways, road edge grading, right-of-way debris removal, installation and maintenance of traffic control signs, and traffic striping. The City of Fontana has made significant improvements in the condition of its roads and walkways over the past several years.

As with all progressive Public Works Department, the City has in place a pavement management system. This computerized analysis is an amalgam of techniques, processes, models, and above all, a systematic approach. In simple terms, the system allows the department to look at all of the options before making a plan. This system allows the department to look at efficient, effective, and productivity measures for all of the typical public works-type disciplines.

Urban Forestry Services:

The City of Fontana has made a major investment in preserving and promoting the growth of its urban forest. One of the major reasons for the City's concern is the quality of life for future generations as well as the existing population. The City's urban forestry program includes tree installation for City homeowners, tree trimming and tree removal. In addition to these services, the City provides educational information to the community through established field trips, classroom visits, and an annual Arbor Day Celebration. The educational portion of the program would continue as it is currently operating, without the need for additional funding as annexations occur.

The tree services budget would require additional funding in order to maintain the existing four to five year trim-cycle, as well as ensuring new trees for residents when requested. The annexation area will have varying degrees of service requirements, depending largely on the size of the existing trees in each area as well as potential damage to infrastructure.

Solid Waste:

Solid waste collection and disposal services in the City of Fontana are provided by Burrtec Waste Industries, Inc., through a contract negotiated and managed by the City Public Works Department. Burrtec also provides collection services in much of the unincorporated area within the City's Sphere of Influence.

Burrtec's corporate headquarters are located in the City of Fontana. Collected mix recyclables from Fontana are brought to the West Valley Material Recovery Facility (MRF), which is located at 13373 Napa Street (westerly of the City's corporate limits). Solid waste collected from Fontana is direct-hauled to Mid-Valley Landfill, located in the City of Rialto.

As noted, Burrtec Waste Industries currently provides waste collection services within the City of Fontana. The annexation area is also currently served by Burrtec. City residents and businesses as well as County residents and businesses in the annexation area are required to have solid waste services provided by Burrtec under the "Mandatory Trash Pickup Program".

The existing scope of available services offered by Burrtec to County residents is less comprehensive than what is offered within the City. As shown in the attached collection service/fee tables, single-family residents within the County areas currently pay \$26.41 a month for waste collection services by Burrtec. Within the annexation area, residents will be required to pay \$24.50 per month for solid waste collection services. This will equate to a reduction of \$2.24 per month for Burrtec customers. For the service fee, City residents will be offered a more comprehensive scope of services including Automated Pickup of Green Waste, Frail/Handicapped Service, Free Curbside Used Oil & Filter Pickup, and free additional green and blue recycling barrels (County residents are charged an additional fee per month for two or more barrels). Please see attached fee/service tables for further break down of services.

Commercial and multi-family waste collection service rates will also change slightly with the proposed annexation. Multi-Family rates would be reduced by \$1.91 per month (\$26.41 per month in the County to \$24.50 per month in the City) Roll-off bin rates for commercial/industrial uses would increase slightly from \$25.66 per day in the County of San Bernardino to \$30.03 per day within the City of Fontana. The City provides a free commercial recycling program for Fontana businesses. This program can make total costs for solid waste and recycling collection services for commercial businesses less expensive overall.

In addition, the City's contract with Burrtec also offers additional services such as commercial refuse compactor bin service and roll-off containers services. These services will become available to customers within the annexation area for an additional monthly charge.

D. POLICE SERVICE

The annexation area is currently policed by the San Bernardino County Sheriff's Department and the Sheriff's Department conducts routine patrol and crime reporting, while the California Highway Patrol (CHP) conducts routine traffic enforcement and accident investigation.

The Sheriff's Department substation is located at 17780 Arrow Route (corner of Arrow and Alder Avenue) in Fontana. This substation provides necessary service to the outlying areas around the City of Fontana to the north, south, east, and west. In addition, this substation provides coverage for the communities of Lytle Creek and Bloomington. The substation provides both patrol and investigation units. Helicopter service is provided on an "as needed" basis from the Sheriff's Aviation unit, which is based at the Rialto Airport. Dispatch services for the Fontana substation are provided by the Sheriff's Central Communications Center.

The Fontana Police Department is a full service department, which enforces all statutory criminal law as well as all traffic laws. In addition, the Fontana Police are also charged with enforcing city code violations and, in some cases, San Bernardino County Ordinances. The main police facility is at 17005 Upland Avenue. There are two contact stations utilized by field personnel for telephone contacts, reports, citizen contacts and pre-booking of prisoners. One of these stations is located in the Empire Shopping Center at Slover and Sierra Avenues; the second is at Live Oak Avenue and Village Parkway, which is a joint service facility with the San Bernardino County Fire District; none of the contact stations are designed for any level of prisoner retention.

The Fontana Police Department currently maintains a budgeted workforce of 291 full-time equivalent positions of which 197 are sworn personnel and 94 non-sworn. The Police Department utilizes a three-shift beat system for routine patrol and has a Multiple Enforcement Team that responds to specific crime problems. The Police Department employs a Community Oriented Policing philosophy in order to reduce crime and resolve community problems. In addition to the Patrol Unit, the Police Department provides general administrative services, investigations, K-9 unit, Special Enforcement Detail, School Resource, crime prevention, training and recruitment, bicycle, cadet, ABC, traffic, dispatch, records, internal affairs, Explorers, reserves, chaplain's corps and volunteer units. Patrol officers and sergeants currently work a 3-12½ hour work day; lieutenants and captains work a 4-10 schedule. Dispatcher personnel are deployed on a 3-12½ hour schedule with the remainder of non-sworn personnel maintaining a 4-10 work week.

Additionally, the Fontana Police Department utilizes a regionalized helicopter program, Fontana Air Response Team, to provide support from the sky to officers working in the field. The Air Response Team consists of three helicopters working 7 days a week, and is staffed by observation officers from Fontana, Rialto, and Colton police departments.

Upon annexation of the area, the hiring of additional staff is not anticipated.

Code Compliance/ Fontana Animal Services

The Code Compliance and Fontana Animal Service Division is part of the Special Operations Section of the Fontana Police Department. The Division is charged with investigating, enforcing and prosecuting violations of the City's Municipal Code and select state statutes. In addition, the Division administers the City's contract for animal

care and control services with the City of San Bernardino and the weed and rubbish abatement program.

The goal of the Division's activities is the accomplishment of its community preservation mission through the encouragement of voluntary compliance with City standards. These activities take the form of a process of education as to community standards of reasonableness, and the sparing use of more traditional compliance methods when all other avenues have been exhausted. Additionally, the Animal Services Team enforces ordinances regulating the ownership of animals in addition to enforcing regulations regarding stray, nuisance, and dangerous animals, and also investigates animal cruelty and abandonment cases, and collects and transports animals to the shelter.

The Division also provides professional support to various other City departments, in furtherance of their individual missions and in keeping with the "team player" concept of operation. The areas that routinely receive Division support are Police, Building and Safety, Public Works, Planning, Housing, Engineering and Management Services.

The Code Compliance Division currently has seven Inspectors, two Senior Inspectors, one secretary and one Division Manager for a total of 11 full-time personnel, whereas the Animal Control Division has four Animal Service Officers and one Supervising Animal Service Officer. Upon annexation of the area, the hiring of additional staff is not anticipated.

E. REDEVELOPMENT AGENCY

There are no Redevelopment Agencies in the State of California. The disposition of all Redevelopment Agency owned properties and assets are the responsibility of the Fontana Successor Agency to the Former Fontana Redevelopment Agency as required by State of California Assembly Bill AB X 27 approved on June 28, 2011.

F. FIRE/PARAMEDIC/AMBULANCE

The City of Fontana currently operates a subsidiary fire protection district (Fontana Fire Protection District) which contracts services with the San Bernardino County Fire Department for fire protection within the City. The Fontana Fire Protection District (FFPD) also serves and has two staffed fire stations that would serve the area proposed to be annexed to the City of Fontana; one located at 11500 Live Oak Avenue and one proposed at San Bernardino Avenue and Commerce Avenue. The current statewide master mutual aid agreement allows neighboring jurisdictions to assist the Fontana FFPD in firefighting within the City of Fontana as well as the unincorporated areas upon request.

The San Bernardino County Fire Department currently operates a total of seven (7) fire stations within the FFPD's boundaries on a 24-hour, continuous service basis. In addition to these, five (5) engines, four (4) squads, and two (2) trucks are staffed for district-wide response. This brings the total fire protection/prevention force available to

87 personnel, 82 of which are "safety" personnel. Of the seven (7) existing stations within the District, two (2) currently serve areas within the annexation areas.

The existing fire stations are placed at proper intervals to provide an average response time of six (6) minutes. This is one of the factors used by the Insurance Services Office (I. S. O.) to arrive at a class 4 rating for the City of Fontana.

No new equipment and personnel would be needed to maintain present fire protection and medical aid service to the proposed annexation area, as the San Bernardino County Fire Department is already serving the area. Population projections and the number of businesses in the area considered, determine the costs and precise needs in providing fire protection. Accordingly, as the City and surrounding areas grow, whether annexed or not, additional personnel, equipment and stations will be provided as needed. Currently, incident response times in the proposed annexation area are four (4), six (6), and eight (8) minutes depending upon location (see attached Fontana Fire Protection District Strategic Plan).

In August, 2013, the City Council approved the Fontana Fire Protection District Strategic Plan (FFPDSP). The FFPDSP provides measurable goals and solid objectives regarding the administrative, operational, and fire prevention services provided to the City government, businesses, and the public within the FFPD which includes the proposed annexation area. These include, but are not limited to:

Operations:

- Implement Medic Squad Staffing Model
- Purchase new Medic Engine for Station 78
- Relocate and construct Station 73 to Foothill Blvd. and Banana Ave.
- Construct a co-located City/County Emergency Operations Center
- Construct a centrally located multi-use training facility
- Relocate and construct Fire District Headquarters adjacent to the City Hall Campus
- Remodel Station 72
- Re-locate Station 77 to the vicinity of Santa Ana Avenue and Jurupa Avenue
- Construct Station 80 in the Western Sphere of Influence

Administration and Fire Protection:

- Implement Smoke Alarm Awareness Program and School Public Education Program
- Purchase and equip that new Fire Safe House trailer
- Adopt Fire Hazard Overlay District/Vegetation Management Ordinance
- Adopt 2013 California Fire code and County Fire Standards
- Enhance the Annual Fire Safety Hazard Inspection Program

Emergency Medical Services

The FFPD currently provides Advanced Life Support services within the district which would include the proposed annexation area. Patient transportation is provided a private provider through a contract with the American Medical Response with the County of San Bernardino. It is the FFPD's commitment to continue to review transportation options to obtain an optimal transportation system for ill and injured patients.

The FFPD utilizes EMS Training RN's and a Medical Director to maintain and improve the quality of service and ensure compliance with local, State, and Federal Requirements.

Rescue and Hazardous Materials Spills

The FFPD has trained adequate numbers of personnel as State-certified Hazardous Materials Specialists and such personnel provide emergency response, on-scene incident management and training. The FFPD also maintains sufficient specialized equipment to provide hazardous materials response at or above the State designated "Level B" protection.

Effective January 2013, the FFD also plans to upgrade to a State certified Type 1 Hazardous materials Response resource. This consists of a team that would staff a Hazardous Materials unit with a minimum of four (4) certified Hazardous Materials Specialists that could be augmented with an additional two (2) on-call Specialists and dispatched by the California Office of Emergency Services to incidents throughout the region and the State.

Heavy Rescue

The FFPD trains, equips, and provides specialized technical rescue services to the public. The FFPD maintains adequate numbers of specialist and general level trained personnel on-duty in order to promptly respond to and mitigate special rescue events including: confined space rescue, building collapse, urban search and rescue, high and low angle rescue, and swift water rescue.

The American Medical Response (AMR) provides paramedic and ambulance service to the City through a contract with the County. AMR also has an exclusive agreement to provide emergency transport services within the City. For paramedic services, the City's contract with the County will not change or be altered as a result of annexation.

G. WATER SERVICE

The Fontana Water Company (FWC) serves the annexation area. The largest domestic water provider serving the City of Fontana is the FWC with approximately 42,146 service connections. The area served by the FWC comprises approximately 50 square

miles, which encompasses most of the present City's corporate boundaries. There is currently a water supply network throughout the annexation area.

The existing water distribution and transmission network varies considerably throughout the annexation area. Transmission lines used to transport large quantities of water from area to area, rather than to individual dwelling units, range in size from 12 inches to 36 inches in diameter. Distribution lines used to deliver water to the individual dwelling units vary in size from three-fourths of one inch to 20 inches in diameter. The size of the distribution line depends upon the volume of required water flow. Major streets have the larger distribution lines with secondary, tertiary, local and dead end streets having progressively smaller lines, as the need (demand) diminishes within the area the specific line serves. All future extensions or upgrading of water service for individual residences, tracts, commercial, or industrial uses would be made by request, with associated charges passed onto the customer making the request.

There are no anticipated changes to the service area boundaries and responsibilities of the FWC upon annexation of the area to the City. Existing water facilities would be maintained by the FWC's service area upon annexation to the City. Water mains for new housing tracts and commercial/industrial development would be provided (at developer's expense) and maintained by the FWC. Therefore, the City and the FWC would incur no additional costs upon annexation of the area, except in those areas where the expenditure of funds for additional fire flows, storage capacity and replacement of sub-standard mains are necessary.

In 2012 FWC delivered 39,632 acre-feet of water to approximately 210,313 people through 44,156 service connections. This compares to a total available supply of approximately 92,003 acre-feet per year, leaving a surplus of approximately 44,019 acre-feet per year. Pursuant to FWC's 2010 Urban Water Management Plan total water demand within the FWC service area is projected to increase to 53,741 acre-feet per year by the year 2035. Total available supply and surplus supply cannot be determined at this time due to increasing groundwater contamination, changing Tier 1 State Water Project supplies, and unfavorable climate conditions that negatively affect local surface flows.

The FWC serves the majority of the City and its Sphere of Influence. The FWC produces water from seasonal stream flow from Lytle Creek and from wells in the Lytle Creek basin, Colton-Rialto Basin, and the Chino Basin. The FWC is also able to purchase water from Cucamonga Valley Water District, as well as imported water from the Inland Empire Utilities Agency and State Project water from the San Bernardino Valley Municipal Water District.

H. PUBLIC SCHOOLS

The Fontana Unified School District (FUSD) serves the majority of the City, and has a total of 43 schools, including 27 elementary schools, eight Middle Schools, five High Schools and alternative adult and specialized programs.

Students within the annexation area attend schools dependent upon the "school attendance area" in which they are located. The FUSD would not be affected by the annexation of the area, as they are totally independent of the local municipal jurisdictions. Only the reopening of a school, or creation of new schools, because of the existing facilities nearing or reaching capacity, would be cause for changing the attendance areas. Costs will be incurred by the school district as development occurs; however, the FUSD imposes a fee on new residential development at \$3.56 per square foot, and on new commercial and industrial development at \$0.51 per square foot. This fee is considered the Level II alternative fee as required by state law for hardship districts. The FUSD completes a yearly fee analysis study.

I. HEALTH CARE

The primary health care facility in the City of Fontana is the Kaiser Permanente of Southern California Hospital (a membership hospital) located at 9961 Sierra Avenue, approximately 0.5-mile north of the I-10 Freeway. It is a full service medical facility with 470 beds, emergency and urgent care services. Other nearby medical facilities include the Rancho San Antonio Medical Center, a 70,000 square-foot outpatient center, which is supported by San Antonio Community Hospital. This medical center is located at 7777 Milliken Avenue in Rancho Cucamonga. This facility provides a wide selection of health care services, including urgent care, diagnostic and therapeutic services, educational programs, as well as physician offices.

In addition to Kaiser Permanente, there are a number of other health care facilities in the City and surrounding area, including the Arrowhead Medical Center in Colton. All provide medical care to people throughout the Inland Empire.

J. LIBRARY SERVICE

Library service in the City is provided by the San Bernardino County Library system. The 84,000 square foot Lewis Library and Technology Center is located at 8437 Sierra Avenue and is open seven (7) days a week totaling 65 hours. The Library is staffed with eight (8) full-time equivalent and 33 part-time equivalent employees. The Lewis Library and Technology Center features:

- New book shelving, reading areas and a children's library;
- An expanded collection to exceed 142,000 items, including 7,850 reference, media and periodical items;
- Electronic databases, software applications, remote access to online informational resources and internet access;
- Homework clubs and a homework center, Spanish language and homework materials;
- A computer technology support and training center;
- A literacy center with tutoring programs;
- A career center;

- 203 public use computer work stations including 25 Spanish language computers;
- Community meeting rooms and a 330-seat auditorium for meetings, lectures and special presentations; and,
- A bookstore and coffee bar.

The Lewis Library and Technology Center opened in 2008 and hosted over one million visitors in its first year.

The County also maintains 5,500 square feet of part-time library space at Kaiser High School at 11155 Almond Avenue via a joint use agreement with Fontana Unified School District. The Kaiser Branch Library is open to the public 28 hours per week (3 p.m. – 8 p.m. Monday through Thursday and 9 a.m. – 5 p.m. on Saturdays) and has over 20,000 materials (i.e., books, cassettes, CD's and periodicals) in collection. There are two full-time and three part-time staff at this library.

An on-line public access catalog provides access to materials in the branches, as well as throughout the County Library System.

K. COMMUNICATION

Existing developments within the City are provided telephone and cable services by Time Warner Cable and AT&T U-verse cable television services and within the annexation area. AT&T offers cable entertainment services, long distance telephone service, digital video services, high-speed Internet access and other advanced services within its service areas, including the City of Fontana. The provision of existing Time Warner Cable and AT&T Communication cable service would not change upon annexation of the area. Future development within the annexation area would require telephone and cable service. Since these companies provide services upon demand, coordination with these companies during the building design and construction phase of new development would ensure timely services.

L. UTILITIES

Electricity

The Southern California Edison (SCE) Company provides electrical power service to the Southern California region, including the City of Fontana and the annexation area. Future growth within the area would require electrical service from SCE. Per SCE, capacity information is typically not provided for use in public documents. However, SCE is continually assessing future demand as a component of the planning process and has indicated electrical capacity should not affect future development within the Fontana area. The annexation area is currently served by SCE, and approval of the annexation would not change the provision of electrical service within the area.

Natural Gas

Existing development in the City of Fontana and its Sphere of Influence is served by the Southern California Gas Company (SCG), a subsidiary of Sempra Energy. The annexation area is currently served by the SCG. The provision of natural gas services would not change with the annexation of the area.

M. PUBLIC TRANSIT

The Omnitrans service area covers approximately 480 square miles and includes 32 local and express bus routes. The service area covers 15 Cities including Chino, Chino Hills, Colton, Rialto, Fontana, San Bernardino County, Grand Terrace and Highland. Omnitrans operates a fleet of 166 buses and 100 demand response transit vans. The performance standards used by Omnitrans include on-time performance, the number of passengers per hour/mile, stop distance and accessibility. Overall, the standards are maintained and ridership demand is met within the City of Fontana and the annexation area.

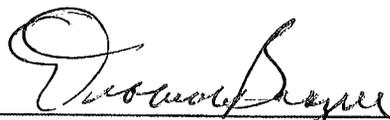
Transit service within the City and its Sphere of Influence is provided by Omnitrans. Metrolink train service is available on Orange Way, just westerly of Sierra Avenue and runs regularly Monday through Friday, before 4:30 a.m. through 9:00 p.m. Train service is available all day Saturday and Sunday. Information regarding tickets, connections, and monthly passes can be obtained by contacting Metrolink at (800) 371-5465 or at www.metrolinktrains.com.

CERTIFICATION

I hereby certify that the statements furnished above and the documents attached to this form present the data and information required to the best of my ability, and that the facts, statements, and information presented herein are true and correct to the best of my knowledge and belief.

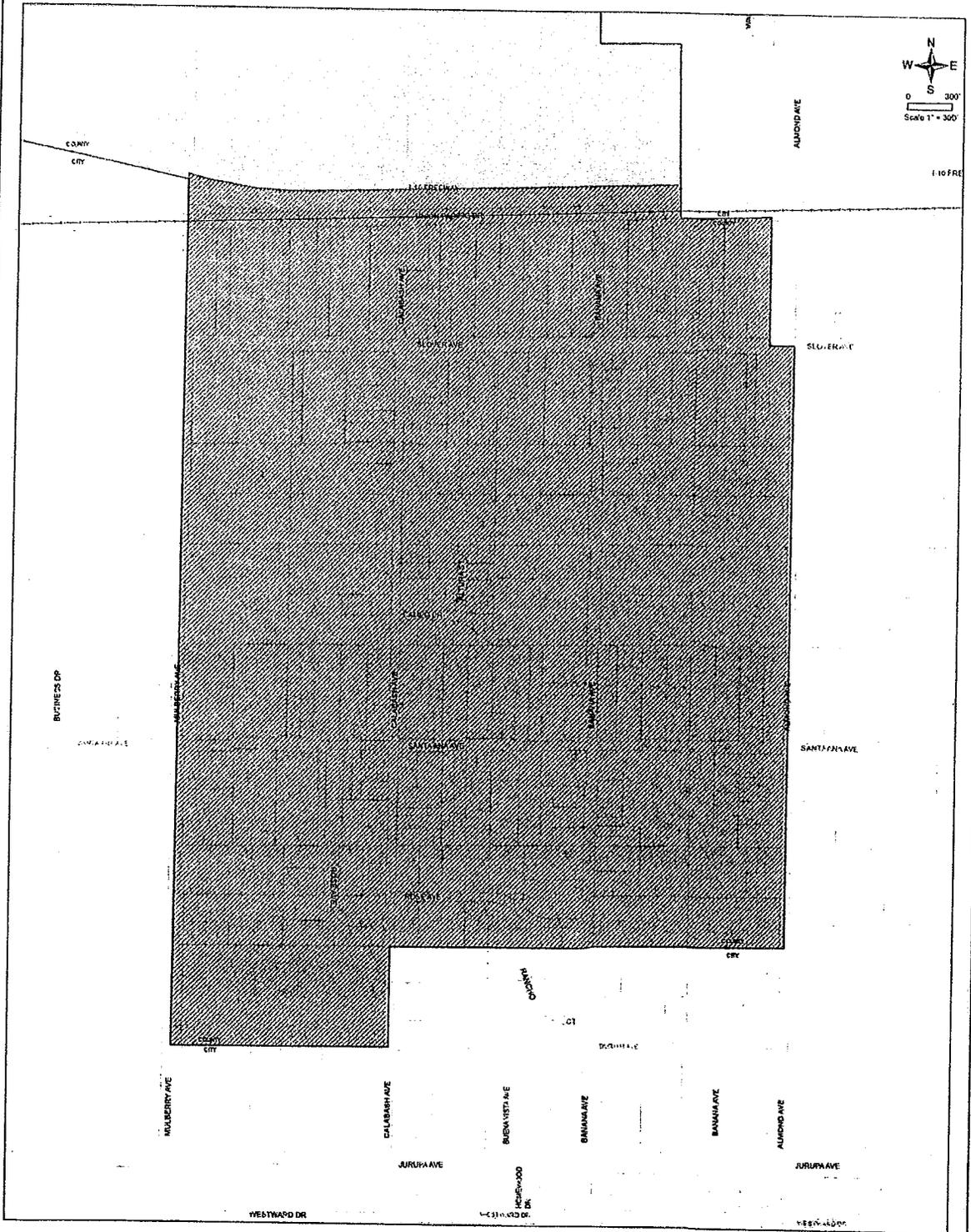
Prepared by: 
Shannon Casey, AICP
Senior Planner

Date: 10/22/13

Reviewed by: 
DEBBIE M. BRAZILL, Deputy City Manager
Development Services Organization

Date: 11/25/13

CITY OF FONTANA ALMOND AVENUE ANNEXATION (Almond Avenue to Mulberry Avenue)



Legend	
RAILROADS PROPOSED ANNEXATION AREA CITY OF FONTANA SPHERE OF INFLUENCE	ALMOND AVENUE ANNEXATION AREA: POPULATION: 3934+ REGISTERED VOTERS: 148 ACRES: 472+/- PARCELS: 213 PROPERTY OWNERS: 167

City of Fontana
 Department of Engineering / Mapping
 December 14, 2011
 Annexation 173 24x30.mxd

EXHIBIT A

Financial Impact Analysis Proposed Annexation to the City of Fontana

Almond Annexation No. 173

Purpose

The purpose of this report is to determine the financial impact to the City as demonstrated over the next 20 years. The final outcome or final number is a representation of either a positive to show increased revenue or (negative) displaying a financial drain on the City.

Analysis

When analyzing the Almond Annexation area we used very conservative figures, not only for the sake of displaying the worst possible situation but accurate information was simply not available in the time provided.

The businesses in the area were difficult to calculate, as many of their establishments were not clearly marked. County tax records show approximately 71 businesses however we could not match that so we used our consultant's figures on the conservative side of sales tax collected. Research indicated that from the third quarter in 2012 compared to the same quarter in the previous year sales tax revenue jumped almost 74%, we are using the lower of two.

Excluding the small section of residential housing in the middle of this annexation we can expect only a small number of actual residents to be acquired and possibly more persons employed versus residing in the area. Population along with some other figures given to us by the county were not able to be verified nor seemed reasonably accurate as compared with our research, but for purposes of this analysis we used their data.

Conclusion

With the information provided from various resources, and assuming everything remains constant with no additional development or changes in existing infrastructure, our research suggests that the Annexation No. 173 (aka Almond Annexation) will likely have a slight initial negative impact on the City. With the large number of trucking, transportation, and service centers in the area along with various underutilized light industrial and mixed use zoned properties, we can probably expect the area to be further developed into a more favorable revenue generating engine for the City.

Assumptions

1. Projections are based on fiscal year ending June 30,2012.
2. No assumptions were made concerning new development in the area or the future of new development.
3. No revenue or costs were projected for the following: Fire Protection or Recreation Program Revenue Fees. It is assumed that these items are already included in the revenue and costs of the City, and that the residents are already using the City's recreation services.
4. Factors concerning land use were obtained from information provided by Annexation Coordinator, County of San Bernardino, Engineering Dept, Google Earth, physical observation, and the Fontana Engineering GIS system.
5. Capital or infrastructure impacts are not part of this analysis.

6. Planning, Building and Engineering Services and Fees that are non-recurring are excluded in this analysis. As well as any "City Standards" that maybe lacking in the proposed annexation areas.
7. Valuation of the existing properties are assessed valuation figures from the County.
8. Fiscal model factors used in these analysis are based upon the 2012/2013 Adopted Operating Budget, with the following exceptions:
 - a. Sales Tax Direct -- annual estimated amount based upon the actual businesses in the annexation area from our consultant HDL and reviewed by the county.
 - b. Business License Fees- using County business data and info from our Business License division, we estimated an amount based upon the minimum amount a business within the annexation area would pay. Upon annexation this is expected to increase substantially when the actual gross receipts of each business is become known.
 - c. Property Taxes- based upon the minimum \$0.32 per \$1,000 of assessed value, and allowing for a maximum increase of 2% a year but not assumed.
 - d. Police Services, which include Code Enforcement are based on a per capita cost.
 - e. Signalized Intersections maintenance- This amount is based upon discussion with the City's Engineering Dept and using an average annual cost for typical Intersection light maintenance. There are 2 signal intersections included in this analysis, both of which are on the border of the annexation area and are probably currently shared with the county but not assumed so for this analysis.
 - f. Street Lighting and other services -- Street Light info is from our Engineering Dept based on a review by staff. Other services that the City provides are generally based on a per capita rate unless we are able to capture data for the specific area and then use the best data.

Resource and References

Cecilia Henderson -- Annexation Director, City of Fontana
 Linda Butterfield - HDL Companies
 Katrina Tuturro -- San Bernardino CAO
 Dawn Brooks - Finance Manager, City of Fontana
 Rogelio Matta -- Analyst, City of Fontana
 Michelle Blank -- Police Analyst, City of Fontana
 Google Earth -- Reference GIS
 Engineering GIS browser
 City Circulation Map
 City Zoning Map
 City General Plan Map
 Fontana General Plan 2003
 Multiple Listing Service - Multi Regional Listing Service Inc.
 2012/2013 Operating Budget & Detail

Annexation Almond Annexation

Recurring Municipal Revenues and Costs

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
	Project Year 1	Project Year 2	Project Year 3	Project Year 4	Project Year 5	Project Year 6	Project Year 7	Project Year 8	Project Year 9	Project Year 10
Recurring Revenues										
Sales and Use Tax-Direct	\$73,122	\$73,122	\$73,122	\$73,122	\$73,122	\$73,122	\$73,122	\$73,122	\$73,122	\$73,122
Business License Fees	4,260	2,840	2,840	2,840	2,840	2,840	2,840	2,840	2,840	2,840
Franchise Fees	11,403	11,403	11,403	11,403	11,403	11,403	11,403	11,403	11,403	11,403
Vehicle Code	1,071	1,071	1,071	1,071	1,071	1,071	1,071	1,071	1,071	1,071
Property Tax	23,591	23,591	23,591	23,591	23,591	23,591	23,591	23,591	23,591	23,591
Property Transfer Tax	1,201	1,201	1,201	1,201	1,201	1,201	1,201	1,201	1,201	1,201
Fines & Penalties-City Code	202	202	202	202	202	202	202	202	202	202
Weed Abatement	930	930	930	930	930	930	930	930	930	930
Miscellaneous Revenues	1,591	1,591	1,591	1,591	1,591	1,591	1,591	1,591	1,591	1,591
Gas Tax, Section 2105	2,014	2,014	2,014	2,014	2,014	2,014	2,014	2,014	2,014	2,014
Gas Tax, Section 2106	1,246	1,246	1,246	1,246	1,246	1,246	1,246	1,246	1,246	1,246
Gas Tax, Section 2107	2,681	2,681	2,681	2,681	2,681	2,681	2,681	2,681	2,681	2,681
Total Recurring Revenues	\$123,313	\$121,893								
Recurring Costs										
General Government	\$17,989	\$17,989	\$17,989	\$17,989	\$17,989	\$17,989	\$17,989	\$17,989	\$17,989	\$17,989
Police Services	83,445	83,445	83,445	83,445	83,445	83,445	83,445	83,445	83,445	83,445
Street Maintenance	62,149	62,149	62,149	62,149	62,149	62,149	62,149	62,149	62,149	62,149
Street Sweeping	4,377	4,377	4,377	4,377	4,377	4,377	4,377	4,377	4,377	4,377
Signalized Intersections	5,400	5,400	5,400	5,400	5,400	5,400	5,400	5,400	5,400	5,400
Street Lighting	3,400	3,400	3,400	3,400	3,400	3,400	3,400	3,400	3,400	3,400
Storm Drainage	295	295	295	295	295	295	295	295	295	295
Environ. Protection & Graffiti	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417
Total Recurring Costs	\$179,471	\$179,471	\$179,471	\$179,471	\$179,471	\$179,471	\$179,471	\$179,471	\$179,471	\$179,471
Recurring Surplus/(Deficit) Per Year	(\$56,158)	(\$57,578)								
Cumulative Surplus/(Deficit)	(\$56,158)	(\$113,737)	(\$171,315)	(\$228,893)	(\$286,472)	(\$344,050)	(\$401,628)	(\$459,206)	(\$516,785)	(\$574,363)
Estimated Surplus (Deficit) per Dwelling Unit \$	(1,248)	(2,527)	(3,807)	(5,087)	(6,366)	(7,646)	(8,925)	(10,205)	(11,484)	(12,764)
Recurring Revenue/Cost Ratio	0.69	0.68								

Approved For Distribution:

Lisa Strong

Annexation Almond Annexation

Recurring Municipal Revenues and Costs

	Fiscal Year Ending June 30,												Totals
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2033	2033	
	Project Year 11	Project Year 12	Project Year 13	Project Year 14	Project Year 15	Project Year 16	Project Year 17	Project Year 18	Project Year 19	Project Year 20	Project Year 20	Project Year 20	
Recurring Revenues													
Sales and Use Tax-Direct	\$73,122	\$73,122	\$73,122	\$73,122	\$73,122	\$73,122	\$73,122	\$73,122	\$73,122	\$73,122	\$73,122	\$73,122	
Business License Fees	2,840	2,840	2,840	2,840	2,840	2,840	2,840	2,840	2,840	2,840	2,840	2,840	
Franchise Fees	11,403	11,403	11,403	11,403	11,403	11,403	11,403	11,403	11,403	11,403	11,403	11,403	
Vehicle Code	1,071	1,071	1,071	1,071	1,071	1,071	1,071	1,071	1,071	1,071	1,071	1,071	
Property Tax	23,591	23,591	23,591	23,591	23,591	23,591	23,591	23,591	23,591	23,591	23,591	23,591	
Property Transfer Tax	1,201	1,201	1,201	1,201	1,201	1,201	1,201	1,201	1,201	1,201	1,201	1,201	
Fines & Penalties-City Code	202	202	202	202	202	202	202	202	202	202	202	202	
Weed Abatement	930	930	930	930	930	930	930	930	930	930	930	930	
Miscellaneous Revenues	1,591	1,591	1,591	1,591	1,591	1,591	1,591	1,591	1,591	1,591	1,591	1,591	
Gas Tax, Section 2105	2,014	2,014	2,014	2,014	2,014	2,014	2,014	2,014	2,014	2,014	2,014	2,014	
Gas Tax, Section 2106	1,246	1,246	1,246	1,246	1,246	1,246	1,246	1,246	1,246	1,246	1,246	1,246	
Gas Tax, Section 2107	2,681	2,681	2,681	2,681	2,681	2,681	2,681	2,681	2,681	2,681	2,681	2,681	
Total Recurring Revenues	\$121,893	\$121,893	\$121,893	\$121,893	\$121,893	\$121,893	\$121,893	\$121,893	\$121,893	\$121,893	\$121,893	\$121,893	
Recurring Costs													
General Government	\$17,989	\$17,989	\$17,989	\$17,989	\$17,989	\$17,989	\$17,989	\$17,989	\$17,989	\$17,989	\$17,989	\$17,989	
Police Services	\$83,445	\$83,445	\$83,445	\$83,445	\$83,445	\$83,445	\$83,445	\$83,445	\$83,445	\$83,445	\$83,445	\$83,445	
Street Maintenance	\$62,149	\$62,149	\$62,149	\$62,149	\$62,149	\$62,149	\$62,149	\$62,149	\$62,149	\$62,149	\$62,149	\$62,149	
Street Sweeping	\$4,377	\$4,377	\$4,377	\$4,377	\$4,377	\$4,377	\$4,377	\$4,377	\$4,377	\$4,377	\$4,377	\$4,377	
Signalized Intersections	\$5,400	\$5,400	\$5,400	\$5,400	\$5,400	\$5,400	\$5,400	\$5,400	\$5,400	\$5,400	\$5,400	\$5,400	
Street Lighting	\$3,400	\$3,400	\$3,400	\$3,400	\$3,400	\$3,400	\$3,400	\$3,400	\$3,400	\$3,400	\$3,400	\$3,400	
Storm Drainage	\$295	\$295	\$295	\$295	\$295	\$295	\$295	\$295	\$295	\$295	\$295	\$295	
Environ. Protection & Graffiti	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	2,417	
Total Recurring Costs	\$179,471	\$179,471	\$179,471	\$179,471	\$179,471	\$179,471	\$179,471	\$179,471	\$179,471	\$179,471	\$179,471	\$179,471	
Recurring Surplus/(Deficit) Per Year	(\$57,578)	(\$57,578)	(\$57,578)	(\$57,578)	(\$57,578)	(\$57,578)	(\$57,578)	(\$57,578)	(\$57,578)	(\$57,578)	(\$57,578)	(\$57,578)	
Cumulative Surplus/(Deficit)	(\$631,941)	(\$689,520)	(\$747,098)	(\$804,676)	(\$862,255)	(\$919,833)	(\$977,411)	(\$1,034,990)	(\$1,092,568)	(\$1,150,146)	(\$1,150,146)	(\$1,150,146)	
Estimated Surplus (Deficit) per Dwelling Unit	(\$14,043)	(\$15,323)	(\$16,502)	(\$17,682)	(\$18,861)	(\$20,041)	(\$21,220)	(\$22,400)	(\$23,579)	(\$24,759)	(\$24,759)	(\$24,759)	
Recurring Revenue/Cost Ratio	0.68	0.68	0.68	0.68	0.68	0.68	0.68	0.68	0.68	0.68	0.68	0.68	

Revenues

Fiscal Model Factors... Summary		
Category	Factor	Description and Method
Local Taxes		
	See Indust-Dist Sheet	Sales Tax-Direct, Industrial/Distribution
	See Comm Com'l Sheet	Sales Tax-Direct, Community Commercial
	See Local Com'l Sheet	Sales Tax-Direct, Local Commercial
	\$0.10	Sales Tax-Direct, Professional/Business Office per square foot
	12.00%	Use Tax, percent of Sales Tax Direct (1% of the 8% collected)
	\$0.00	Sales Tax-Indirect, per resident (no new revenue assumed)
	\$29.01	Franchise fees per resident
	\$0.55	Property transfer tax per \$1,000 AV
	5.00%	Turnover rate - Residential
	3.00%	Turnover rate - Commercial
	3.00%	Turnover rate - Industrial
Licenses, Permits and Fees		
	See Indust-Dist, Comm Com'l, Local Com'l Sheets	Business License Fees
Fines and Penalties		
	\$0.51	City code and parking fines per resident
	\$2.37	Weed Abatement per resident
	\$2.58	Code Enforcement Violations
Property Taxes		
	\$0.324	Property Tax Received per \$1,000 of Assessed Valuation
	0.0%	Percent of Maximum property tax increase per year
State Subventions		
	\$0.00	Motor vehicle license fees per resident - eliminated
	\$2.73	Vehicle Code (fund 234) per resident
	\$0.00	P.O.S.T reimbursement per resident and employee
	\$6.82	State Gas Tax Section 2107 per resident
	\$3.17	State Gas Tax Section 2106 per resident
	\$5.13	State Gas Tax Section 2105 per resident
Other Revenues		
	\$3.24	Misc. revenues, per resident
	0.81	Animal License Revenue per resident
	\$0.00	Vehicle License Fee of \$50/per resident within the Annexation areas
Recreation Revenues		
Interest		
	0.00%	Interest from liquid balances
General Government		
Police Services		
	11.14%	Citywide overhead as percent of Direct Service costs
	\$212	Police Services per resident
Fire Services		
	\$0.00	Fire Services cost per resident (Assume cost paid thru property taxes)
Recreation Services		
	\$0.00	Recreation cost per resident (Assume no additional cost)
Public Services		
	\$3,905.00	Road operation and maintenance cost per lane mile
	\$559.00	Street sweeping cost per Sweep Mile/year (lane miles)
	\$2,700.00	Operations & maintenance cost per signalized intersection per Traffic Eng.
	\$0.75	Storm drain maintenance per resident
	\$3.59	Graffiti abatement per resident
	\$3,400.00	Street Light Maintenance for this Annexation area
	\$2.56	Environmental protection per resident

Costs

Property Taxes		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Multiplier	Project Year 1	Project Year 2	Project Year 3	Project Year 4	Project Year 5	Project Year 6	Project Year 7	Project Year 8	Project Year 9	Project Year 10	Project Year 10
Assessed Value (\$000's) \$	72,810	\$ 72,810	\$ 72,810	\$ 72,810	\$ 72,810	\$ 72,810	\$ 72,810	\$ 72,810	\$ 72,810	\$ 72,810	\$ 72,810
Annual	0.262151,000 A.V.	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591
Cumulative	23,591	47,181	70,772	94,362	117,953	141,543	165,134	188,724	212,315	235,905	235,905
Estimated Annual Property Tax Revenue \$	23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591
Cumulative Tax Revenue \$	23,591	47,181	70,772	94,362	117,953	141,543	165,134	188,724	212,315	235,905	235,905

		2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	Totals
		Project Year 11	Project Year 12	Project Year 13	Project Year 14	Project Year 15	Project Year 16	Project Year 17	Project Year 18	Project Year 19	Project Year 20	
Property Taxes	Assessed Value (\$000's)	\$ 72,810	\$ 72,810	\$ 72,810	\$ 72,810	\$ 72,810	\$ 72,810	\$ 72,810	\$ 72,810	\$ 72,810	\$ 72,810	\$ 72,810
	Annual	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591
	Cumulative	259,495	283,086	306,677	330,267	353,858	377,448	401,039	424,629	448,220	471,810	471,810
	Estimated Annual	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591	\$ 23,591
		\$ 259,495	\$ 283,086	\$ 306,677	\$ 330,267	\$ 353,858	\$ 377,448	\$ 401,039	\$ 424,629	\$ 448,220	\$ 471,810	\$ 471,810

Sales Tax Direct Revenue		Multiplier	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
			Project Year 1	Project Year 2	Project Year 3	Project Year 4	Project Year 5	Project Year 6	Project Year 7	Project Year 8	Project Year 9	Project Year 10	Project Year 11
Total Sales Tax Collected - Estimated	\$	12.90% of total collected	73,122	73,122	73,122	73,122	73,122	73,122	73,122	73,122	73,122	73,122	73,122
Cumulative	\$		73,122	146,244	219,366	292,487	365,609	438,731	511,853	584,974	658,096	731,218	804,340
Other													
Cumulative													
Total Annual "Indirect" Sales Tax Revenue	\$		73,122	73,122	73,122	73,122	73,122	73,122	73,122	73,122	73,122	73,122	73,122
Cumulative "Indirect" Sales Tax Revenue	\$		73,122	146,244	219,366	292,487	365,609	438,731	511,853	584,974	658,096	731,218	804,340

Sales Tax Direct Revenue		2025	2026	2027	2028	2029	2030	2031	2032	2033	Totals
		Project Year 12	Project Year 13	Project Year 14	Project Year 15	Project Year 16	Project Year 17	Project Year 18	Project Year 19	Project Year 20	
Total Sales Tax Collected - Estimated		\$ 73,122	\$ 73,122	\$ 73,122	\$ 73,122	\$ 73,122	\$ 73,122	\$ 73,122	\$ 73,122	\$ 73,122	\$ 1,462,436
Cumulative		877,462	750,563	1,023,705	1,096,827	1,169,949	1,243,071	1,316,193	1,389,314	1,462,436	
Other											
Cumulative											
Total Annual "Indl"		\$ 73,122	\$ 73,122	\$ 73,122	\$ 73,122	\$ 73,122	\$ 73,122	\$ 73,122	\$ 73,122	\$ 73,122	\$ 1,462,436
Cumulative "Indl"		\$ 877,462	\$ 850,563	\$ 1,023,705	\$ 1,096,827	\$ 1,169,949	\$ 1,243,071	\$ 1,316,193	\$ 1,389,314	\$ 1,462,436	\$

Almond Annexation
 Estimated Street Miles
 Based on Map provided

Street type	Street Name	Estimated Feet (')	Estimated Street Mile
<u>Major</u>			
		-	-
		-	-
		-	-
<u>Primary</u>			
	Slover	3,914.00	0.74
	Mulberry	4,669.00	0.88
		<u>3,914.00</u>	<u>1.63</u>
<u>Secondary</u> (incl Collector)			
	Calabash	3,990.00	0.76
	Banana	3,990.00	0.76
	Almond	3,990.00	0.76
	Santa Ana	4,090.00	0.77
		<u>16,060.00</u>	<u>3.04</u>
<u>Local</u>			
	Rose	1,365.00	0.26
	Rose	703.00	0.13
		-	-
		-	-
		<u>2,068.00</u>	<u>0.39</u>

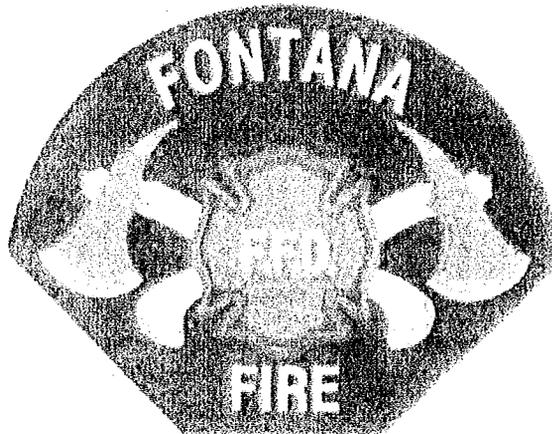
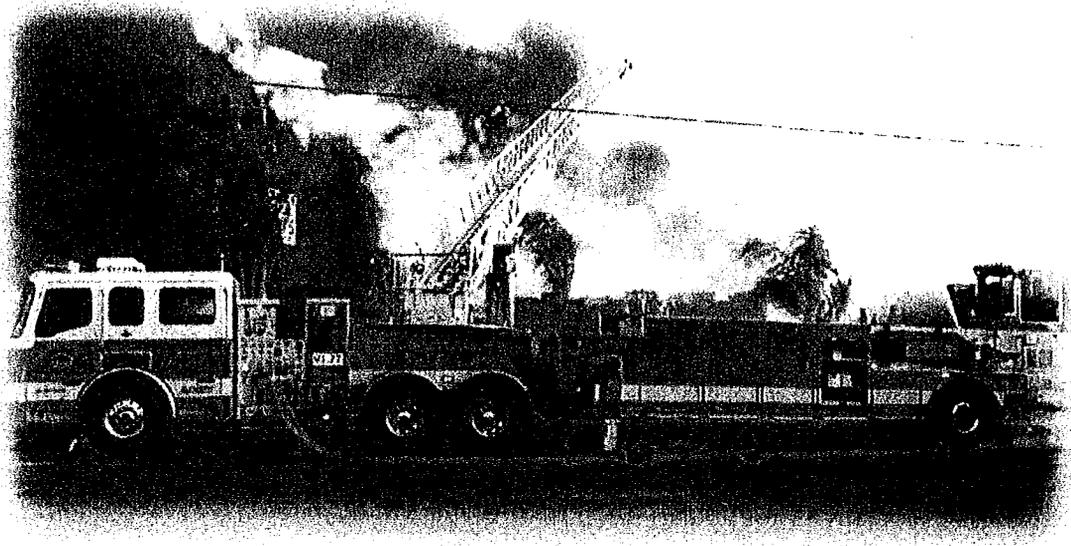
Signalized Intersections

Mulberry/Santa Ana	1
Mulberry/Slover	1

Fontana Fire Protection District

Strategic Plan

January 2013



EXECUTIVE SUMMARY

The City of Fontana ("City") and its neighboring communities have had a long history of receiving outstanding fire and rescue services provided by various organizations. Since the formation of the Fontana Fire Protection District ("Fire District," "District") its Board of Directors have identified a need to outline the present and future fire and rescue needs and capabilities of the Fire District. The District has a commitment to constantly improve public safety, which, history tells us, leads to economic prosperity for the City's residents and businesses. The following plan will provide a roadmap to guide the District into the future.

As with all successful endeavors, teamwork has been, and will continue to be, the hallmark of the services being delivered by the Fire District. This teamwork comes in the form of close cooperation between the Fontana City Council, its City Staff, and the fire contract service provider, the San Bernardino County Fire Department. City Departments such as Planning, Police Department, and Building and Safety work seamlessly with the County Fire Department Office of the Fire Marshal and with suppression and administrative staff to ensure approved projects are fire safe and responding crews are close by when an emergency occurs. An excellent example of this cooperation is the 1986 City Ordinance passed by the City Council requiring fire sprinklers to be installed in all newly constructed residences. The City of Fontana was the first in the State to require residential fire sprinklers and only in the past two years has the entire State followed Fontana's lead. This important fire safety ordinance has saved many lives and reduced the number of injuries and property loss to fire.

The Fire District's Strategic Plan is an extension of the Safety Element of the City of Fontana's General Plan. The General Plan outlines broad goals in identifying and mitigating risks associated with earthquakes, floods, fires and hazardous materials spills. This Strategic Plan is refined to show specifically how the District will accomplish those goals. Most importantly, the plan outlines what resources are available to prevent these emergencies from ever occurring. Yet, since preventing all emergencies is not possible, when the community calls for help, the plan also specifies the suppression resources that will be available for immediate response.

The plan will detail the current level of service and provide a prioritized list of projects that have been identified to improve the District's fire services into the foreseeable future. It takes into account such important matters as fire station locations, apparatus deployment, and the expertise and number of personnel staffing the apparatus. The plan also sets goals and action items to improve the present fire prevention services offered to the District's residents and businesses.

The District presently staffs seven (7) fire stations, which are strategically located. Some of these stations are beyond their service life; a prime example of this was Station 71,

which was originally built in 1929, and was recently replaced by a new facility on its original site. The District realizes the importance of either updating or replacing its present facilities in order to maintain the building's usefulness and as a result maximizing the response capability of the fire crews. The District apparatus is another key component to providing outstanding service and this plan provides an annual replacement schedule that ensures reliable and cost effective service. A recent improvement to the District is the addition of grant-funded Mobile Data Computers (MDC) to all first line fire apparatus.

The Fire District also has implemented an improved staffing model at the beginning of 2013. The District's five fire engines and two aerial ladder trucks have been staffed with four personnel each for the past decade. The County Fire Department leadership in coordination with City Staff has determined that an improved service delivery model is available without increasing or decreasing staffing. Most Fire District engines have been down-staffed to three personnel and the District has added two paramedic squads as a result, with a third to be added in the near future. The advantage to adding the squads will be manifest in quicker on scene times, less wear and tear on expensive apparatus, and improved availability of fire resources in their first due areas.

Two of the highest short term priorities identified in the plan are the implementation of a Medic Squad staffing model and the movement of the aerial tiller truck from Fire Station 77 in the south of the City to the new John B. Roberts Fire Station 71 at the City of Fontana Civic Center campus. Medical calls continue to comprise the majority of emergency responses for the District, and the addition of three new Medic Squads will allow for critical services to be improved and also save wear and tear on expensive apparatus. Also, Fire Station 71, with its paramedic engine and squad, is historically the busiest station in the entire County, with each of these units responding to over 4800 calls for service annually. Moving the tiller truck to Station 71 will relocate resources more strategically and will reduce the wear on this expensive yet crucial piece of equipment, resulting in an extended service life. It is clear that implementing this change or any others listed can only occur when it is economically prudent for the District.

The District's fire prevention staff is co-located with City staff on the Civic Center campus, providing excellent coordination between the City and District staff. The County Fire Department Office of the Fire Marshal has identified areas to improve in the fire safety of residents, visitors and businesses, within the District. Grants have recently been procured which will improve public education through the use of a new fire safety trailer and the implementation of a residential smoke alarm awareness program. Other components of this plan cover an annual fire inspection program, the need to update Development Impact Fees, and improve fire safety within the Urban Wildland Interface zone in north Fontana.

The nationally recognized Insurance Services Office (ISO) provides a rating to each Fire District in the nation, and the Fontana Fire District will be rated once again in the near future. These ratings play a significant role in affecting the fire insurance rates for those

residing or operating businesses in a particular area. The ratings range from Class 1 to 10, with a Class 1 rating signifying superior fire services/resources. The District currently is rated at Class 4, and it is one of the goals of this plan to improve that rating significantly. As it becomes economically feasible to improve the infrastructure and staffing of the District, all residents and businesses will receive the insurance cost benefits as well as an improvement to their personal safety and quality of life. With its present strong foundation and future opportunities for growth, the leadership of the District and the City will continue to strive for excellence and ongoing improvement in service delivery.

INTRODUCTION

The intent of this Fire Strategic Plan is to provide measurable goals and solid objectives regarding the administrative, operational and fire prevention services provided to the City government, the businesses and the public within the Fire District. These goals are set by utilizing nationally and locally recognized service standards, such as those set forth for emergency response times and staffing levels, as a means to evaluate where the District meets ideal service levels or needs improvement. However, it is emphasized that these standards are established as an optimum level of public service and are used mainly for planning purposes. The actual construction of Fire District facilities and addition of staffing will be dependent upon economic feasibility and growth within the Fire District.

As the Fire District increases in population and the impacts of residential, commercial and industrial development increase, guidance will be needed for adapting to the changing circumstances. This Strategic Plan is intended to be that guide for the future growth and development of the Fire District facilities, staff and equipment and is the basic framework for establishing operating and capital budgets, as well as other financial commitments.

FIRE DISTRICT HISTORY

The Fontana Fire Protection District was originally founded in 1928. The District purchased its first fire engine, a 1928 Seagrave, and built Fire Station 1 at 16980 Arrow Blvd. where it is still located today. The District then grew to three (3) fire stations and served the Fontana community until 1973 when it was merged with the Bloomington Fire Protection District and the Muscoy Fire Protection District. The merger created the Central Valley Fire Protection District, a Special District governed by the San Bernardino County Board of Supervisors, consisting of five (5) fire stations serving the communities of Fontana, Bloomington and Muscoy. As demand for services grew, the Central Valley Fire District grew to nine (9) fire stations and starting in 1985, it went through a series of reorganizations that spanned over the next 25 years.

Early in 2006, the County of San Bernardino filed an application with the Local Agency Formation Commission (LAFCO) to form the San Bernardino County Fire Protection District, which would abolish the Central Valley Fire Protection District. The City of Fontana

filed an application that ran concurrently with the County's application with LAFCO to reorganize fire protection powers in the Fontana area. On July 1, 2008 the Fontana Fire Protection District was reestablished as a subsidiary district of the City of Fontana. The Fontana Fire District currently serves approximately 200,000 residents over 52.4 square miles out of seven (7) fire stations, an administrative office, and a fire prevention office. A current organizational chart for the Fire District as well as the San Bernardino County Fire Department is provided in Appendix A.

SYNOPSIS OF RECOMMENDATIONS

The following synopsis outlines the recommendations for short, medium and long-term action items for the District's fire operations and fire prevention goals and objectives. A target implementation date is included as well as a description of each recommendation.

PRIORITIZED ACTION ITEMS – OPERATIONS

PRIORITY	ACTION ITEM *	TARGET DATE	COMPLETION DATE
1	Implement Medic Squad Staffing Model (Add MS 72, MS 77 and MS 78)	FY 2013/2014	N/A
2	Relocate MT 77 to new Station 71, MT 78 to Station 77, Purchase new ME 78	FY 2014/15	N/A
3	Relocate and construct Station 73 to Foothill Blvd and Banana Ave	FY 2014/15	N/A
4	Construct a co-located City/County Emergency Operations Center	FY 2015/16	N/A
5	Construct a centrally located, multi - use training facility	FY 2015/16	N/A
6	Relocate and construct Fire District Headquarters adjacent to City Hall Campus	FY 2016 – FY 2018	N/A
7	Remodel Station 72	FY 2016 – FY 2018	N/A
8	Re-locate Station 77 to the vicinity of Santa Ana Ave. X Juniper Ave	FY 2018 – FY 2020	N/A
9	Construct Station 80 in the Western Sphere of Influence	FY 2020 – FY 2022	N/A

*ME = Medic Engine, MS = Medic Squad, MT = Medic Truck

DISCUSSION OF RECOMMENDED ACTION ITEMS

Action Item #1 - Implement Medic Squad Staffing Model

In January 2013, the staffing of the District's fire/rescue apparatus will be modified to include three additional Medic Squads. This change will result in no net increase or decrease of personnel. With the introduction of the three additional squads, four of the five District engines will have a reduction in staffing from four to three personnel.

Justifications for these changes are as follows:

- 1) The Medic Squad Staffing Model will reduce the amount of wear and tear on the District Medic Engines and Medic Trucks by means of the addition of the Medic Squads that will respond without an engine or truck to Emergency Medical Service (EMS) calls that do not require Advanced Life Support (ALS).
- 2) The Medic Squad Staffing Model will improve response times on Emergency Medical Service (EMS) calls with three squads being added to the response for their respective areas.
- 3) The Medic Squad Staffing Model will reduce the occurrence of Medic Engines/Medic Trucks being out of position because of commitment on non ALS calls
- 4) The Medic Squad Staffing Model will maintain adequate staffing for Hazardous Materials and Technical Rescue responses.
- 5) The Medic Squad Staffing Model will augment the number of personnel responding (MS 72) into the proposed Station 80 area, which will fulfill the District's obligations to the City and County Western Sphere of Influence.

The proposed staffing change will be as follows:

Fire Station 71		Fire Station 72		Fire Station 73	
ME 71	Captain	ME 72	Captain	ME 73	Captain
	Engineer		Engineer PM		Engineer
	Firefighter PM		Firefighter		Firefighter PM
MS 71	Firefighter PM	MS 72	Firefighter PM		
	Firefighter		Firefighter		

Fire Station 74		Fire Station 77		Fire Station 78	
ME 74	Captain	MT 77	Captain	MT 78	Captain
	Engineer		Engineer		Engineer
	Firefighter PM		Firefighter PM		Firefighter PM
	Firefighter		Firefighter		
Fire Station 79		MS 77	Firefighter PM	MS 78	Firefighter PM
ME 79	Captain		Firefighter		Firefighter
	Engineer				
	Firefighter PM				

As indicated in the tables above, three (3) Medic Squads will be added, for a total of four (4) District-wide. The Medic Squads will then be housed at Station 77 in the south, Stations 71 and 72 centrally, and Station 78 in the north. The response areas of the squads will be adjusted to balance their response load appropriately.

Action Item #2-- Movement of Medic Truck and replacement Medic Engine

The Tiller Truck is an essential apparatus for high-rise firefighting and is particularly useful in reduced access areas. This piece of apparatus is currently in service as a first due unit at Station 77, and because of this it currently responds to all call types, including medical aids. This significantly affects the wear and tear on this unit, reducing its service life. Placing the aerial tiller apparatus as a staffed unit at Station 71 will provide aerial capabilities that are more centrally located in the District and will reduce its first due responses. The new Fire Station 71 has been constructed to accommodate the proposed change.

The City's General Plan calls for an aerial apparatus to be located at one of the District stations south of the Interstate 10. This is an appropriate requirement with the large number of concrete tilt up warehouse structures as well as the Kaiser Hospital high-rise complex in the area. With the movement of the Tiller Truck to the north, Medic Truck 78, which is the other staffed aerial, would be moved to Station 77. MT 78 is a non-tiller apparatus that is better suited for first-out response on ALS medical aid calls.

The movement of MT 78 to Station 77 will require the addition of a Captain, Engineer and FF/PM for each shift in order to staff the additional Medic Engine at Station 78.

Upon the movement of the Tiller MT to Station 71 the Fire Station staffing will be as follows:

Fire Station 71		Fire Station 72		Fire Station 73	
ME 71	Captain Engineer Firefighter PM	ME 72	Captain Engineer PM Firefighter	ME 73	Captain Engineer Firefighter PM
MS 71	Firefighter PM Firefighter	MS 72	Firefighter PM Firefighter		
MT 71	Captain Engineer Firefighter PM Firefighter			Fire Station 74	
				ME 74	Captain Engineer Firefighter PM Firefighter
Fire Station 77		Fire Station 78		Fire Station 79	
MT 77	Captain Engineer Firefighter PM	ME 78	Captain Engineer Firefighter PM	ME 79	Captain Engineer Firefighter PM
MS 77	Firefighter PM Firefighter	MS 78	Firefighter PM Firefighter		

Action Item #3 - Relocate and Construct Station 73 to Foothill Blvd and Banana Ave.

A Fire District response time study has been performed and it has been determined that relocating Station 73 to the northwest of its present location will significantly improve response times to the more heavily populated community of The Village at Heritage and the proposed commercial area within the Westgate Specific Plan north of it. The present Fire Station 73 was originally opened in 1959 and is located adjacent to and north of the Fontana Speedway. Large events that occur at the Auto Club Speedway require a significant response capability, however, these events are already specifically up-staffed with fire equipment and personnel funded through a contract with the Speedway, therefore they have had little impact historically on Station 73 resources. Response time studies show that this location also adequately covers the City/County Western Sphere of Influence along with a response from Stations 72 and 74. For a detailed map, see Maps A and B in the Appendix.

Action Item # 4 - Construct a co-located City/County Emergency Operations Center

Both the City of Fontana and the County of San Bernardino have identified a need to upgrade their Emergency Operation Center (EOC) facilities. Land has been identified in the western-most section of the City that is well suited for this use. The proposed construction site lies adjacent to the newly constructed Cal Trans/California Highway Patrol EOC and Dispatch Center and has much of the required site infrastructure presently in place. The property has convenient freeway access and lends itself to future cross agency cooperation and regionalization.

Action Item # 5 - Construct a centrally located multi-use training facility

The District currently lacks a facility to accommodate the training required to prepare for the wide variety of response types that District personnel respond to. A 12,000 sq ft training facility will be constructed in a centrally located commercial or industrial area that will minimize the impact from the traffic, noise and possible smoke and odor production from the facility. A suitable building site has been identified just east of the intersection of Lime Avenue and Valencia Avenue. It is located in the City/County Western Sphere of Influence and is surrounded by industrial occupancies and the Metro link tracks. It is the District's desire to seek an opportunity for cooperation with the Fontana Police Department and to co-locate the training facility to serve both Police and Fire needs.

Action Item #6 - Re-locate Fire District Headquarters adjacent to City Hall Campus

The current Fire District Headquarters (HQ) is located at Station 72 on San Bernardino Avenue near the intersection of Fontana Avenue. The drive time distance from HQ to the City Hall Campus exceeds 10 minutes. A new HQ building would house the offices of the Chief Officers and administrative staff and would improve coordination with the City staff. A building site that would accommodate a 4,000 sq ft structure has been identified directly south of Station 71 on the southeast corner of Arrow Blvd and Wheeler Ave. This site requires the District to purchase the property to secure its future use.

Action Item # 7 - Remodel Station 72

Upon the relocation of the District Headquarters, Station 72 would be remodeled. Fire Station 72 was built in 1983 and would require renovation and expansion in order to accommodate extra personnel and to bring the building into compliance with current codes.

Action Item # 8 - Re-locate Station 77 to Santa Ana Ave. and Juniper Ave.

The Fire District response time study mentioned earlier identified a significant area south of Interstate 10 between Stations 74 and 77 that experiences extended response times. This situation is a result of the present Fire Station 77's location directly on the eastern

District boundary. Relocating station 77 will open up the use of the present facility for other City services and improve the response times as discussed. The District will continue to research and identify a specific future location for the new station. The optimum site ultimately chosen will require the District to purchase the property in order to secure it for this intended use. For a detailed map of future station sites and response time zones, see Appendix Map B.

Action Item # 19 – Construct Fire Station 80 in the Western Sphere of Influence

The Western Sphere of Influence (WSOI) is a portion of the District approximately 10 square miles in area that lies outside of the City of Fontana, at the western / southwestern end of the District. This region has within it some existing industrial and commercial development, older single-family dwellings, and most notably the Auto Club Speedway racetrack. Currently, Fire Stations 72, 73, and 74, all located at the perimeter of the WSOI, provide fire services to the area. Studies using the criteria discussed above have shown that improved response times to future development in this area can only be achieved by constructing another fire station within the WSOI. (See Map B.) The County of San Bernardino has acquired a parcel of land for the construction of a new facility in this area on San Bernardino Ave. west of Commerce Drive. Because much of the area within the WSOI is zoned for high-intensity industrial uses and has yet to be re-developed, the District will continue to gather funds through its Fire Facilities Fees until such a future time as more development in the area warrants the construction of the new station.

PRIORITIZED ACTION ITEMS- ADMINISTRATIVE AND FIRE PREVENTION

PRIORITY	ACTION ITEM	TARGET DATE	COMPLETION DATE
1	Smoke Alarm Awareness Program and School Public Education Program	FY 13/14	N/A
2	Purchase and equip new Fire Safety House trailer	FY 13/14	N/A
3	Fire Hazard Overlay District / Vegetation Management Ordinance	FY 13/14	N/A
4	Fire Facility Fee review	FY 13/14	N/A
5	2013 California Fire Code and County Fire Standards adoption	FY 13/14	N/A
6	Fire Extinguisher Training program	FY 14/15	N/A
7	Disaster Preparedness / Emergency Operations Coordinator position	FY 14/15	N/A
8	Enhanced Annual Fire Safety Inspection Program	FY 15/16	N/A

DISCUSSION OF RECOMMENDED ACTION ITEMS

Action Item # 1 - Smoke Alarm Awareness Program and School Public Education Program

The District will develop a comprehensive Public Education program based on evaluated community risks, which will focus on smoke alarm education and safety preparedness in the home. The program will have as its target audience elementary school age children and will reach such at-risk groups as hearing impaired or otherwise disabled individuals, low income families, and families where English is not the primary language spoken at home. The program will be administered by fire prevention staff with the assistance of engine company personnel, and will involve various forms of community outreach and enhanced hazard awareness education, as well as promote an improved public image for the Fire District. The Fire District will continually review fire incidents and loss statistics in order to monitor the impact and effectiveness of this program.

Action Item # 2 - Purchase and equip new Fire Safety House trailer

The District has for years been involved with many public events as a means to reach out and educate the community regarding fire safety. Currently, the San Bernardino County Fire Department does have in its fleet a fire safety house trailer that has been used within the District for years, however because of the size and population locally a need has been identified for a trailer specifically assigned to the District. In 2012, the Fire District was awarded a Fire Prevention and Safety Grant from the Federal Emergency Management Agency that will fund the purchase of a trailer and other educational materials. This piece of equipment will be used to provide presentations and give fire safety education on smoke alarms, Exit Drills in the Home (E.D.I.T.H.) program, residential fire sprinkler systems, and other topics.

Action Item # 3 - Fire Hazard Overlay District / Vegetation Management ordinance

A portion of the District is in the Very High Fire Hazard Severity Zone (VHFHSZ) that has been mapped by the State and is a risk for wildland fire activity and losses. The Safety Element of the City's General Plan also identifies this area and recommends mitigation for any development occurring in this area, and the California Building Code (CBC) contains fire and ember resistive construction standards that can be adopted and enforced in the VHFHSZ. The District will develop and adopt an ordinance to establish a Fire Hazard Overlay District (FHOD) based on the VHFHSZ map as well as requirements for construction within the FHOD based on the CBC and other recognized standards. The Fire District will also explore an inspection program for existing and new development within the FHOD that would establish and maintain fuel modification zones and reduce hazards from fire.

Action Item # 4 - Fire Facility Fee review

In order to offset the capital costs for constructing new facilities as mentioned in this Strategic Plan (see Appendix C), Development Impact Fees (DIF's) are charged during the building permit process for all new development. Such fees are calculated based on such factors as square footage, use of the building, and number of units. The Fire Facility fee is the only DIF within the City's fee schedule that has not been reviewed or updated since 1994. Since then, the District has come into existence and has now identified and enumerated new facilities based on service needs. The cost of these facilities will be used as justification for the revised fee.

Action Item # 5 - 2013 California Fire Code and County Fire Standards adoption

Every three years, the State of California adopts the California Building Standards Code, which is referred to as Title 24. Part 9 of that body of Codes is the California Fire Code

(CFC). This code contains regulation governing the construction and maintenance of buildings and fire protection systems. Local amendments are made to the CFC based on specific findings and adopted as part of the Fontana City Code. One example of such an amendment is the ordinance on fire sprinklers, which the City has had in place since 1987. The District will also develop local standards that would be used for application and interpretation of local Fire Code requirements for developers and contractors.

Action Item # 6 - Fire Extinguisher Training program

In an effort to meet the service needs and requests of local businesses, provide necessary public safety education, and perform in-house training for City employees, the District has recognized a need to develop and implement a training program for the proper use and maintenance of fire extinguishers. The Fire District is currently looking for a grant to fund the purchase of a fire extinguisher training prop. This piece of equipment will be stored within the District and will be portable enough to take to different places of business and training sites in order to conduct training. The District will review fire incidents and loss statistics to monitor the impact and effectiveness of this program.

Action Item # 7 - Emergency Services Coordinator position

The Fire District has been in discussions with the Fontana Police Department regarding the future of both departments' role locally in disaster services management. The City and the District have determined that the District should assume the lead in these responsibilities based primarily on the resources available to the District through the County Fire based Office of Emergency Services (OES) and its EOC. A funded position currently exists under the Police Department's budget and will be transitioned to the Fire District, working closely with County Fire staff for improved local and regional coordination. A joint City/County Emergency Operations Center (EOC) is planned to be relocated at the west central end of the District.

Upon the addition of the Emergency Services Coordinator position, staffing will be:

Current Staffing	Proposed Staffing
1 Division Chief / Fire Chief	1 Division Chief / Fire Chief
4 Battalion Chief	4 Battalion Chief
1 Staff Analyst	1 Emergency Services Coordinator
2 Office Assistant II	1 Staff Analyst
	2 Office Assistant II
8 Total	9 Total

Action Item # 8 - Annual Fire Safety Inspection Program

The District has in excess of 5,000 businesses that range from small retail shops to churches and auditoriums to large industrial factories manufacturing and handling extremely hazardous chemicals. The District has analyzed data from fire losses within all types of occupancies and facilities, and is under obligation by the California Fire Code to conduct annual inspections on all places of business within the jurisdiction. An Enhanced Annual Fire Safety Inspection program will be developed that will involve Fire Prevention personnel and Engine / Truck Company personnel conducting inspections in all businesses based on the fire and life safety hazards. Businesses with one or more hazardous uses would be required permits, and fees for such permits would offset the cost to perform the inspections, track the data and administer the program. The District will review fire incidents and loss statistics in order to monitor the impact and effectiveness of this program. The program would require additional staff and equipment to successfully implement and maintain. Upon implementing the Annual Fire Safety Inspection Program the staffing in Fire Prevention would be as follows:

Current Staffing	Proposed Staffing
1 Fire Prevention Supervisor / FM	1 Assistant Fire Marshal / FM
1 Senior Plans Examiner	2 Fire Prevention Supervisor
1 Fire Prevention Specialist	1 Senior Plans Examiner
2 Fire Prevention Officer	2 Fire Prevention Specialist
1 Front Counter Technician	3 Fire Prevention Officer
1 Office Assistant III	1 Front Counter Technician
	2 Office Assistant III
7 Total	12 Total

The cost for the additional staffing required to administer the Annual Fire Safety Inspection program, according to current rates, is approximately \$600,000 annually. The projected revenue stream from the same program is approximately \$600,000 annually, which results in no long-term impacts to the District budget.

OPERATIONS

Five engine companies, two aerial ladder truck companies and an on-duty Battalion Chief provide emergency response services to the Fire District. Fire District facilities include seven fire stations, one training classroom and an administrative headquarters located at 15380 San Bernardino Ave (See Appendix B.) All front-line apparatus provide paramedic service.

In addition to initial attack being provided by Fire District Personnel, the use of automatic and mutual aid from other jurisdictions is utilized. The Fire District will continue to participate in the State of California Master Mutual Aid System.

District-wide infrastructure must be developed and maintained to facilitate optimum response times. Transportation corridors and circulation improvements are key components in reducing overall response times. The Fire District will continue to support the completion of such infrastructure projects as the I-10 Citrus Avenue interchange, the I-10 Cherry Avenue interchange, and the I-15 Duncan Canyon interchange improvements.

Appendix C outlines future station projects and personnel allocation at District build-out, as well as an apparatus replacement schedule. The need for these facilities is based on the current and future development within the City and unincorporated areas of the District as well as response time studies. The future need for associated equipment and fire apparatus is based on Fire Department adopted policies and standards.

The Insurance Services Office (ISO) rates fire department staffing and equipment, communications center and water system. The numerical classification rating is utilized to establish the community's commercial/industrial insurance rates. For every increase/decrease in one rating point, the community's insurance costs may increase/decrease by approximately 10 percent. The Fire District's ISO rating is currently at Class 4. The Fire District, consistent with budget and personnel constraints, will monitor and comply to Federal and State regulations, including OSHA regulations. These standards/regulations will be reflected as much as possible within the District's Standard Operating Procedures. The Fire District's long-term goal is a Class 1 ISO rating; a mid-term goal of a Class 3 rating is established for the next ISO grading. The next scheduled ISO grading will be in 2014.

Charts and graphs showing percentages of the types of responses, number of responses per fire station, and number of responses by apparatus are located in Appendix D.

FIRE SUPPRESSION

Fire suppression forces are to be strategically located across the Fire District and in a constant state of operational readiness. When determining fire station locations and staffing levels, it is typical to identify a point in the development of a fire which marks a

significant increase in its threat to lives and property. The flashover point is the event that dictates fire suppression service-level planning. After flashover occurs, the chance of saving lives drops precipitously and the extent of property damage dramatically increases.

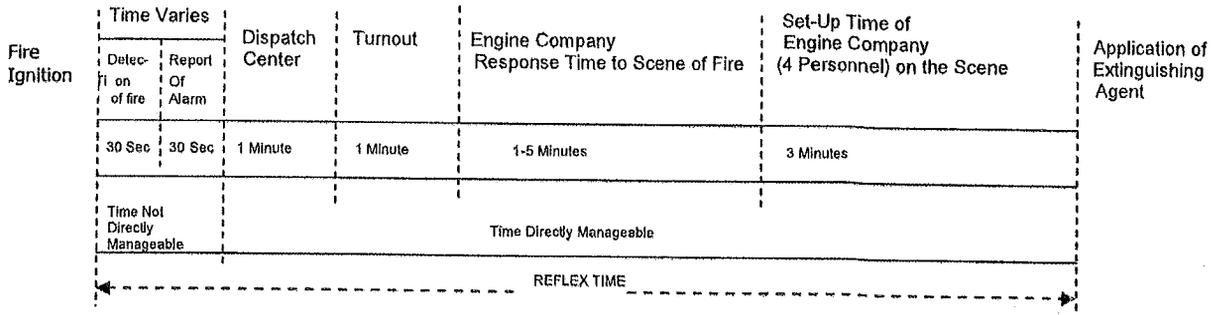
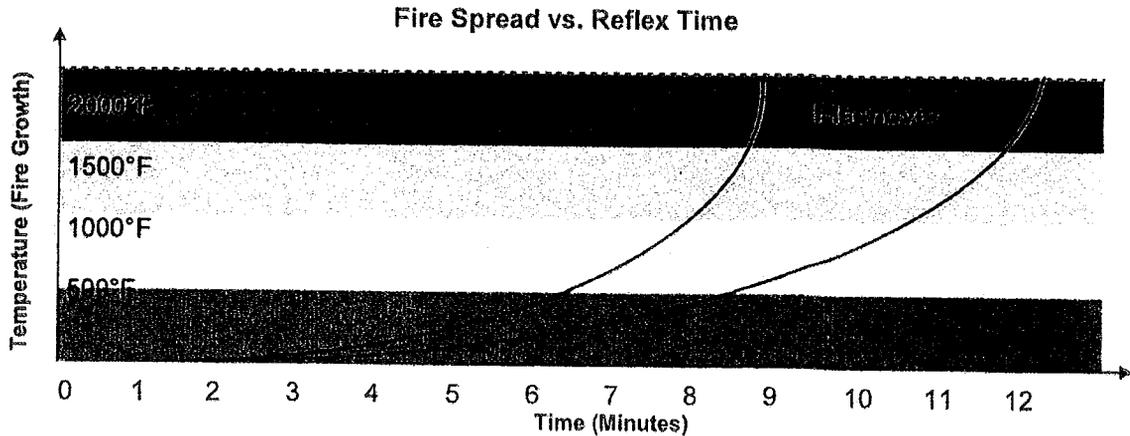
The Significance of Flashover

Pre-Flashover	Post-Flashover
<ul style="list-style-type: none">• Fire limited to one room/area• Requires smaller attack lines• Search and rescue is easier• Initial companies can handle	<ul style="list-style-type: none">• Fire spreads beyond one room/area• Requires larger and more attack lines• Compounds search and rescue• Requires additional companies

Using the flashover model, the Fire District goals for performance standards are as follows:

- 1) Dispatch - The performance goal of the Dispatch Center is to provide alarm processing within one minute 90 percent of the time.
- 2) Turn Out Time - The performance goal of the Fontana Fire District is to don turnouts for all units for priority calls within one minute 90 percent of the time.
- 3) Distribution Reliability - The response goal of the Fontana Fire District is to provide a first-unit response time* of five minutes 90 percent of the time to moderate risk structural fires and core life threatening emergencies.
- 4) Availability - The goal of the Fontana Fire District is to have each unit available to respond to 90 percent of the calls in its first-in area.
- 5) Concentration - The response goal of the Fontana Fire District is to provide a full assignment response time* of eight minutes 90 percent of the time to moderate risk structural fires and core life threatening emergencies.
- 6) Effective Response Force - The goal of the Fontana Fire District is to provide a minimum staffing of 17 personnel on scene of any moderate risk structural fire in accordance with the concentration goal stated previously.

*Does not include one-minute turn out time



3 "Fire and Emergency Service Self-Assessment Manual," by IAFC, Sixth Ed. 2000, pp. 3-21

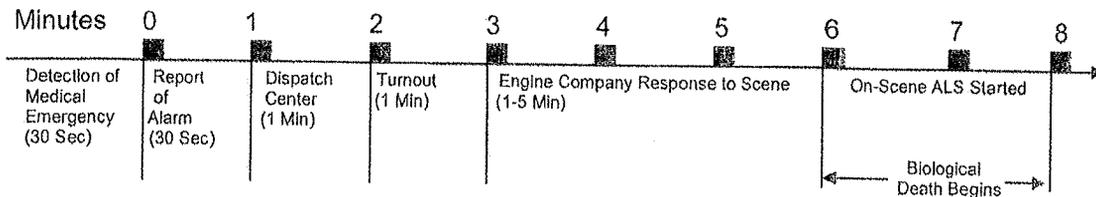
EMERGENCY MEDICAL SERVICE

Although the greatest amount of personnel and equipment is needed for fire responses, the greatest number of emergency responses is to medical emergencies. All fire suppression personnel are trained to the level of Emergency Medical Technician (EMT-D), which includes being certified to operate a semi-automatic external defibrillator. Additionally, some firefighters are trained to the level of Paramedic and the Fire District has equipped all units to have a firefighter paramedic.

According to the American Medical Association (AMA), irreversible brain damage (biological death) begins to occur between six to eight minutes after cardiac arrest. EMT personnel rapidly arriving on scene can initiate Basic Life Support (BLS) techniques prior to the biological death of the victim.

The State guideline for BLS and CPR/Defibrillation response time is five minutes 90% of the time. The San Bernardino County standard for BLS and CPR response time is five minutes 90% of the time. State and AMA guidelines for Advanced Life Support (ALS) response times are eight minutes 90% of the time. Using the above guidelines, the Fire

BLS Service Response Timeline



District strives to maintain response times for BLS, CPR/Defibrillation (EMT-D) and for ALS to be equal or better than those standards as adopted by the State and County Emergency Medical Authority.

State guidelines for an emergency medical transportation unit are eight minutes 90% of the time. San Bernardino County's standard for this same unit is 9 minutes and 59 seconds 90% of the time. The Fire District maintains the position that the County should adopt the State guidelines for medical transportation.

The Fire District currently provides Advanced Life Support services within the Fire District, and patient transportation is by private provider through a contract with American Medical Response (exclusive operating area) with San Bernardino County. Delays in patient transportation place additional risks on patient outcome and result in additional time commitments of fire service personnel. It is the Fire District's commitment to continue to review transportation options to obtain an optimal transportation system for ill and injured patients.

The Fire District strives to provide highly professional delivery of emergency medical services throughout the community. The Fire District utilizes EMS Training RN's and a Medical Director to maintain and improve the quality of service and ensure compliance with local, State and Federal requirements.

HAZARDOUS MATERIALS RESPONSE

The District is vulnerable to hazardous materials related emergencies due to the presence of major interstate freeways, major railways, and heavy industrial facilities. Because of this, a select number of firefighters are cross-trained so as to be available to respond to hazardous materials releases and spills. The Fire District has trained adequate numbers of personnel as State-certified Hazardous Materials Specialists and such personnel provide emergency response, on-scene incident management and training. The Fire District also maintains sufficient specialized equipment to provide hazardous materials response at or above the State designated "Level B" protection.

Effective January 2013, the District also plans to upgrade to a State Certified Type I Hazardous Materials Response resource. This consists of a team that would staff a Haz Mat unit with a minimum of four (4) certified Haz-Mat Specialists, which could be

augmented with an additional two (2) on-call Specialists and dispatched by the California Office of Emergency Services to incidents throughout the Region and State. This quality of response capability will be the first of its kind within the County, which demonstrates well the District's willingness and ability to meet the service needs that are incumbent upon it.

HEAVY RESCUE

Firefighters are available for incidents that require all types of rescue scenarios. The Fire District trains, equips and provides specialized technical rescue services to the public, consistent with budget and personnel constraints. The Fire District strives to maintain adequate numbers of specialist and general level trained personnel on-duty in order to promptly respond to and mitigate special rescue events, including: confined space rescue, building collapse, urban search and rescue, high and low angle rescue, and swift water rescue. The Fire District will continue to maintain a mobile cache of specialized rescue equipment, identified as Urban Search and Rescue equipment, to the California Office of Emergency Services designated level of "USAR - Heavy". The District's Heavy Rescue Unit and Technical Rescue Staff will continue as a leading member of the State recognized San Bernardino County Fire Department Regional USAR Taskforce 6.

TRAINING

A professionally trained firefighting force is critical for efficient and safe emergency operations. Firefighting personnel face an unlimited number of emergency scenarios as well as functioning in extremely hazardous conditions during firefighting and rescue operations. Firefighters have a tremendous responsibility and must make instant life and death decisions in the course of their duties.

Given these demanding responsibilities and a rapidly changing technological and physical environment, firefighting personnel must constantly train and practice their skills to perform safely and effectively. Fire and EMS training constitutes a substantial portion of the firefighters' time and is to be a high priority in the Fire District.

Firefighting personnel are to receive all mandated training and all specified personnel are to be cross-trained as required by the services outlined in this Strategic Plan. The Fire District shall also strive to provide all training recommended by National Standards and the ISO to provide for both the safety of the citizens and firefighters.

Formal training in the classroom environment is held at the Fire District's classroom facility. A future site will be identified for the construction of a training facility with a burn tower.

ADMINISTRATIVE AND FIRE PREVENTION

MANAGEMENT

The Fire District has a Board of Directors that oversee all activities and planning for the District. A President and Vice president are appointed to serve a two-year term, along with associated commissioners. The Board appoints an executive director who oversees the finances of the District's facilities and equipment resources. The District contracts for all staffing and services to the San Bernardino County Fire Department, and the Executive Director approves a Fire Chief of the District. The Fire Chief in turn directly manages the District's operations, administrative and fire prevention staff in coordination with other County Fire Department staff outside of the District. The Fire Chief delegates day-to-day operational and fire prevention functions to four Battalion Chiefs and a Fire Prevention Supervisor.

GRANTS

Recent events in the economy have proven that fire agencies have had to diversify with sources of revenue and cost recovery. To that end, the Fire District continues to be very proactive in its approach to securing grants for various equipment, program costs, personnel costs, and many other expenses incurred in providing a high level of service to the community. The District has worked with a consultant to identify available grants and to provide guidance through the application and grant management process.

For example, in 2012, the District was awarded \$168,500 as part of the Assistance to Firefighters grant from the Federal Emergency Management Agency (FEMA) \$50,000 of which will be used to purchase a vehicle exhaust removal system, as well as \$27,000 for heavy duty soil extractors and \$90,000 for Mobile Data Computers onboard the fire apparatus. This equipment will enable the District to meet a higher level of health and safety standards for firefighters at the stations, as well as improve the amount of potential information available to responding companies, resulting in faster and more efficient customer service. Another grant from FEMA was approved in 2012 for the purchase of a fire safety house trailer that will be used for public education.

EMERGENCY OPERATIONS CENTER AND DISASTER PREPAREDNESS

Effective emergency management has always been a need within the Fire District. For years, the responsibility within the City to implement local disaster preparedness programs and policies as well as lead the City's Community Emergency Response Team (CERT) has been administered by the Fontana Police Department, where a Disaster Preparedness Coordinator position had been funded and filled. This position was also tasked with serving as an Emergency Operations Center (EOC) coordinator who would be responsible

for establishing an EOC facility and implement Emergency Management policies. While much has been accomplished on this level, the Police Department and the District have been in discussions with the City Manager's office to shift this latter responsibility to the Fire District.

The purpose of an EOC is to serve as a facility where coordination of disaster response and recovery efforts takes place. Currently, the City has identified the need for a new facility in the 2005 Hazard Mitigation Plan approved by FEMA. Regionally, the Fire District is under the purview of the County Office of Emergency Services, (OES) which is a Division of the San Bernardino County Fire Department. County OES is responsible for disaster planning and emergency management coordination throughout the San Bernardino County Operational Area (OA.) The County OES facility is anticipating future upgrading and a relocation of their existing facility at 1743 Miro Way in Rialto. The County Fire Department and the City have entered discussions on planning and constructing a joint City/County EOC. A possible future location for this facility has been identified at the west end of the District near the Interstate 15 and Interstate 210 interchange, near the intersection of Cherry Ave and Victoria Ave.

PUBLIC EDUCATION

Fire safety education is designed to disseminate knowledge and condition appropriate behaviors in all population groups, regardless of age. The Fire District alone cannot adequately prevent fires; the community must be educated to begin to voluntarily make fire safety a way of life and a part of doing business. For public education efforts to be effective, they must focus on identified risks and target hazards, with the intent of reducing the occurrence of serious injury and loss of life and property from accidents and fire in a measurable way. Therefore, accident/injury and fire occurrence trends must be identified to enable the Fire District to effectively focus education and prevention efforts.

The Fontana Fire District currently provides education to the community through events such as Fire Prevention Week, which occurs annually in October. In addition, the District disseminates Emergency Preparedness information throughout the year, and during other regularly occurring venues such as the Kaiser Medical Center Health and Safety Fair, job fairs, and upon receiving other requests. In addition, presentations given to various elementary school classes are arranged through the Fire District administrative office and focus on home fire safety and exit drills. Demonstrations are provided to City employees and business owners that request instruction on how to properly maintain and use a fire extinguisher. A fire safety trailer, equipped with props for kitchen safety, smoke alarms, emergency escapes, and other educational materials are used within the Fire District at major events.

A Fire Prevention Officer within the Fontana Fire District receives requests for participation at public education events and coordinates resources, as well as makes

available information for publishing in print and posting on the City's website in order to achieve a maximum distribution and impact on the community. An annual public education calendar is utilized and data is collected on the effectiveness of each public education event or program.

Upon examination of fire loss data and arson investigation statistics within the District; it is evident that a need exists for increased public education within the elementary school age population. This will be accomplished through implementing a formal fire safety public education program discussed previously that will integrate public education, risk awareness and community outreach.

COMMUNITY DEVELOPMENT

Because most fire deaths in America occur in structures, built-in fire protection measures within buildings are critical in reducing deaths and minimizing property damage. Fire department access roads, fire hydrants, fire sprinkler systems, non-combustible and fire resistive construction, and means of egress are a few of the features that are required and verified through the development process. Good cooperation and coordination with other City Departments, governmental agencies as well as developers or contractors during this process improves the overall safety of new buildings and reduces the negative economic impacts associated with fire.

The Fontana Fire Prevention staff currently holds a seat on the Development Advisory Board, which reviews and provides conditions of approval for all new development projects. Thereafter, Fire Prevention staff performs plan checks and issues permits on all types of buildings and building systems, using current State and local codes and standards. In addition, inspections are performed to ensure conformity with approved plans. All activity throughout the process is tracked electronically in a database that can be used to report information on development trends, fee revenue, and customer service levels.

FIRE HAZARD OVERLAY

The Fire District has recently experienced significant fires in the foothills to the extreme north and extreme south of the District, which is referred to as the Wildland Urban Interface (WUI). The WUI is defined as the existence of developed land or land that is zoned for development immediately adjacent to open space areas covered with native combustible vegetation. In addition, within the other areas of the District, hazards associated with large parcels of vacant land containing seasonal weeds and other combustible materials make it necessary for an enforcement program to be in place. Currently the City of Fontana Police Department, through the Code Enforcement Division administers a Weed Abatement Program that utilizes inspection notices and an abatement contractor, with cost recovery billed to the non-compliant property owners.

Using the current 2008 Fire Hazard Severity Zone (FHSZ) maps, new construction within the FHSZ is required to provide enhanced fire and ember resistive construction measures. These measures include Class A roofing, non-combustible siding and ember resistant vents. In addition, as part of the California Environmental Quality Act (CEQA) review process and the Planning and Engineering process, all new developments within the FHSZ are required to prepare a study that gives recommendation on how to mitigate fire hazards, with such measures as 100-foot fuel modification or "buffer" zones, increased water supply, and adequate means of emergency access and resident egress. In cooperation with the City, the Fire District has identified a need to research and develop an ordinance that would affect new and existing development within the FHSZ, and create a program for performing inspections and maintenance for fuel modification zones.

ANNUAL FIRE SAFETY INSPECTIONS

Ensuring that businesses comply with fire and life-safety requirements is a mandated function as well as a principal objective of Fire Prevention. A hazardous condition in a business is a threat to employees, the public, surrounding occupancies, and firefighters. The California Fire Code requires that businesses that have certain hazardous uses obtain a permit from the Fire District, and fees have been established within the Fire District for these permits and inspections.

Currently fire suppression companies are being utilized for fire safety inspections in most business occupancies within the District. Through these inspections, pre-fire planning and fire safety education can be accomplished along with the opportunity to enhance public relations. The Fire District Fire Prevention staff is currently gathering information and notifying the City and the business community of its intent to enhance the effectiveness of the Annual Inspection program by establishing a fee-for-service based inspection program that requires Fire Prevention Inspectors to inspect permitted occupancies in the Fire District and identify fire hazards and code violations. Once in compliance, a permit is issued to the business. This program would have several stages of implementation that would be outlined in a plan approved by the Fire District Board and Executive Director.

CUPA AND HAZARDOUS MATERIALS ENFORCEMENT

The storage of even small amounts of hazardous materials in businesses can pose a threat to occupants, the public, neighboring occupancies and firefighters. Storage and use of these substances must be done in such a way that reduces the risk and impact of a fire, spill or release, and that allows emergency responders access to pertinent information on an incident. According to Federal and State statutes and regulations, hazardous materials and wastes must be disclosed and contingency plans be prepared and submitted to the San Bernardino County Fire Department Hazardous Materials Division, which administrates the Certified Unified Program Agency (CUPA) and which inspects all businesses within the Fire District that generate and store such materials and wastes. The

Fire District takes an active role in coordinating with the County CUPA the requirements, permitting, inspections, and enforcement for businesses with hazardous materials, and shares data to ensure that it is timely and accurate.

Hazardous Materials and wastes are generally classified into categories such as flammable and combustible liquids, corrosives, toxics, explosives, and others. By issuing permits and performing inspections on new tank installations, and through regular occupancy inspections, the Fire District can identify what regulated materials exist, determine requirements, and obtain compliance through the local codes for the safety of citizens and firefighters alike.

FIRE AND ARSON INVESTIGATIONS

The Fire District promptly and thoroughly investigates the cause and origin and documents every fire occurring in the Fire District involving the loss of life, injury to any person, or damage to property. Incendiary and suspicious fires are given particular concern not only in the interests of enforcing the law, but also because locally they frequently account for large dollar loss fires, and even fire injuries and deaths.

Considering the accelerating rate of incendiary fires, the investigation training and expertise required and the nature of criminal investigations, the Fire District provides arson investigation services via certified fire investigators with peace officer credentials. These services are provided during the daytime by a designated fire investigator within the District, as well as around the clock utilizing staff from the County of San Bernardino Fire Department.

SPECIAL INSPECTIONS

Due to the advent of other types of occupancies and regulations within the local codes, the Fire District is tasked with inspecting special types of uses and occupancies in order to ensure fire and panic safety for occupants and also to ensure that emergency access roads and water supplies are maintained available at premises.

Special Event inspections are performed on different types of temporary uses, such as amusement structures, seasonal sales lots, fireworks or pyrotechnic displays, motion picture filming, outdoor assemblies, and others. Also, several types of occupancies are regulated by the State through the California Health and Safety Code, California Building Code and other administrative law; including day care facilities, residential care facilities, nursing homes, and detention facilities. Requests come from various regulatory agencies for information regarding the code compliance fire safety of these occupancies, and the Fire District in turn provides inspection services to these facilities.

APPENDIX B

FACILITIES AND EQUIPMENT

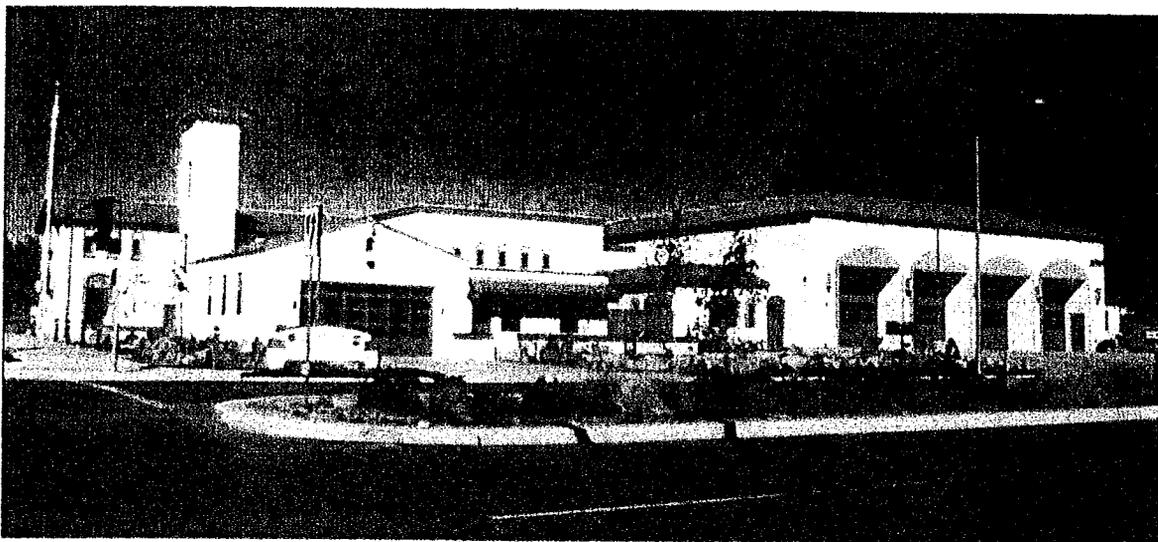
Administrative Headquarters
15380 San Bernardino Ave.



FACILITY FEATURES			
Year of construction	1947	ADA compliance	No
Square footage	4,034	Emergency power	Yes
Number of stories	1	SCBA fill station	No
Number of apparatus bays	0	Fire sprinklers	No
Lot size	1.74 ac	Early warning fire detection	No
Office space	Yes	Exhaust removal system	No
Conference/training space	Yes	Number of dorms	N/A
Exercise/workout area	No	Unisex showers/restrooms	No
Underground fuel tanks	No	Gender specific showers/restrooms	Yes
Above ground fuel tanks	Yes	Year last remodeled	2012

APPENDIX B

Fire Station 71
16980 Arrow Blvd.

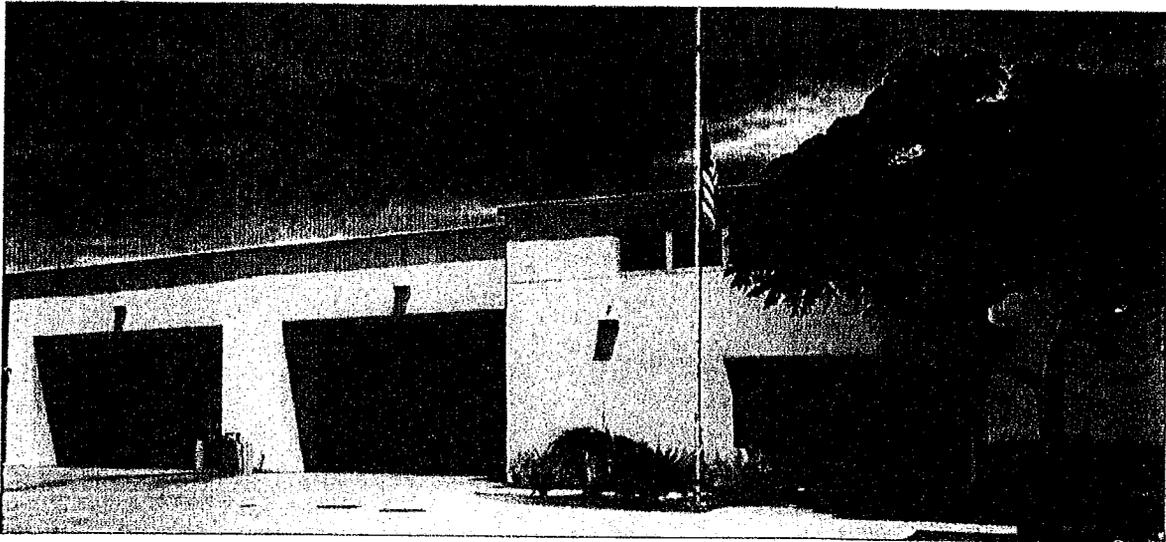


FACILITY FEATURES			
Year of construction	1928	ADA compliance	Yes
Square footage	16,500	Emergency power	Yes
Number of stories	1	SCBA fill station	No
Number of apparatus bays	4	Fire sprinklers	Yes
Lot size	1.35 ac	Early warning fire detection	Yes
Office space	Yes	Exhaust removal system	Yes
Conference/training space	No	Number of dorms	12
Exercise/workout area	Yes	Unisex showers/restrooms	No
Underground fuel tanks	No	Gender specific showers/restrooms	Yes
Above ground fuel tanks	Yes	Year last remodeled	2012

EQUIPMENT INFO			
Unit #:	ME-71	Make:	KME
Year:	2001	Description:	Type 1
Mileage:	5800	Condition:	New
Unit #:	MS-71	Make:	Pierce/ Ford
Year:	2001	Description:	Squad
Mileage:	10,000	Condition:	New
Unit #:	U-71	Make:	Ford
Year:	1988	Description:	Utility
Mileage:	180,000	Condition:	Fair

APPENDIX B

Station 72
15380 San Bernardino Ave.

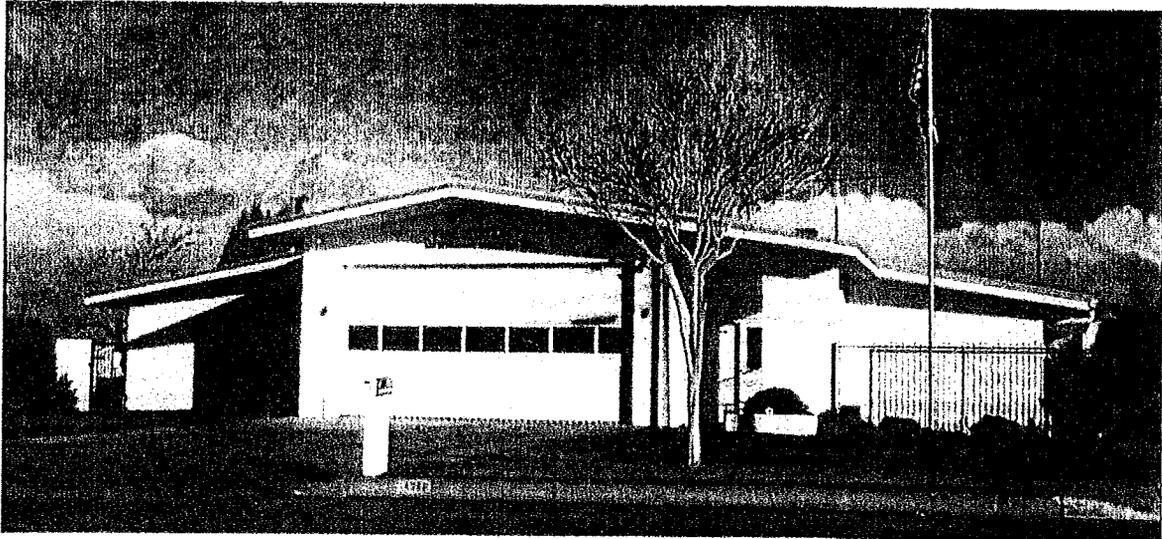


FACILITY FEATURES			
Year of construction	1983	ADA compliance	No
Square footage	5,362	Emergency power	Yes
Number of stories	1	SCBA fill station	Yes
Number of apparatus bays	4	Fire sprinklers	No
Lot size	1.74 ac	Early warning fire detection	No
Office space	Yes	Exhaust removal system	Yes
Conference/training space	No	Number of dorms	4
Exercise/workout area	No	Unisex showers/restrooms	No
Underground fuel tanks	No	Gender specific showers/restrooms	No
Above ground fuel tanks	Yes	Year last remodeled	N/A

EQUIPMENT INFO			
Unit #:	ME-72	Make:	KME
Year:	2002	Description:	Type I
Mileage:	86,000	Condition:	Good
Unit #:	IS-72	Make:	Ford F-350
Year:	2007	Description:	Stake-side
Mileage:	5,800	Condition:	Good
Unit #:	U-72-B	Make:	Ford Ranger
Year:	2008	Description:	Utility
Mileage:	70,000	Condition:	Good

APPENDIX B

Station 73
14360 Arrow Blvd.

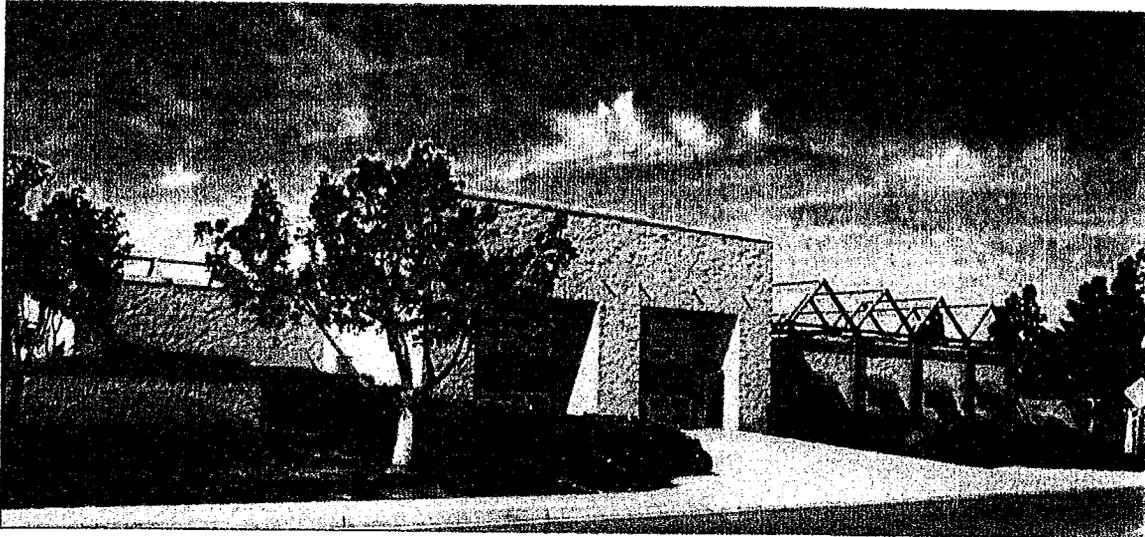


FACILITY FEATURES			
Year of construction	1959	ADA compliance	No
Square footage	4,860	Emergency power	Yes
Number of stories	1	SCBA fill station	No
Number of apparatus bays	2	Fire sprinklers	No
Lot size	0.35 ac	Early warning fire detection	No
Office space	Yes	Exhaust removal system	Yes
Conference/training space	No	Number of dorms	4
Exercise/workout area	No	Unisex showers/restrooms	Yes
Underground fuel tanks	No	Gender specific showers/restrooms	No
Above ground fuel tanks	No	Year last remodeled	N/A

EQUIPMENT INFO			
Unit #:	ME-73	Make:	KME
Year:	2008	Description:	Type I
Mileage:	17,765	Condition:	Good
Unit #:	R-73	Make:	Rosenbauer
Year:	2007	Description:	Rescue Unit
Mileage:	3,479	Condition:	Good
Unit #:	U-73	Make:	Ford F-350
Year:	2005	Description:	Utility
Mileage:	8,931	Condition:	Good

APPENDIX B

Station 74
11500 Live Oak Ave.

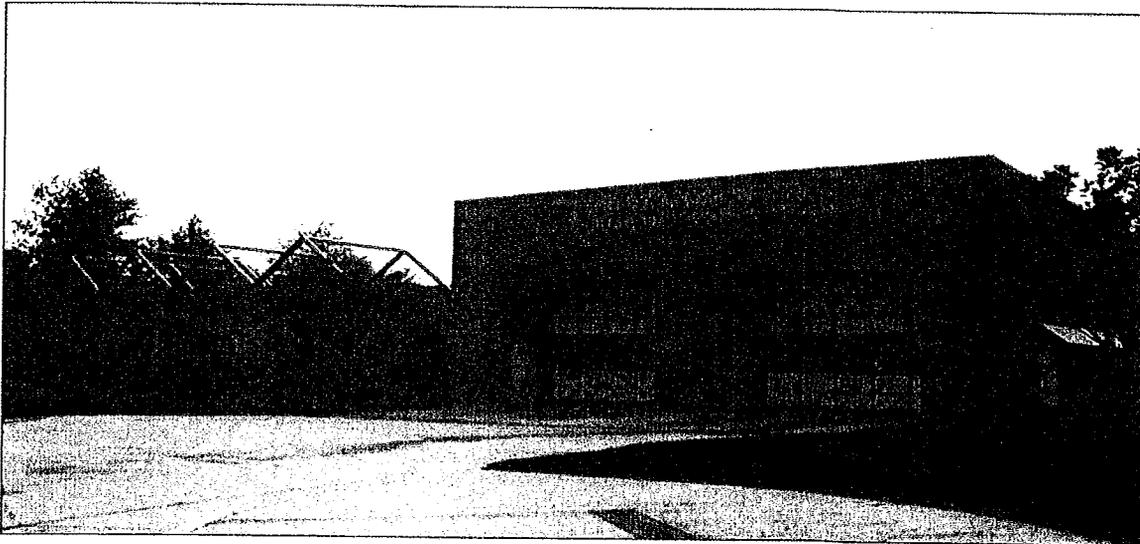


FACILITY FEATURES			
Year of construction	1990	ADA compliance	Yes
Square footage	9,088	Emergency power	Yes
Number of stories	1	SCBA fill station	No
Number of apparatus bays	4	Fire sprinklers	Yes
Lot size	1.5 ac	Early warning fire detection	Yes
Office space	Yes	Exhaust removal system	Yes
Conference/training space	No	Number of dorms	5
Exercise/workout area	Yes	Unisex showers/restrooms	Yes
Underground fuel tanks	No	Gender specific showers/restrooms	Yes
Above ground fuel tanks	Yes	Year last remodeled	N/A

EQUIPMENT INFO			
Unit #:	E-74	Make:	KME
Year:	1997	Description:	Type I
Mileage:	99,466	Condition:	Fair
Unit #:	BE74	Make:	Rosenbauer
Year:	2005	Description:	Type III
Mileage:	22,612	Condition:	Good
Unit #:	UT-74	Make:	Ford F-250
Year:	2003	Description:	Utility
Mileage:	30,285	Condition:	Good

APPENDIX B

Station 77
17459 Slover



FACILITY FEATURES			
Year of construction	1992	ADA compliance	Yes
Square footage	8,881	Emergency power	Yes
Number of stories	1	SCBA fill station	Yes
Number of apparatus bays	4	Fire sprinklers	Yes
Lot size	2.0 ac	Early warning fire detection	Yes
Office space	Yes	Exhaust removal system	Yes
Conference/training space	No	Number of dorms	5
Exercise/workout area	Yes	Unisex showers/restrooms	No
Underground fuel tanks	No	Gender specific showers/restrooms	Yes
Above ground fuel tanks	Yes	Year last remodeled	N/A

EQUIPMENT INFO			
Unit #:	MT-77	Make:	American LaFrance
Year:	2004	Description:	Tiller, Quint, 100 foot aerial
Mileage:	26,839	Condition:	Good
Unit #:	WT-77	Make:	KME
Year:	2009	Description:	Water Tender, 1800 gallon
Mileage:	4,448	Condition:	New
Unit #:	MT-77R	Make:	American LaFrance
Year:	2001	Description:	Quint, 75 foot aerial
Mileage:	77,277	Condition:	Fair

APPENDIX B

Station 78
7110 Citrus

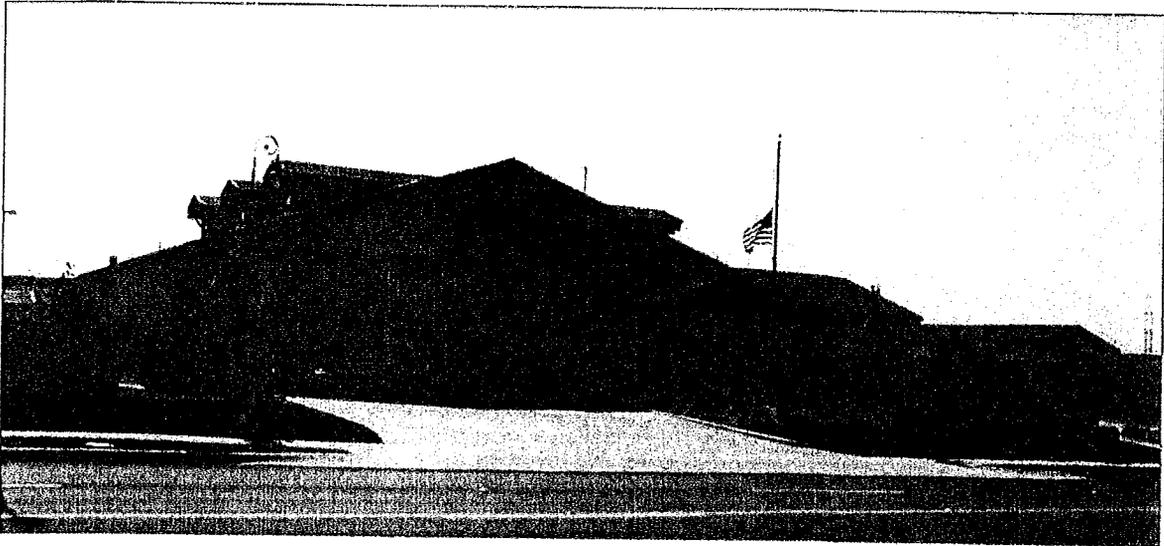


FACILITY FEATURES			
Year of construction	2001	ADA compliance	Yes
Square footage	4927	Emergency power	Yes
Number of stories	1	SCBA fill station	No
Number of apparatus bays	4	Fire sprinklers	Yes
Lot size	1.53 ac	Early warning fire detection	Yes
Office space	Yes	Exhaust removal system	No
Conference/training space	No	Number of dorms	5
Exercise/workout area	Yes	Unisex showers/restrooms	Yes
Underground fuel tanks	No	Gender specific showers/restrooms	Yes
Above ground fuel tanks	Yes	Year last remodeled	N/A

EQUIPMENT INFO			
Unit #:	MT-78	Make:	American LaFrance
Year:	2004	Description:	Quint, 75 foot aerial telesquirt
Mileage:	60,581	Condition:	Good
Unit #:	WT-78	Make:	International/ KME
Year:	2007	Description:	1800 Gallon, Water Tender
Mileage:	5,722	Condition:	Good
Unit #:	UT-78	Make:	Ford F-150
Year:	2007	Description:	UT
Mileage:	10,331	Condition:	Good

APPENDIX B

Station 79
5075 Coyote Canyon Drive



FACILITY FEATURES			
Year of construction	2007	ADA compliance	Yes
Square footage	6,253	Emergency power	Yes
Number of stories	1	SCBA fill station	No
Number of apparatus bays	2	Fire sprinklers	Yes
Lot size	2.0 ac	Early warning fire detection	Yes
Office space	Yes	Exhaust removal system	Yes
Conference/training space	No	Number of dorms	5
Exercise/workout area	Yes	Unisex showers/restrooms	Yes
Underground fuel tanks	No	Gender specific showers/restrooms	Yes
Above ground fuel tanks	No	Year last remodeled	N/A

EQUIPMENT INFO			
Unit #:	ME-79	Make:	KME
Year:	2006	Description:	Type I
Mileage:	26,679	Condition:	Good
Unit #:	BE-79	Make:	KME
Year:	2001	Description:	Type III Brush
Mileage:	21,799	Condition:	Good

APPENDIX C

PRESENT AND FUTURE FACILITIES AND STAFFING

PRESENT FACILITIES	YEAR BUILT	FUTURE FACILITIES	YEAR PROPOSED	STAFFING	ESTIMATED CAPITAL (C) PERSONNEL (P) COST
Fire Administration 15380 San Bernardino Ave.	1947	Fire Administration building site adjacent to City Hall Campus	2018	Division Chief (1) Battalion Chief (4) Office Assistant (2) Staff Analyst (1)	\$2,000,000 (C)
Fire Prevention Office Located at City Hall 8353 Sierra Ave	2006	N/A	N/A	Assistant Fire Marshal (1) Fire Prevention Supervisor (1) Fire Prevention Specialists(1) Fire Prevention Officers(1) Clerical (1)	\$600,000 (P) Annual
Training Classroom 15380 San Bernardino Ave.	1947	Multi - Use Training facility Lime Ave X Valencia Ave	2015	N/A	4,000,000 (C)
Fire Station 71 16980 Arrow Blvd	2012	N/A	2013/14	PM Engine (3) PM Truck (4) PM Squad (2) Battalion Chief (1)	N/A
Fire Station 72 15380 San Bernardino Ave.	1983	Fire Station 72 (Remodel) 15380 San Bernardino Ave.	2018/19	PM Engine (3) PM Squad (2)	\$1,500,000 (C) \$850,000 (P) Annual
Fire Station 73 14360 Arrow Blvd	1959	Fire Station 73 Foothill X Banana	2014/15	PM Engine(3)	\$5,500,000 (C)
Fire Station 74 11500 Live Oak	1990	N/A	N/A	PM Engine (4)	N/A
Fire Station 77 17469 Slover Ave	1992	Fire Station 77 Santa Ana Ave X Juniper Ave	2019/20	PM Truck (4) PM Squad (2)	\$5,500,000 (C)
Fire Station 78 7110 Citrus Ave.	2001	N/A	N/A	PM Engine (3) PM Squad (2)	\$600,000 (C) \$1,200,000 (P) Annual
Fire Station 79 5075 Coyote Cyn. Rd.	2006	N/A	N/A	PM Engine (3)	N/A
		Fire Station 80 (Western Sphere of Influence)	FY 2021/23	PM Engine (3)	\$6,000,000 (C) \$1,300,000 (P) Annual
City Emergency Operations Center (EOC) Police Headquarters	2013 Re-model	City/County EOC West Central Fontana	2014/15	Emergency Operations Coordinator (1)	\$2,000,000 (C) \$100,000 (P)

Red = Unbudgeted expense

APPENDIX C

APPARATUS REPLACEMENT AND PURCHASE SCHEDULE - 2012

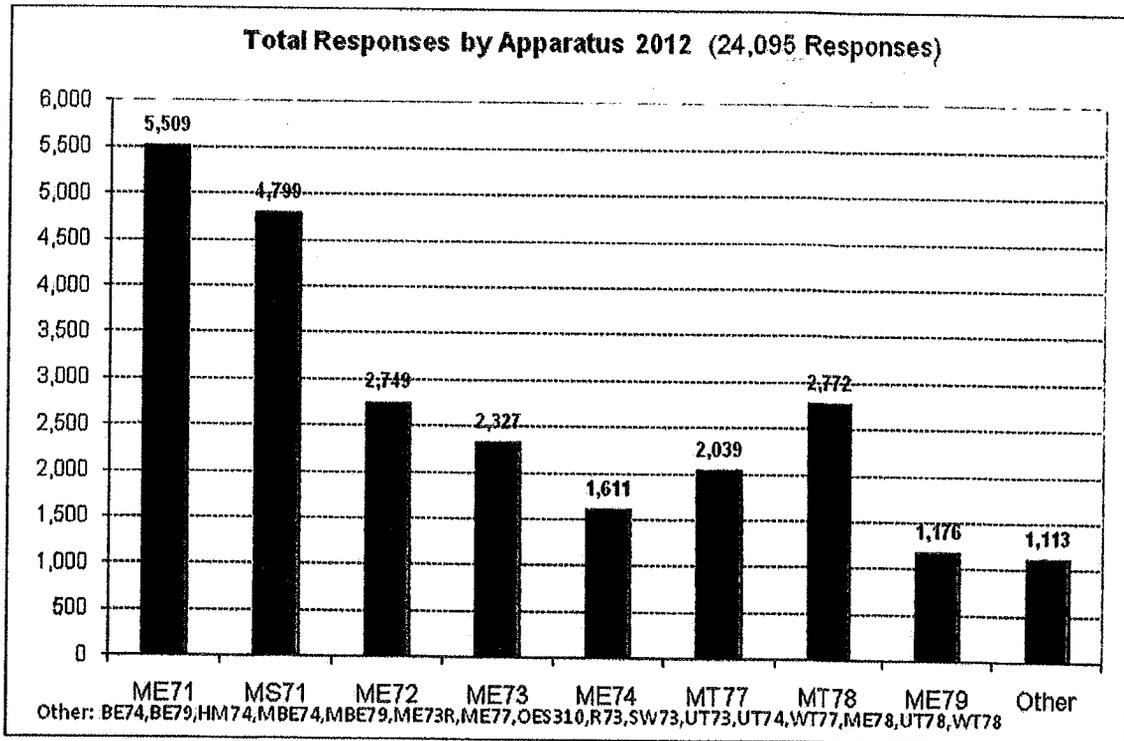
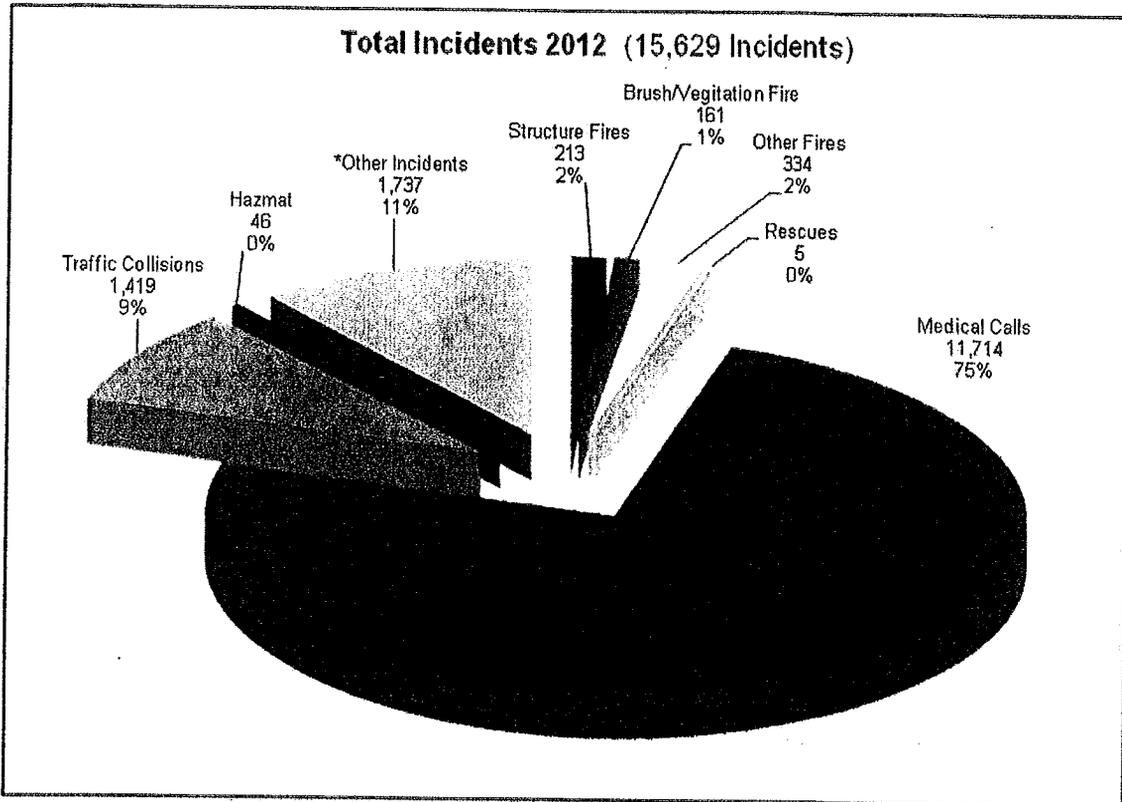
FISCAL YEAR	UNIT #	YEAR	TYPE	MAKE / MODEL	VEHICLE ID	TAG	COST	ANNUAL TOTAL
2011-12	MS 71	2008	Squad	Central States	18392	128410	\$ 140,000.00	
2011-12	ME 74	1998	Type 1 Engine	KME	18442	E991159	\$ 590,000.00	\$ 730,000.00
2012-13	ME 72	2002	Type 1 Engine	KME	-	-	\$ 607,700.00	
2012-13	MS 77	NEW	Squad	-	-	-	\$ 144,200.00	
2012-13	MS 78	NEW	Squad	-	-	-	\$ 144,200.00	\$ 896,100.00
2013-14	UT 77	2003	Utility 4x4	Ford F250	7011	1177114	\$ 68,900.00	
2013-14	UT 74	2003	Utility 4x4	Ford F250	7012	1177115	\$ 68,900.00	
2013-14	ME 71	2004	Type 1 Engine	KME	18461	1185058	\$ 660,800.00	\$ 798,600.00
2014-15	ME 78	2002	Type 1 Engine	KME	18454	1110987	\$ 625,400.00	
2014-15	BE 79	2001	Type 3 Engine	KME/ Int.	18664	1110932	\$ 552,000.00	\$ 1,177,400.00
2016-17	MT 78	2004	Quint 75'	American LaFrance	18458	120125	\$ 1,150,000.00	
2016-17	UT 73	2006	Utility 4x4	Ford F350	7021	1220509	\$ 74,750.00	\$ 1,776,750.00
2017-18	MT 77	2005	Quint 100'	American LaFrance	18464	1209675	\$ 1,298,000.00	
2017-18	MS 71	2011	Squad	-	-	-	\$ 165,200.00	\$ 1,463,200.00
2018-19	IS 72	2007	Utility	Ranger	5099	1260046	\$ 78,650.00	
2018-19	HM 74	2003	Haz-Mat Type1	KME	18460	1177087	\$ 847,000.00	\$ 925,650.00
2019-20	ME 79	2006	Type 1 Engine	KME	18384	1225795	\$ 731,600.00	
2019-20	UT 78	2008	Utility 4x4	Ford F150	7034	1245514	\$ 80,600.00	\$ 812,200.00
2020-21	ME 73	2008	Type 1 Engine	KME	18437	1281338	\$ 749,300.00	
2020-21	BE 74	2005	Type 3 Engine	Rosenbauer	18383	1209447	\$ 609,600.00	\$ 1,358,900.00
2021-22	R 73	2007	Heavy Rescue	Rosenbauer	18331	1302624	\$ 1,040,000.00	\$ 1,040,000.00
2023-24	WT 78	2008	Water Tender	KME	18535	1281337	\$ 525,350.00	\$ 525,350.00
2024-25	ME 74	2012	Type 1 Engine	Rosenbauer	NA	NA	\$ 802,400.00	\$ 802,400.00
2025-26	WT 77	2009	Water Tender	KME	19201	1333781	\$ 549,050.00	\$ 549,050.00
TOTAL								\$ 12,303,600.00

FOOTNOTES:

* Per San Bernardino County Fire Department Operations Directives, replacement of apparatus is based on a front line service life of 12 years for Type 1 engines, 20 years for Type 3 engines and Water Tenders, 7 years for Squad apparatus, 15 years for Truck or "Quint" apparatus, and 10 years for Utilities. Service life may be extended up to a maximum of 5 years, depending on condition of apparatus, based on a year by year evaluation.

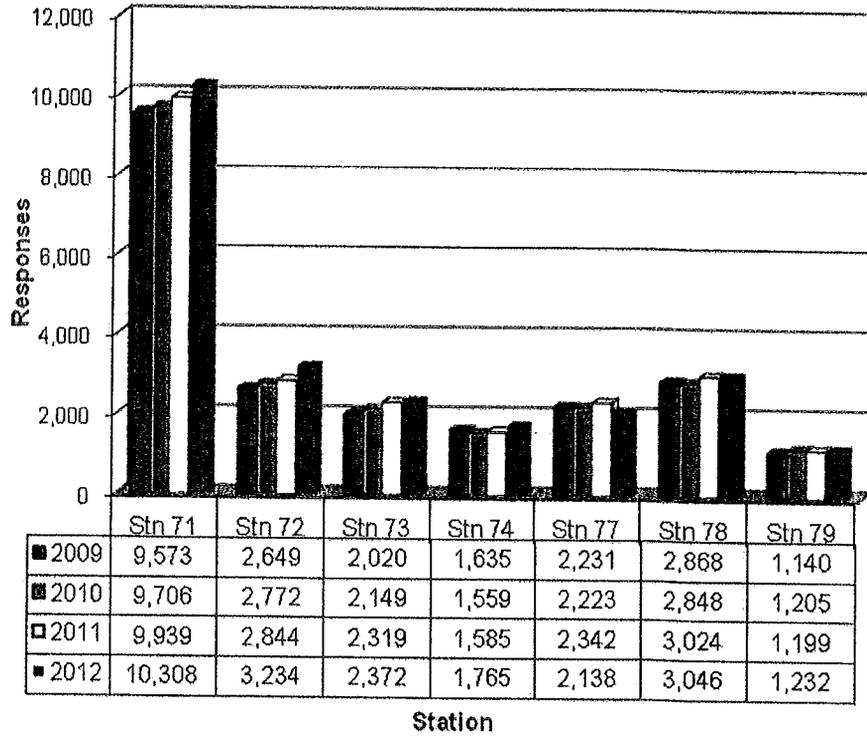
ABBREVIATIONS USED: BE: Brush Engine, HM: Haz-Mat unit, ME: Medic Engine, MT: Medic Truck, R: Rescue, WT: Water Tender, UT: Utility

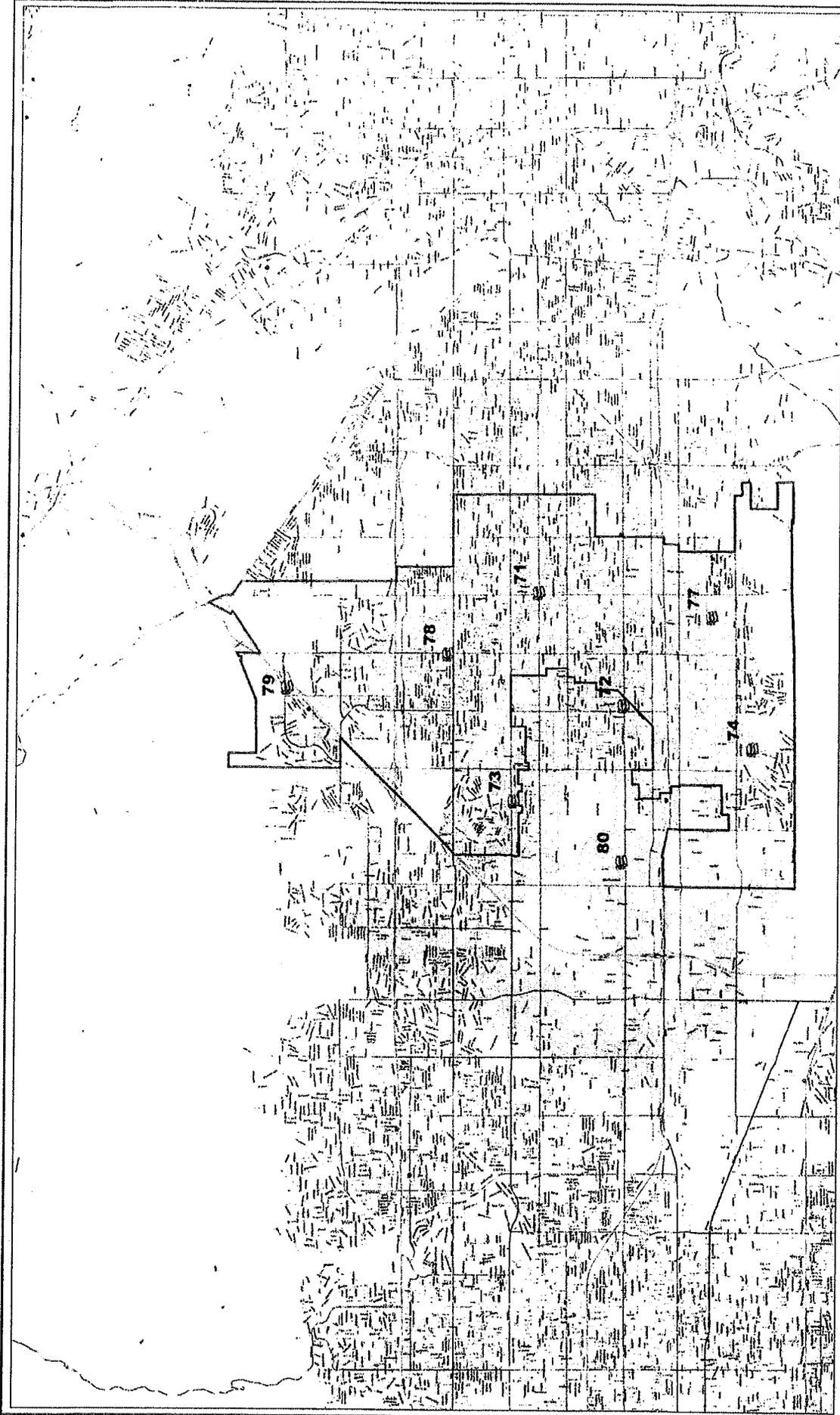
**APPENDIX D
FIRE DISTRICT STATISTICS**



**APPENDIX D
FIRE DISTRICT STATISTICS**

Number of Responses by Station 2009-2012





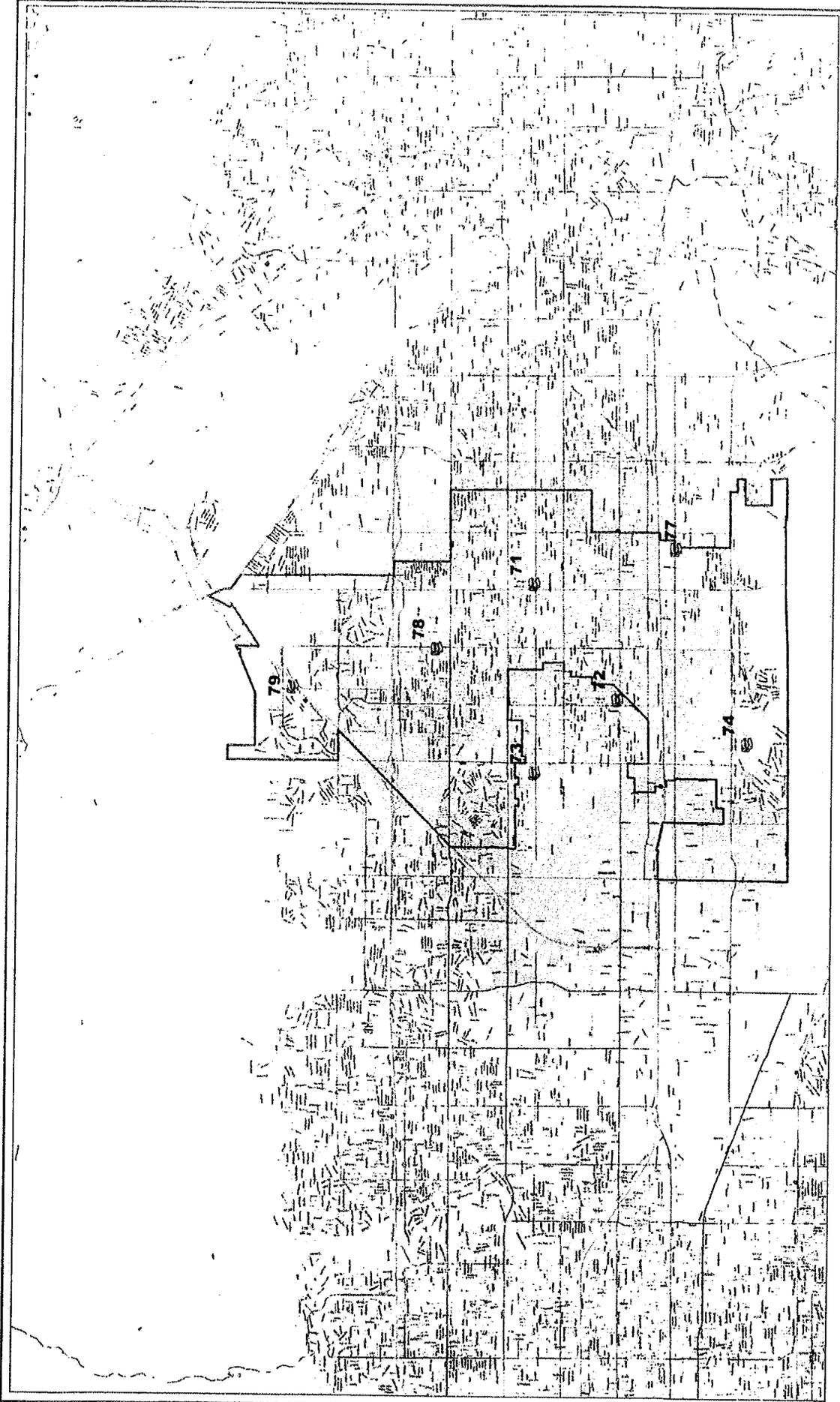
City of Fontana
Response Times 4, 6 & 8 Minutes
All Fontana Stations and Proposed Locations
for Stations 73, 77 and 80

- Legend**
-  Fire Station
 -  Fontana City Limit
 -  4 Minutes
 -  6 Minutes
 -  8 Minutes



September 2012





City of Fontana
Response Times 4, 6 & 8 Minutes
All Fontana Stations

- Legend**
-  Fire Station
 -  Fontana City Limit
 -  4 Minutes
 -  6 Minutes
 -  8 Minutes



September 22, 12



MAP A

RESOLUTION NO. 2013-016

RESOLUTION OF THE CITY OF FONTANA,
CALIFORNIA, APPROVING CHANGES TO RATES FOR
REFUSE COLLECTION SERVICES WITHIN THE CITY

WHEREAS, pursuant to Municipal Code Section 24-44, the City Council may approve changes to rates for those services and facilities furnished by the City's franchisee in connection with refuse collection services furnished to commercial and residential properties within the City; and

WHEREAS, pursuant to Municipal Code Section 24-31 and certain Integrated Solid Waste Agreement ("Agreement") between the City of Fontana and Burrtec Waste Industries ("Burrtec") dated January 1, 1997, the City granted an exclusive franchise to Burrtec for the collection, transportation, processing and disposal of solid waste and recyclable materials generated within the boundaries of the City; and

WHEREAS, pursuant to Municipal Code Section 24-44 and the Agreement, Burrtec has requested a change in the rates to be charged for residential and commercial refuse collection services and has provided the City with the financial, operational and other information required by Municipal Code Section 24-44(b)(5); and

WHEREAS, based upon the amount of the rate changes requested and the information provided by Burrtec pursuant to Municipal Code Section 24-44(b)(5), the City Council has determined that such changes are justified and appropriate; and

WHEREAS, pursuant to Municipal Code Section 24-44 and Government Code Section 6066, notice of a public hearing to be held March 26, 2013, regarding the change in refuse collection fees was given by the City Clerk containing a copy of this Resolution, stating the time and place of the hearing on the Resolution, also stating that any person interested, including all persons owning property in the City, may appear and be heard at the hearing, and such hearing took place and such persons were allowed the opportunity to be heard. Notice of such hearing was also published at least once each week for two (2) weeks prior to the hearing in The Sun.

NOW, THEREFORE, BE IT RESOLVED, by the City Council of the City of Fontana that:

Section 1. Pursuant to Municipal Code Section 24-44, and the Agreement, the City Council hereby approves the following rates to be charged by Burrtec for commercial and residential refuse collection services as follows:

PROPOSED RATE CHANGES:

Standard Residential Service:

Collection	\$24.50 - per month
Senior Rate	\$20.83 - per month

Standard Multiple Residential Unit Service:

Collection - Apartments, Condos, Mobile Home Parks	(4 units or less) \$24.50 - per month
Commercial - Trash Barrel	\$27.17 - per month
Commercial - Green Waste Barrel	\$23.50 - per month

Commercial Bin Service:

Bin Size	1X	2X	3X	4X	5X	6X
1 cy	82.04	129.29	168.03	208.68	246.35	287.13
1.5 cy	98.91	163.65	221.49	278.42	334.34	390.47
2 cy	119.29	207.31	285.25	364.12	462.28	520.43
3 cy	147.13	269.41	376.98	486.82	595.16	705.36
4 cy	198.56	362.04	526.88	683.49	838.61	986.78

Multi Family Refuse Bin Service:

Bin Size	1X	2X	3X	4X	5X	6X
1 cy	80.88	126.12	162.72	201.24	236.65	275.28
1.5 cy	96.57	158.26	212.77	266.36	318.96	371.78
2 cy	115.88	199.81	273.43	347.90	442.22	495.54
3 cy	141.30	257.16	357.97	461.12	562.72	666.25

Commercial Refuse Compactor Bin Service:

Bin Size	1X	2X	3X	4X	5X	6X
3 cy	231.59	438.34	630.41	824.74	1,017.52	1,212.20
4 cy	323.07	609.38	897.02	1,176.08	1,453.57	1,723.74

Commercial Counter Balance Lid Refuse Container:

Bin Size	1X	2X	3X	4X	5X	6X
3 cy	157.13	279.41	386.98	496.82	605.16	715.36

Extra Recycling Containers:

Container Size	1X	2X	3X	4X	5X	6X
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Resolution No. 2013-016

65-gal	20.74					
1 cy	62.73	90.96	110.76	132.42	151.14	172.95
1.5 cy	70.14	106.40	135.80	164.30	191.78	219.50
2 cy	81.0	131.06	171.09	212.03	272.11	292.50
3 cy	90.01	155.38	206.14	259.16	310.69	364.06
4 cy	122.38	209.99	298.90	379.67	458.97	531.36

Additional Bin Charges:

Locking Bar -- Initial Set-Up	\$29.77
Locking Bar -- Monthly Fee	\$6.40
Pull-Out Rates	
0-25 feet	N/C
26-50 feet	\$13.66
over 51 feet	\$74.62
Recycling contamination fee	\$50.00
Residential barrel extra pick-up fee for collection (regular service day) -- all commodities/barrel	\$15.00
Residential barrel extra pick-up fee for collection (non-service day) -- all commodities/barrel	\$25.00
Commercial bin extra pick-up fee for collection (regular service day)	\$48.14
Commercial bin extra pick-up fee for collection (non-service day)	\$68.14
Commercial compactor bin extra pick-up fee for collection (regular service day)	\$76.83
Commercial compactor bin extra pick-up fee for collection (non-service day)	\$96.83

Roll-off Container Service:

	<u>Tons</u>	<u>Permanent</u>	<u>Temporary</u>
40 cubic yard box	5	\$532.57	\$536.83
10 cubic yard demo box (lowboy)	9	\$784.43	\$784.43
40 cubic yard compactor	7	\$643.45	N/A
20 cubic yard	7	\$643.45	\$660.61
40 cubic yard recycling box		\$213.17 + Processing/Disposal Cost	

Additional Charges:

Daily Rental Fee	\$30.03
Relocation Fee	\$75.06

Temporary Bin:

3 cubic yard (7 day placement)	\$100.27
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Bulky Item/Special Pick-up:

Resolution No. 2013-016

(Minimum charge per visit is \$31.53 + per item fee)

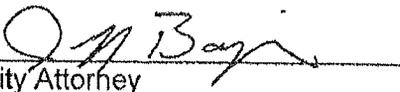
Auto parts	- \$11.56	Hide-a-bed	- \$11.56	Swing set	- \$11.56
BBQ	- \$11.56	Recliner	- \$11.56	(disassembled)	
Barrels/cans	- \$11.56	Dishwasher	- \$11.56	Stove	- \$11.56
Bed Frame/hdbrd/ mattress/box		Dryer	- \$11.56	Table	- \$11.56
spring (ea)	- \$11.56	Fence	- \$11.56	TV cabinet	- \$11.56
Bicycle	- \$11.56	Freezer	- \$11.56	Washing machine	- \$11.56
Bldg. Mat.	- \$11.56	Laundry tub	- \$11.56	Water heater	- \$11.56
Carpet	- \$11.56	Lawn mower	- \$11.56	Water softener	- \$11.56
Chair	- \$11.56	Lumber	- \$11.56	Palm fronds	- \$11.56
Small couch	- \$11.56	Refrigerator	- \$11.56	Tree trunk/ tree stump	- \$11.56
Love seat		Screen door/ doors	- \$11.56	Tires	- \$11.56
Large couch	- \$11.56	Swimming pool (plastic)	- \$11.56		
Sectional	- \$11.56				

Section 2. The City Council has determined that the approval of changes to refuse collection rates is statutorily and categorically exempt from the requirements of the California Environmental Quality Act, pursuant to Public Resources Code Section 21080(b)(8), and Section 15273 of the CEQA Guidelines, and hereby directs staff to file a Notice of Exemption with the County Clerk of San Bernardino County within three (3) days of the adoption of this Resolution.

Section 3. This Resolution shall take effect immediately upon its adoption.

APPROVED AND ADOPTED this 26th day of March, 2013.

READ AND APPROVED AS TO LEGAL FORM:


City Attorney

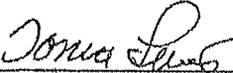
I, Tonia Lewis, City Clerk of the City of Fontana, California, and Ex-Officio Clerk of the City Council, do hereby certify that the foregoing Resolution is the actual Resolution duly and regularly adopted by the City Council at a regular meeting on the 26th day of March, 2013 by the following vote to wit:

AYES: Mayor Warren, Mayor Pro Tem Roberts, Council Members Tahan and Wibert
NOES: Council Member Sandoval

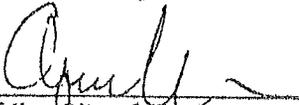
ABSENT:

ABSTAIN:

Resolution No. 2013-016



City Clerk of the City of Fontana



Mayor of the City of Fontana

ATTEST:



City Clerk