County of San Bernardino

SPECIAL DISTRICTS RECOMMENDED BUDGET

2012-13

INTEROFFICE MEMO

County of San Bernardino

DATE June 5, 2012 **PHONE** 387-5417

FROM GREGORY C. DEVEREAUX
Chief Executive Officer

TO MEMBERS
Board of Supervisors

SUBJECT 2012-13 SPECIAL DISTRICTS RECOMMENDED BUDGET

I hereby submit for the Board's consideration the 2012-13 Special Districts Recommended Budget, guided by the Countywide Vision. The budgets contained in this workbook are for the Board-governed special districts managed through the Special Districts Department, the San Bernardino County Fire Protection District (County Fire), the Public Works Department (San Bernardino County Flood Control District) and the County Airports Department (CSA 60 – Apple Valley Airport). The budget totals $437.6 million and lays the framework to achieve the "complete county" by allocating resources to achieve Board priorities and objectives. The 2012-13 Special Districts Recommended Budget has been balanced and is consistent with policy direction received from the Board of Supervisors. No reserves are being used to fund ongoing costs.

THE BUDGET IN BRIEF

This budget book presents special revenue funds, capital project funds, internal service funds, enterprise funds, and reserves. The total spending authority for these funds in 2012-13 is $437.6 million.

	2012-13 Recommended	
	Spending Authority	**Budgeted Staffing**
County Fire		
Special Revenue Funds	147,326,815	995
Capital Project Funds	5,579,170	0
Termination Benefits Set-Asides	5,794,253	0
Capital Replacement Set-Asides	23,536,420	0
	182,236,658	995
Special Districts Department		
Special Revenue Funds	31,995,008	198
Enterprise Funds	28,848,692	0
Capital Project Funds	20,507,772	0
	81,351,472	198
San Bernardino County Flood Control District		
Special Revenue Funds	121,405,501	159
Internal Services Funds	7,296,093	0
Capital Project Funds	45,318,000	0
	174,019,594	159
Total	**437,607,724**	**1,352**

Property Taxes – Budgetary property tax revenues for 2012-13 were adjusted based on the current year's property tax and special assessment collections and reflects a 1% decrease for County Fire, approximately a 2.5% decrease for Special Districts, and 2% decrease for Flood Control.

Fee Adjustments – Proposition 218 notices were sent to all Special District water and sewer ratepayers regarding fee increases and the 2012-13 budget reflects an overall increase in related revenue of 7%. Fee revenue is also included for County Fire and Special Districts, including new fees and adjustments to existing fees based on program changes and/or increases in operating expenses. However, based on current trends, the 2012-13 Recommended Budget does not reflect increases in fee related revenues for County Fire and Special Districts other than the Water and Sanitation Districts.

County General Fund Support – Support to County Fire for 2012-13 is $17.5 million, a 37% increase in an effort to sustain acceptable service levels.

Staffing Changes – Overall net increase of 28 positions for County Fire is due to the implementation of a countywide Limited Term Firefighter Program which replaced all full-time coverage Paid Call Firefighters. The net decrease of three positions for both Special Districts and San Bernardino County Flood Control District had no impact on operations.

Service Level Changes – Current service levels for Special Districts will be maintained, however, County Fire will have a reduction in service levels and service delivery will be impacted as a result of the transitioning of two full-time fire stations to a paid call status.

The 2012-13 Recommended Budget workbook is presented by department in the following order: San Bernardino County Fire Protection District, Special Districts Department (including CSA 60 – Apple Valley Airport), and the San Bernardino County Flood Control District. The recommended operating budgets within each department are followed by sections on Capital Improvement Projects and Reserves and Equipment Budget Detail.

County Fire

San Bernardino County Fire Protection District Summary 1
San Bernardino County Fire Protection District (SBCFPD)....2
SBCFPD Administration 8
Regional Service Zones:
Mountain 12
North Desert....15
South Desert 19
Valley 23
2008 Federal Pre-Mitigation Tree Removal Grant....26
2009 USFS ARRA Stimulus Grant 29
Buffer Zone Protection Program Grant....30
Community Facilities District 2002-2 32
Hazardous Materials....34
Homeland Security Grant Program....37
Household Hazardous Waste 39
Office of Emergency Services 42
Capital Improvement Projects and Reserves 45
Equipment Detail 47

Special Districts

Special Districts Summary....49
Special Districts Department 50
General Districts Special Revenue Funds - Consolidated 54
CSA 60 Apple Valley Airport....60
CSA 60 Apple Valley Airport – Capital Improvement Fund 62
CSA 70 HL Havasu Lake 64
Park Districts Special Revenue Funds- Consolidated....66
Road Districts Special Revenue Funds – Consolidated....74
Sanitation Districts Enterprise Funds - Consolidated 85
Streetlight Districts Special Revenue Funds - Consolidated 90
Water Districts Enterprise Funds - Consolidated....94
Capital Improvement Projects and Reserves 99
Equipment Detail 105

Flood Control

San Bernardino County Flood Control District Summary 107
San Bernardino County Flood Control District....108
San Bernardino County Flood Control District....111
Flood Control Equipment 116
Flood Control Capital Improvement Projects....118

Appendices

Appendix A – Budget Book Acronyms

COUNTY OF SAN BERNARDINO SPECIAL DISTRICTS

The 2012-13 Special Districts Recommended Budget covers the period from July 1, 2012 – June 30, 2013. The budgets contained in this workbook are for the Board-governed special districts managed through the Special Districts Department, the San Bernardino County Fire Protection District (County Fire), the Public Works Department (San Bernardino County Flood Control District) and the County Airports Department (CSA 60 – Apple Valley Airport). The budget consisting of the special revenue funds, capital project funds, internal service funds, and enterprise funds has a total appropriation of $440.8 million. Each department is responsible for operating within their budget and has the authority to spend up to the approved budget.

When developing their individual budgets, each department considers the following mission, vision, and goals of the County of San Bernardino:

Mission Statement

The mission of the government of the County of San Bernardino is to satisfy its customers by providing service that promotes the **health, safety, well-being,** and **quality of life** of its residents according to the County Charter, general laws, and the will of the people it serves.

Countywide Vision Statement

The following Countywide Vision statement, was adopted on June 30, 2011, by the County Board of Supervisors and SANBAG Board of Directors.

We envision a complete county that capitalizes on the diversity of its people, its geography, and its economy to create a broad range of choices for its residents in how they live, work, and play.

We envision a vibrant economy with a skilled workforce that attracts employers who seize the opportunities presented by the county's unique advantages and provide the jobs that create countywide prosperity.

We envision a sustainable system of high-quality education, community health, public safety, housing, retail, recreation, arts and culture, and infrastructure, in which development complements our natural resources and environment.

We envision a model community which is governed in an open and ethical manner, where great ideas are replicated and brought to scale, and all sectors work collaboratively to reach shared goals.

From our valleys, across our mountains, and into our deserts, we envision a county that is a destination for visitors and a home for anyone seeking a sense of community and the best life has to offer.

The County and SANBAG are now committed to facilitating discussions centered on how each of the ten following core vision elements can be effectively focused to implement the Countywide Vision for a complete community – one that affords all citizens an opportunity for healthy lifestyles, strong public safety and quality amenities. These discussions involve diverse stakeholders representing residents, employers, educators, community and faith-based organizations, and government.

- Jobs and the Economy
- Education
- Healthcare
- Public Safety
- The Environment
- Housing
- Water
- Infrastructure
- Image
- Quality of Life

Employee groups were established to organize internal Vision Element meetings and to develop a Paradigm and Job Statement that would define County government's role in achieving the Countywide Vision. The internal Vision Element meetings were conducted in October and November 2011. On April 10, 2012, the County Board of Supervisors approved the Paradigm and Job Statement. The Paradigm states that the County shall take responsibility for ensuring that efforts to achieve the Countywide Vision will be pursued, and the Job Statement simply states, "Our job is to create a county in which those who reside and invest can prosper and achieve well-being." The first two Regional Implementation Goals developed through the Countywide Vision process focus on cradle-to-career assistance and creating a business-friendly environment. These goals were developed by external Vision Element groups and were jointly adopted by the County Board of Supervisors and the SANBAG Board on May 2, 2012. The Countywide Vision statement, report and related documents are available for review at www.sbcounty.gov/vision.

2012-13 Countywide Goals

- Implement the Countywide Vision
- Create, Maintain, and Grow Jobs and Economic Value in the County
- Improve County Government Operations
- Operate in a Fiscally-Responsible and Business-Like Manner
- Ensure Development of a Well-Planned, Balanced, and Sustainable County
- Maintain Public Safety
- Provide for the Health and Social Services Needs of County Residents
- Pursue County Goals and Objectives by Working with Other Governmental Agencies

The 2012-13 Recommended budget book includes prior year accomplishments, departmental strategic goals, objectives, and performance measures, which demonstrate how departments meet their overall departmental mission as well as the global mission of the County.

BUDGET PLANNING CALENDAR

ONGOING

Policy Direction - The Board of Supervisors provides ongoing policy direction to the Chief Executive Officer.

Significant Budgetary or Programmatic Impacts – Significant budgetary or programmatic changes and potential impacts are immediately communicated to the County Administrative Office and the Board of Supervisors to allow for timely decision-making and policy direction.

Year-End Estimates - Departments provide year-end estimates of revenues and expenditures to Finance and Administration on a monthly basis and any significant changes are addressed timely.

Quarterly Budget Reports - Each quarter the County Administrative Office brings an agenda item to the Board of Supervisors requesting modification to the adopted budget. These quarterly budget adjustments serve as a management tool to help each department assess the current environment, and anticipate and respond appropriately to that environment. In addition, the quarterly budget adjustments provide the Board of Supervisors with the most current information on county department revenues (sources) and appropriation (requirements) with which to base decisions, and serve as a guideline to lead the county in preparing the upcoming budget.

OCTOBER THROUGH DECEMBER

Fee Development – Departments develop their recommended fee changes for the upcoming budget year and submit them to Finance and Administration for review and recommendation to the Chief Executive Officer, and to the Board of Supervisors for final approval. For 2012-13, Finance and Administration required departments to compute their full cost of service, capturing both direct and indirect costs associated with fees. Departments were able to provide an alternate fee amount for the Board of Supervisors, if based on their knowledge, implementation of a full cost fee would not be beneficial.

JANUARY AND FEBRUARY

Five-year Operating Forecast –Finance and Administration develops a five-year operating forecast of financial operations for general fund programs, projecting major revenues (sources) and expenditures (requirements), based on current service levels and expected future changes to those programs or service levels. The analysis includes the identification of trends, significant impacts, and recommendations, which are presented to the Chief Executive Officer for recommendation to the Board of Supervisors for final approval.

Budget Prep System – The in-house budget system is updated for changes in the various Memorandums of Understanding between the county and the various employee representation units.

MARCH AND APRIL

Budget Prep System – The system is opened up for departmental input in preparation of the budget submittal and internal training is conducted for all users of the system.

Strategic Plan – The upcoming five-year strategic plan is developed based on revenue projections and estimates for cost increases of ongoing costs for the five years. This plan includes the allocation of discretionary general funding (net county cost) and provides estimates of any remaining funding or shortfall needed to maintain current services.

Preparation of Recommended Budget – Departments develop their respective recommended budgets and submit them to the Finance and Administration Department for review, and to the Chief Executive Officer for recommendation, and to the Board of Supervisors for final approval. General fund departments must budget within their respective net county cost allocations given to them based on the strategic plan.

MAY AND JUNE

Fee Hearing – The Board of Supervisors conducts a public hearing on the Recommended Fee changes for the upcoming fiscal year. Approved fee changes are included in the Recommended Budget submittals to the Board of Supervisors.

Submission of Recommended Budget – The Recommended Budget Book is finalized and presented to the Board of Supervisors. The County Administrative Office publishes notices and schedules public hearings to discuss the Recommended Budget.

Budget Hearing and Adoption of Adopted Budget – The Board of Supervisors conducts a public hearing on the Recommended Budget. At this time, the Board may modify the Recommended Budget. All Board approved changes are incorporated into the Adopted Budget.

JULY THROUGH SEPTEMBER

Budget Prep System –Finance and Administration makes adopted budget changes to the Budget Prep System for items approved by the Board of Supervisors, including final fund balance adjustments.

Preparation of Adopted Budget Book – The Finance and Administration updates the Recommended Budget Book to reflect adopted changes.

Calendar for the 2012-13 Budget

September 29, 2011	Fee Instructions to Departments
January 16, 2012	Departments Submit Fee Workbooks
March 22, 2012	Budget Preparation System Training
March 23, 2012	Budget Preparation System opened for Departmental Input
April 4, 2012	Budget Instructions to Departments
May 6, 2012	Departments Submit Budget Workbooks
June 5, 2012	Fee Hearing
June 6, 2012	Recommended Budget Delivered to the Board of Supervisors
June 15, 19 and 26, 2012	Budget Hearing and Adoption of 2012-13 Budget
September 2012	Adopted Budget Book Printed

Budget Process

Special Districts has special revenue funds, capital project funds, internal service funds and enterprise funds. All of these funds are restricted to the revenue sources they receive. Each department having these types of funds is responsible for developing its budget based on the revenue (sources) available to them. These sources include projected revenue to be collected in 2012-13 and any revenue not spent and carried forward from prior years (for example, fund balance for special revenue funds). These budgets will be discussed during the Budget Hearing. When the Board of Supervisors approves the adopted budget, they will also approve the necessary fund balance adjustments to special revenue funds to agree to the Auditor-Controller/Treasurer/Tax Collector's actual fund balance.

Amending the Adopted Budget

An operating budget is adopted each fiscal year for all Governmental Funds. Expenditures are controlled at the appropriation unit level within budget units for the county. Any increases in appropriation in a budget unit after adoption of the adopted budget will be submitted on a quarterly budget report placed on the agenda of the Board of Supervisors and a four-fifths vote is necessary for approval.

Transfers of appropriation within the same budget unit may be approved by the County Administrative Office or the Board of Supervisors depending upon the appropriation unit. Exceptions are noted below:

Transfer of Salaries and Benefits Appropriation:

- Transfers out funded with discretionary general funding (net county cost) are not allowed.
- Transfers out not funded with discretionary general funding require Board of Supervisors approval and should be included in a quarterly budget report.
- Transfers in from other available appropriation within the budget unit will be required if budgeted salaries and benefits appropriation is inadequate to meet expenditures.

Transfer of Fixed Asset Appropriation:

- Transfers out requires Board of Supervisors approval and should be included in a quarterly budget report.
- Transfers in, less than $10,000, may be approved by the County Administrative Office.
- Transfers in, greater than $10,000, requires Board of Supervisors approval and should be included in a quarterly budget report.

BUDGET BOOK FORMAT

Budget units presented in this book are displayed at a fund/department level. Although some departments incorporate additional organizational levels when developing their budgets, the fund/department level of presentation was selected to provide consistency between all budget units. A sample of the departmental budget format is included in this overview.

The department name and responsible administrator are listed at the top.

DEPARTMENT
Department Head

MISSION STATEMENT

A clear, concise statement of purpose for the department that focuses on the broad, yet distinct, results the department will achieve.

Photo of the Department Head

ORGANIZATIONAL CHART

Demonstrates the names of key personnel and departmental structure by function, including budgeted staffing counts.

To determine total budgeted staffing, count the values listed in each box.

2010-11 AND 2011-12 ACCOMPLISHMENTS

Significant departmental accomplishments for the last two fiscal years. In the future this will only include the previous fiscal year, but as the Annual Report and Business Plan has been incorporated into the budget document for 2012-13, the 2010-11 accomplishments have not yet been published.

2012-13 GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

GOAL 1:

Objective:

Measurement	2009-10 Actual	2010-11 Actual	2011-12 Target	2011-12 Estimate	2012-13 Target

The above table describes the department's goals, objectives, and performance measures for the 2012-13 fiscal year, including any status updates if applicable.

SUMMARY OF BUDGET UNITS

	2012-13					
	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
Special Revenue Funds						
Name of Special Revenue Fund Budget Unit	0	0		0		0
Name of Special Revenue Fund Budget Unit	0	0		0		0
Total Special Revenue Funds	0	0		0		0
Enterprise Funds						
Name of EF Budget Unit	0	0			0	0
Total Enterprise Funds	0	0			0	0
Total - All Funds	0	0	0	0	0	0

5-YEAR APPROPRIATION TREND

	2008-09	2009-10	2010-11	2011-12	2012-13
Total	**0**	**0**	**0**	**0**	**0**

5-YEAR REVENUE TREND

	2008-09	2009-10	2010-11	2011-12	2012-13
Total	**0**	**0**	**0**	**0**	**0**

5-YEAR NET COUNTY COST TREND

	2008-09	2009-10	2010-11	2011-12	2012-13
Total	**0**	**0**	**0**	**0**	**0**

5-YEAR FUND BALANCE TREND

	2008-09	2009-10	2010-11	2011-12	2012-13
Total	**0**	**0**	**0**	**0**	**0**

5-YEAR REVENUE OVER/(UNDER) EXPENSE TREND

	2008-09	2009-10	2010-11	2011-12	2012-13
Total	**0**	**0**	**0**	**0**	**0**

The above schedule displays a summary of all departmental budget units including budgeted staffing, and the five-year budget trend for the current year and prior four years including appropriation, revenue, and net county cost, fund balance, or revenue over/(under) expense where applicable.

Name of Budget Unit

The budget unit name is listed at the top, and begins the section on specific budget unit information. Up to this point the data has been departmental.

Budget at a Glance

Total Expenditure Authority	$1,776,092
Total Sources	$383,750
Net County Cost	$1,392,342
Total Staff	13
Funded by Net County Cost	78%

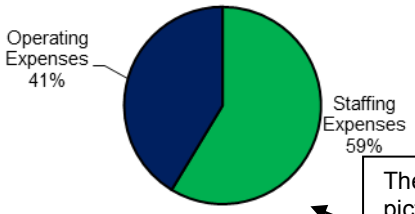
DESCRIPTION OF MAJOR SERVICES

Description of Major Services provides a narrative describing the function and activity of the budget unit.

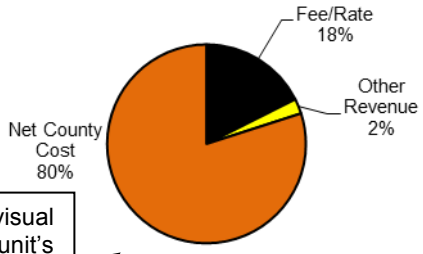
Budget at a Glance lists the budget unit's 2012-13 expenditure authority, sources (including reimbursements), total budgeted staffing, and percentage of net county cost, if any.

2012-13 BUDGET

EXPENDITURE AUTHORITY



SOURCES



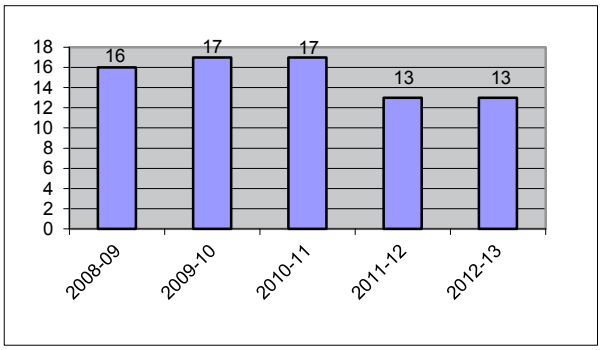
These graphs display a visual picture of the budget unit's breakdown of expenditure authority and sources for 2012-13.

BUDGETED STAFFING

STAFFING ANALYSIS

Authorized Positions	2010-11 Final	2011-12 Adopted	2011-12 Modified	2012-13 Recommended
Regular	15	11	10	10
Limited Term	2	2	3	3
Total	17	13	13	13
Staffing Expenses	$1,271,303	$1,013,488	$1,013,488	$1,086,413

5-YEAR STAFFING TREND



The first graph displays the budget unit's current staffing trend, including regular and limited term positions and associated staffing expenses for the current and two prior fiscal years.

The second graph displays a visual picture of the budget unit's five-year budgeted staffing trend for the current year and prior four years.

ANALYSIS OF 2012-13 BUDGET

The header shows which budget unit you are looking at and lists the Function and Activity per state guidelines.

GROUP:	-	BUDGET UNIT:	-
DEPARTMENT:	-	FUNCTION:	-
FUND:	-	ACTIVITY:	-

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	0	0	0	0	0	0	**0**
Operating Expenses	0	0	0	0	0	0	**0**
Capital Expenditures	0	0	0	0	0	0	**0**
Contingencies	0	0	0	0	0	0	**0**
Total Exp Authority	0	0	0	0	0	0	**0**
Reimbursements	0	0	0	0	0	0	**0**
Total Appropriation	0	0	0	0	0	0	**0**
Operating Transfers Out	0	0	0	0	0	0	**0**
Total Requirements	0	0	0	0	0	0	**0**
Departmental Revenue							
Taxes	0	0	0	0	0	0	**0**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	0	0	0	0	0	0	**0**
Fee/Rate	0	0	0	0	0	0	**0**
Other Revenue	0	0	0	0	0	0	**0**
Total Revenue	0	0	0	0	0	0	**0**
Operating Transfers In	0	0	0	0	0	0	**0**
Total Financing Sources	0	0	0	0	0	0	**0**
Net County Cost	0	0	0	0	0	0	**0**
				Budgeted Staffing	0	0	**0**

BUDGET CHANGES AND OPERATIONAL IMPACT

This narrative section briefly describes any major budget unit changes and highlights the 2012-13 budget by appropriation and departmental revenue line item, including significant changes from the prior year current budget.

DETAIL OF 2012-13 RECOMMENDED BUDGET

This section is new for 2012-13 and only applies to funds that have been consolidated for presentation purposes (i.e. Assessor/Recorder/County Clerk Recorder Special Revenue Funds, Human Services Subsistence funds, etc.) This section depicts the budget detail of each individual budget unit for 2012-13, including staffing, appropriation, revenue, net county cost, fund balance, and revenue over/(under) expense, where applicable; and also includes a description of major programmatic changes, expenditures and revenues (sources).

MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

This narrative section briefly describes significant budgeted expenditures and revenue included within the Departments' recommended budget.

STAFFING CHANGES AND OPERATIONAL IMPACT

This narrative section briefly highlights budgeted staffing changes and operational impacts for 2012-13, including significant changes from the prior year budgeted staffing.

2012-13 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Administration/Special Projects/Environm	4	0	4	4	0	0	4
Agenda Process	3	0	3	3	0	0	3
Assessment Appeals	2	3	5	5	0	0	5
Business License/Form 700	1	0	1	1	0	0	1
Total	10	3	13	13	0	0	13

Administration/Special Projects/Environmental Notices

	Classification
1	Clerk of the Board of Supervisors
1	Chief Deputy Clerk of the Board
1	Board Services Supervisor
1	Executive Secretary III
4	Total

Agenda Process

	Classification
2	Senior Board Services Specialists
1	Board Services Specialist
3	Total

Assessment Appeals

	Classification
1	Board Services Technician
1	Board Services Specialist
3	Assessment Appeals Processors
5	Total

Business License/Form 700

	Classification
1	Board Services Specialist
1	Total

The 2012-13 Position Summary above displays regular and limited term positions by division within the budget unit; including details regarding if the positions are filled, vacant, or new (as of May 6, 2011 when budget workbooks were submitted). It also provides classification detail and position counts for 2012-13 budgeted staffing.

SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT
SUMMARY

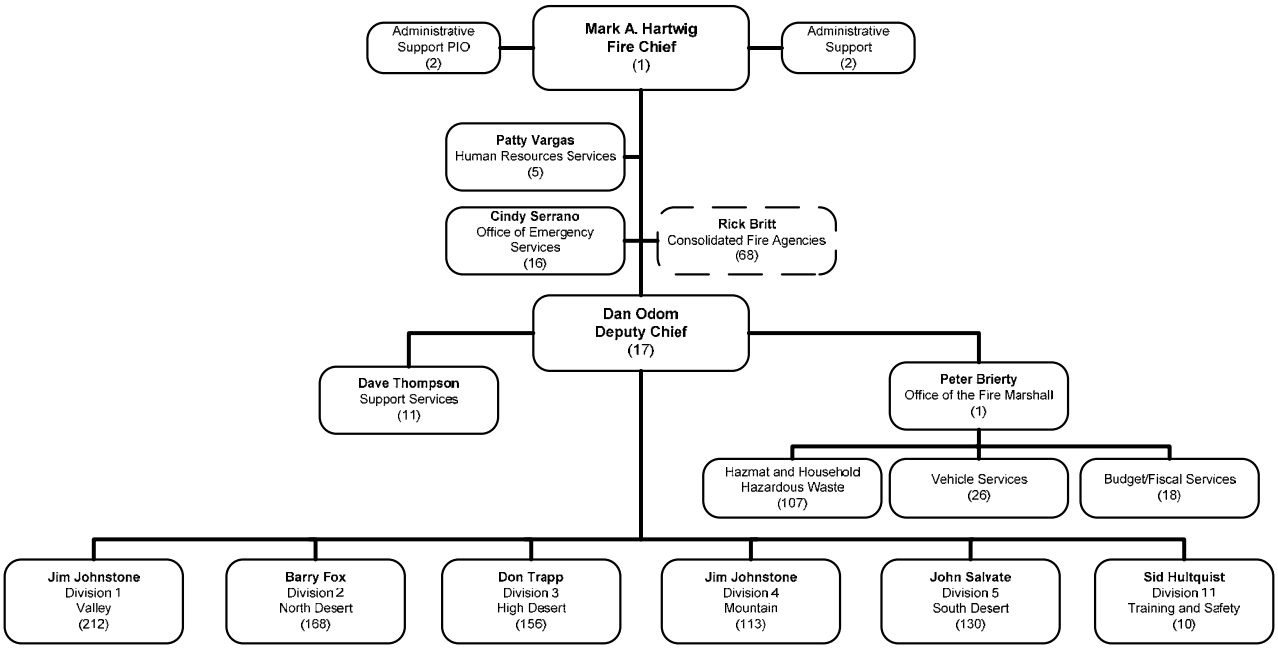
	Page #	Appropriation	Revenue	Fund Balance	Staffing
SPECIAL REVENUE FUNDS					
SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT	2				
SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT ADMINISTRATION	8	30,004,219	25,751,625	4,252,594	114
MOUNTAIN REGIONAL SERVICE ZONE	12	12,484,671	9,872,326	2,612,345	99
NORTH REGIONAL SERVICE ZONE	15	40,050,815	39,363,807	687,008	322
SOUTH REGIONAL SERVICE ZONE	19	10,929,841	10,564,452	365,389	129
VALLEY REGIONAL SERVICE ZONE	23	30,511,749	30,195,270	316,479	211
2008 FEDERAL PRE-MITIGATION TREE REMOVAL GRANT	26	3,668,810	3,418,810	250,000	14
2009 USFS ARRA STIMULUS GRANT	29	0	0	0	0
BUFFER ZONE PROTECTION PROGRAM GRANT	30	56,019	55,208	811	0
COMMUNITY FACILITIES DISTRICT 2002-2	32	285,500	285,500	0	0
HAZARDOUS MATERIALS	34	10,368,400	9,107,103	1,261,297	53
HOMELAND SECURITY GRANT PROGRAM	37	4,485,629	4,389,873	95,756	0
HOUSEHOLD HAZARDOUS WASTE	39	3,299,167	3,075,280	223,887	37
OFFICE OF EMERGENCY SERVICES	42	1,181,995	930,217	251,778	16
TOTAL SPECIAL REVENUE FUNDS		147,326,815	137,009,471	10,317,344	995

SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT
Mark A. Hartwig

MISSION STATEMENT

San Bernardino County Fire is a community based all risk emergency services organization dedicated to the health and well-being of the citizens of San Bernardino County through a balance of regionalized services delivery and accountability to the local community.

ORGANIZATIONAL CHART



2010-11 AND 2011-12 ACCOMPLISHMENTS

- Created and implemented a fully functional hand crew for purposes of wild land firefighting.
- Initiated discussions with the Sheriff/Coroner/Public Administrator (Sheriff) to create additional wild land firefighting crews with the use of Sheriff's work release program participants.
- Fully implemented Emergency Medical Dispatch.
- Accepted a grant award in the amount of $300,338 from the Assistance to Firefighters Grant for the purpose of purchasing a Firefighter Accountability System and 250 replacement turnout gear.
- Reduced expenditures related to unnecessary electronic communication by $127,400 including, but not limited to, eliminating non-essential desk phones, mobile phones, pagers, radios, as well as auditing phone bills and more efficient application of phone plans.
- Reduced number of vehicles resulting in $85,000 annual service costs.
- Completed on schedule the $3.15 million ARRA grant funding for forest fuels management operation project work.
- Obtained approval of $267,422 grant for California Environmental Reporting System Grant to assist small business in complying with California regulations related to hazardous materials.
- In collaboration with the Sheriff's Office, obtained $31,000 agreement with State Fire Marshal's Office to pay for services to dispose of ash from the destruction of illegal fireworks.

- Secured $233,982 in grant funding from Federal Emergency Medical Agency (FEMA) though California Emergency Medical Agency (Cal EMA) to initiate the first phase of a program to assist homeowners in replacing flammable wood shake roofs in high fire hazard areas.
- Negotiated agreement with Call-2-Recycle to reduce disposal costs and in turn receive payments for recycling of rechargeable batteries.
- Implemented use of remote field inspection computer data entry improving efficiency during inspection of regulated hazardous materials facilities.
- Obtained San Bernardino County Multi-Jurisdictional Hazard Mitigation Plan and received final approval from FEMA in October 2011. This resulted in County departments becoming eligible for federal mitigation grants.
- SEMS Emergency Operations Center (EOC) Section Specific Training was delivered 28 times in the summer of 2011 with 517 people countywide completing the training.
- The County Community Emergency Response Team (CERT) Program now consists of over 850 members, many of which will join the California Disaster Corps program that was officially kicked-off in the County in November 2011.
- The 2012 Golden Guardian Exercise Series for San Bernardino County included three tabletop exercises specifically to address Cajon Pass Response/Recovery Process, City/Town EOC Management, and Mass Care and Shelter operations.
- An alternate Emergency Operations Center is near completion at the High Desert Government Center in Hesperia, California.
- Entered into a five-year agreement with Southern California Edison (SCE) Company for antenna tower space and cabling space at the Rialto Emergency Operations Center to enhance communication capabilities to representatives of SCE serving the EOC. This will shorten the response time for control and rerouting of electrical utilities during a disaster.

2012-13 GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

GOAL 1: EXPLORE THE CREATION OF A COMBINED SHERIFF/FIRE AIR RESCUE HELICOPTER PROGRAM.

Objective A: Research cost basis and legality for a response fee.
Objective B: Determine cost basis for actual fees for air ambulance services as they pertain to County.
Objective C: Develop a Budget and an Operations Manual for Sheriff/Fire Air Rescue Helicopter Program.

Measurement	2009-10 Actual	2010-11 Actual	2011-12 Target	2011-12 Estimate	2012-13 Target
1A. Completion of County Counsel's review and research of other public Air Ambulance Response agencies cost basis.	N/A	N/A	N/A	N/A	100%
1B. Based on the above complete a standard calculation based on estimated costs.	N/A	N/A	N/A	N/A	100%
1C. In 2012-13, complete a budget for 2013-14 and an Operations Manual.	N/A	N/A	N/A	N/A	100%

The San Bernardino County Fire Protection District (County Fire) can dramatically improve service to the citizens of the County with the development of a collaborative Sheriff/Fire Air Rescue Helicopter Program (FAR). In 2012, the Sheriff and County Fire prepared a report that examined the potential creation of a FAR. Upon completion of the report it was clear that the creation of a combined Sheriff/FAR would be an innovative way to share extremely limited resources during a time of economic difficulty. This report clearly justified the need for establishing this program and also documents the public benefit that would be derived from its implementation. The report contains an initial examination of response data as well as estimates on revenue and appropriations necessary for the operation of the program. The report also determined that the actual fee and the legality of charging a fee needs further refinement and additional examination. The additional research will lead to the creation of a proposed Budget and Operations Manual. Completion of these objectives will provide the information necessary for the Chief Executive Officer and the Board of Supervisors to make an informed decision to proceed. Completion of this process is expected to lead to the successful implementation of an operational FAR Program beginning with 2013-14.

GOAL 2: CONTINUE TO PURSUE PARTNERSHIP WITH SHERIFF'S OFFICE TO INCREASE EFFICIENCY

Objective A: Develop Action Plan for Four Work Groups.
Objective B: Implement Operational Activities as Developed in the Plans.

Measurement	2009-10 Actual	2010-11 Actual	2011-12 Target	2011-12 Estimate	2012-13 Target
2A. Completion of an Action Plan for Each Work Group	N/A	N/A	N/A	N/A	100%
2B. Implementation of First Year of Activities Identified in Action Plan	N/A	N/A	N/A	N/A	25%

In the last several months, the County Fire has been collaborating with the Sheriff's Office on identifying common operational needs. In so doing, four topical areas were identified as high priority and areas that would maximize public service delivery. These four areas include training, hand crews, airships and a Valley Public Safety Operations Center (PSOC). Once these topical areas were identified and agreed upon, associated Work Groups were created. These work groups are tasked with investigating the opportunities to maximize our inter-Departmental cooperative potential. In the upcoming year these workgroups will develop Action Plans that will describe their objectives and list the activities and organization structure that will be needed to complete their objectives. In the following year, the plans will be implemented.

GOAL 3: DEVELOP AND IMPLEMENT EXPANDED BACKUP FIRE COMMUNICATIONS CENTER AT THE HIGH DESERT GOVERNMENT CENTER IN HESPERIA.

Objective A: Develop an integrated plan with County Architecture and Engineering for the implementation of the expanded backup communications Center.
Objective B: Apply for and secure $300,000 from the 2011 Homeland Security Grant to fund the Computer Aided Dispatch (CAD) and Information Technology (IT) equipment to support the Center.
Objective C: Purchase equipment required to make the Center operational.

Measurement	2009-10 Actual	2010-11 Actual	2011-12 Target	2011-12 Estimate	2012-13 Target
3A. Develop an integrated plan with County Architecture and Engineering (A&E) and Information Services Department (ISD) for the implementation of the expanded backup Center.	N/A	N/A	90%	90%	10%
3B. Apply for and secure $300,000 from the 2011 Homeland Security Grant to fund the CAD and IT equipment to support the Center.	N/A	N/A	90%	100%	N/A

The Consolidated Fire Agencies (CONFIRE) Communication Center (Center) functions as the dispatch center for thirteen fire agencies and the County of San Bernardino. The Center processes approximately 112,000 Fire/Emergency Medical Services (EMS) incidents per year and 7,600 local government calls for service. Presently there is not a dedicated backup center for the facility and there is little capacity to handle a substantial increase in workload.

At the direction of the Board of Supervisors, a needs assessment was completed by an outside consultant in 2007 and it was recommended that an additional site be established as an expanded or backup center to be activated when large incidents occur that require the additional capacity and staffing. Space has become available in the High Desert Government Center to move the Sheriff's Desert Dispatch Center and create an additional center for the CONFIRE Agencies. Construction modifications to the High Desert Government Center are in progress and are expected to be completed in 2012-13. CONFIRE applied for $385,826 in 2011 Homeland Security Grant monies to fund the backup CAD system for the new center and was awarded $295,622. The CONFIRE Board of Directors approved funding the remaining $90,204 out of CONFIRE's reserves. The procurement and implementation process will begin in July 2012 and is expected to be completed within six months.

GOAL 4: TO INCREASE REVENUE COLLECTED BY AMBULANCE TRANSPORT COST RECOVERY COLLECTION STAFF BY 20% OVER A THREE-YEAR AVERAGE OF COLLECTED REVENUE BEGINNING 2008-09.

Objective A: To increase Cost Recovery collections by 20% in collected revenue based on the average collected over three-year average beginning 2008-09.

Measurement	2009-10 Actual	2010-11 Actual	2011-12 Target	2011-12 Estimate	2012-13 Target
Percentage increase of revenue collected from three-year average of $180,000	N/A	N/A	20%	0%	20%

During the last quarter of 2010-11, County Fire's fiscal division underwent a staffing reorganization. The purpose was to focus more on the collection of revenues but still maintain the staff necessary to perform the technical and reporting functions of the Fiscal Division. With the increase in staff, County Fire should have realized an estimated 20% increase in collected Ambulance Transport Cost Recovery Revenue in 2011-12. However, during the second quarter of 2011-12, Fire Administration staff was re-organized which resulted in a loss of one Collection Officer position and another position was vacated. These positions were not replaced until the middle of the fourth quarter resulting in the department's inability to reach the goal of 20%. Beginning with 2012-13, all Collection Officer positions are filled and it is anticipated that the goal of a 20% increase will be reached. All the collection of this revenue offsets the costs of the County Fire staff and the contract biller to the regions. The more that is collected the less the regions are charged at the end of the fiscal year.

SUMMARY OF BUDGET UNITS

	2012-13					
	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
Special Revenue Funds						
San Bernardino County Fire Protection District	30,004,219	25,751,625		4,252,594		114
Mountain Regional Service Zone	12,484,671	9,872,326		2,612,345		99
North Desert Regional Service Zone	40,050,815	39,363,807		687,008		322
South Desert Regional Service Zone	10,929,841	10,564,452		365,389		129
Valley Regional Service Zone	30,511,749	30,195,270		316,479		211
2008 Federal Pre-Mitigation Tree Removal Grant	3,668,810	3,418,810		250,000		14
2009 USFS ARRA Stimulus Grant	0	0		0		0
Buffer Zone Protection Program Grant	56,019	55,208		811		0
Community Facilities District 2002-2	285,500	285,500		0		0
Hazardous Materials	10,368,400	9,107,103		1,261,297		53
Homeland Security Grant Program	4,485,629	4,389,873		95,756		0
Household Hazardous Waste	3,299,167	3,075,280		223,887		37
Office of Emergency Services	1,181,995	930,217		251,778		16
Total Special Revenue Funds	147,326,815	137,009,471		10,317,344		995

5-YEAR APPROPRIATION TREND					
	2008-09	2009-10	2010-11	2011-12	2012-13
San Bernardino County Fire Protection District	83,105,980	96,960,031	93,144,475	31,427,965	30,004,219
Mountain Regional Service Zone	13,232,185	11,388,433	9,965,600	12,126,577	12,484,671
North Desert Regional Service Zone	23,500,720	18,701,939	13,701,437	41,701,458	40,050,815
South Desert Regional Service Zone	12,631,135	10,958,595	9,201,308	11,458,106	10,929,841
Valley Regional Service Zone	14,484,425	11,890,831	10,966,952	31,176,473	30,511,749
2008 Federal Pre-Mitigation Tree Removal Grant	0	0	2,702,001	5,489,856	3,668,810
2009 USFS ARRA Stimulus Grant	0	0	1,641,118	1,409,734	0
Buffer Zone Protection Program Grant	0	0	124,911	231,471	56,019
Community Facilities District 2002-2	988,000	250,000	327,814	285,343	285,500
Hazardous Materials	0	0	0	13,896,157	10,368,400
Homeland Security Grant Program	0	0	4,295,839	8,252,555	4,485,629
Household Hazardous Waste	0	0	0	2,972,817	3,299,167
Office of Emergency Services	0	0	0	1,986,465	1,181,995
Total	**147,942,445**	**150,149,829**	**146,071,455**	**162,414,977**	**147,326,815**

5-YEAR REVENUE TREND					
	2008-09	2009-10	2010-11	2011-12	2012-13
San Bernardino County Fire Protection District	80,901,693	79,803,265	79,131,751	22,421,978	25,751,625
Mountain Regional Service Zone	11,642,603	9,860,265	8,862,536	9,639,006	9,872,326
North Desert Regional Service Zone	18,632,805	15,286,841	12,506,842	41,014,976	39,363,807
South Desert Regional Service Zone	10,110,915	8,906,264	7,576,394	11,099,830	10,564,452
Valley Regional Service Zone	12,217,775	9,854,745	9,319,351	30,867,176	30,195,270
2008 Federal Pre-Mitigation Tree Removal Grant	0	0	2,702,001	5,483,189	3,418,810
2009 USFS ARRA Stimulus Grant	0	0	1,439,588	1,201,765	0
Buffer Zone Protection Program Grant	0	0	124,911	230,660	55,208
Community Facilities District 2002-2	287,031	279,267	274,073	285,343	285,500
Hazardous Materials	0	0	0	13,896,157	9,107,103
Homeland Security Grant Program	0	0	4,294,230	8,126,694	4,389,873
Household Hazardous Waste	0	0	0	2,742,817	3,075,280
Office of Emergency Services	0	0	0	1,986,468	930,217
Total	**133,792,822**	**123,990,647**	**126,231,677**	**148,996,059**	**137,009,471**

5-YEAR FUND BALANCE TREND					
	2008-09	2009-10	2010-11	2011-12	2012-13
San Bernardino County Fire Protection District	2,204,287	17,156,766	14,012,724	9,005,987	4,252,594
Mountain Regional Service Zone	1,589,582	1,528,168	1,103,064	2,487,571	2,612,345
North Desert Regional Service Zone	4,867,915	3,415,098	1,194,595	686,482	687,008
South Desert Regional Service Zone	2,520,220	2,052,331	1,624,914	358,276	365,389
Valley Regional Service Zone	2,266,650	2,036,086	1,647,601	309,297	316,479
2008 Federal Pre-Mitigation Tree Removal Grant	0	0	0	6,667	250,000
2009 USFS ARRA Stimulus Grant	0	0	201,530	207,969	0
Buffer Zone Protection Program Grant	0	0	0	811	811
Community Facilities District 2002-2	700,969	(29,267)	53,741	0	0
Hazardous Materials	0	0	0	0	1,261,297
Household Hazardous Waste	0	0	0	230,000	223,887
Homeland Security Grant Program	0	0	1,609	125,861	95,756
Office of Emergency Services	0	0	0	(3)	251,778
Total	**14,149,623**	**26,159,182**	**19,839,778**	**13,418,918**	**10,317,344**

San Bernardino County Fire Protection District Administration

DESCRIPTION OF MAJOR SERVICES

Budget at a Glance

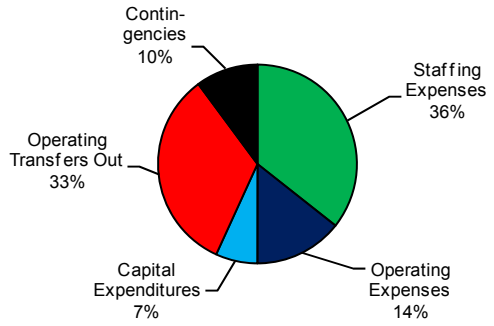
Total Expenditure Authority	$43,415,352
Total Sources	$39,162,758
Fund Balance	$4,252,594
Total Staff	114

The San Bernardino County Fire Protection District (County Fire) covers 18,353 square miles, operates 81 fire stations and facilities within four Regional Service Zones (Mountain, North Desert, South Desert and Valley), serves 64 unincorporated communities, and the City of Grand Terrace and the Town of Yucca Valley. Additionally, County Fire provides fire protection services to five cities which are independent fire protection districts including Adelanto, Fontana, Hesperia, Needles and Victorville. County Fire's executive management is provided by the Fire Chief, Deputy Chief, Fire Marshal, as well as Program Managers and Division Chiefs.

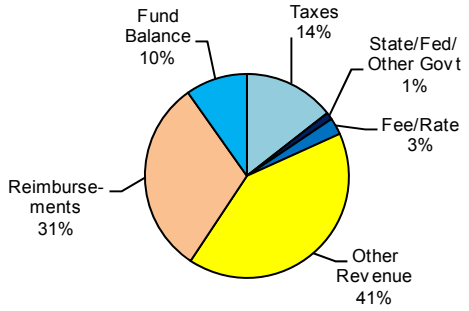
County Fire is an all-risk fire department providing emergency mitigation and management for fire suppression, emergency medical services (paramedic and non-paramedic), ambulance services, hazardous materials (HAZMAT) response, arson investigation, technical rescue including water borne, flooding and mudslide, winter rescue operations, and terrorism and weapons of mass destruction. As part of disaster preparation, response, and mitigation, the department's Office of Emergency Services specifically provides support and assistance to the 24 cities and towns, as well as all the unincorporated portions of the county. The field functions are supported by a countywide management system that includes organizational business practices, human resources, financial and accounting services, vehicles services and support, and equipment warehousing and distribution. County Fire also provides for the management of community safety services such as fire prevention, building construction plans and permits, household hazardous waste, Local Oversight Program for hazardous materials, HAZMAT facility inspections, planning and engineering, and public education and outreach.

2012-13 RECOMMENDED BUDGET

EXPENDITURE AUTHORITY



SOURCES

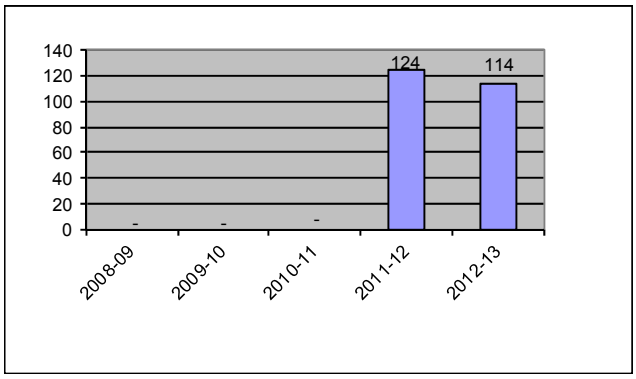


BUDGETED STAFFING

STAFFING ANALYSIS

Authorized Positions	2010-11 Final	2011-12 Adopted	2011-12 Modified	2012-13 Recommended
Regular	0	123	120	110
Limited Term	0	4	4	4
Total	0	127	124	114
Staffing Expenses	$0	$17,328,367	$16,297,037	$15,474,500

5-YEAR STAFFING TREND



ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: County Fire
DEPARTMENT: San Bernardino County Fire Protection District
FUND: San Bernardino County Fire Protection District

BUDGET UNIT: FPD
FUNCTION: Public Protection
ACTIVITY: Fire Protection

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	0	0	0	15,652,600	16,297,037	15,474,500	**(822,537)**
Operating Expenses	0	0	0	5,646,915	5,824,641	6,240,670	**416,029**
Capital Expenditures	0	0	0	775,441	898,384	2,952,582	**2,054,198**
Contingencies	0	0	0	0	3,478,841	4,399,616	**920,775**
Total Exp Authority	0	0	0	22,074,956	26,498,903	29,067,368	**2,568,465**
Reimbursements	0	0	0	(13,861,665)	(14,099,360)	(13,411,133)	**688,227**
Total Appropriation	0	0	0	8,213,291	12,399,543	15,656,235	**3,256,692**
Operating Transfers Out	0	0	0	18,852,197	19,028,422	14,347,984	**(4,680,438)**
Total Requirements	0	0	0	27,065,488	31,427,965	30,004,219	**(1,423,746)**
Departmental Revenue							
Taxes	0	0	0	6,255,146	7,042,506	6,271,087	**(771,419)**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	0	0	0	1,136,366	496,552	485,947	**(10,605)**
Fee/Rate	0	0	0	1,047,748	1,134,622	1,157,700	**23,078**
Other Revenue	0	0	0	462,893	493,356	75,000	**(418,356)**
Total Revenue	0	0	0	8,902,153	9,167,036	7,989,734	**(1,177,302)**
Operating Transfers In	0	0	0	13,409,942	13,254,942	17,761,891	**4,506,949**
Total Financing Sources	0	0	0	22,312,095	22,421,978	25,751,625	**3,329,647**
				Fund Balance	9,005,987	4,252,594	**(4,753,393)**
				Budgeted Staffing	124	114	**(10)**

BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include a decrease in staffing expenses of $822,537 primarily due to the elimination of 10 positions, an increase in capital expenditures of $2.0 million to fund the replacement of aging vehicles and other apparatus and equipment, an increase in contingencies as a result of prior years to fund future operations, a decrease in reimbursements of $688,227 due to a reduction in regional allocated support costs for chief officers and vehicle services, and decreased operating transfers out of $4.7 million due to a one-time transfer of fund balance to HAZMAT and Household Hazardous Waste in 2011-12. Major revenue changes include a decrease in taxes of $771,419 based on the anticipated receipt of revenue as a result of current economic conditions based on current trends, a decrease in other revenue of $418,356 due to a reduction in residual equity transfers in as a result of the fund consolidation that occurred in 2011-12, and an increase in operating transfers in of $4.5 million due to increased County general fund support for suppression operations and vehicle replacement.

MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Staffing expenses of $15.5 million make up the majority of expenditures in this budget unit and fund 114 budgeted positions. These expenses are necessary to provide an adequate level of administrative, finance, and support services including chief officers for department operations in all regional service zones. Additionally, operating expenses of $6.2 million fund administrative and support services including the costs related to the training; equipment and equipment maintenance; warehouse services; vehicle services; and communication services including dispatch. Capital expenditures of $2.9 million include County Fire's vehicle, apparatus and other equipment replacement plan. Contingencies of $4.4 million are the result of prior years' operations and are to fund future operations. Reimbursements of $13.4 million primarily represent transfers in from the regional service zones, HAZMAT, Household Hazardous Waste, and the Office of Emergency Services to fund administrative and support services functions. Operating transfers out of $14.3 million primarily includes the distribution of County general fund support to the regional service zones and the Office of Emergency Services.

Expenditures are primarily funded by property taxes of $6.3 million, fee/rate revenue from contracts, various Fire Prevention fees, health fees, and training revenue of $1.2 million, and operating transfers in of $17.8 million which includes County general fund support of $17.5 million.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing decreased by a net total of 10 positions due to the elimination 2 Battalion Chiefs, 2 Training Captains, 1 Equipment Parts Chaser, 1 Mechanic, 1 Administrative Secretary II, 2 Office Assistant III's, and 1 Payroll Specialist as the result of an administrative cost savings plan. The operational impact of the changes is minimal.

2012-13 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Administration	3	0	3	3	0	0	3
Administrative Support PIO	1	1	2	2	0	0	2
Administrative Support	1	1	2	2	0	0	2
Human Resources	5	0	5	5	0	0	5
Budget and Fiscal Services	18	0	18	13	5	0	18
Support Services	37	0	37	36	1	0	37
Office of the Fire Marshal	16	1	17	17	0	0	17
Valley Regional Service Zone	5	0	5	5	0	0	5
North Desert Regional Service Zone	8	0	8	8	0	0	8
South Desert Regional Service Zone	4	0	4	4	0	0	4
Mountain Regional Service Zone	3	0	3	3	0	0	3
Training, Safety, and Emergency Medical Services	9	1	10	9	1	0	10
Total	110	4	114	107	7	0	114

Administration

	Classification
1	Fire Chief
1	Deputy Fire Chief
1	Fire Marshal
3	Total

Administrative Support PIO

	Classification
1	Public Information Officer
1	Public Service Employee
2	Total

Administrative Support

	Classification
1	Executive Assistant
1	Public Service Employee
2	Total

Human Resources

	Classification
1	Personnel Services Supervisor
1	Human Resources Assistant
3	Payroll Specialist
5	Total

Budget and Fiscal Services

	Classification
1	Budget and Fiscal Manager
1	Budget Officer
3	Staff Analyst II
2	Administrative Supervisor I
1	Accounts Representative
4	Collection Officer
1	Senior Collections Officer
1	Supervising Fiscal Specialist
3	Fiscal Assistants
1	Office Assistant I
18	Total

Support Services

	Classification
1	Support Services Manager
2	SBCA Technician
19	Fire Agency Mechanics
2	Lead Mechanics
1	Vehicle Services Supervisor
1	Equipment Parts Chaser
1	Office Assistant III
2	Vehicle Parts Specialist
1	Maintenance Specialist
1	Fire Equipment Specialist
3	Fire Equipment Technician I
1	Fire Equipment Technician II
1	Fiscal Assistant
1	Warehouse Supervisor
37	Total

Office of the Fire Marshal

	Classification
1	Deputy Fire Marshal – Community Safety
1	Fire Prevention Officer/Arson
3	Fire Prevention Officer
5	Fire Prevention Specialist
2	Fire Prevention Supervisor/Arson
2	Front Counter Technician
2	Office Assistant II
1	Public Service Employee
17	Total

Valley Regional Service Zone

	Classification
1	Division Chief
4	Battalion Chief
5	Total

North Desert Regional Service Zone

	Classification
2	Division Chief
6	Battalion Chief
8	Total

South Desert Regional Service Zone

	Classification
1	Division Chief
3	Battalion Chief
4	Total

Mountain Regional Service Zone

	Classification
3	Battalion Chief
3	Total

Training, Safety, and Emergency Medical Services

	Classification
1	Division Chief
1	Staff Analyst I
1	Captain
1	Engineer
1	EMS Training Officer
1	EMS Nurse Educator
1	EMS Training Supervisor
1	Office Assistant II
1	Trng Officer – HM Responder Team
1	Contract Course Instructor
10	Total

Mountain Regional Service Zone

DESCRIPTION OF MAJOR SERVICES

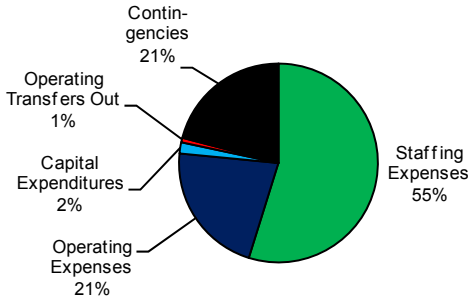
Budget at a Glance

Total Expenditure Authority	$12,484,671
Total Sources	$9,872,326
Fund Balance	$2,612,345
Total Staff	99

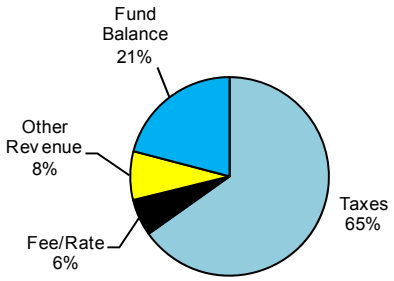
The Mountain Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission Resolution 2986/2989. This regional service zone provides fire protection services to the areas of Angelus Oaks (Station #98), Fawnskin (Station #96), Forest Falls (Station #99), Green Valley Lake (Station #95), and Lake Arrowhead (Stations #91, #92, #93 and #94). Ambulance transport services are also provided to the Lake Arrowhead community out of Stations 91, 92, and 94. Additionally, within the Mountain Regional Service Zone there is one voter approved special tax paramedic service zone which provides services to the community of Lake Arrowhead.

2012-13 RECOMMENDED BUDGET

EXPENDITURE AUTHORITY



SOURCES

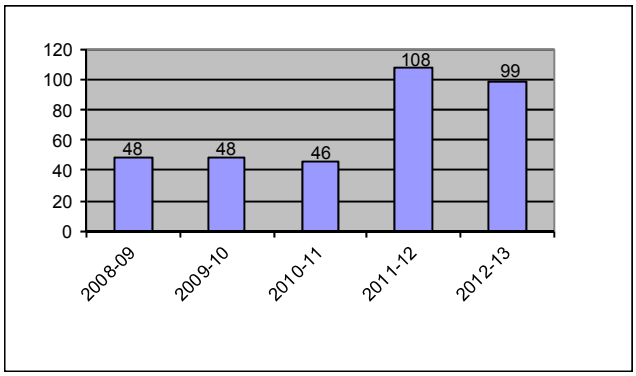


BUDGETED STAFFING

STAFFING ANALYSIS

Authorized Positions	2010-11 Final	2011-12 Adopted	2011-12 Modified	2012-13 Recommended
Regular	46	43	43	42
Limited Term	0	65	65	57
Total	46	108	108	99
Staffing Expenses	$6,770,388	$6,579,823	$6,577,786	$6,843,508

5-YEAR STAFFING TREND



ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: County Fire
DEPARTMENT: San Bernardino County Fire Protection District
FUND: Mountain Regional Service Zone

BUDGET UNIT: FMZ
FUNCTION: Public Protection
ACTIVITY: Fire Protection

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	6,198,524	6,595,383	6,770,388	6,359,873	6,577,786	6,843,508	**265,722**
Operating Expenses	2,687,983	2,601,018	2,619,169	2,453,444	2,909,034	2,710,720	**(198,314)**
Capital Expenditures	222,835	29,734	366,963	85,000	85,000	227,539	**142,539**
Contingencies	0	0	0	0	2,503,205	2,612,345	**109,140**
Total Exp Authority	9,109,342	9,226,135	9,756,520	8,898,317	12,075,025	12,394,112	**319,087**
Reimbursements	(400,000)	(276,660)	(244,547)	0	0	0	**0**
Total Appropriation	8,709,342	8,949,475	9,511,973	8,898,317	12,075,025	12,394,112	**319,087**
Operating Transfers Out	20,000	260,294	60,500	51,552	51,552	90,559	**39,007**
Total Requirements	8,729,342	9,209,769	9,572,473	8,949,869	12,126,577	12,484,671	**358,094**
Departmental Revenue							
Taxes	8,448,367	8,400,670	8,276,804	8,047,458	8,210,988	8,137,827	**(73,161)**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	391,043	188,665	199,973	146,611	0	0	**0**
Fee/Rate	5,876	(107,717)	(97,540)	807,566	912,627	748,261	**(164,366)**
Other Revenue	(692,904)	20,777	5,333	(14,592)	37,632	2,000	**(35,632)**
Total Revenue	8,152,382	8,502,395	8,384,570	8,987,043	9,161,247	8,888,088	**(273,159)**
Operating Transfers In	859,690	524,041	827,291	87,600	477,759	984,238	**506,479**
Total Financing Sources	9,012,072	9,026,436	9,211,861	9,074,643	9,639,006	9,872,326	**233,320**
				Fund Balance	2,487,571	2,612,345	**124,774**
				Budgeted Staffing	108	99	**(9)**

BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include an increase in staffing expenses of $265,722 due to increases related to retirement and other benefit increases and the accurate accounting of overtime. Additionally, operating expenses decreased by $198,314 primarily due to reductions in property insurance, non-inventoriable equipment, general maintenance for structures, and allocated support costs associated with chief officers, cost recovery and vehicle services. Capital expenditures increased $142,539 due to improvement to structures. Major revenue changes include a decrease in fee/rate revenue of $164,366 due to increased Medi-care and Medi-cal claims versus private insurance as compared to prior years resulting in a reduction in revenue collected and increased write offs. Operating transfers in increased by $506,479 due to additional County general fund support for suppression operations.

MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Staffing expenses of $6.8 million make up the majority of expenditures in this budget unit and fund 99 budgeted positions of which 42 are regular positions and 57 are limited term. These expenses are necessary to provide fire protection, paramedic, and administrative services to the regional service zone. Additionally, operating expenses of $2.7 million support the operations of 9 fire stations including the costs related to the facilities, equipment, vehicle services, and services and supplies. These expenditures are primarily funded by property taxes of $8.1 million, fee/rate revenue from ambulance services, and operating transfers in which includes County general fund support of $764,244.

DETAIL OF PARAMEDIC SERVICE ZONES IN 2012-13 RECOMMENDED BUDGET

Within the Mountain Regional Service Zone, there is one Paramedic Service Zone (Service Zone) PM-1 Lake Arrowhead and is funded by a voter approved special tax. This service zone is separately budgeted at the org level within the regional service zone and audited annually.

	2012-13					
Service Zone (Budget ORG)	Per Parcel Assessment	Parcel Count	Appropriation	Revenue*	Revenue Transfer Out	Fund Balance
PM-1 Lake Arrowhead (PM1)	17.00	15,709	450	245,689	(245,239)	0

*Total amount is reduced 6% - 8% for delinquent parcels

Service Zone PM-1 Lake Arrowhead was approved by the Board of Supervisors in September 1986 (originally CSA 70PM-1). Service Zone PM-1 provides supplemental funding to support paramedic services to the community of Lake Arrowhead and is funded by a voter approved special tax which was increased by the voters in June 1991, from $10 not to exceed $17 per parcel. Parcel count for 2012-13 is 15,709 and special tax budgeted revenue for 2012-13 is $245,689. Services are provided through Fire Stations 91, 92 and 94.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing had a net decrease of 9 positions including 1 vacant Office Assistant II, 4 Paid Call Firefighters, and 4 Paid Call Firefighter – Captains. These changes have no operational impact to the Mountain Regional Service Zone.

2012-13 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Mountain Regional Service Zone	42	57	99	91	8	0	99
Total	42	57	99	91	8	0	99

Mountain Regional Service Zone

	Classification
1	Office Assistant III
1	Staff Analyst
18	Firefighter
6	Limited Term Firefighter
24	PCF Firefighter
22	PCF Firefighter Trainee
9	Engineer
12	Captain
3	PCF Captain
1	Lake Arrowhead Facilities Attendant
2	PCF Engineer
99	Total

North Desert Regional Service Zone

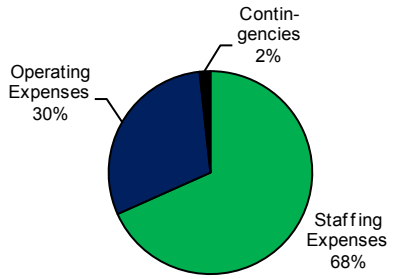
DESCRIPTION OF MAJOR SERVICES

Budget at a Glance	
Total Expenditure Authority	$40,259,170
Total Sources	$39,572,162
Fund Balance	$687,008
Total Staff	322

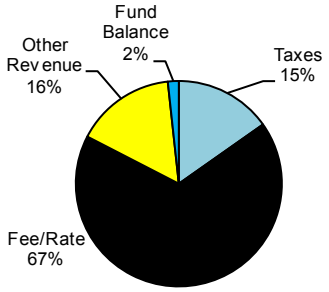
The North Desert Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission resolution 2986/2989. This regional service zone provides fire protection and paramedic services to the areas of Spring Valley Lake (Station #22), Summit Valley (Station #48), Lucerne Valley (Station #8), Lucerne Valley – East (Station #7), Silver Lakes (Station #4), Phelan (Station #10), Wrightwood (Station #14), Pinon Hills (Station #13), El Mirage (Station #11), Baldy Mesa (Station #16), Mt. View Acres (Station #37), Harvard (Station #52), Baker (Station #53), Hinkley (Station #56) and Searles Valley (Station #57). Fire protection services are also provided to the cities of Adelanto and Victorville and the Hesperia Fire Protection District through service contracts and ambulance transport services are provided in Lucerne Valley, Searles Valley, and Wrightwood. Additionally, within the North Desert Regional Service Zone are four voter approved special tax fire protection zones which provide services to the communities of Red Mountain, Windy Acres, El Mirage, and Helendale/Silver Lakes.

2012-13 RECOMMENDED BUDGET

EXPENDITURE AUTHORITY



SOURCES

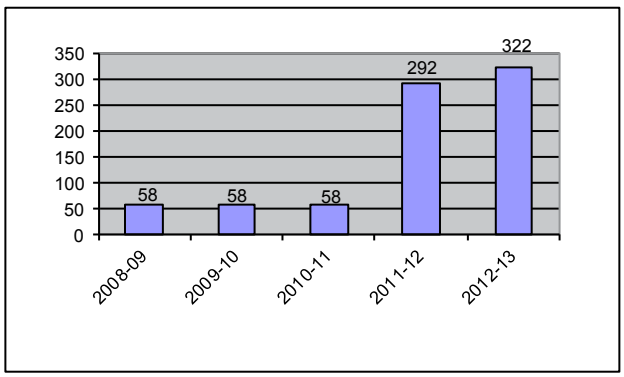


BUDGETED STAFFING

STAFFING ANALYSIS

Authorized Positions	2010-11 Final	2011-12 Adopted	2011-12 Modified	2012-13 Recommended
Regular	58	176	176	163
Limited Term	0	116	116	159
Total	58	292	292	322
Staffing Expenses	$10,167,935	$27,904,911	$27,898,940	$27,388,921

5-YEAR STAFFING TREND



ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: County Fire
DEPARTMENT: San Bernardino County Fire Protection District
FUND: North Desert Regional Service Zone

BUDGET UNIT: FNZ
FUNCTION: Public Protection
ACTIVITY: Fire Protection

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	9,673,989	10,178,564	10,167,935	27,464,800	27,898,940	27,388,921	**(510,019)**
Operating Expenses	3,931,593	4,529,515	4,130,703	11,469,305	11,967,791	12,024,765	**56,974**
Capital Expenditures	159,013	0	337,215	1,151,693	1,255,000	0	**(1,255,000)**
Contingencies	0	0	0	0	709,464	687,008	**(22,456)**
Total Exp Authority	13,764,595	14,708,079	14,635,853	40,085,798	41,831,195	40,100,694	**(1,730,501)**
Reimbursements	(887,634)	(830,000)	(969,013)	(139,737)	(139,737)	(208,355)	**(68,618)**
Total Appropriation	12,876,961	13,878,079	13,666,839	39,946,061	41,691,458	39,892,339	**(1,799,119)**
Operating Transfers Out	442,876	105,412	0	10,000	10,000	158,476	**148,476**
Total Requirements	13,319,837	13,983,491	13,666,839	39,956,061	41,701,458	40,050,815	**(1,650,643)**
Departmental Revenue							
Taxes	9,616,537	6,886,913	6,245,463	6,036,089	6,190,534	6,094,915	**(95,619)**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	299,450	142,962	171,989	190,543	0	0	**0**
Fee/Rate	(103,672)	(22,832)	19,786	26,439,447	27,912,050	26,982,858	**(929,192)**
Other Revenue	174,297	85,651	157,163	122,364	397,700	(31,782)	**(429,482)**
Total Revenue	9,986,612	7,092,694	6,594,400	32,788,443	34,500,284	33,045,991	**(1,454,293)**
Operating Transfers In	4,647,699	5,749,624	5,816,316	7,168,144	6,514,692	6,317,816	**(196,876)**
Total Financing Sources	14,634,311	12,842,318	12,410,716	39,956,587	41,014,976	39,363,807	**(1,651,169)**
				Fund Balance	686,482	687,008	**526**
				Budgeted Staffing	292	322	**30**

BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include a decrease in staffing expenses of $510,019 primarily due to Station 52 in Harvard transitioning from a full-time staffed station to an on-call station and offset by retirement and other benefit increases, workers' compensation, leave vacancy coverage and implementation of a Limited Term Firefighter program. Capital expenditures decreased $1.3 million due to no vehicle or equipment purchases programmed in 2012-13 within the regional service zone budget and vehicle purchases being budgeted in the District Administration budget unit (FPD). Major revenue changes include a decrease in fee/rate revenue of $929,192 due to increased Medi-care and/or Medi-cal claims and a reduction in private insurance claims resulting in less revenue collected and increased write offs as a lower percentage is paid per claim. Other revenue decreased by $429,482 due to a reduction in residual equity transfers in as a result of the fund consolidation that occurred in 2011-12.

MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Staffing expenses of $27.4 million make up the majority of expenditures in this budget unit and fund 322 budgeted positions of which 163 are regular positions and 159 are limited term. These expenses are necessary to provide fire protection, paramedic, ambulance transport, and administrative services to the regional service zone. Additionally, operating expenses of $12.0 million support the operations of 26 fire stations including the costs related to the facilities, equipment, vehicle services, and services and supplies. These expenditures are primarily funded by property taxes of $6.1 million, fee/rate revenue from contracts and ambulance services of $26.9 million, and operating transfers in which includes County general fund support of $6.3 million.

DETAIL OF FIRE PROTECTION SERVICE ZONES IN 2012-13 RECOMMENDED BUDGET

Within the North Desert Regional Service Zone, there are four Fire Protection Service Zones (Service Zones); FP-1 Red Mountain, FP-2 Windy Acres, FP-3 El Mirage, and FP-5 Helendale/Silver Lakes and are funded by voter approved special taxes. Each service zone is separately budgeted at the org level within the regional service zone and audited annually.

Service Zone (Budget ORG)	Per Parcel Assessment	Parcel Count	Appropriation	Revenue*	Revenue Transfer Out	Fund Balance
	2012-13					
FP-1 Red Mountain (FP1)	171.00	72	11,327	11,327	0	0
FP-2 Windy Acres (FP2)	80.00	117	8,750	8,750	0	0
FP-3 El Mirage (FP3)	9.00	3,564	350	29,830	(29,480)	0
FP-5 Helendale/Silver Lakes (FP5)	131.71	7,650	464	926,945	(926,481)	0

*Total amount is reduced 6% - 8% for delinquent parcels

Service Zone FP-1 Red Mountain was originally approved by the Board of Supervisors in December 1964 (originally as CSA 30). Service Zone FP-1 provides fire protection services to the community of Red Mountain and is funded by a voter approved special tax not to exceed $332 per parcel, which was approved in March 1985. The current special tax rate is $171 per parcel. Parcel count for 2012-13 is 72 parcels and special tax revenue budgeted for 2012-13 is $11,327. San Bernardino County Fire Protection District provides fire protection services to Service Zone FP-1 through a contract with the Kern County Fire Department.

Service Zone FP-2 Windy Acres was formed in January 1985 by the Board of Supervisors (originally as CSA 70 FP-1 Improvement Zone). Service Zone FP-2 provides fire protection services to the community of Windy Acres and is funded by a voter approved special tax not to exceed $407 per parcel, which was approved in June 1991. The current special tax rate is $80 per parcel. Parcel count for 2012-13 is 117 parcels and special tax revenue budgeted for 2012-13 is $8,750. San Bernardino County Fire Protection District provides fire protection services to Service Zone FP-2 through a contract with the Kern County Fire Department.

Service Zone FP-3 El Mirage was originally approved by the Board of Supervisors in March 1987 (originally CSA 38 N). Service Zone FP-3 provides fire protection services to the community of El Mirage and is funded by a voter approved special tax which was approved in March 1987 for $9.00 per parcel with no approved annual inflationary rate. The current special tax rate is $9 per parcel. Parcel count for 2012-13 is 3,564 and special tax revenue budgeted for 2012-13 is $29,830. Services are provided through Fire Stations 11 and 322.

Service Zone FP-5 Helendale/Silver Lakes was originally approved by the Board of Supervisors in April 2006 (originally CSA 70 FP-5 Improvement Zone). Service Zone FP-5 provides for fire protection and paramedic staffing services to the community of Helendale/Silver Lakes and is funded by a voter approved special tax which was approved in June, 2006 for $117 per parcel and includes an annual cost of living increase of up to 3%. The current special tax is $131.71 per parcel. Parcel count for 2012-13 is 7,650 and special tax revenue budgeted for 2012-13 is $926,945. Services are provided through Fire Station 4.

DETAIL OF CONTRACT SERVICES IN 2012-13 RECOMMENDED BUDGET

Within the North Desert Regional Service Zone, San Bernardino County Fire Protection provides contract services to the cities of Adelanto and Victorville and the Hesperia Fire Protection District. The fund balance for the City of Adelanto represents the North Desert Regional Service Zone's costs associated with the mutual aid provided to unincorporated areas from the city's stations.

Contract Entity	Appropriation	Revenue	Fund Balance	Staffing
	2012-13			
City of Adelanto	3,816,024	3,336,024	480,000	29
City of Victorville	13,550,535	13,550,535	0	70
Hesperia Fire Protection District	8,209,541	8,209,541	0	44
Total Contracts	25,576,100	25,096,100	480,000	143

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing increased by a net 30 positions due to an increase of 15 Limited Term Firefighters, 27 Paid Call Firefighters offset by a decrease of a vacant Emergency Services Supervisor, 5 full time Captains, 3 full time Engineers, and 3 full time Firefighters. The increase in positions is primarily due to the implementation of the Limited Term Firefighter program in the region. The decrease in positions is due to a reduction within the City of Hesperia fire protection services contract effective mid-year 2011-12 and the transition of Station 52 from a full-time station to a paid call station. All Captains, Engineers and Firefighters were transferred to vacant positions at other stations in and outside of the region.

2012-13 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
North Desert Regional Service Zone	157	157	314	259	25	30	314
Office of the Fire Marshal (OFM)	5	2	7	7	0	0	7
OFM - Hazardous Materials	1	0	1	1	0	0	1
Total	163	159	322	267	25	30	322

North Desert Regional Service Zone

	Classification
1	Office Assistant II
1	Office Assistant III
1	Office Specialist
2	Accounts Representative
2	Staff Analyst
60	Firefighter
36	Limited Term Firefighter
38	PCF Firefighter
66	PCF Firefighter Trainee
39	Engineer
4	PCF Engineer
51	Captain
1	PCF Lieutenant
12	PCF Captain
314	Total

Office of the Fire Marshal

	Classification
1	Office Assistant III
2	Fire Prevention Officer
1	Fire Prevention Specialist
1	Fire Prevention Supervisor
2	PSE Environmental Tech
7	Total

Office of the Fire Marshal - Hazardous Materials

	Classification
1	Environmental Specialist IV
1	Total

South Desert Regional Service Zone

DESCRIPTION OF MAJOR SERVICES

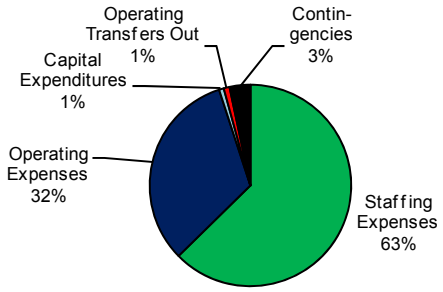
Budget at a Glance

Total Expenditure Authority	$10,929,841
Total Sources	$10,564,452
Fund Balance	$365,389
Total Staff	129

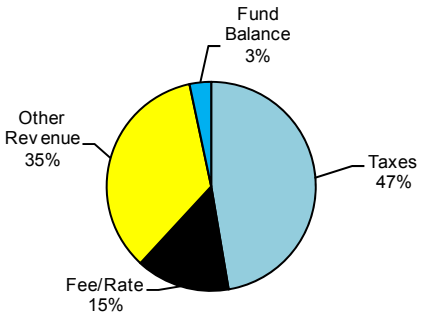
The South Desert Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission resolution 2986/2989. This regional service zone provides fire protection services to the areas of Big River (Station #17), Black Meadow Landing (Station #55), Havasu Landing (Station #18), Johnson Valley (Station #43), Joshua Tree (Station #36), Landers (Station #19), Panorama Heights (Station #35), Parker Strip (Station #21), Park Moabi (Station #34), Pioneertown (Station #38), Wonder Valley (Station #45), Wonder Valley – East (Station #47), Yucca Mesa (Station #42), and Yucca Valley (Station #41). Fire protection services are also provided to the City of Needles through a service contract and ambulance transport and paramedic services are provided to the communities of Havasu Lake and Yucca Valley. Additionally, within the South Desert Regional Service Zone are two voter approved special tax fire protection zones which provide services to the communities of Wonder Valley and Havasu Lake.

2012-13 RECOMMENDED BUDGET

EXPENDITURE AUTHORITY



SOURCES

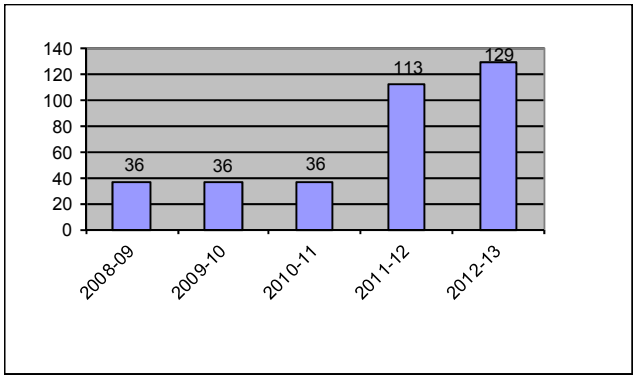


BUDGETED STAFFING

STAFFING ANALYSIS

Authorized Positions	2010-11 Final	2011-12 Adopted	2011-12 Modified	2012-13 Recommended
Regular	36	39	39	35
Limited Term	0	74	74	94
Total	36	113	113	129
Staffing Expenses	$6,352,418	$6,712,181	$7,383,781	$6,846,935

5-YEAR STAFFING TREND



ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: County Fire
DEPARTMENT: San Bernardino County Fire Protection District
FUND: South Desert Regional Service Zone

BUDGET UNIT: FSZ
FUNCTION: Public Protection
ACTIVITY: Fire Protection

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	5,835,959	6,111,933	6,352,418	7,248,530	7,383,781	6,846,935	**(536,846)**
Operating Expenses	2,880,405	2,908,554	2,994,367	3,137,850	3,329,969	3,532,322	**202,353**
Capital Expenditures	109,229	32,024	206,753	254,649	420,253	83,318	**(336,935)**
Contingencies	0	0	0	0	358,276	365,389	**7,113**
Total Exp Authority	8,825,593	9,052,510	9,553,539	10,641,029	11,492,279	10,827,964	**(664,315)**
Reimbursements	(253,555)	(345,810)	(312,837)	(54,270)	(34,913)	0	**34,913**
Total Appropriation	8,572,038	8,706,700	9,240,702	10,586,759	11,457,366	10,827,964	**(629,402)**
Operating Transfers Out	6,000	0	0	740	740	101,877	**101,137**
Total Requirements	8,578,038	8,706,700	9,240,702	10,587,499	11,458,106	10,929,841	**(528,265)**
Departmental Revenue							
Taxes	6,074,353	5,872,331	5,253,453	5,310,029	5,418,397	5,171,914	**(246,483)**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	78,825	73,971	216,203	85,205	0	0	**0**
Fee/Rate	(60,474)	(63,036)	(54,143)	1,676,776	1,849,674	1,590,257	**(259,417)**
Other Revenue	1,018,008	89,848	96,675	65,569	151,726	14,333	**(137,393)**
Total Revenue	7,110,712	5,973,114	5,512,188	7,137,579	7,419,797	6,776,504	**(643,293)**
Operating Transfers In	2,081,442	3,102,913	2,129,211	3,457,033	3,680,033	3,787,948	**107,915**
Total Financing Sources	9,192,154	9,076,027	7,641,399	10,594,612	11,099,830	10,564,452	**(535,378)**
				Fund Balance	358,276	365,389	**7,113**
				Budgeted Staffing	113	129	**16**

BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include a decrease in staffing expenses of $536,846 due to transitioning Station 17 in Big River from a full-time staffed station to an on-call station and offset by the implementation of a Limited Term Firefighter program. Operating expenses increased $202,353 primarily due to an increase in transfers out as a result of the full cost of administration and support services being allocated to the regional service zone. Capital expenditures decreased $336,935 due to no vehicle or equipment purchases programmed in 2012-13 within the regional service zone budget and vehicle purchases being budgeted in the District Administration budget unit (FPD). Major revenue changes include a decrease in taxes of $246,483 due to the anticipated receipt of revenue as a result of current economic conditions. Ambulance Revenue decreased by $259,417 due to increased Medi-care and/or Medi-cal claims and a reduction in private insurance claims resulting in less revenue collected and increased write offs as a lower percentage is paid per claim. Other Revenue decrease of $137,393 is the one-time transfers from the closing of the ambulance and special assessment funds in 2011-12. Operating transfers in increased by $107,915 due to a reduction in residual equity transfers in as a result of the fund consolidation that occurred in 2011-12.

MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Staffing expenses of $6.8 million make up the majority of expenditures in this budget unit and fund 129 budgeted positions of which 35 are regular positions and 94 are limited term. These expenses are necessary to provide fire protection, paramedic, ambulance transport, and administrative services to the regional service zone. Additionally, operating expenses of $3.5 million support the operations of numerous fire stations including the costs related to the facilities, equipment, vehicle services, and services and supplies. These expenditures are primarily funded by property taxes of $5.2 million, fee/rate revenue from contracts and ambulance services of $1.6 million, and operating transfers in of $3.8 million which includes County general fund support of $3.7 million.

DETAIL OF FIRE PROTECTION SERVICE ZONES IN 2012-13 RECOMMENDED BUDGET

Within the South Desert Regional Service Zone, there are two Fire Protection Service Zones (Service Zones); FP-4 Wonder Valley and FP-6 Havasu Lake and they are funded by voter approved special taxes. Each service zone is separately budgeted at the org level within the regional service zone and audited annually.

	2012-13					
Service Zone (Budget ORG)	Per Parcel Assessment	Parcel Count	Appropriation	Revenue*	Revenue Transfer Out	Fund Balance
FP-4 Wonder Valley (FP4)	32.32	4,665	225	136,651	(136,426)	0
FP-6 Havasu Lake (FP6)	116.90	1,342	397	140,119	(139,722)	0

*Total amount is reduced 9% - 10% for delinquent parcels

Service Zone FP-4 Wonder Valley was originally approved by the Board of Supervisors in August 1972 (originally CSA 70 M). Service Zone FP-4 provides fire protection services to the community of Wonder Valley and is funded by a voter approved special tax of $30 per parcel which was approved in June 2005 with an annual 1.5% cost of living increase. The current special tax rate is $32.32 per parcel. Parcel count for 2012-13 is 4,665 and special tax revenue budgeted for 2012-13 is $136,651. Services are provided through Fire Station 45.

Service Zone FP-6 Havasu Lake was originally approved by the Board of Supervisors in February 2009. Service Zone FP-6 provides fire protection services to the community of Havasu Lake and is funded by a voter approved special tax for $113 per parcel which was approved in May 2009 with an annual 3% cost of living increase. The current special tax rate is $116.90 per parcel. Parcel count for 2012-13 is 1,342 and special tax revenue budgeted for 2012-13 is $140,119. Services are provided through Fire Station 18.

DETAIL OF CONTRACT SERVICES IN 2012-13 RECOMMENDED BUDGET

Within the South Desert Regional Service Zone, San Bernardino County Fire Protection District provides contract services to the City of Needles. The fund balance for the City of Needles represents the South Desert Regional Service Zone's costs associated with the mutual aid provided to unincorporated areas from the city's stations.

	2012-13			
Contract Entity	Appropriation	Revenue	Fund Balance	Staffing
City of Needles	1,399,136	531,424	867,712	22
Total Contracts	1,399,136	531,424	867,712	22

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing increased by a net total of 16 positions due to an increase of 12 Limited Term Firefighters and 9 Paid Call Firefighters (PCF) offset by a decrease of a District Services Coordinator, an extra-help Emergency Services Officer and 3 full time Captains. The captains were transferred to vacant positions in other regions.

2012-13 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
South Desert Regional Service Zone	35	94	129	86	27	16	129
Total	35	94	129	86	27	16	129

South Desert Regional Service Zone

	Classification
1	Office Assistant II
1	Staff Analyst
12	Firefighter
24	Limited Term Firefighter
36	PCF Firefighter
27	PCF Firefighter Trainee
9	Engineer
12	Captain
3	PCF Captain
4	PCF Lieutenant
129	Total

Valley Regional Service Zone

DESCRIPTION OF MAJOR SERVICES

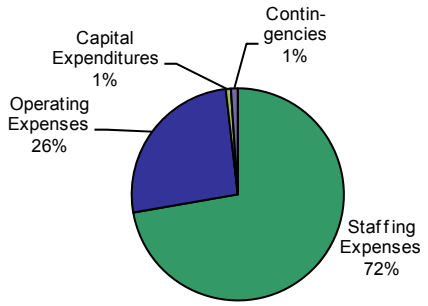
Budget at a Glance

Total Expenditure Authority	$30,511,749
Total Sources	$30,195,270
Fund Balance	$316,479
Total Staff	211

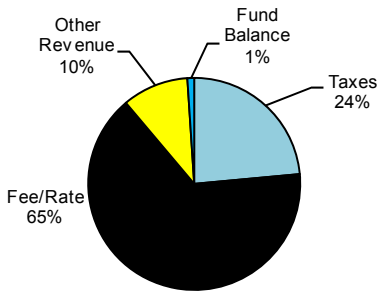
The Valley Regional Service Zone was formed through a reorganization process effective July 1, 2008 per Local Agency Formation Commission Resolution 2986/2989. This regional service zone provides fire protection and paramedic services to the unincorporated areas of Colton, Devore (Station #2), San Antonio Heights (Station #12), Lytle Creek (Station #20), Mt Baldy (Station #200), Muscoy (Station #75), Bloomington (Station #76), Grand Terrace (Station #23), Mentone (Station #9), Oak Glen (Station #555), Little Mountain, and Highland. Fire protection services are also provided to the Fontana Fire Protection District through a service contract. Additionally, within the Valley Regional Service Zone there are two voter approved special tax paramedic service zones which provide services to the communities of Highland and Yucaipa.

2012-13 RECOMMENDED BUDGET

EXPENDITURE AUTHORITY



SOURCES

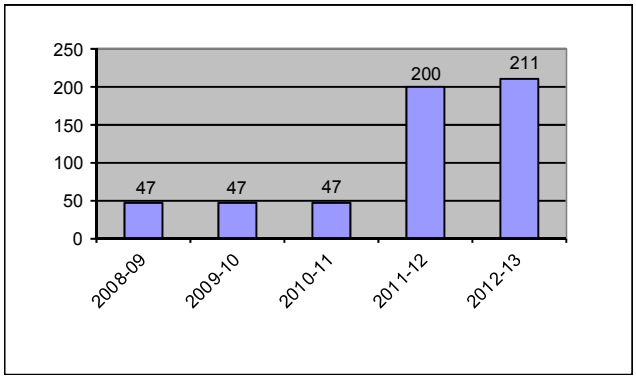


BUDGETED STAFFING

STAFFING ANALYSIS

Authorized Positions	2010-11 Final	2011-12 Adopted	2011-12 Modified	2012-13 Recommended
Regular	47	142	142	140
Limited Term	0	58	58	71
Total	47	200	200	211
Staffing Expenses	$8,100,294	$20,988,332	$21,109,599	$21,989,013

5-YEAR STAFFING TREND



ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: County Fire
DEPARTMENT: San Bernardino County Fire Protection District
FUND: Valley Regional Service Zone

BUDGET UNIT: FVZ
FUNCTION: Public Protection
ACTIVITY: Fire Protection

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	6,773,506	7,941,959	8,100,294	21,450,408	21,109,599	21,989,013	**879,414**
Operating Expenses	3,078,602	3,002,884	2,900,904	8,101,881	8,494,823	7,888,173	**(606,650)**
Capital Expenditures	108,968	141,992	328,431	1,034,328	1,080,904	238,846	**(842,058)**
Contingencies	0	0	0	0	465,602	316,479	**(149,123)**
Total Exp Authority	9,961,076	11,086,835	11,329,629	30,586,617	31,150,928	30,432,511	**(718,417)**
Reimbursements	(197,527)	(317,086)	(381,060)	0	0	0	**0**
Total Appropriation	9,763,549	10,769,749	10,948,569	30,586,617	31,150,928	30,432,511	**(718,417)**
Operating Transfers Out	2,084,608	0	7,000	25,564	25,545	79,238	**53,693**
Total Requirements	11,848,157	10,769,749	10,955,569	30,612,181	31,176,473	30,511,749	**(664,724)**
Departmental Revenue							
Taxes	10,557,133	8,449,151	7,519,934	7,242,170	7,612,765	7,175,757	**(437,008)**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	337,707	376,743	191,404	116,173	0	0	**0**
Fee/Rate	250,253	168,819	(96,454)	19,773,706	19,623,151	19,933,580	**310,429**
Other Revenue	374,370	45,940	22,156	883,529	896,814	(9,500)	**(906,314)**
Total Revenue	11,519,463	9,040,653	7,637,039	28,015,578	28,132,730	27,099,837	**(1,032,893)**
Operating Transfers In	1,763,270	1,343,675	1,953,006	2,602,637	2,734,446	3,095,433	**360,987**
Total Financing Sources	13,282,733	10,384,328	9,590,045	30,618,215	30,867,176	30,195,270	**(671,906)**
				Fund Balance	309,297	316,479	**7,182**
				Budgeted Staffing	200	211	**11**

BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include an increase in staffing expenses of $879,414 primarily due to increases related to retirement and other benefit increases, workers' compensation, accurate accounting of overtime, and leave vacancy coverage. Operating expenses decreased by $606,650 due to a decrease in the number of chief officers allocated to the regional service zone reducing transfers out to San Bernardino County Fire Protection District (District) Administration. Capital expenditures decreased $842,058 due to no vehicle or equipment purchases programmed in 2012-13 within the regional service zone budget and vehicle purchases being budgeted in the District Administration budget unit (FPD). Major revenue changes include a decrease in taxes of $437,008 based on the anticipated receipt of revenue as a result of current economic conditions, an increase in fee/rate revenue of $310,429 due to an increase in operating expenses within the Fontana Fire Protection District fire protection services contract. Other revenue decreased by $906,314 due to a reduction in contract revenue from the Fontana Fire Protection District as a result of a reduction in programmed equipment and vehicle purchases.

MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Staffing expenses of $21.9 million make up the majority of expenditures in this budget unit and fund 211 budgeted positions of which 140 are regular positions and 71 are limited term. These expenses are necessary to provide fire protection, paramedic, and administrative services to the regional service zone. Additionally, operating expenses of $7.9 million support the operations of 18 fire stations including the costs related to the facilities, equipment, vehicle services, and services and supplies. These expenditures are primarily funded by property taxes of $7.1 million, fee/rate revenue from contracts of $19.9 million, and operating transfers in of $3.1 million which includes County general fund support of $2.9 million.

DETAIL OF PARAMEDIC SERVICE ZONES 2012-13 RECOMMENDED BUDGET

Within the Valley Regional Service Zone, there are two Paramedic Service Zones (Service Zones); PM-2 Highland and PM-3 Yucaipa and both are funded by voter approved special taxes. Each service zone is separately budgeted at the org level within the regional service zone and audited annually.

Service Zone	Per Parcel Assessment	Parcel Count	Appropriation	Revenue*	Revenue Transfer Out	Fund Balance
	2012-13					
PM-2 Highland - Residential (PM2)	19.00	4,525	580	79,799	(79,219)	0
PM-2 Highland - Commercial (PM2)	38.00	48	0	1,693	(1,693)	0
PM-3 Yucaipa - Residential (PM3)	24.00	217	500	4,791	(4,291)	0
PM-3 Yucaipa - Commercial (PM3)	35.00	35	0	1,127	(1,127)	0

*Total amount is reduced 6% - 8% for delinquent parcels

Service Zone PM-2 Highland was originally approved by the Board of Supervisors on July 1985 (originally CSA 38 L). Service Zone PM-2 provides paramedic services to the community of Highland/unincorporated areas of City of San Bernardino through a contract with the City of San Bernardino and is funded by a voter approved special tax not to exceed $19 per residential unit and $38 per commercial unit which was approved on July 1985, including no annual cost of living rate increase. The current special tax rate is $19 per residential and $38 per commercial parcel. Parcel count for 2012-13 is 4,525 residential, 48 commercial and special tax budgeted revenue for 2012-13 is $81,492.

Service Zone PM-3 Yucaipa was approved by the Board of Supervisors on December 1986 (originally CSA 38 M) and in July 1999 the City of Yucaipa detached from the service zone. Service Zone PM-3 provides paramedic services to the unincorporated communities of Yucaipa through a contract with the City of Yucaipa and is funded by a voter approved special tax not to exceed $24 per residential and $35 per commercial parcel which was approved on December 1986, including no annual cost of living rate increase. The current special tax is $24 per residential and $35 per commercial parcel. Parcel count for 2012-13 is 217 residential, 35 commercial and special tax budgeted revenue for 2012-13 is $5,918.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing increased by a net total of 11 positions due to an increase of 13 Paid Call Firefighters, primarily due to the implementation of the Limited Term Firefighter program in the region, offset by a decrease of a filled Office Assistant III and a Facilities Attendant.

2012-13 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Valley Regional Service Zone	132	71	203	193	10	0	203
Office of the Fire Marshal	8	0	8	7	1		8
Total	140	71	211	200	11	0	211

Valley Regional Service Zone

	Classification
2	Office Assistant II
1	Office Assistant III
1	Staff Analyst
57	Firefighter
6	Limited Term Firefighter
13	PCF Firefighter
47	PCF Firefighter Trainee
33	Engineer
1	PCF Engineer
39	Captain
3	PCF Lieutenant
1	PCF Captain
204	Total

Office of the Fire Marshal

	Classification
1	Office Assistant III
1	Front Counter Technician
1	Senior Plans Examiner
2	Fire Prevention Officer
1	Fire Prevention Specialist/Arson
1	Fire Prevention Supervisor/Arson
7	Total

2008 Federal Pre-Mitigation Tree Removal Grant

DESCRIPTION OF MAJOR SERVICES

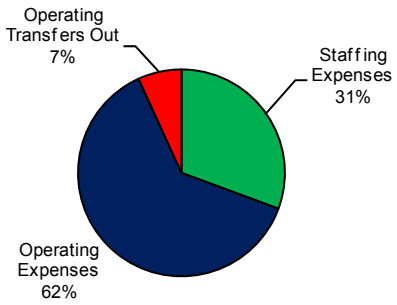
Budget at a Glance

Total Expenditure Authority	$3,668,810
Total Sources	$3,418,810
Fund Balance	$250,000
Total Staff	14

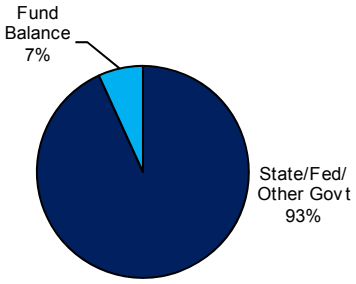
On July 8, 2008 the Board of Directors (Board) authorized County Fire to accept a total grant award of $3,500,000 from the United States Forest Service to continue funding for the Tree Removal/Fuels Reduction Program under the Cooperative Forestry Assistance Act of 1978. On May 12, 2009, the Board approved the acceptance of an additional $10,000,000 from Public Law (PL) 110-329 Consolidated Security, Disaster Assistance, and Continuing Appropriation Act of 2009 to extend the program's end date from July 14, 2011 to July 14, 2013. The grant provides funding for fuels management modification/reduction projects creating defensible space, community zones, fuel breaks, and removal/modification of overgrown fuels that threaten lives and property in and around the mountain communities' Wildland Urban Interface, evacuation routes, and critical infrastructure while protecting and managing the forest to achieve a sustainable, healthy ecosystem appropriate for the area and land use. The grant performance period is from July 15, 2008 to July 14, 2013.

2012-13 RECOMMENDED BUDGET

EXPENDITURE AUTHORITY



SOURCES

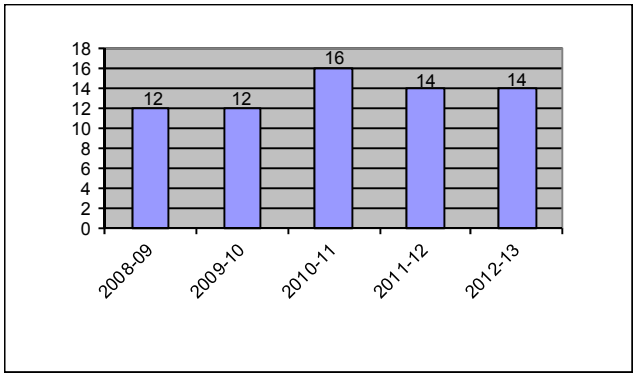


BUDGETED STAFFING

STAFFING ANALYSIS

Authorized Positions	2010-11 Final	2011-12 Adopted	2011-12 Modified	2012-13 Recommended
Regular	16	14	14	14
Limited Term	0	0	0	0
Total	16	14	14	14
Staffing Expenses	$964,356	$1,778,575	$1,778,575	$1,124,150

5-YEAR STAFFING TREND



ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: County Fire
DEPARTMENT: San Bernardino County Fire Protection District
FUND: Federal Pre-Mitigation/Tree Removal Grant

BUDGET UNIT: SMF
FUNCTION: Public Protection
ACTIVITY: Fire Protection

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	531,210	869,069	964,356	1,034,324	1,778,575	1,124,150	**(654,425)**
Operating Expenses	498,394	799,316	1,191,467	1,085,188	1,955,554	2,294,660	**339,106**
Capital Expenditures	0	275,954	190,043	188,440	0	0	**0**
Contingencies	0	0	0	0	394,672	0	**(394,672)**
Total Exp Authority	1,029,604	1,944,340	2,345,866	2,307,952	4,128,801	3,418,810	**(709,991)**
Reimbursements	0	0	0	0	0	0	**0**
Total Appropriation	1,029,604	1,944,340	2,345,866	2,307,952	4,128,801	3,418,810	**(709,991)**
Operating Transfers Out	0	817,155	507,605	58,192	1,361,055	250,000	**(1,111,055)**
Total Requirements	1,029,604	2,761,494	2,853,471	2,366,144	5,489,856	3,668,810	**(1,821,046)**
Departmental Revenue							
Taxes	0	0	0	0	0	0	**0**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	999,993	2,733,334	2,699,743	2,608,120	5,483,189	3,418,810	**(2,064,379)**
Fee/Rate	0	0	1,033	0	0	0	**0**
Other Revenue	2,098	(375)	2,482	1,357	0	0	**0**
Total Revenue	1,002,091	2,732,959	2,703,258	2,609,477	5,483,189	3,418,810	**(2,064,379)**
Operating Transfers In	250,000	0	0	0	0	0	**0**
Total Financing Sources	1,252,091	2,732,959	2,703,258	2,609,477	5,483,189	3,418,810	**(2,064,379)**
				Fund Balance	6,667	250,000	**243,333**
				Budgeted Staffing	14	14	**0**

BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include a decrease in staffing expenses of $654,425, an increase in operating expenses of $339,106, a decrease in contingencies of $394,672, and a decrease in operating transfers out of $1.1 million all due to the grant entering its final performance year and a reduction in available funding. Major revenue changes include a decrease in federal aid of $2.0 million due to the final year of the grant award and a reduction in grant revenue.

MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Staffing expenses of $1.1 million fund 14 budgeted positions of which 3 are regular positions and 11 are contract positions. These expenses are necessary to provide fuels management modification/reduction projects creating defensible space, community zones, fuel breaks, and removal/modification of overgrown fuels that threaten lives and property in and around the mountain communities. Operating expenses of $2.3 million include costs related to equipment maintenance and contract tree removal services. Operating transfers out of $250,000 includes the payback of a loan from San Bernardino County Fire Protection District for start up costs during the origination of this grant.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing remains unchanged at 14 positions. There was, however, the deletion of a Slash Crew Supervisor and the addition of a Fire Prevention Officer.

2012-13 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Federal Pre-Mitigation/Tree Removal Grant	14	0	14	13	0	1	14
Total	14	0	14	13	0	1	14

Federal Pre-Mitigation/Tree Removal Grant

	Classification
2	Fire Prevention Officer
1	Captain
3	Slash Crew Supervisor
5	Slash Crew Worker
3	Slash Crew Worker II
14	Total

2009 USFS ARRA Stimulus Grant

DESCRIPTION OF MAJOR SERVICES

On August 18, 2009 (Item No. 35), the Board of Directors authorized County Fire to accept a total grant award of $3,150,000 from the United States Forest Service through the American Recovery and Reinvestment Act of 2009 (ARRA) to continue the fuels reduction and fuels management program. The grant provided funding for fuels management modification/reduction projects creating defensible space, community zones, fuel breaks, and removal/modification of overgrown fuels that threaten lives and property in and around the mountain communities' Wildland Urban Interface, evacuation routes, and critical infrastructure while protecting and managing the forest to achieve a sustainable, healthy ecosystem appropriate for the area and land use. The grant performance period is from July 22, 2009 to July 31, 2012. All funding is estimated to be used by June 30, 2012. As a result there will be no 2012-13 Recommended Budget for this grant.

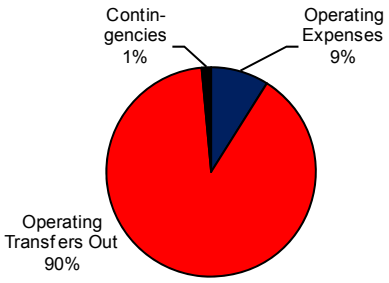
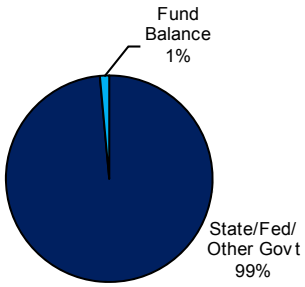
Buffer Zone Protection Program Grant

DESCRIPTION OF MAJOR SERVICES

Budget at a Glance	
Total Expenditure Authority	$56,019
Total Sources	$55,208
Fund Balance	$811
Total Staff	0

Since Fiscal Year 2005, the U.S. Department of Homeland Security has funded the Buffer Zone Protection Program (BZPP). The BZPP is designed to provide funding to protect and secure Critical Infrastructure and Key Resource (CI/KR) sites across the country as well as reduce vulnerabilities of these facilities. The program also significantly enhances their protection and deters threats or incidents of terrorism aimed at these facilities. The CI/KR sites are potential terrorist targets, which were identified through a National Review by the Preparedness Directorate Office of Grants and Training of the U.S. Department of Homeland Security. The San Bernardino Operational Area has three critical infrastructure sites that qualified for the Buffer Protection Plan and Vulnerability Reduction Purchase Plan programs in the 2006-07 BZPP grant. Information related to these critical infrastructure sites cannot be released due to the confidentiality of CI/KR facilities.

2012-13 RECOMMENDED BUDGET

EXPENDITURE AUTHORITY	SOURCES
	

ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: County Fire
DEPARTMENT: San Bernardino County Fire Protection District
FUND: Buffer Zone Protection Grant Program

BUDGET UNIT: SMH
FUNCTION: Public Protection
ACTIVITY: Fire Protection

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	0	0	0	0	0	0	**0**
Operating Expenses	0	101,126	95,669	13,967	19,238	5,000	**(14,238)**
Capital Expenditures	0	0	0	0	0	0	**0**
Contingencies	0	0	0	0	811	811	**0**
Total Exp Authority	0	101,126	95,669	13,967	20,049	5,811	**(14,238)**
Reimbursements	0	0	0	0	0	0	**0**
Total Appropriation	0	101,126	95,669	13,967	20,049	5,811	**(14,238)**
Operating Transfers Out	0	448,583	29,086	157,563	211,422	50,208	**(161,214)**
Total Requirements	0	549,709	124,755	171,530	231,471	56,019	**(175,452)**
Departmental Revenue							
Taxes	0	0	0	0	0	0	**0**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	0	549,710	125,265	171,530	230,660	55,208	**(175,452)**
Fee/Rate	0	0	0	0	0	0	**0**
Other Revenue	0	420	(188)	0	0	0	**0**
Total Revenue	0	550,130	125,078	171,530	230,660	55,208	**(175,452)**
Operating Transfers In	0	0	0	0	0	0	**0**
Total Financing Sources	0	550,130	125,078	171,530	230,660	55,208	**(175,452)**
				Fund Balance	811	811	**0**
				Budgeted Staffing	0	0	**0**

BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation and revenue changes include decreased requirements and financing sources by $175,452 due to the completion of grant projects in the prior fiscal year.

MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Appropriation of $56,019 primarily include operating transfers out to the Sheriff/Coroner/Public Administrator to fund grant projects. Departmental revenue of $55,208 includes federal pass-through revenue for the 2010 Buffer Zone Protection Program grant.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit.

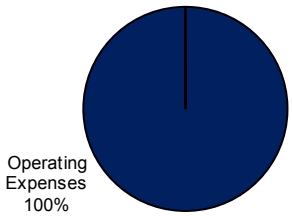
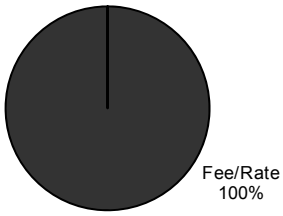
Community Facilities District 2002-2

Budget at a Glance	
Total Expenditure Authority	$285,500
Total Sources	$285,500
Fund Balance	$0
Total Staff	0

DESCRIPTION OF MAJOR SERVICES

The County of San Bernardino Board of Supervisors formed Community Facilities District (CFD) 2002-2 (Central Valley Fire Protection District-Fire Protection Services) on August 6, 2002 to ensure a financing mechanism to provide fire protection services within the boundaries of the area formerly known as Central Valley Fire Protection District, which is now part of the Fontana Fire Protection District as a result of the County Fire Reorganization (LAFCO 3000) July 1, 2008. The CFD authorizes a special tax levy each year in the approximate amount of $565 per developed acre on new non-residential development within CFD 2002-2.

2012-13 RECOMMENDED BUDGET

EXPENDITURE AUTHORITY	SOURCES
	

ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: County Fire
DEPARTMENT: San Bernardino County Fire Protection District
FUND: Community Facilities District 2002-2

BUDGET UNIT: SFE
FUNCTION: Public Protection
ACTIVITY: Fire Proctection

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	0	0	0	0	0	0	**0**
Operating Expenses	988,000	250,000	327,814	286,618	285,343	285,500	**157**
Capital Expenditures	0	0	0	0	0	0	**0**
Contingencies	0	0	0	0	0	0	**0**
Total Exp Authority	988,000	250,000	327,814	286,618	285,343	285,500	**157**
Reimbursements	0	0	0	0	0	0	**0**
Total Appropriation	988,000	250,000	327,814	286,618	285,343	285,500	**157**
Operating Transfers Out	0	0	0	0	0	0	**0**
Total Requirements	988,000	250,000	327,814	286,618	285,343	285,500	**157**
Departmental Revenue							
Taxes	0	0	0	0	0	0	**0**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	0	0	0	0	0	0	**0**
Fee/Rate	262,342	274,263	273,128	286,368	285,343	285,500	**157**
Other Revenue	24,688	5,004	945	250	0	0	**0**
Total Revenue	287,031	279,267	274,073	286,618	285,343	285,500	**157**
Operating Transfers In	0	0	0	0	0	0	**0**
Total Financing Sources	287,031	279,267	274,073	286,618	285,343	285,500	**157**
				Fund Balance	0	0	**0**
				Budgeted Staffing	0	0	**0**

BUDGET CHANGES AND OPERATIONAL IMPACT

This budget is for a CFD which imposes a per parcel charge each year. The CFD is administered by County Fire and all revenue received is passed through to the Fontana Fire Protection District and it is not anticipated to have any new annexations to the CFD in 2012-13 nor increases in costs. Therefore any changes to this budget are minimal.

MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Operating expenses of $285,500 include services and supplies to pay the Fontana Fire Protection District the net proceeds of the special tax levy, minus minor administrative costs, to administer the CFD. These expenditures are covered by fee/rate revenue from a Special Assessment of $565 per parcel which generates $285,500 of revenue.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit.

Hazardous Materials

DESCRIPTION OF MAJOR SERVICES

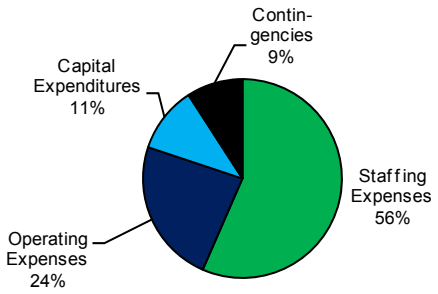
Budget at a Glance

Total Expenditure Authority	$10,405,871
Total Sources	$9,144,574
Fund Balance	$1,261,297
Total Staff	53

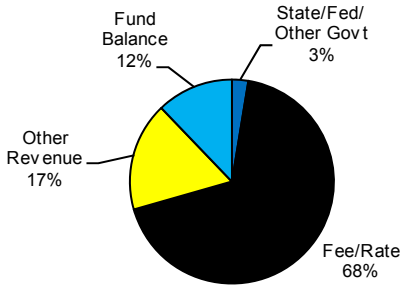
County Fire is an all-risk department that provides for the oversight and regulation of all commercial hazardous materials and wastes. The program provides services in three major areas and these services are provided to all businesses in all cities within the County. The first program is the Consolidated Unified Program Agency or the CUPA that inspects about 4,000 businesses to ensure the proper management of hazardous materials and wastes in six areas of State regulatory concern. The second program involves the cleanup of contamination from leaking underground storage tanks. Monitoring of about one thousand underground storage facilities has lead to the investigation of leaks at hundreds of facilities. The staff in this program work with the owner of the facility to provide the best and fastest methods to remove the contamination and protect ground water. The third program provides emergency response to, and investigation of, all releases of hazardous materials. This 24/7 team responds to all types of releases from businesses, pipelines, tanker trucks and rail cars. They are capable of mitigating the release as well as ensuring that any contamination resulting from the spill or release is remediated below any level of health risk concern. If there is any sign of misconduct, the program contacts the County Environmental Crimes Task Force that coordinates all investigatory activity with the District Attorney's office.

2012-13 RECOMMENDED BUDGET

EXPENDITURE AUTHORITY



SOURCES

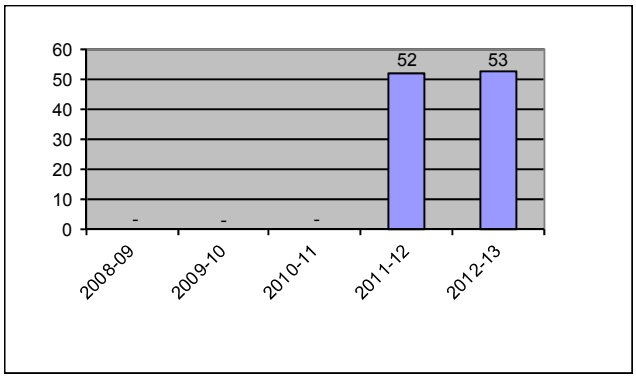


BUDGETED STAFFING

STAFFING ANALYSIS

Authorized Positions	2010-11 Final	2011-12 Adopted	2011-12 Modified	2012-13 Recommended
Regular	0	50	51	50
Limited Term	0	1	1	3
Total	0	51	52	53
Staffing Expenses	$0	$5,685,053	$5,676,474	$5,884,251

5-YEAR STAFFING TREND



ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: County Fire
DEPARTMENT: San Bernardino County Fire Protection District
FUND: Hazardous Materials

BUDGET UNIT: FHZ
FUNCTION: Public Protection
ACTIVITY: Hazardous Materials

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	0	0	0	4,840,367	5,676,474	5,884,251	**207,777**
Operating Expenses	0	0	0	2,114,134	2,310,248	2,451,714	**141,466**
Capital Expenditures	0	0	0	0	305,000	1,119,800	**814,800**
Contingencies	0	0	0	0	0	950,106	**950,106**
Total Exp Authority	0	0	0	6,954,501	8,291,722	10,405,871	**2,114,149**
Reimbursements	0	0	0	(30,778)	(19,491)	(37,471)	**(17,980)**
Total Appropriation	0	0	0	6,923,723	8,272,231	10,368,400	**2,096,169**
Operating Transfers Out	0	0	0	4,804,941	5,623,926	0	**(5,623,926)**
Total Requirements	0	0	0	11,728,664	13,896,157	10,368,400	**(3,527,757)**
Departmental Revenue							
Taxes	0	0	0	0	0	0	**0**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	0	0	0	1,460	0	267,422	**267,422**
Fee/Rate	0	0	0	7,136,180	7,031,254	7,051,800	**20,546**
Other Revenue	0	0	0	246,896	259,642	225,100	**(34,542)**
Total Revenue	0	0	0	7,384,536	7,290,896	7,544,322	**253,426**
Operating Transfers In	0	0	0	5,605,425	6,605,261	1,562,781	**(5,042,480)**
Total Financing Sources	0	0	0	12,989,961	13,896,157	9,107,103	**(4,789,054)**
				Fund Balance	0	1,261,297	**1,261,297**
				Budgeted Staffing	52	53	**1**

BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include an increase in staffing expenses of $207,777 primarily due to increases related to retirement and other benefit increases, capital expenditures of $814,800 to fund the replacement of aging vehicles and other apparatus and equipment, an increase in contingencies of $950,106 due to the results of prior years to fund future operations, and operating transfers out decreased by $5.6 million due to a one-time transfer of fund balance to reserves in 2011-12. Major revenue changes include an increase in state aid of $267,422 which reflects the funding of a California Electronic Reporting System Electronic Reporting Grant (CERS) and a decrease in operating transfers in of $5.0 million due to a one-time transfer of fund balance from San Bernardino County Fire Protection District Administration in 2011-12.

MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Staffing expenses of $5.9 million make up the majority of expenditures in this budget unit and fund 53 budgeted positions of which 50 are regular positions and 3 are limited term. These expenses are necessary to provide support oversight and regulation of all commercial hazardous materials and wastes within the County. Additionally, operating expenses of $2.5 million support the operations and costs related to the facilities, vehicles support and services and supplies. Capital expenditures of $1.1 million include the purchase of emergency response and staff vehicles plus the necessary equipment for the vehicles. Contingencies of $950,106 are the results of prior years to fund future operations. These expenditures are primarily funded by fee/rate revenue of $7.1 million which includes health fees, permit and inspection fees, and emergency responses, and operating transfers in of $1.5 million primarily includes transfers in from reserves to fund vehicle and equipment purchases.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing increased by a net 1 position due to the addition of 2 Public Service Employee (PSE) Office Assistants to support the CERS grant, and the elimination of 1 Senior Collections Officer. There is no operational impact associated with these staffing changes as the department added an Accounts Representative in the 2011-12 Second Quarter Budget Report to replace the Senior Collections Officer in order to increase efficiency of the billing of Hazardous Materials (HAZMAT) permits.

2012-13 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Hazardous Materials	50	3	53	43	8	2	53
Total	50	3	53	43	8	2	53

Hazardous Materials

	Classification
2	Accounts Representative
3	Administrative Secretary I
1	Administrative Secretary II
1	Administrative Supervisor I
1	Environmental Specialist III
1	Collection Officer
1	Deputy Fire Marshal
5	Hazardous Material Specialist 2/HM Responder Team
1	Hazardous Material Specialist 4/HM Responder Team
5	Hazardous Material Specialist 3
17	Hazardous Material Specialist 2
2	Hazardous Material Specialist 4
1	Hazardous Materials Specialist 3/HM Responder Team
2	Office Assistant II
3	Office Assistant III
3	PSE Office Assistant
3	Supervising Hazmat Specialist
1	Supervising Hazmat Specilaist/HM Responder Team
53	Total

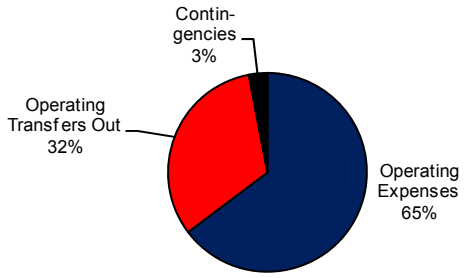
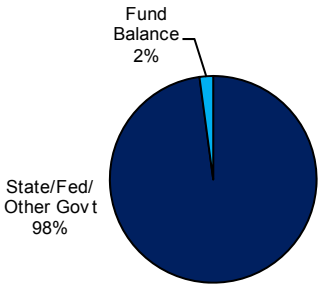
Homeland Security Grant Program

DESCRIPTION OF MAJOR SERVICES

Budget at a Glance	
Total Expenditure Authority	$4,485,629
Total Sources	$4,389,873
Fund Balance	$95,756
Total Staff	0

Since 1999, grant funds have been received through the California Emergency Management Agency (Cal EMA), from the Federal Emergency Management Agency (FEMA), for terrorism risk capability assessments and eligible equipment for Emergency First Responders. The Homeland Security Grant Program is one tool among a comprehensive set of federal measures administered by Cal EMA to help strengthen the state against risks associated with potential terrorist attacks. Cal EMA has approved and awarded these grants, and the acceptance of this grant will continue San Bernardino County's effort to continue implementing the objectives and strategies of the Homeland Security Grant Program and respond to other catastrophic events.

2012-13 RECOMMENDED BUDGET

EXPENDITURE AUTHORITY	SOURCES
	

ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: County Fire
DEPARTMENT: San Bernardino County Fire Protection District
FUND: Homeland Secuurity Grant Program

BUDGET UNIT: SME
FUNCTION: Public Protection
ACTIVITY: Fire Protection

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	0	0	0	0	0	0	**0**
Operating Expenses	1,951,484	1,603,015	2,781,811	3,790,505	5,474,382	2,903,558	**(2,570,824)**
Capital Expenditures	22,423	161,309	(1,608)	0	0	0	**0**
Contingencies	0	0	0	62,268	188,129	135,490	**(52,639)**
Total Exp Authority	1,973,907	1,764,323	2,780,203	3,852,773	5,662,511	3,039,048	**(2,623,463)**
Reimbursements	0	0	0	0	0	0	**0**
Total Appropriation	1,973,907	1,764,323	2,780,203	3,852,773	5,662,511	3,039,048	**(2,623,463)**
Operating Transfers Out	827,404	1,699,119	1,393,629	1,660,334	2,590,044	1,446,581	**(1,143,463)**
Total Requirements	2,801,312	3,463,442	4,173,832	5,513,107	8,252,555	4,485,629	**(3,766,926)**
Departmental Revenue							
Taxes	0	0	0	0	0	0	**0**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	2,910,855	3,424,796	4,226,469	5,483,002	8,126,694	4,389,873	**(3,736,821)**
Fee/Rate	0	0	0	0	0	0	**0**
Other Revenue	0	11,751	(5,425)	0	0	0	**0**
Total Revenue	2,910,855	3,436,547	4,221,045	5,483,002	8,126,694	4,389,873	**(3,736,821)**
Operating Transfers In	100,000	0	0	0	0	0	**0**
Total Financing Sources	3,010,855	3,436,547	4,221,045	5,483,002	8,126,694	4,389,873	**(3,736,821)**
				Fund Balance	125,861	95,756	**(30,105)**
				Budgeted Staffing	0	0	**0**

BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include a decrease in operating expenses of $2.6 million and a decrease in operating transfers out of $1.1 million to the Sheriff/Coroner/Public Administrator and Public Health for grant expenditures due to a decrease in available funding as the 2012 Homeland Security Grant Program (HSGP) has not been finalized by FEMA for disbursement in 2012-13. Major revenue changes include a decrease in federal aid of $3.7 million due to the 2010 HSGP grant ending in 2012-13 and the 2012 Homeland Security Grant has not been finalized by FEMA for disbursement in 2012-13.

MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Operating expenses of $2.9 million include costs related to services and supplies, central services, travel, and reimbursements to other budget units and sub-recipients of the Homeland Security Grants. Operating transfers out of $1.4 million is primarily for transfers out to the Sheriff/Coroner/Public Administrator, Public Health and other County departments for grant expenditures for terrorism risk capability assessments and eligible equipment. These expenditures are primarily funded by revenue of $4.3 million from FEMA through Cal EMA for the 2010 and 2011 Homeland Security Grant Programs.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit.

Household Hazardous Waste

DESCRIPTION OF MAJOR SERVICES

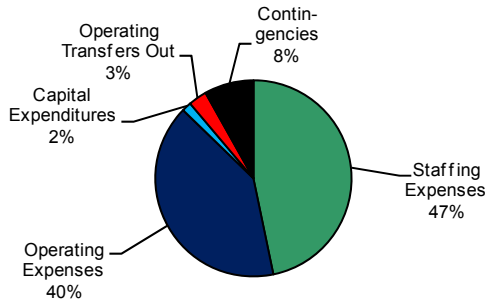
Budget at a Glance

Total Expenditure Authority	$3,299,167
Total Sources	$3,075,280
Fund Balance	$223,887
Total Staff	37

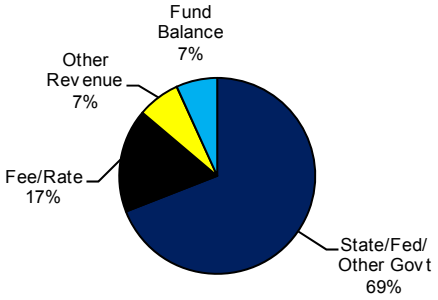
County Fire is an all-risk department that provides a nationally recognized award winning program for management of Household Hazardous Waste (HHW). These full service activities include the collection, packaging, transportation, re-use, recycling and ultimate environmentally safe disposal of HHW. The program re-uses or recycles hundreds of thousands of pounds of waste paint, used oil, batteries, pesticides and other household chemicals that can't go down the drain or be dumped in the landfill. The program also conducts public education programs and activities to reduce or eliminate the impact of these hazardous wastes on public health and the environment. The program contracts with every city and town in the County, except one, to make these services available to almost every single resident within the County.

2012-13 RECOMMENDED BUDGET

EXPENDITURE AUTHORITY



SOURCES

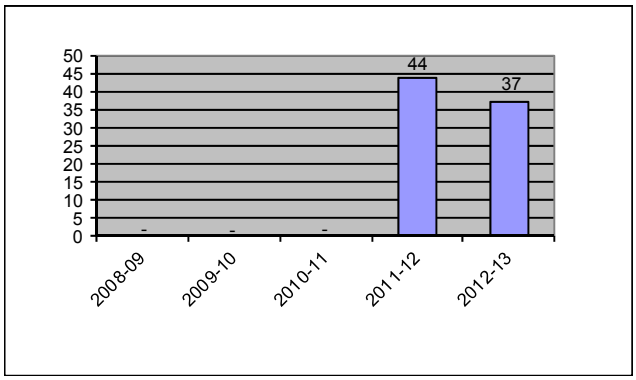


BUDGETED STAFFING

STAFFING ANALYSIS

Authorized Positions	2010-11 Final	2011-12 Adopted	2011-12 Modified	2012-13 Recommended
Regular	0	18	18	18
Limited Term	0	26	26	19
Total	0	44	44	37
Staffing Expenses	$0	$1,500,583	$1,500,583	$1,542,168

5-YEAR STAFFING TREND



ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: County Fire
DEPARTMENT: San Bernardino County Fire Protection District
FUND: Household Hazardous Waste

BUDGET UNIT: FHH
FUNCTION: Public Protection
ACTIVITY: Hazardous Materials

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	0	0	0	1,478,614	1,500,583	1,542,168	**41,585**
Operating Expenses	0	0	0	1,357,329	1,457,094	1,336,401	**(120,693)**
Capital Expenditures	0	0	0	9,162	12,162	52,000	**39,838**
Contingencies	0	0	0	0	2,978	268,598	**265,620**
Total Exp Authority	0	0	0	2,845,105	2,972,817	3,199,167	**226,350**
Reimbursements	0	0	0	0	0	0	**0**
Total Appropriation	0	0	0	2,845,105	2,972,817	3,199,167	**226,350**
Operating Transfers Out	0	0	0	0	0	100,000	**100,000**
Total Requirements	0	0	0	2,845,105	2,972,817	3,299,167	**326,350**
Departmental Revenue							
Taxes	0	0	0	0	0	0	**0**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	0	0	0	2,002,016	1,995,280	2,278,531	**283,251**
Fee/Rate	0	0	0	547,302	485,591	564,191	**78,600**
Other Revenue	0	0	0	219,728	192,000	229,300	**37,300**
Total Revenue	0	0	0	2,769,046	2,672,871	3,072,022	**399,151**
Operating Transfers In	0	0	0	69,946	69,946	3,258	**(66,688)**
Total Financing Sources	0	0	0	2,838,992	2,742,817	3,075,280	**332,463**
				Fund Balance	230,000	223,887	**(6,113)**
				Budgeted Staffing	44	37	**(7)**

BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include a decrease in operating expenses of $120,693 due to savings in other professional services and an increase of $265,620 to contingencies to fund future year operations. Major revenue changes include an increase in state aid of $283,251 which reflects the Used Oil Block Grant and contract city revenue, an increase in fee/rate revenue of $78,600 due to increased Health Fees (CESQG fees), law enforcement (ash disposal) and other services (paint bucket/care and auto battery disposal).

MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Staffing expenses of $1.5 million make up the majority of the expenditures in this budget unit and fund 37 budgeted positions of which 18 are regular positions and 19 are limited term. These expenses are necessary to provide full service activities for the collection, packaging, transportation, re-use, recycling and ultimate environmentally safe disposal of HHW. Additionally, operating expenses of $1.3 million support the operations and administrative support to fulfill contracts with every city and town in the County, except one, to make these services available to almost every single resident within the County. Contingencies of $268,598 fund future year operations. These expenditures are primarily funded by contract revenue of $2.0 million from participating cities, $240,000 in state grant funds and fee/rate revenue of $564,191 from agency contracts and revenue agreements with County Environmental Health Services and Solid Waste Management.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing decreased by a total of 7 positions due to a decrease in limited term staff trained and available for Household Hazardous Waste roundup/collection events. These changes have no operational impact to the Household Hazardous Waste program.

2012-13 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Household Hazardous Waste	18	19	37	37	0	0	37
Total	18	19	37	37	0	0	37

Household Hazardous Waste

	Classification
1	Administrative Secretary I
1	Environmental Specialist III
6	Environmental Technician II
7	Environmental Technician I
18	Household Hazardous Materials
1	Office Assistant III
1	Public Service Employee
1	Supv Hazardous Materials Specialist
1	Hazardous Materials Specialist III
37	Total

Office of Emergency Services

DESCRIPTION OF MAJOR SERVICES

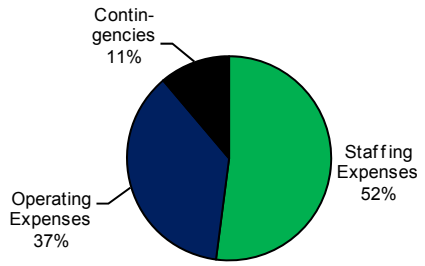
Budget at a Glance

Total Expenditure Authority	$2,337,020
Total Sources	$2,085,242
Fund Balance	$251,778
Total Staff	16

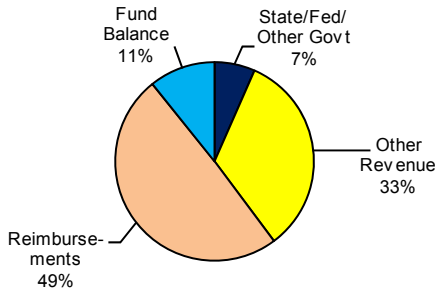
County Fire is an all-risk department providing emergency management and disaster planning and coordination throughout the county through its Office of Emergency Services (OES). OES functions as the Lead Agency for the San Bernardino County Operational Area (OA). While County OES does not directly manage field operations, it ensures the coordination of disaster response and recovery efforts through day-to-day program management and during a disaster or emergency. As part of disaster preparation, response, and mitigation, OES specifically provides support and assistance to all 24 cities and towns, as well as all the unincorporated portions of the County. It is the single point of contact for the California Emergency Management Agency (Cal EMA) for all County activities. OES manages numerous grants totaling millions of dollars such as the Homeland Security Grant, the Emergency Management Performance Grant, the Disaster Corps Grant for Volunteering and Preparedness and Urban Area Security Initiative Grant among many others. OES is also responsible for developing and implementing numerous county-wide plans such as the Hazard Mitigation Plan, and the Mass Care and Shelter Plan. OES also coordinates various task forces and boards such as the County's Flood Area Safety Taskforce.

2012-13 RECOMMENDED BUDGET

EXPENDITURE AUTHORITY



SOURCES

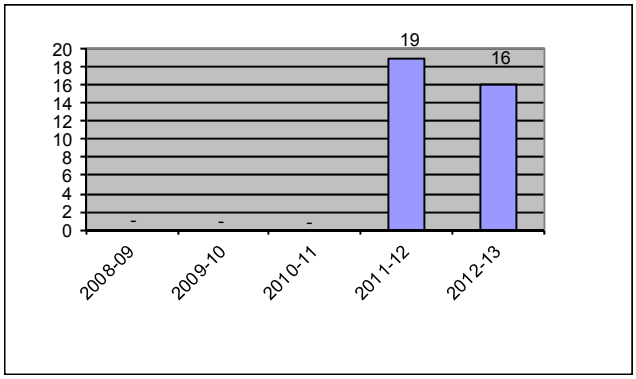


BUDGETED STAFFING

STAFFING ANALYSIS

Authorized Positions	2010-11 Final	2011-12 Adopted	2011-12 Modified	2012-13 Recommended
Regular	0	17	17	15
Limited Term	0	2	2	1
Total	0	19	19	16
Staffing Expenses	$0	$1,423,154	$1,742,638	$1,216,529

5-YEAR STAFFING TREND



ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: County Fire
DEPARTMENT: San Bernardino County Fire Protection District
FUND: Office of Emergency Services

BUDGET UNIT: FES
FUNCTION: Public Protection
ACTIVITY: Office of Emergency Services

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	0	0	0	1,476,459	1,742,638	1,216,529	**(526,109)**
Operating Expenses	0	0	0	1,150,434	1,124,317	859,541	**(264,776)**
Capital Expenditures	0	0	0	8,025	12,000	0	**(12,000)**
Contingencies	0	0	0	0	24,447	260,950	**236,503**
Total Exp Authority	0	0	0	2,634,918	2,903,402	2,337,020	**(566,382)**
Reimbursements	0	0	0	(1,023,155)	(916,937)	(1,155,025)	**(238,088)**
Total Appropriation	0	0	0	1,611,763	1,986,465	1,181,995	**(804,470)**
Operating Transfers Out	0	0	0	0	0	0	**0**
Total Requirements	0	0	0	1,611,763	1,986,465	1,181,995	**(804,470)**
Departmental Revenue							
Taxes	0	0	0	0	0	0	**0**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	0	0	0	654,947	646,169	153,818	**(492,351)**
Fee/Rate	0	0	0	0	0	0	**0**
Other Revenue	0	0	0	(31,702)	0	0	**0**
Total Revenue	0	0	0	623,245	646,169	153,818	**(492,351)**
Operating Transfers In	0	0	0	1,240,296	1,340,296	776,399	**(563,897)**
Total Financing Sources	0	0	0	1,863,541	1,986,465	930,217	**(1,056,248)**
				Fund Balance	0	251,778	**251,778**
				Budgeted Staffing	19	16	**(3)**

BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include a decrease in staffing expenses of $526,109 due to the elimination of three positions; operating expenses are decreasing by $264,776 due to the 2011-12 Emergency Performance Program Grant ending; and contingencies increased by $236,503 as a result of prior year operations and to fund future year operations. Reimbursements increased by $238,088 due to the 2011 Homeland Security Grant Program funding to fund grant related operations. Major revenue changes include a decrease in federal aid due to the 2011-12 Emergency Performance Program Grant ending and operating transfers in decreased by $563,897 due to a reduction in County general fund support from County Fire Administration.

MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Staffing expenses of $1.2 million make up the majority of expenditures in this budget unit and fund 16 budgeted positions of which 15 are regular positions and 1 is limited term. These expenditures are necessary to provide emergency management and disaster planning and coordination throughout the San Bernardino County Operational Area. Additionally, operating expenses of $859,541 support and assist all 24 cities and towns, as well as all the unincorporated portions of the county and include the costs related to the facilities, vehicle services, and services and supplies. Contingencies of $260,950 are the result of prior year operations and are to fund future year operations. These expenditures are primarily funded by operating transfers in of $776,399 which represents County general fund support.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing decreased by a total of 3 vacant/filled positions due to a decrease of 1 Assistant Emergency Services Division Manager, and contract expirations of 1 Public Service Employee and 1 Business Systems Analyst. Contract positions were grant funded and have no operational impact to the Office of Emergency Services. The Assistant Emergency Services Division Manager duties were distributed between the OES Manager and the Budget/Fiscal Services Manager.

2012-13 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Office of Emergency Services	11	1	12	12	0	0	12
Budget and Fiscal Services	4	0	4	4	0	0	4
Total	15	1	16	16	0	0	16

Office of Emergency Services

	Classification
1	Administrative Secretary II
4	County Fire Dept Emerg Srvcs Officer
1	Staff Analyst I
1	Office of Emergency Services Manager
1	Office Assistant III
1	PSE Office Assistant
3	Contract Emergency Services Officer
12	Total

Budget and Fiscal Services

	Classification
1	Staff Analyst I
1	Contract Accounting Technician
1	Staff Analyst II
1	Fire Equipment Technician
4	Total

2012-13 CAPITAL IMPROVEMENT PROJECTS
ADMINISTERED BY SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT
By Supervisorial District

# Proj.	CIP Log #	Dept.	Location-Address	Proj. Name	Proj. Type	Fund/ Obj. Code*	Project Budget	Discre-tionary General Funding	Other Discre-tionary Funding	Restricted Funding	Carryover Balance	Funding Source
Carryover Projects												
Second District												
1	2004032	San Bernardino County Fire Protection District	San Sevaine - TBD	San Sevaine Construction FS #80	C	CNI 4030	5,579,170		5,579,170		5,579,170	Valley Regional Service Zone
2		San Bernardino County Fire Protection District	San Antonio Heights	Station 12 exterior upgrade - re-stucco	DM	FVZ 4030	24,688		24,688		24,688	Valley Regional Service Zone
3		San Bernardino County Fire Protection District	Lake Arrowhead	Station 91 window replacement	DM	FMZ 4030	150,000		150,000		150,000	Mountain Regional Service Zone
4		San Bernardino County Fire Protection District	Lake Arrowhead	Station 91 paint building exterior	DM	FMZ 4030	27,000		27,000		27,000	Mountain Regional Service Zone
5		San Bernardino County Fire Protection District	Lake Arrowhead	Station 93 paint building exterior	DM	FMZ 4030	10,000		10,000		10,000	Mountain Regional Service Zone
	Total Second District						**5,790,858**	**-**	**5,790,858**	**-**	**5,790,858**	
Third District												
6		San Bernardino County Fire Protection District	Fawnskin	Station 96 paint/stain building exterior	DM	FMZ 4030	27,000		27,000		27,000	Mountain Regional Service Zone
7		San Bernardino County Fire Protection District	Angeles Oaks	Station 98 building shed	RE	FMZ 4030	13,539		13,539		13,539	Mountain Regional Service Zone
8		San Bernardino County Fire Protection District	Mentone	Station 9 parking lot rehab	P	FVZ 4030	27,000		27,000		27,000	Valley Regional Service Zone
	Total Third District						**67,539**	**-**	**67,539**	**-**	**67,539**	
Fifth District												
9		San Bernardino County Fire Protection District	Bloomington	Station 76 roof replacement	R	FVZ 4030	20,000		20,000		20,000	Valley Regional Service Zone
	Total Fifth District						**20,000**	**-**	**20,000**	**-**	**20,000**	
San Bernardino County Fire Protection District (Administration)												
10		San Bernardino County Fire Protection District	San Bernardino - TBD	Fire Training Tower	C	CRE 4030	469,816		469,816		469,816	San Bernardino County Fire Protection District
	Total SBCFPD						**469,816**	**-**	**469,816**	**-**	**469,816**	
Hazardous Materials												
11		San Bernardino County Fire Protection District	San Bernardino	Office of the Fire Marshal door repair	DM	FHZ 4030	9,000		9,000		9,000	Hazardous Materials
	Total Hazardous Materials						**9,000**	**-**	**9,000**	**-**	**9,000**	
	TOTAL PROJECTS - OPERATING FUNDS						**778,043**	**-**	**778,043**		**778,043**	
	TOTAL PROJECTS - CAPITAL PROJECT FUNDS						**5,579,170**	**-**	**5,579,170**	**-**	**5,579,170**	
11	**TOTAL CARRYOVER PROJECTS**						**6,357,213**	**-**	**6,357,213**	**-**	**6,357,213**	

2012-13 San Bernardino County Fire Protection District
Term Benefit and Capital Replacement Set-Asides

DISTRICT TYPE DISTRICT NAME and PROJECT NAME	FUND DEPT	ORG	APPROP	CASH* BALANCE	FINANCING SOURCES OPERATING TRANSFER LOCAL FUNDS	LOAN or GRANT	CDH	OTHER
Termination Benefit Fund	FTR	106 Various	5,794,253	5,764,253	30,000	0	0	0
Capital Replacement Funds								
SBCFPD - General	FAR	106 Various	7,863,468	7,588,468	275,000	0	0	0
SBCFPD - Fire Training Tower	CRE	106 Various	469,816	467,816	2,000	0	0	0
Mountain Regional Service Zone - General	FMR	600 Various	2,029,938	1,934,379	95,559	0	0	0
North Desert Regional Service Zone - General	FNR	590 Various	2,395,278	2,226,802	168,476	0	0	0
South Desert Regional Service Zone - General	FSR	610 Various	516,323	412,446	103,877	0	0	0
Valley Regional Service Zone - General	FVR	580 Various	2,994,518	2,901,280	93,238	0	0	0
Hazmat - General	FHR	107 Various	5,303,180	5,300,680	2,500	0	0	0
Hazmat (CUPA Statewide Penalties) - General	FKE	107 Various	1,697,412	1,691,412	6,000	0	0	0
Hazmat (CUPA Admin Penalties) - General	FKF	107 Various	15,987	15,867	120	0	0	0
Hazmat (Statewide Tank Penalties) - General	FKT	107 Various	250,500	250,100	400	0	0	0
Total Capital Replacement Set-Asides			**23,536,420**	**22,789,250**	**747,170**	**0**	**0**	**0**

* Estimated cash balance available on July 1, 2012 for reserves.
Reserves include estimated Transfers In and Out, interest earnings and miscellaneous non-operating revenue.

EQUIPMENT BUDGET DETAIL
FISCAL YEAR 2012-13

DISTRICT TYPE DISTRICT NAME EQUIPMENT RECOMMENDED	FUND	REPLACEMENT/ ADDITION	APPROVED UNITS	APPROVED $ AMOUNT
San Bernardino County Fire Protection District				
Administration	FPD-106			
***State Homeland Security Grant Purchases (org 116)**				
1 Amkus Extrication Cutters		Addition	7	44,800
2 Amkus Extrication Sets		Addition	4	106,000
3 Bauer Compressor		Addition	1	47,500
4 Mass Care Shelter Trailer Equipment		Addition	1	10,282
				208,582
Vehicle Services Division (org 300)				
1 Service Truck Cab/Chasis		Replacement	1	27,000
2 Air Compressor		Addition	2	23,000
				50,000
Vehicle Services Division (org 304)				
1 Brush Patrol		Replacement	3	540,000
2 Station Generator		Addition	6	150,000
3 Power Gurney		Additon	2	22,000
4 Ambulance		Replacement	2	290,000
5 Fire Engine, Type 1, 4x4		Replacement	1	510,000
6 Fire Engine, Type 1		Replacement	2	960,000
7 Sedan		Replacement	3	69,000
8 Transport Truck - Used		Replacement	1	50,000
9 Compart SUV		Replacement	1	23,000
10 Water Tender		Re-fabrication	2	80,000
				2,694,000
Total Administration				**2,952,582**

* Purchases with reimbursable grant dollars (SME-108).

EQUIPMENT BUDGET DETAIL
FISCAL YEAR 2012-13

DISTRICT TYPE / DISTRICT NAME / EQUIPMENT RECOMMENDED		FUND	REPLACEMENT/ ADDITION	APPROVED UNITS	APPROVED $ AMOUNT
San Bernardino County Fire Protection District					
Hazardous Materials		FHZ-107			
1	Gas Cylinder Recovery Vessel		Addition	2	11,000
2	Ground Pen Radar		Addition	1	20,000
3	Portable X-ray Fluroesc Analyzer		Addition	1	55,000
4	Portable Gas Chrom Chem ID		Addition	1	165,000
5	High Vol Hzmt Offloading pump		Addition	1	5,500
6	Particle Dust Aerosol Monitor		Addition	1	11,000
7	Radionnuclide ID Device		Addition	4	66,000
8	Mercury Vacuum System		Addition	1	5,000
9	EntryLInk Video Camera - Live Feed		Addition	1	14,300
10	Chemical ID Kit		Addition	1	140,000
11	Ford Escape		Replacement	6	138,000
12	Mobile Trailer		Addition	1	65,000
13	Sedan		Addition	2	46,000
14	Sedan		Replacement	3	69,000
15	Ford F550 Truck		Replacement	2	300,000
					1,110,800
Total Hazardous Materials					**1,110,800**
Household Hazardous Waste		FHH-107			
1	Drum Storage Containers		Addition	2	15,000
					15,000
Total Household Hazardous Waste					**15,000**
Regional Fire Service Zones					
South Desert Regional Service Zone		FSZ-610			
1	Fire Engine Lease Purchase		Replacement	1	92,537
					92,537
Total South Desert Regional Service Zone					**92,537**
Valley Regional Service Zone		FVZ-580			
1	Fire Engine Lease Purchase		Replacement	2	185,654
					185,654
Total Valley Regional Service Zone					**185,654**
Sub-total Regional Fire Service Zones					**278,191**
TOTAL EQUIPMENT SAN BERNARDINO COUNTY FIRE PROTECTION DISTRICT					**4,356,573**

SPECIAL DISTRICTS
SUMMARY

SPECIAL REVENUE FUNDS	Page #	Appropriation	Revenue	Fund Balance	Staffing
SPECIAL DISTRICTS	50				
GENERAL DISTRICTS - CONSOLIDATED	54	18,100,684	10,455,363	7,645,321	93
PARK DISTRICTS - CONSOLIDATED	66	8,886,587	6,475,841	2,410,746	103
ROAD DISTRICTS - CONSOLIDATED	74	3,731,324	1,800,329	1,930,995	2
STREETLIGHT DISTRICTS - CONSOLIDATED	90	1,276,413	801,902	474,511	0
TOTAL SPECIAL REVENUE FUNDS		31,995,008	19,533,435	12,461,573	198

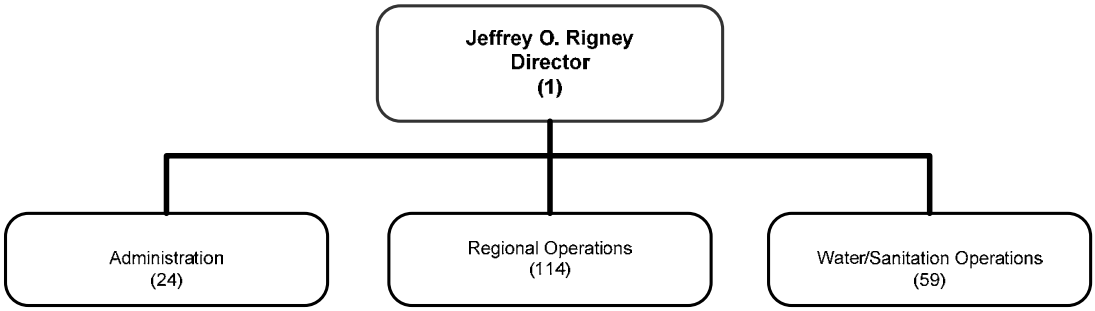
ENTERPRISE FUNDS	Page #	Appropriation	Revenue	Revenue Over (Under) Exp	Staffing
SPECIAL DISTRICTS:					
CSA 60 APPLE VALLEY AIRPORT	60	5,260,044	2,232,398	(3,027,646)	0
CSA 60 APPLE VALLEY AIRPORT - CIP	62	1,417,437	515,000	(902,437)	0
CSA 70 HL HAVASU LAKE	64	68,622	73,478	4,856	0
SANITATION DISTRICTS - CONSOLIDATED	85	10,156,621	6,623,369	(3,533,252)	0
WATER DISTRICTS - CONSOLIDATED	94	11,945,968	8,433,406	(3,512,562)	0
TOTAL ENTERPRISE FUNDS		28,848,692	17,877,651	(10,971,041)	0

SPECIAL DISTRICTS
Jeffrey O. Rigney

MISSION STATEMENT

The Special Districts Department promotes safe, healthy, enjoyable, and dynamic communities by providing essential programs and municipal services that meet the current and future needs of the communities served.

ORGANIZATIONAL CHART



2010-11 AND 2011-12 ACCOMPLISHMENTS

- In 2011-12, increased employee safety training and awareness.
- Integrated ePro purchasing system into Special District's procedures.
- Replacement of over 3,000 service lines within County Service Area (CSA) 64 Spring Valley Lake.
- Completion of the self-adjudication of the Ames-Reche Ground Water Basin between all water entities in the Yucca Valley area. This Agreement will result in improved water quality, utilization of State Project Water that is currently not being used, and will contribute to water conservation efforts ensuring a sustainable water supply into the future.

2012-13 GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

GOAL 1: INCREASE CUSTOMER SERVICE LEVELS TO DISTRICT CUSTOMERS.

Objective: *Redesign the department internet website increasing functionality, public awareness, and to support district operations.*

Measurement	2009-10 Actual	2010-11 Actual	2011-12 Target	2011-12 Estimate	2012-13 Target
Functionality of department internet website.	20%	60%	100%	70%	100%

Redesigning the Internet website will allow the department to establish a visible local presence within each community served. The website will make business information available, answer frequently asked questions, and allow for customer feedback. It will also increase public awareness of the department, district programs and services, and outlying district websites through direct website links. The department will also incorporate convenient web based payment options for district customers. The website is currently 70% complete and is expected to be 100% complete in August or September of 2012.

GOAL 2: MAINTAIN PUBLIC SAFETY.

Objective: *Continue to assist the Regional Parks Department to ensure the sustainability of its water and sewer infrastructure.*

Measurement	2009-10 Actual	2010-11 Actual	2011-12 Target	2011-12 Estimate	2012-13 Target
Perform onsite inspection of all water and wastewater systems.	N/A	N/A	N/A	85%	100%
Perform required preventive maintenance on all water and wastewater systems.	N/A	N/A	N/A	80%	100%
Identification and documentation of all required corrective maintenance items.	N/A	N/A	N/A	75%	100%
Develop a list of all recommended capital improvement projects.	N/A	N/A	N/A	30%	100%

Special Districts is assisting Regional Parks in performing maintenance and capital improvement projects that will bring the water and sanitation infrastructure within the parks up to health and safety standards. This will ensure the safety of the public and meet state and county health code requirements. Examples of this are installation of backflow devices, sanitation lift station upgrades, and establishing disinfectant/chlorination systems.

SUMMARY OF BUDGET UNITS

	2012-13					
	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
Special Revenue Funds						
General Districts - Consolidated	18,100,684	10,455,363		7,645,321		93
Park Districts - Consolidated	8,886,587	6,475,841		2,410,746		103
Road Districts - Consolidated	3,731,324	1,800,329		1,930,995		2
Streetlight Districts - Consolidated	1,276,413	801,902		474,511		0
Total Special Revenue Funds	31,995,008	19,533,435		12,461,573		198
Enterprise Funds						
CSA 60 Apple Valley Airport	5,260,044	2,232,398			(3,027,646)	0
CSA 60 Apple Valley Airport - CIP	1,417,437	515,000			(902,437)	
CSA 70 HL Havasu Lake	68,622	73,478			4,856	0
Sanitation Districts - Consolidated	10,156,621	6,623,369			(3,533,252)	0
Water Districts - Consolidated	11,945,968	8,433,406			(3,512,562)	0
Total Enterprise Funds	28,848,692	17,877,651			(10,971,041)	0
Total - All Funds	31,995,008	19,533,435		12,461,573	(10,971,041)	198

5-YEAR APPROPRIATION TREND					
	2008-09	2009-10	2010-11	2011-12	2012-13
General Districts - Consolidated	16,369,853	10,155,887	10,821,931	14,955,970	18,100,684
CSA 60 Apple Valley Airport	3,937,345	3,115,569	3,347,296	4,785,502	5,260,044
CSA 60 Apple Valley Airport - CIP	5,922,425	2,684,015	7,270,462	1,069,474	1,417,437
CSA 70 HL Havasu Lake	72,557	91,989	63,788	93,038	68,622
Park Districts - Consolidated	12,667,654	9,670,753	9,114,100	13,477,107	8,886,587
Road Districts - Consolidated	4,704,227	4,189,959	3,883,186	3,928,718	3,731,324
Sanitation Districts - Consolidated	16,183,365	15,469,165	20,839,057	10,000,279	10,156,621
Streetlight Districts - Consolidated	3,057,394	3,033,093	3,190,589	1,434,914	1,276,413
Water Districts - Consolidated	16,805,101	9,517,933	11,251,210	12,256,221	11,945,968
Total	**79,719,921**	**57,928,363**	**69,781,619**	**62,001,223**	**60,843,700**

5-YEAR REVENUE TREND					
	2008-09	2009-10	2010-11	2011-12	2012-13
General Districts - Consolidated	10,388,644	4,436,646	4,662,387	7,583,875	10,455,363
CSA 60 Apple Valley Airport	2,689,552	2,377,776	2,652,261	3,205,366	2,232,398
CSA 60 Apple Valley Airport - CIP	2,540,513	2,797,488	46,038	(431,110)	515,000
CSA 70 HL Havasu Lake	65,294	65,717	66,542	98,020	73,478
Park Districts - Consolidated	9,223,051	7,127,005	8,968,383	10,361,263	6,475,841
Road Districts - Consolidated	1,690,313	1,569,638	1,806,409	2,235,403	1,800,329
Sanitation Districts - Consolidated	11,505,117	10,438,599	15,329,024	5,937,885	6,623,369
Streetlight Districts - Consolidated	1,185,880	904,764	927,500	824,716	801,902
Water Districts - Consolidated	13,642,069	6,772,281	10,111,010	9,933,152	8,433,406
Total	**52,930,433**	**36,489,914**	**44,569,554**	**39,748,570**	**37,411,086**

5-YEAR FUND BALANCE TREND					
	2008-09	2009-10	2010-11	2011-12	2012-13
General Districts - Consolidated	5,981,209	5,719,241	6,159,544	7,372,095	7,645,321
Park Districts - Consolidated	3,444,603	2,543,748	145,717	3,115,844	2,410,746
Road Districts - Consolidated	3,013,914	2,620,321	2,076,777	1,693,315	1,930,995
Streetlight Districts - Consolidated	1,871,514	2,128,329	2,263,089	610,198	474,511
Total	**14,311,240**	**13,011,639**	**10,645,127**	**12,791,452**	**12,461,573**

5-YEAR REVENUE OVER/(UNDER) EXPENSE TREND					
	2008-09	2009-10	2010-11	2011-12	2012-13
CSA 60 Apple Valley Airport	(1,247,793)	(737,793)	(695,035)	(1,580,136)	(3,027,646)
CSA 60 Apple Valley Airport - CIP	(3,381,912)	113,473	(7,224,424)	(1,500,584)	(902,437)
CSA 70 HL Havasu Lake	(7,263)	(26,272)	2,754	4,982	4,856
Sanitation Districts - Consolidated	(4,678,248)	(5,030,566)	(5,510,033)	(4,062,394)	(3,533,252)
Water Districts - Consolidated	(3,163,032)	(2,745,652)	(1,140,200)	(2,323,069)	(3,512,562)
Total	**(12,478,248)**	**(8,426,810)**	**(14,566,938)**	**(9,461,201)**	**(10,971,041)**

General Districts Special Revenue Funds – Consolidated

DESCRIPTION OF MAJOR SERVICES

Budget at a Glance	
Total Expenditure Authority	$25,840,319
Total Sources	$18,194,998
Fund Balance	$7,645,321
Total Staff	93

County Service Area (CSA) 40 Elephant Mountain was established by an act of the County of San Bernardino Board of Supervisors (Board) on August 11, 1969 to provide ten channels of ultra high frequency (UHF) television translator broadcast services from Elephant Mountain, and five channels of very high frequency (VHF) television translator service broadcast from Newberry Springs to the 100 square mile area encompassing Barstow, Daggett, Hinkley, Newberry Springs and Yermo. Services are primarily funded by property taxes and other revenue. This CSA serves approximately 35,000 households and does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Meetings are held with residents as needed.

CSA 70 Countywide was established by an act of the Board on December 29, 1969 to provide a centralized mechanism for the administration of personnel which serve all board governed special districts. The employees support multi-district operations funded by the various sanitation, water, road, streetlights, park and recreation districts. Staff provides centralized and regional management services, administration, engineering, fiscal, human resources, lien administration, park maintenance, payroll, information services, road maintenance and inspection services. Services are primarily funded by fee/rate revenue and reimbursements.

CSA 70 D-1 Lake Arrowhead was established by an act of the Board on August 26, 1974 to maintain a dam located on the east side of Lake Arrowhead known as Papoose Lake including security, maintenance, replacement of shrubbery, reforestation, and engineering services. Services are funded by property taxes. This CSA is supported by a Board appointed Advisory Commission and utilizes the CSA 70 D-1 Office for meetings.

CSA 70 DB-1 Bloomington was established by the Board on February 10, 2004 to provide maintenance of two detention basins and four landscaped intersections in the Bloomington area. Services are funded by a per parcel service charge which includes an optional 2.5% inflationary increase. The 2012-13 recommended service charge is $587.99 per parcel. The 2012-13 parcel count is approximately 72 parcels. The CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 EV-1 East Valley was established by the Board on April 23, 1996 to provide for the maintenance of the Alabama Street storm drain in the Redlands Citrus Plaza area. Services are funded by a developer buy-in charge which was received in 2008-09. The CSA does not utilize an Advisory Commission or MAC. Community meetings are held with residents as needed.

CSA 70 DB-2 Big Bear was established by an act of the Board on April 27, 2010 to provide for the maintenance of a detention basin, open space and storm drain conveyances for the basin of a newly developed tract on Maple Drive in the Big Bear area. Services are funded by a per parcel service charge which includes an optional 2.5% inflationary increase. The 2012-13 recommended service charge is $285 per parcel. The 2012-13 parcel count is approximately 59 parcels. The CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 120 North Etiwanda Preserve was formed on July 1, 2009 as a result of Local Agency Formation Commission Resolution No. 3051. The resolution included the dissolution of CSA 70 OS-1 and OS-3. The CSA provides for the management, protection and operation of 762 acres of a preserved Riversidian Coastal Sage Habitat located north of Rancho Cucamonga and east of Day Creek Blvd. Services are funded by interest income generated annually from a $700,000 endowment from San Bernardino Associated Governments (SANBAG) and mitigation acceptance fees. This CSA is supported by an advisory commission and utilizes the Second Supervisorial District's Rancho Office for meetings.

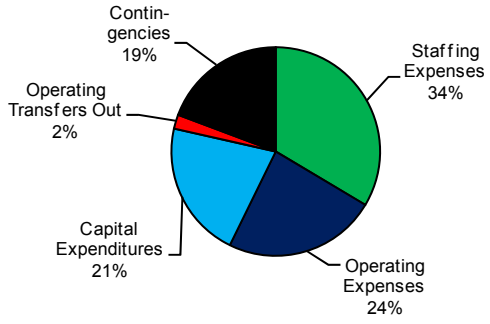
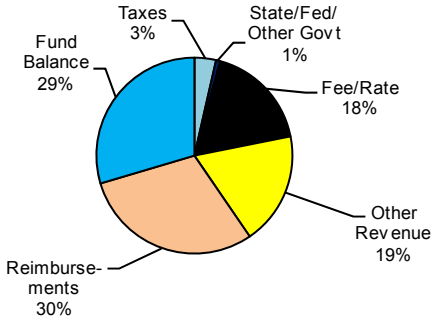
CSA 70 TV-2 Morongo Valley was established by an act of the Board on October 18, 1976 to provide nine channels of UHF television and one channel of VHF television translator service to the 38 square miles of the Morongo Valley area. Services are fund by property taxes. This CSA provides services to approximately 2,000 households and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 TV-4 Wonder Valley was established by an act of the Board on July 11, 1995 to provide eight channels of UHF television translator service broadcast from Pinto Mountain, for the direct benefit of Wonder Valley including a part-time TV production assistant for community television and a basic community television program service. Services are funded by a per parcel special tax. The 2012-13 recommended service charge is $5 per parcel. The 2012-13 parcel count is approximately 4,885 parcels. The CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 TV-5 Mesa was established by an act of the Board on July 11, 1995 to provide eight channels of UHF translator service broadcast from Pinto Mountain to the 100 square mile area encompassing Copper Mesa, Desert Heights, Flamingo Heights, Landers, and Yucca Mesa. Services are funded by a per parcel special tax. The 2012-13 recommended service charge is $25 per parcel. The 2012-13 parcel count is approximately 6,412 parcels. The CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

Community Facilities District (CFD 2006-1) Lytle Creek was established by the Board on March 13, 2007 including the adoption of an ordinance authorizing the levying of special taxes to finance the maintenance of public infrastructure including open space and storm drain protection services in the Glen Helen area. This CFD does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

2012-13 RECOMMENDED BUDGET

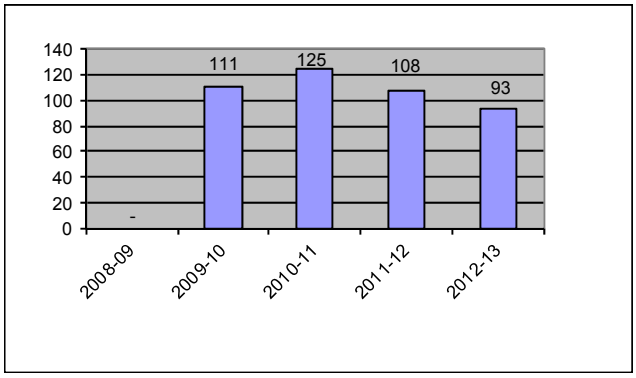
EXPENDITURE AUTHORITY	SOURCES
	

BUDGETED STAFFING

STAFFING ANALYSIS

Authorized Positions	2010-11 Final	2011-12 Adopted	2011-12 Modified	2012-13 Recommended
Regular	110	87	87	76
Limited Term	15	21	21	17
Total	125	108	108	93
Staffing Expenses	$8,044,915	$9,570,162	$9,570,162	$8,672,002

5-YEAR STAFFING TREND



ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: Special Districts
DEPARTMENT: Special Districts
FUND: General Districts - Consolidated

BUDGET UNIT: Various
FUNCTION: Operating
ACTIVITY: General

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	9,232,754	8,876,081	8,044,915	8,362,985	9,570,162	8,672,002	**(898,160)**
Operating Expenses	3,891,619	4,543,627	4,324,568	4,139,603	5,903,709	6,123,154	**219,445**
Capital Expenditures	831,325	329,794	580,290	1,263,589	2,351,000	5,498,065	**3,147,065**
Contingencies	0	0	0	0	5,154,871	4,981,498	**(173,373)**
Total Exp Authority	13,955,698	13,749,502	12,949,773	13,766,177	22,979,742	25,274,719	**2,294,977**
Reimbursements	(10,262,907)	(10,709,510)	(9,375,017)	(9,069,040)	(9,048,074)	(7,739,635)	**1,308,439**
Total Appropriation	3,692,791	3,039,992	3,574,756	4,697,137	13,931,668	17,535,084	**3,603,416**
Operating Transfers Out	2,017,214	1,100,500	258,048	53,000	1,024,302	565,600	**(458,702)**
Total Requirements	5,710,005	4,140,492	3,832,804	4,750,137	14,955,970	18,100,684	**3,144,714**
Departmental Revenue							
Taxes	1,178,113	1,201,530	932,011	915,929	950,756	915,929	**(34,827)**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	589,816	12,436	39,570	17,256	31,355	183,157	**151,802**
Fee/Rate	1,131,761	1,999,476	3,112,983	3,325,350	3,207,596	4,544,720	**1,337,124**
Other Revenue	2,809,472	923,476	433,153	694,426	229,866	265,156	**35,290**
Total Revenue	5,709,162	4,136,918	4,517,717	4,952,961	4,419,573	5,908,962	**1,489,389**
Operating Transfers In	0	0	0	70,402	3,164,302	4,546,401	**1,382,099**
Total Financing Sources	5,709,162	4,136,918	4,517,717	5,023,363	7,583,875	10,455,363	**2,871,488**
				Fund Balance	7,372,095	7,645,321	**273,226**
				Budgeted Staffing	108	93	**(15)**

BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include a decrease in staffing expenses of $898,160 due to the elimination of 15 positions, an increase in capital expenditures of $3.1 million due to the increase in contract services with other County departments and related capital improvement projects, and a decrease in reimbursements of $1.3 million due to a reduction in related costs and the recalculation of administrative overhead allocation methodology. Major revenue changes include an increase in fee/rate revenue of $1.3 million due to increased contract revenue and an increase in operating transfers in of $1.3 million due to funding from the County general fund for the Lake Gregory dam capital improvement project.

DETAIL OF 2012-13 RECOMMENDED BUDGET

	2012-13			
	Appropriation	Revenue	Fund Balance	Staffing
Special Revenue Funds				
CSA 40 Elephant Mountain (SIS)	1,024,556	364,441	660,115	2
CSA 70 Countywide (SKV)	13,062,791	9,014,919	4,047,872	90
CSA 70 D-1 Lake Arrowhead (SLA)	1,937,703	498,230	1,439,473	0
CSA 70 DB-1 Bloomington (SLB)	126,225	44,244	81,981	0
CSA 70 EV-1 East Valley (SFC)	54,315	0	54,315	0
CSA 70 DB-2 Big Bear (EIB)	49,337	28,047	21,290	0
CSA 120 North Etiwanda Preserve (SOH)	46,097	36,000	10,097	0
CSA 70 TV-2 Morongo Valley (SLD)	707,693	190,890	516,803	0
CSA 70 TV-4 Wonder Valley (SLF)	202,920	43,376	159,544	0
CSA 70 TV-5 Mesa (SLE)	532,651	206,597	326,054	1
CFD 2006-1 Lytle Creek (CXI)	356,396	28,619	327,777	0
Total Special Revenue Funds	18,100,684	10,455,363	7,645,321	93

CSA 40 Elephant Mountain – Appropriation of $1 million primarily includes salaries and benefits for 2 positions including 1 regular and 1 limited term position; operating expenses for television translator services operations and maintenance, transfers for administrative costs and fixed assets, operating transfers out for the Pinto Mountain roadway project; and contingencies. Revenue of $364,441 is primarily from property taxes, a Federal Communication Commission grant reimbursement for digital equipment purchase and installation, and other revenue. Fund balance of $660,115 funds budgeted contingencies and planned use to fund capital expenditures.

CSA 70 Countywide – Appropriation of $13.1 million includes salaries and benefits for 90 positions including 75 regular and 15 limited term positions; operating expenses for department-wide administrative support services, vehicle services, maintenance costs, contract services for other County departments including Regional Parks, Behavioral Health, and Airports, various department-wide service contracts, capital expenditures for Lake Gregory Dam, Prado Regional Park, Calico Regional Park, equipment, vehicles, and computer software purchases, transfers for shared positions with other departments, and contingencies. Reimbursements of $7.7 million represent funding received from all CSAs and Districts to fund operations. Revenue of $9.0 million primarily includes fee/rate revenue for various capital improvement projects for other County departments as referenced above and operating transfers in from the County general fund for the Lake Gregory Dam capital improvement project. Fund balance of $4 million funds budgeted contingencies and planned use to fund capital expenditures and support operations as the available fund balance exceeds the department's required 25% reserve threshold.

CSA 70 D-1 Lake Arrowhead – Appropriation of $1.9 million includes operating expenses for dam maintenance and operations, transfers for administrative costs, operating transfers out for capital improvement projects including detention basin, restroom construction, fence repair, and park landscaping, and contingencies. Revenue of $498,230 primarily includes property taxes. Fund balance of $1.4 million funds budgeted contingencies and planned use to fund capital improvement projects.

CSA 70 DB-1 Bloomington – Appropriation of $126,225 includes operating expenses for detention basin and landscaping services maintenance and operations, transfers for administrative costs; and contingencies. Revenue of $44,244 is primarily from service charges. Fund balance of $81,981 funds budgeted contingencies and planned use to support operations for required repairs.

CSA 70 EV-1 East Valley – Appropriation of $54,315 includes operating expenses for storm drain maintenance, and contingencies. There is no anticipated revenue from developers expected for 2012-13. Fund balance of $54,315 funds budgeted contingencies and planned use to support operations for required repairs as the available fund balance exceeds the department's required 25% reserve threshold.

CSA 70 DB-2 Big Bear – Appropriation of $49,337 includes operating expenses for detention basin, open space, and storm drain maintenance and operations, transfers for administrative costs, and contingencies. Revenue of $28,047 primarily consists of service charges. Fund balance of $21,290 funds budgeted contingencies.

CSA 120 North Etiwanda Preserve – Appropriation of $46,097 includes operating expenses for the maintenance and operation of the preserve, transfers for administrative costs, and contingencies. Revenue of $36,000 includes grant revenue, operating transfers in from interest earned on endowment trust fund, and $5,000 from mitigation acceptance fees. Fund balance of $10,097 funds planned use to support operations for maintenance expenses.

CSA 70 TV-2 Morongo Valley – Appropriation of $707,693 includes operating expenses for television translator services maintenance and operations, transfers for administrative costs, capital expenditures for replacing ceramic insulators on power poles and reducing length of runs between power poles; fixed assets transfers out for acquisition and installation of digital TV equipment, and contingencies. Revenue of $190,890 includes property taxes and Federal Communications Commission grant for the acquisition and installation of digital TV equipment. Fund balance of $516,803 funds budgeted contingencies and planned use to fund capital expenditures.

CSA 70 TV-4 Wonder Valley – Appropriation of $202,920 includes operating expenses for television translator services maintenance and operations, transfers for administrative cost, fixed asset transfers for acquisition and installation of digital TV equipment, capital expenditures for the acquisition and installation of digital TV equipment, and contingencies. Revenue of $43,376 includes service charges and a Federal Communications Commission grant for the acquisition and installation of digital TV equipment. Fund balance of $159,544 funds budgeted contingencies and planned use to fund capital expenditures and support operations as the available fund balance exceeds the department's required 25% reserve threshold.

CSA 70 TV-5 Mesa - Appropriation of $532,651 includes salaries and benefits for a limited term position, operating expenses for television translator services maintenance and operations, transfers for administrative costs, fixed asset transfers for digital monitoring equipment; capital expenditures for the acquisition and installation of digital TV equipment, and contingencies. Revenue of $206,597 includes service charges and a Federal Communications Commission grant for the acquisition and installation of digital TV equipment. Fund balance of $326,054 funds budgeted contingencies.

CFD 2006-1 Lytle Creek – Appropriation of $356,396 includes operating expenses for the maintenance of open spaces and infrastructure, transfers for administrative costs, and contingencies. Revenue of $28,619 includes service charges. Fund balance of $327,777 funds budgeted contingencies.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing changes for 2012-13 include a net decrease of 15 positions of which 12 are regular and 3 are limited term positions including the elimination of 1 Board Governed (BG) Division Manager Fiscal Services, 1 BG Treatment Plant Operator, 1 BG Budget Officer, 6 BG CSA 70 Maintenance Worker Is, 1 BG CSA 70 Accounts Representative, 2 BG CSA 70 Maintenance Worker IIs, 1 BG Electrical Technician, 2 BG Treatment Plant Operator IIIs, and 3 BG Public Service Employee (PSE) positions. These reductions were offset by the addition of 1 BG Fiscal Assistant, 1 BG Principal Budget Officer, and 1 position in the new classification of District Planner. There was no operational impact on services as the staffing changes reflect current service levels and the elimination of the BG Division Manager Fiscal Services and BG Budget Officer were the result of a departmental reorganization and were reclassified to a BG Principal Budget Officer and BG Staff Analyst II mid-year in 2011-12.

2012-13 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
CSA 40 Elephant Mountain	1	1	2	1	1	0	2
CSA 70 Countywide	75	15	90	86	4	0	90
CSA 70 TV-5 Mesa	0	1	1	0	1	0	1
Total	76	17	93	87	6	0	93

CSA 40 Elephant Mountain

	Classification
1	BG CSA 70/Tv-5 Comm Engineer T
1	BG Public Service Employee
2	Total

CSA 70 Countywide

	Classification
2	Assistant Regional Manager
1	BG Automated Systems Analyst II
1	BG Automated Systems Analyst I
1	BG Building Construction Engineer III
1	BG Business Operations Manager
1	BG Buyer I
1	BG Communications Technician
1	BG CSA 18 District Coordinator
1	BG CSA 70 Accounts Representative
3	BG CSA 70 Bldg Const Engineer III
2	BG CSA 70 Construction Inspector
3	BG CSA 70 Customer Service Repr.
1	BG CSA 70 Director of Special Districts
1	BG CSA 70 Executive Assistant
11	BG CSA 70 Maintenance Worker I
7	BG CSA 70 Maintenance Worker II
6	BG CSA 70 Maintenance Worker III
1	BG CSA 70 Sampling Technician
2	BG CSA 70 Staff Analyst I
1	BG CSA Assessment Tech
1	BG Deputy Director
1	BG District Coordinator
1	BG Electrical Technician II
1	BG Engineering Technician 3
2	BG Fiscal Assistant
1	BG MIS Supervisor
2	BG Office Assistant II
1	BG Payroll Specialist
1	BG Principal Budget Officer
1	BG PSE-Equipment Operator
14	BG Public Service Employee
2	BG Regional Manager
1	BG Regulatory Compliance Specialist
1	BG Staff Analyst II
1	BG Supervising Fiscal Specialist
1	BG Supervising Office Assistant I
2	BG Treatment Plant Operator I
1	BG Water & Sanitation Acct Tech
3	BG Water & Sanitation Supervisor
1	BG Water Operations Manager
1	BG Division Manager, Engineering
1	Fiscal Specialist
1	Treatment Plant Operator 4
90	Total

CSA 70 TV-5 Mesa

	Classification
1	BG CSA 70 TV Services Assistant
1	Total

CSA 60 – Apple Valley Airport

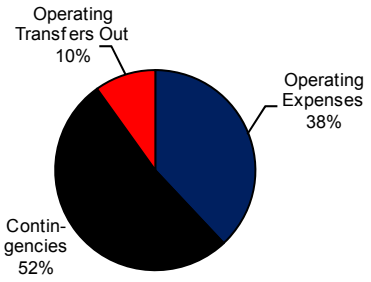
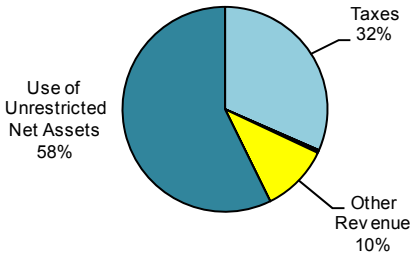
DESCRIPTION OF MAJOR SERVICES

County Service Area 60 (CSA 60) funds the operation, capital projects and maintenance of Apple Valley Airport, which is administered and staffed by the County of San Bernardino Department of Airports. Apple Valley Airport, which was built in 1970, is a public airport providing general aviation services to the High Desert region. CSA 60 is primarily funded by local property tax and revenue generated from leasing activities.

Budget at a Glance

Total Expenditure Authority	$5,260,044
Total Sources	$2,232,398
Rev Over/(Under) Exp	($3,027,646)
Total Staff	0

2012-13 RECOMMENDED BUDGET

EXPENDITURE AUTHORITY	SOURCES
	

ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Airports
FUND: CSA 60 - Apple Valley Airport

BUDGET UNIT: EBJ 400
FUNCTION: Public Ways and Facilities
ACTIVITY: Transportation

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	0	0	0	0	0	0	**0**
Operating Expenses	1,231,481	1,305,452	1,365,828	1,875,156	2,273,104	1,999,077	**(274,027)**
Contingencies	0	0	0	0	2,192,680	2,740,967	**548,287**
Total Exp Authority	1,231,481	1,305,452	1,365,828	1,875,156	4,465,784	4,740,044	**274,260**
Reimbursements	0	0	0	(4,230)	0	0	**0**
Total Appropriation	1,231,481	1,305,452	1,365,828	1,870,926	4,465,784	4,740,044	**274,260**
Depreciation	0	0	0	0	0	0	**0**
Operating Transfers Out	2,248,215	0	0	0	319,718	520,000	**200,282**
Total Requirements	3,479,696	1,305,452	1,365,828	1,870,926	4,785,502	5,260,044	**474,542**
Departmental Revenue							
Taxes	2,132,373	1,896,751	1,792,854	1,667,518	1,512,435	1,667,539	**155,104**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	35,818	23,417	42,315	10,000	16,000	10,000	**(6,000)**
Fee/Rate	(12,006)	(7,946)	(6,255)	(13,087)	13,600	(13,087)	**(26,687)**
Other Revenue	933,882	891,490	823,345	1,654,005	1,663,331	567,946	**(1,095,385)**
Total Revenue	3,090,067	2,803,712	2,652,259	3,318,436	3,205,366	2,232,398	**(972,968)**
Operating Transfers In	0	0	0	0	0	0	**0**
Total Financing Sources	3,090,067	2,803,712	2,652,259	3,318,436	3,205,366	2,232,398	**(972,968)**
Rev Over/(Under) Exp	(389,629)	1,498,260	1,286,431	1,447,510	(1,580,136)	(3,027,646)	**(1,447,510)**
				Budgeted Staffing	0	0	**0**
Fixed Assets							
Capital Expenditures	149,669	(21,107)	0	270,000	270,000	0	**(270,000)**
Total Fixed Assets	149,669	(21,107)	0	270,000	270,000	0	**(270,000)**

BUDGET CHANGES AND OPERATIONAL IMPACT

Major changes include a net decrease in operating expenses of $274,027 primarily due to a reduction of transfers out for staff cost reimbursements to the Airports general fund budget unit for Apple Valley related positions (a decrease of 2 positions), and a decrease in COWCAP charges. Contingencies are increasing by $548,287 as a provision for unanticipated expenses and for future capital projects. Operating transfers out reflect an increase of $200,282 which is primarily an increase in transfers to the Apple Valley Airport - Capital Improvement Fund for various capital projects. The change in revenue reflects an artificially high decrease of $972,968 because the 2011-12 modified budget contains a one-time adjustment for residual equity transfers in reflected in other revenue. Capital expenditures are decreasing by $270,000 as the purchase of vehicles and service equipment are not scheduled for 2012-13.

MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Operating expenses of $1,999,077 consist of services and supplies of $1,147,192 that include expenses for the Apple Valley Airshow, general airport operating expenses, and utilities. Also included in operating expenses are transfers of $842,135 which includes reimbursement of staffing costs and services and supplies costs to the Airport's general fund budget unit for personnel assigned to support the Apple Valley Airport. Contingencies of $2,740,967 are set aside for unanticipated expenses and for future capital projects. Operating transfers out of $520,000 primarily consist of a $500,000 transfer to the CSA 60 - Apple Valley Airport - Capital Improvement Fund budget unit for land acquisition. Departmental revenue of $2,232,398 primarily consists of tax revenue receipts and leasing activity revenues.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit. However, this budget reimburses the Airport's general fund budget unit for staffing costs incurred in connection with service to the Apple Valley Airport.

CSA 60 – Apple Valley Airport – Capital Improvement Fund

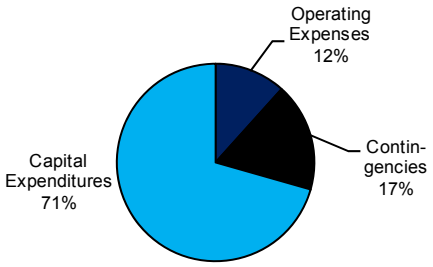
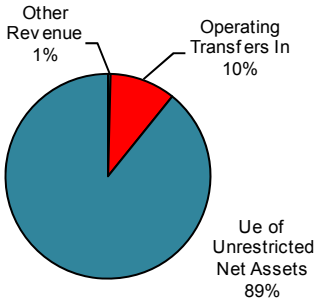
DESCRIPTION OF MAJOR SERVICES

Budget at a Glance

Total Expenditure Authority	$1,417,437
Total Sources	$515,000
Rev Over/(Under) Exp	($902,437)
Total Staff	0

County Service Area 60 (CSA 60), through the Department of Airports, manages the Capital Improvement Program (CIP) for Apple Valley Airport. Projects include utility, storm water, fire suppression plans, Airport Master Plan and construction/rehabilitation of numerous runways, taxiways, and airport facilities. Projects are funded with proceeds from CSA 60 – Apple Valley Airport budget unit and when available, Federal Aviation Administration and Cal Trans Aeronautics grants.

2012-13 RECOMMENDED BUDGET

EXPENDITURE AUTHORITY	SOURCES
	

ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Airports
FUND: CSA 60 - Apple Valley Airport Capital Improvement Fund

BUDGET UNIT: RAI 400
FUNCTION: Public Ways and Facilities
ACTIVITY: Transportation

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	0	0	0	0	0	0	**0**
Operating Expenses	0	385,298	20,834	700,793	850,000	560,550	**(289,450)**
Contingencies	0	0	0	0	219,474	856,887	**637,413**
Total Exp Authority	0	385,298	20,834	700,793	1,069,474	1,417,437	**347,963**
Reimbursements	0	0	0	0	0	0	**0**
Total Appropriation	0	385,298	20,834	700,793	1,069,474	1,417,437	**347,963**
Depreciation	0	0	0	0	0	0	**0**
Operating Transfers Out	0	0	0	0	0	0	**0**
Total Requirements	0	385,298	20,834	700,793	1,069,474	1,417,437	**347,963**
Departmental Revenue							
Taxes	0	0	0	0	0	0	**0**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	65,702	57,715	0	0	0	0	**0**
Fee/Rate	0	0	0	0	0	0	**0**
Other Revenue	98,758	0	56,935	(912,354)	(931,110)	15,000	**946,110**
Total Revenue	164,460	57,715	56,935	(912,354)	(931,110)	15,000	**946,110**
Operating Transfers In	2,248,215	2,251,178	0	0	500,000	500,000	**0**
Total Financing Sources	2,412,675	2,308,893	56,935	(912,354)	(431,110)	515,000	**946,110**
Rev Over/(Under) Exp	2,412,675	1,923,595	36,101	(1,613,147)	(1,500,584)	(902,437)	**598,147**
				Budgeted Staffing	0	0	**0**
Fixed Assets							
Capital Expenditures	437,175	11,045	2,711	350,000	4,765,000	3,400,000	**(1,365,000)**
Total Fixed Assets	437,175	11,045	2,711	350,000	4,765,000	3,400,000	**(1,365,000)**

BUDGET CHANGES AND OPERATIONAL IMPACT

Major changes include a decrease in operating expenses of $289,450 due to the completion of the Apple Valley Airport master plan and fuel facility design contracts in 2011-12. Contingencies are increasing by $637,413 as a provision for future projects and/or for unanticipated expenses. The change in revenue reflects an artificially high increase of $946,110 because the 2011-12 modified budget contains a one-time adjustment for a residual equity transfer out reflected in other revenue. Capital expenditures are decreasing by $1,365,000 primarily due to a re-prioritization of capital projects, whereas the construction of the new fuel facility will be the primary focus in 2012-13.

MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Operating expenses of $560,550 are primarily for services and supplies that include the construction management contract for the Apple Valley Airport fuel facility. Contingencies of $856,887 are set aside for future projects and/or unanticipated expenses. Departmental revenue of $515,000 primarily consists of an operating transfer in of $500,000 from the CSA 60 – Apple Valley Airport operating budget unit to fund the land acquisition. Capital expenditures of $3,400,000 consist of $500,000 in land acquisition and $2,900,000 in improvements to land/structures which is for the construction of the new fuel facility.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit.

CSA 70 Havasu Lake

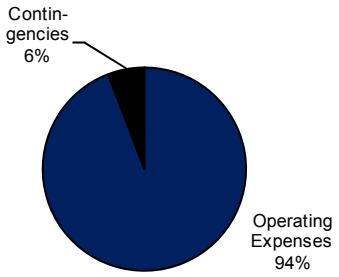
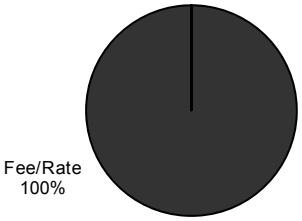
DESCRIPTION OF MAJOR SERVICES

County Service Area (CSA) 70, Zone HL was established by an act of the County of San Bernardino Board of Supervisors on April 1, 1990 to provide refuse collection services within the community of Havasu Lake. The CSA is funded by an annual service charge.

Budget at a Glance

Total Expenditure Authority	$68,622
Total Sources	$73,478
Rev Over/(Under) Exp	$4,856
Total Staff	0

2012-13 RECOMMENDED BUDGET

EXPENDITURE AUTHORITY	SOURCES
	

ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: Special Districts
DEPARTMENT: Special Districts
FUND: CSA70 HL Havasu Lake

BUDGET UNIT: EJA 487
FUNCTION: Operating
ACTIVITY: General

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	0	0	0	0	0	0	**0**
Operating Expenses	39,391	65,618	66,748	61,792	93,038	64,638	**(28,400)**
Contingencies	0	0	0	0	0	3,984	**3,984**
Total Exp Authority	39,391	65,618	66,748	61,792	93,038	68,622	**(24,416)**
Reimbursements	0	0	0	0	0	0	**0**
Total Appropriation	39,391	65,618	66,748	61,792	93,038	68,622	**(24,416)**
Depreciation	0	0	0	0	0	0	**0**
Operating Transfers Out	0	30,000	0	0	0	0	**0**
Total Requirements	39,391	95,618	66,748	61,792	93,038	68,622	**(24,416)**
Departmental Revenue							
Taxes	42,559	51,150	1,193	241	2,034	250	**(1,784)**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	0	0	0	0	0	0	**0**
Fee/Rate	0	0	63,235	59,612	70,902	73,178	**2,276**
Other Revenue	486	30,854	93	65	84	50	**(34)**
Total Revenue	43,045	82,004	64,521	59,918	73,020	73,478	**458**
Operating Transfers In	0	0	0	2,000	25,000	0	**(25,000)**
Total Financing Sources	43,045	82,004	64,521	61,918	98,020	73,478	**(24,542)**
Rev Over/(Under) Exp	3,654	(13,614)	(2,227)	126	4,982	4,856	**(126)**
				Budgeted Staffing	0	0	**0**
Fixed Assets							
Capital Expenditures	0	0	0	0	0	0	**0**
Total Fixed Assets	0	0	0	0	0	0	**0**

BUDGET CHANGES AND OPERATIONAL IMPACT

Major changes in appropriation include a decrease in operating expenses of $28,400 primarily due to a reduction in other charges for debt service as a revolving loan was repaid in 2011-12. Major changes in revenue include a decrease in operating transfers in of $25,000 that includes revolving loan funds received in 2011-12.

MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Appropriation of $68,622 primarily includes other professional and specialized services for the Allied Waste Contract, a lease agreement, transfers for administrative costs, and contingencies. Revenue of $73,478 primarily includes service charges.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit.

Park Districts Special Revenue Funds - Consolidated

DESCRIPTION OF MAJOR SERVICES

Special Districts Department provides for the management, funding, and maintenance of parks throughout the County including 15 County Service Areas (CSA) and 2 separate districts; Big Bear Valley Recreation and Park and Bloomington Recreation and Park Districts. Revenue is received through property taxes, state aid, federal aid and service charges.

Budget at a Glance

Total Expenditure Authority	$8,967,648
Total Sources	$6,556,902
Fund Balance	$2,410,746
Total Staff	103

CSA 20 Joshua Tree was established by an act of the County of San Bernardino Board of Supervisors (Board) on June 1, 1964, Resolution 1993-22 consolidating the services of streetlighting, park and recreation. The CSA provides funding for four parks, three ball fields, one recreation center building, a water playground, a skateboard park, and a 12,000 square foot community center to the community of Joshua Tree. Additionally, the operation and maintenance for approximately 298 streetlights is provided. Services are funded by property taxes and a per parcel service charge. The 2012-13 recommended service charge is $30 per improved parcel and $10 per unimproved parcel. The 2012-13 parcel count is approximately 4,479 improved and 5,673 unimproved parcels. The CSA serves a population of approximately 11,000 and is supported by a Board appointed Municipal Advisory Council (MAC).

CSA 29 Lucerne Valley was established by an act of the Board on December 30, 1964. This CSA provides park and recreation services, an equestrian center for local horse groups and for events, a cemetery, television translators, and streetlighting to the community of Lucerne Valley. Services are funded primarily by property taxes. The CSA serves approximately 3,000 residents and is supported by a Board appointed MAC.

CSA 42 Oro Grande was established by an act of the Board on December 27, 1965. This CSA provides water, sewer, park, refuse collection, and streetlighting services to the community of Oro Grande and this budget represents the park and streetlighting services. Additionally, the operation and maintenance for approximately 40 streetlights is provided. Services are funded by property taxes, park program fees, and other miscellaneous revenue. This CSA serves approximately 123 residences and does not utilize an Advisory Commission or MAC. Meetings are held with the residents in the Oro Grande Community Building as needed.

CSA 56 Wrightwood was established by an act of the Board on September 19, 1966. This CSA provides park and recreation services, including a community center and a senior center to the community of Wrightwood. Services are funded primarily by property taxes. This CSA, in collaboration with the community of Wrightwood, serves approximately 3,000 residences and is supported by a Board appointed MAC and utilizes the Wrightwood Community Center for meetings.

CSA 63 Oak Glen-Yucaipa was established by an act of the Board on December 18, 1967. This CSA maintains a 19-acre park which contains a historical schoolhouse, tennis court, playground, picnic area and paved parking lot for unincorporated communities near Yucaipa and Oak Glen. Services are funded primarily by property taxes. This CSA serves approximately 10,000 park visitors annually and does not utilize an Advisory Commission or MAC. Meetings are held with the residents as needed.

CSA 70 Zone M Wonder Valley was established by an act of the Board on July 1, 1991. This CSA provides park services to the community of Wonder Valley, which is located ten miles east of Twenty-Nine Palms. Services are primarily funded by a per parcel service charge and other revenue. The 2012-13 recommended per parcel service charge is $10. The 2012-13 parcel count is approximately 4,638 parcels. This CSA is supported by a Board appointed Advisory Commission and utilizes the Wonder Valley Community Center for meetings.

CSA 70 Zone P-6 El Mirage was established by an act of the Board on October 15, 1990. This CSA provides park and recreation services to the community of El Mirage. Services are funded primarily by a per parcel special assessment tax. The 2012-13 recommended per parcel special assessment tax rate is $9. The 2012-13 parcel count is approximately 3,564 parcels. This CSA serves approximately 3,710 users and is supported by a Board appointed MAC and utilizes the El Mirage Community Center for meetings.

CSA 70 Zone P-8 Fontana was established by an act of the Board on July 13, 1993. This CSA provides park maintenance and streetlighting services to an unincorporated community east of Fontana (Tract 15305). Services are primarily funded by a per parcel service charge. The 2012-13 recommended per parcel service charge is $174 and is based on actual charges. The 2012-13 parcel count is 25. This CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 Zone P-10 Mentone was established by an act of the Board on November 28, 1995. This CSA provides park maintenance, landscaping, and streetlighting services to the community of Mentone. Additionally, the operation and maintenance for approximately 28 streetlights is provided. Services are funded primarily by a per parcel service charge with a maximum charge of $500 per parcel. The 2012-13 recommended per parcel service charge is $375. The 2012-13 parcel count is 128 residential parcels. This CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 Zone P-12 Montclair was established by an act of the Board on February 7, 2006. This CSA provides landscaping, graffiti removal, block wall maintenance, and streetlighting services to the Montclair area (Tract 17509). Additionally, the operation and maintenance for approximately 12 streetlights is provided. Services are funded primarily by a voter approved per parcel service charge which includes an optional annual 1.5% increase. The 2012-13 per parcel per parcel service charge is $731.98. The 2012-13 parcel count is 37 parcels. This CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 Zone P-13 El Rancho Verde was established by an act of the Board and on August 1, 2006. This CSA provides landscape improvements to the Riverside Avenue median in the unincorporated area of El Rancho Verde. Services are funded primarily by a voter approved per parcel service charge. The 2012-13 recommended per parcel service charge is $139.37. The 2012-13 parcel count is 509 parcels. This CSA is supported by a Board appointed MAC and utilizes the El Rivino Country Club for meetings as needed.

CSA 70 Zone P-14 Mentone was established by an act of the Board on December 19, 2006. This CSA provides landscape maintenance, streetlighting services and a detention basin to the Mentone area (Tract 16602). Additionally, the operation and maintenance for approximately 15 streetlights is provided. Services are funded primarily by a per parcel service charge which includes an optional 2.5% inflationary increase. The 2012-13 recommended per parcel service charge is $350. The 2012-13 parcel count is 108 parcels. This CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 Zone P-16 Eagle Crest was established by an act of the Board on January 23, 2007. This CSA provides landscape maintenance and streetlighting services to the Mentone area (Tract 16756). Additionally, the operation and maintenance for approximately 13 streetlights is provided. Services are funded primarily by a per parcel service charge which includes an optional 2.5% inflationary increase. The 2012-13 recommended per parcel service charge is $407.65. The 2012-13 parcel count is 44 parcels. This CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 Zone W Hinkley was established by an act of the Board on April 30, 1973. This CSA provides park services, including a community center, to the community of Hinkley. Services are funded primarily by property taxes. The CSA serves approximately 5,000 residents. This CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed in the community center.

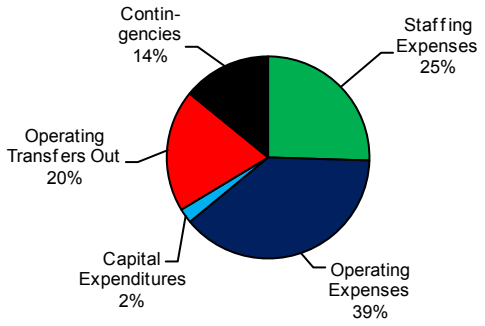
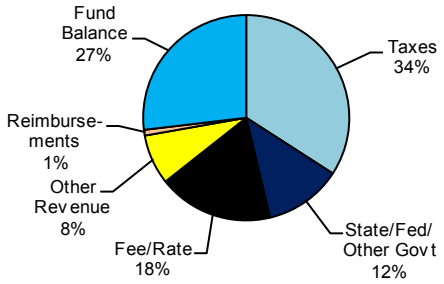
CSA 82 Searles Valley was established by an act of the Board on June 28, 1976. This CSA provides maintenance costs for the roadside park in for the community of Searles Valley which is located in the northwest corner of the County. Services are funded primarily by revenues from CSA 82 Searles Valley, Sanitation District. The CSA serves approximately 800 park users and is supported by a Board appointed MAC and an Advisory Commission. Meetings are held at the Doris Bray Senior Center as needed.

The Big Bear Valley Recreation and Park District was established by an act of the Board on April 23, 1934. This District provides park services including 6 developed parks, 2 undeveloped parks, several community buildings including the Big Bear Valley Senior Center, 3 ball fields, and a swim beach. The District is governed by the Big Bear Valley Recreation and Park District Board of Directors. Services are funded primarily by property taxes and park program fees. The District serves approximately 60,000 park users and is supported by a Board appointed Advisory Commission that meets monthly at the Big Bear Senior Center.

The Moonridge Animal Park is managed by the Big Bear Valley Recreation and Park District and is a 2.5 acre park in the Moonridge area of Big Bear Valley. The park is governed by the Big Bear Valley Recreation and Park District Board of Directors. Services are funded primarily by revenue from the Big Bear Valley Recreation and Park District. Open year round, the park serves approximately 99,600 visitors annually and is supported by the Big Bear Valley Park Advisory Commission.

The Bloomington Recreation and Park District was established by an act of the Board on July 19, 1972. The District maintains park services including two community parks, an equestrian arena, sports fields, park programs, and a community center. Services are funded primarily by property taxes. This District is supported by a Board appointed MAC and utilizes the Bloomington Community Center for meetings.

2012-13 RECOMMENDED BUDGET

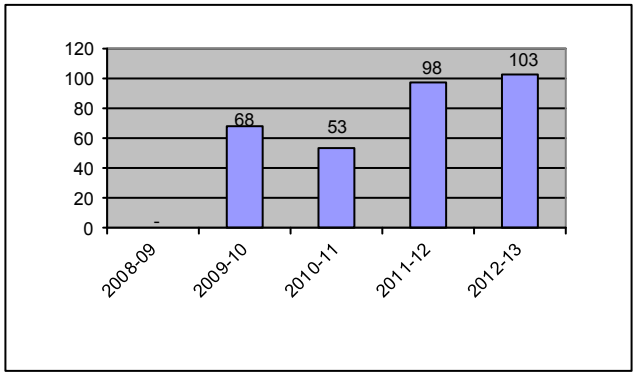
EXPENDITURE AUTHORITY	SOURCES
	

BUDGETED STAFFING

STAFFING ANALYSIS

Authorized Positions	2010-11 Final	2011-12 Adopted	2011-12 Modified	2012-13 Recommended
Regular	19	19	19	19
Limited Term	34	79	79	84
Total	53	98	98	103
Staffing Expenses	$2,242,990	$2,300,900	$2,306,467	$2,285,308

5-YEAR STAFFING TREND



ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: Special Districts
DEPARTMENT: Special Districts
FUND: Park Districts - Consolidated

BUDGET UNIT: Various
FUNCTION: Operating
ACTIVITY: Park and Streetlighting

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	2,573,860	2,479,071	2,242,990	2,207,082	2,306,467	2,285,308	**(21,159)**
Operating Expenses	3,121,141	3,092,448	2,853,745	3,335,783	3,892,511	3,455,030	**(437,481)**
Capital Expenditures	257,876	34,283	45,147	149,533	822,805	210,000	**(612,805)**
Contingencies	0	0	0	0	2,358,611	1,264,608	**(1,094,003)**
Total Exp Authority	5,952,877	5,605,802	5,141,882	5,692,398	9,380,394	7,214,946	**(2,165,448)**
Reimbursements	(127,018)	(97,627)	(297,569)	(52,571)	(413,536)	(81,061)	**332,475**
Total Appropriation	5,825,859	5,508,175	4,844,313	5,639,827	8,966,858	7,133,885	**(1,832,973)**
Operating Transfers Out	1,863,197	1,487,689	1,205,523	647,491	4,510,249	1,752,702	**(2,757,547)**
Total Requirements	7,689,056	6,995,864	6,049,836	6,287,318	13,477,107	8,886,587	**(4,590,520)**
Departmental Revenue							
Taxes	4,168,946	3,852,647	3,120,334	3,060,289	3,235,669	3,060,289	**(175,380)**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	924,386	1,280,513	318,190	147,035	4,225,968	1,090,394	**(3,135,574)**
Fee/Rate	1,098,393	973,110	1,747,291	1,574,635	1,629,399	1,619,091	**(10,308)**
Other Revenue	950,327	901,633	890,087	384,839	415,181	298,221	**(116,960)**
Total Revenue	7,142,052	7,007,903	6,075,902	5,166,798	9,506,217	6,067,995	**(3,438,222)**
Operating Transfers In	0	0	198,198	415,422	855,046	407,846	**(447,200)**
Total Financing Sources	7,142,052	7,007,903	6,274,100	5,582,220	10,361,263	6,475,841	**(3,885,422)**
				Fund Balance	3,115,844	2,410,746	**(705,098)**
				Budgeted Staffing	98	103	**5**

BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include a decrease in operating expenses of $437,481 primarily due to a decrease in debt service payments and park maintenance and repairs, a decrease in capital expenditures of $612,805 primarily due to the completion of capital improvement projects in 2011-12, and a decrease in operating transfers out of $2.8 million due to a reduction in grant funding for transfers out to capital improvement project funds. Major revenue changes include a decrease in grant revenue of $3.1 million due to a reduction in Prop 84 funding and a decrease in operating transfers in of $447,200 due to a decrease in Board Discretionary Funding for various projects.

DETAIL OF 2012-13 RECOMMENDED BUDGET

	2012-13			
	Appropriation	Revenue	Fund Balance	Staffing
Special Revenue Funds				
CSA 20 Joshua Tree (SGD)	1,912,607	1,681,884	230,723	9
CSA 29 Lucerne Valley (SGG)	686,236	562,736	123,500	5
CSA 42 Oro Grande (SIV)	53,935	47,173	6,762	1
CSA 56 Wrightwood (SKD)	331,655	150,123	181,532	6
CSA 63 Oak Glen-Yucaipa (SKM)	463,668	104,951	358,717	3
CSA 70 Zone M Wonder Valley (SYR)	163,336	64,138	99,198	1
CSA 70 Zone P-6 El Mirage (SYP)	48,038	33,847	14,191	1
CSA 70 Zone P-8 Fontana (SMK)	52,069	4,836	47,233	0
CSA 70 Zone P-10 Mentone (RGT)	124,398	49,217	75,181	0
CSA 70 Zone P-12 Montclair (SLL)	87,301	29,039	58,262	0
CSA 70 Zone P-13 El Rancho Verde (SLU)	139,129	70,231	68,898	0
CSA 70 Zone P-14 Mentone (RCZ)	303,721	39,047	264,674	0
CSA 70 Zone P-16 Eagle Crest (RWZ)	69,228	17,248	51,980	0
CSA 70 Zone W Hinkley (SLT)	37,768	20,355	17,413	0
CSA 82 Searles Valley (SOZ)	48,695	25,214	23,481	0
Big Bear Valley Recreation and Park District (SSA)	3,145,382	2,524,749	620,633	60
Moonridge Animal Park (SSF)	784,235	784,235	0	15
Bloomington Recreation and Park District (SSD)	435,186	266,818	168,368	2
Total Special Revenue Funds	8,886,587	6,475,841	2,410,746	103

CSA 20 Joshua Tree – Appropriation of $1,912,607 primarily includes salaries and benefits for 9 park employees, operating expenses for park and streetlight operations and maintenance, transfers for administrative costs, capital expenditures for various park capital improvement projects, and operating transfers out to the Desert View Conservation project. Revenue of $1,681,884 is primarily from property taxes, special assessments, grant revenue, and other revenue for various park services and concessions. Fund balance of $230,723 primarily funds budgeted contingencies and planned use to fund capital expenditures.

CSA 29 Lucerne Valley – Appropriation of $686,236 primarily includes salaries and benefits for 5 park employees, operating expenses for park operations and maintenance costs, capital expenditures for digital equipment, and transfers for administrative costs. Revenue of $562,736 includes property taxes, grant revenue, and other revenue. Fund balance of $123,500 primarily funds budgeted contingencies and planned use to support operations.

CSA 42 Oro Grande – Appropriation of $53,935 primarily includes salaries and benefits for 1 extra help position, operating expenses for park operations, and transfers for administrative costs. Revenue of $47,173 includes property taxes and operating transfers in from CSA 70 Countywide to support operations pending a Redevelopment Agency settlement for increased share of property taxes. Fund balance of $6,762 primarily funds budgeted contingencies.

CSA 56 Wrightwood – Appropriation of $331,655 primarily includes salaries and benefits for 6 extra-help positions, operating expenses for park operations and maintenance, transfers for administrative costs, operating transfers out for a skate park project, and contingencies. Revenue of $150,123 primarily includes property taxes and $28,254 from rents, concessions, and interest. Fund balance of $181,532 primarily funds budgeted contingencies and planned use to fund capital expenditures and to support operations.

CSA 63 Oak Glen-Yucaipa – Appropriation of $463,668 primarily includes salaries and benefits for 3 extra-help positions, operating expenses for park operations and maintenance, transfers for administrative costs, capital expenditures for the construction of a wooden schoolhouse replica, and contingencies. Revenue of $104,951 primarily consists of property taxes and other revenue. Fund balance of $358,717 primarily funds budgeted contingencies and planned use to fund a capital expenditure.

CSA 70 Zone M Wonder Valley – Appropriation of $163,336 primarily includes salaries and benefits for 1 extra-help position, operating expenses for park operations and maintenance, transfers for administrative costs, operating transfers out to a parking lot repaving project, and contingencies. Revenue of $64,138 primarily includes special assessments and other revenue. Fund balance of $99,198 primarily funds budgeted contingencies and planned use to fund a capital expenditure

CSA 70 Zone P-6 El Mirage – Appropriation of $48,038 primarily includes salaries and benefits for an extra-help position, operating expenses for park operations and maintenance, transfers for administrative costs, capital expenditures for light-emitting diode (LED) streetlights, and reimbursements for the LED streetlights. Revenue of $33,847 primarily includes special taxes. Fund balance of $14,191 funds current year operations.

CSA 70 Zone P-8 Fontana – Appropriation of $52,069 includes operating expenses for park and streetlight operations and maintenance, transfers for administrative costs, and contingencies. Revenue of $4,836 primarily includes service charges. Fund balance of $47,233 primarily funds budgeted contingencies and planned use for operations as the available fund balance exceeds the department's required 25% reserve threshold.

CSA 70 Zone P-10 Mentone – Appropriation of $124,398 includes operating expenses for park and streetlight operations and maintenance, transfers for administrative costs, capital expenditures for a new irrigation system, and contingencies. Revenue of $49,217 primarily includes service charges. Fund balance of $75,181 primarily funds budgeted contingencies and planned use to fund a capital expenditure and to support operations as the available fund balance exceeds the department's required 25% reserve threshold.

CSA 70 Zone P-12 Montclair – Appropriation of $87,301 includes operating expenses for park and streetlight operations and maintenance, transfers for administrative costs, and contingencies. Revenue of $29,039 primarily includes service charges. Fund balance of $58,262 primarily funds budgeted contingencies.

CSA 70 Zone P-13 El Rancho Verde – Appropriation of $139,129 includes operating expenses, maintenance, transfers for administrative costs, and contingencies. Revenue of $70,231 primarily includes service charges. Fund balance of $68,898 primarily funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the department's required 25% reserve threshold.

CSA 70 Zone P-14 Mentone – Appropriation of $303,721 includes operating expenses, maintenance, transfers for administrative costs, and contingencies. Revenue of $39,047 primarily includes service charges. Fund balance of $264,674 primarily funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the department's required 25% reserve threshold.

CSA 70 Zone P-16 Eagle Crest – Appropriation of $69,228 includes operating expenses, maintenance and transfers for administrative costs, and contingencies. Revenue of $17,248 primarily includes service charges. Fund balance of $51,980 primarily funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the department's required 25% reserve threshold.

CSA 70 Zone W Hinkley – Appropriation of $37,768 includes operating expenses for park operations, maintenance, transfers for administrative costs, and contingencies. Revenue of $20,355 primarily includes property taxes. Fund balance of $17,413 primarily funds budgeted contingencies and planned used to support operations as the available fund balance exceeds the department's required 25% reserve threshold.

CSA 82 Searles Valley – Appropriation of $48,695 includes operating expenses for park operations, maintenance, transfers for administrative costs, and contingencies. Revenue of $25,214 primarily includes the annual operating transfer in from CSA 82 Searles Valley Sanitation District. Fund balance of $23,481 primarily funds budgeted contingencies and planned used to support operations as the available fund balance exceeds the department's required 25% reserve threshold.

Big Bear Valley Recreation and Park District – Appropriation of $3,145,382 primarily includes salaries and benefits for 60 park employees; operating expenses for park and facility operations; maintenance; transfers for administrative costs; capital expenditures for various park capital improvement projects including Sugarloaf Dog Park, Ski Beach Playground, Ranch Playground/Pickleball court, Ski Beach Picnic shelters, and Meadow Park T-ball shelters; and contingencies. Operating transfers out of $648,856 will be used to fund the following: $200,000 for Erwin Park Pool renovation; $148,536 for the Ranch Clubhouse remodel capital improvement project; $60,000 for the teen BMX track; $30,000 for Erwin Park Soccer Field; $62,320 for Big Bear City Park capital improvements; as well as a transfer of $148,000 for the property tax split with Moonridge Zoo.

Revenue of $2,524,749 primarily includes property taxes, reimbursement for senior programs, fee/rate revenue from park programs, services, concessions, other revenue, and operating transfers in from Third District's Board Discretionary Funding. Fund balance of $620,633 primarily funds budgeted contingencies and planned use to fund capital expenditures.

Moonridge Animal Park – Appropriation of $784,235 primarily includes salaries and benefits for 15 park employees, operating expenses for park and facility operations, transfers for administrative costs, and maintenance including veterinary services, animal feed, and property rental. Revenue of $784,235 primarily includes fee/rate revenue for entrance, park services, and concessions; other revenue; and operating transfers in from Big Bear Valley Recreation and Park District for property tax share and for interest earned on the Moonridge Zoo capital improvement project to assist in property rental costs until the Animal Park is able to move to its new location. There is no fund balance associated with this fund.

Bloomington Recreation and Park District – Appropriation of $435,186 primarily includes salaries and benefits of $123,518 for 2 park employees, operating expenses for park operations, maintenance, transfers for administrative costs, contingencies, and operating transfers out to Ayala Park for a capital improvement project. Revenue of $266,818 primarily includes property taxes and fee/rate revenue for park services. Fund balance of $168,368 primarily funds budgeted contingencies and planned use to fund capital expenditures and to support operations.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing changes for 2012-13 include a net increase of 5 limited term positions resulting from the elimination of 6 Big Bear (BB) Valley Recreation and Park (R&P) District Public Service Employees (PSE) (including 3 Board Governed (BG) Big Bear P&R Park Service Employees, 2 BG BB P&R PSE Instructors, and 1 PSE Teen Center Program), 1 CSA 20 Joshua Tree BG PSE Recreation Leader, 1 CSA 56 Wrightwood BG PSE Senior Citizen Bus Driver, 1 Moonridge Animal Park BG PSE Zoo Service Employee, and 6 Bloomington Recreation and Park District positions (including 1 BG Park Maintenance Worker 2, and 5 BG Bloomington Park PSEs). These reductions were offset by the addition of 15 Big Bear Valley Recreation and Park District BB R&P PSE Park Service Employee positions, 1 CSA 29 Lucerne Valley BG CSA 29 PSE, 2 CSA 56 Wrightwood BG PSEs, 1 Moonridge Animal Park BG PSE Instructor, and 1 Bloomington Recreation and Park District BG CSA 70 Park Maintenance Worker I. There was no operational impact on services as the staffing changes reflect current service levels and the elimination of positions based on long-term vacancies.

2012-13 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
CSA 20 Joshua Tree	5	4	9	9	0	0	9
CSA 29 Lucerne Valley	3	2	5	4	1	0	5
CSA 42 Oro Grande	0	1	1	0	1	0	1
CSA 56 Wrightwood	0	6	6	3	3	0	6
CSA 63 Oak Glen - Yucaipa	0	3	3	3	0	0	3
CSA 70 Zone M Wonder Valley	0	1	1	1	0	0	1
CSA 70 Zone P-6 El Mirage	0	1	1	1	0	0	1
Big Bear Valley Recreation & Park District	7	53	60	60	0	0	60
Moonridge Animal Park	2	13	15	15	0	0	15
Bloomington Recreation & Park District	2	0	2	2	0	0	2
Total	19	84	103	98	5	0	103

CSA 20 Joshua Tree

	Classification
1	BG CSA 70 District Svcs Coordinator
1	BG Park Maintenance Worker 2
1	Recreation Coordinator
1	BG Recreation Assistant
1	BG CSA 20 Park Maintenance Worker I
1	BG PSE Teacher
1	BG Joshua Tree PSE Attendant
2	BG PSE Pre-School Aide
9	Total

CSA 29 Lucerne Valley

	Classification
1	BG Office Specialist
1	BG CSA 29 Park Maintenance Worker I
1	BG Park Maintenance Worker III
2	BG CSA 29 Public Service Employee
5	Total

CSA 42 Oro Grande

	Classification
1	BG CSA63 Park Maintenance Worker
1	Total

CSA 56 Wrightwood

	Classification
3	BG Public Service Employee Lifeguard
3	BG Public Service Employee
6	Total

CSA 63 Oak Glen - Yucaipa

	Classification
3	BG Public Service Employee
3	Total

CSA 70 Zone M Wonder Valley

	Classification
1	BG CSA 70 Maintenance Worker I
1	Total

CSA 70 Zone P-6 El Mirage

	Classification
1	CSA 70 Facilities Attendant
1	Total

Big Bear Valley Recreation and Park District

	Classification
1	BG General Manager
1	BG Office Assistant II
1	BG Big Bear P&R Maint Superintdent
2	BG Big Bear P&R Maintenance Wrkr I
1	BG Park Maintenance Worker 2
1	BG Big Bear P&R Rec Superintendent
51	BG BB P&R-PSE Park Svcs Employee
1	BG PSE-Guest Services Coordinator
1	BG PSE-Food Services Manager
60	Total

Moonridge Animal Park

	Classification
1	BG Big Bear Animal Keeper I
1	BG Moon Ridge Zoo Curator
10	BG BB P&R-PSE Park Svcs Employee
2	BG PSE Zoo Service Employee
1	BG PSE Zoo Instructor
15	Total

Bloomington Recreation and Park District

	Classification
2	BG CSA 70 Park Maintenance Worker I
2	Total

Road Districts Special Revenue Funds - Consolidated

DESCRIPTION OF MAJOR SERVICES

Special Districts Department provides for the management, funding, and maintenance of road districts throughout the County offering various services from snowplowing to basic road maintenance to 40 County Service Areas (CSA). Revenue sources include property taxes, special taxes and service charges.

Budget at a Glance

Total Expenditure Authority	$3,731,324
Total Sources	$1,800,329
Fund Balance	$1,930,995
Total Staff	2

CSA 18 Cedarpines was established by an act of the County of San Bernardino Board of Supervisors (Board) on July 17, 1967 to maintain 17.3 miles of paved and dirt roadways, one community center and one five-acre park. Services are funded by property taxes and a per parcel service charge. The 2012-13 recommended service charge is $50 per parcel. The 2012-13 parcel count is approximately 3,784 parcels and this CSA does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Meetings are held with residents as needed.

CSA 59 Deer Lodge Park was established by an act of the Board on December 19, 1966 to maintain 5 miles of paved roads. Services are funded by property taxes and a per parcel service charge which includes an optional 2.5% inflationary increase. The 2012-13 recommended service charge is $225.50 per parcel. The 2012-13 parcel count is approximately 735 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 68 Valley of the Moon was established by an act of the Board on December 1, 1969 to maintain 4 miles of paved roads including road maintenance and snow removal. Services are funded by property taxes. This district does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 69 Lake Arrowhead Road was established by an act of the Board on December 22, 1969 to maintain 4 miles of paved roads including road maintenance and snow removal. Services are funded by property taxes and a per parcel service charge. The 2012-13 recommended service charge is $100 per parcel. The 2012-13 parcel count is approximately 396 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 G Wrightwood Road was established by an act of the Board on November 29, 1971 to maintain 7.3 miles of paved and unpaved roads including road maintenance and snow removal. Services are funded by property taxes and a per parcel service charge. The 2012-13 recommended service charge is $375 per parcel. The 2012-13 parcel count is approximately 464 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 M Wonder Valley was established by an act of the Board on August 14, 1972 to provide road maintenance for 178.4 miles of road to the community of Wonder Valley. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $15 per parcel. The 2012-13 parcel count is approximately 4,638 parcels and this CSA is supported by a Board appointed Advisory Commission and utilizes the Wonder Valley Community Center for meetings.

CSA 70 Permanent Road Division (PRD) G-1 Wrightwood was established by an act of the Board on April 18, 2006 to provide financing for a road improvement project in the community of Wrightwood (CSA 70 Zone G). The project was funded by a $750,000 revolving loan agreement with a ten year term. Debt service for the revolving loan is provided through this CSA and is funded by an operating transfer in from CSA 70 Zone G Wrightwood.

CSA 70 R-2 Twin Peaks was established by an act of the Board on November 4, 1974 to maintain 1.5 miles of paved roads including road maintenance and snow removal. Services are funded by property taxes and a per parcel service charge including an optional 2.5% inflationary increase. The 2012-13 recommended service charge is $248.37 per parcel. The 2012-13 parcel count is approximately 304 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-3 Erwin Lake was established by an act of the Board on November 4, 1974 to maintain 9 miles of paved roads including road maintenance and snow removal services. Services are funded by property taxes and a per parcel service charge. The 2012-13 recommended service charge is $12 per parcel. The 2012-13 parcel count is approximately 1,117 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-4 Cedar Glen was established by an act of the Board on September 26, 1977 to maintain 964 feet of paved roads including maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $100 per parcel. The 2012-13 parcel count is approximately 26 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-5 Sugarloaf was established by an act of the Board on March 5, 1980 to maintain 20.9 miles of paved and unpaved roads including road maintenance and snow removal services. Services are funded by a per parcel service charge including an optional 2.5% inflationary increase. The 2012-13 recommended service charge is $67.90 per parcel. The 2012-13 parcel count is approximately 3,604 parcels and this CSA is supported by a board appointed MAC and utilizes the Sugarloaf Fire Station for meetings.

CSA 70 R-7 Lake Arrowhead was established by an act of the Board on December 15, 1980 to maintain 965 feet of paved roads including road maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $700 per parcel. The 2012-13 parcel count is approximately 9 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-8 Riverside Terrace was established by an act of the Board on March 16, 1982 to maintain 1 mile of paved road located in the Chino area. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $376.91 per parcel. The 2012-13 parcel count is approximately 67 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-9 Rim Forest was established by an act of the Board on May 9, 1983 to maintain 1 mile of paved road including road maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $60 per parcel. The 2012-13 parcel count is approximately 154 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-12 Baldwin Lake was established by an act of the Board on July 9, 1984 to maintain 1.62 miles of unpaved road including road maintenance and snow removal services. Services are funded by a per parcel service charge including an optional 2.5% inflation increase. The 2012-13 recommended service charge is $317.89 per parcel. The 2012-13 parcel count is approximately 33 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-13 Lake Arrowhead North Shore was established by an act of the Board on July 9, 1984 to maintain 1.39 miles of paved roads including road maintenance and snow removal services. Services are funded by per parcel service charge. The 2012-13 recommended service charge is $100 per parcel. The 2012-13 parcel count is approximately 87 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-15 Landers was established by an act of the Board on July 9, 1984 to maintain 162 miles of unpaved roads in the community of Landers including road grading and road maintenance services. Additionally, this CSA and CSA 70 M Wonder Valley share the cost of an Equipment Operator I position. Services are funded by a per parcel service charge and other revenue for road grading to other districts. The 2012-13 recommended service charge is $20 per parcel. The 2012-13 parcel count is approximately 3,496 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-16 Running Springs was established by an act of the Board on May 14, 1984 to maintain .94 miles of paved roads in the community of Running Springs including road maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $600 per parcel. The 2012-13 parcel count is approximately 25 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-19 Copper Mountain in the vicinity of 29 Palms was established by an act of the Board on May 19, 1986 to maintain 91.7 miles of unpaved road. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $20 per parcel. The 2012-13 parcel count is approximately 2,051 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-20 Flamingo Heights was established by an act of the Board on April 7, 1986 to maintain 36.9 miles of unpaved roads. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $15 per parcel. The 2012-13 parcel count is approximately 762 parcels and this CSA is supported by a board appointed Advisory Commission and utilizes the Flamingo Heights Community Center for meetings.

CSA 70 R-21 Mountain View was established by an act of the Board on August 17, 1987 to maintain approximately 1,290 feet of paved roads including road maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $90 per parcel. The 2012-13 parcel count is approximately 24 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-22 Twin Peaks was established by an act of the Board on August 21, 1989 to maintain 2 miles of paved road in the community of Twin Peaks including road maintenance and snow removal services. Services are funded by a per parcel service charge and a per parcel special tax. The 2012-13 recommended service charge and special tax are both $100 per parcel. The 2012-13 parcel count is approximately 187 parcels that are assessed the service charge, and 10 annexed parcels that are assessed the special tax. This CSA is supported by an Advisory Commission and meetings are held with residents as needed.

CSA 70 R-23 Mile High Park was established by an act of the Board on July 8, 1991 to maintain 1 mile of paved road including road maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $240 per improved parcel and $120 per unimproved parcel. The 2012-13 parcel count is approximately 57 improved and 25 unimproved parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-25 Lucerne Valley was established by an act of the Board on August 21, 1989 to maintain .56 mile of unpaved road in the community of Lucerne Valley. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $60 per parcel. The 2012-13 parcel count is approximately 18 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-26 Yucca Mesa was established by an act of the Board on August 21, 1989 to maintain 8.8 miles of roads including road maintenance and road grading services. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $35 per parcel. The 2012-13 parcel count is approximately 184 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-29 Yucca Mesa was established by an act of the Board on August 12, 1991 to maintain 7 miles of road. This road district receives a $30 per parcel, per year service charge on 208 parcels to fund road maintenance and road grading services. This district does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-30 Verdemont was established by an act of the Board on July 1, 1991 to maintain 1 mile of unpaved road in the Devore/Glen Helen area including road maintenance and road grading services. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $100 per parcel. The 2012-13 parcel count is approximately 23 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-31 Lytle Creek was established by an act of the Board on August 12, 1991 to maintain 1.14 miles of paved road in the community of Lytle Creek. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $30 per parcel. The 2012-13 parcel count is approximately 95 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-33 Big Bear City was established by an act of the Board on August 22, 1995 to maintain .76 mile of paved road on Fairway Blvd. in the City of Big Bear including road maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $100 per parcel. The 2012-13 parcel count is approximately 97 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-34 Big Bear was established by an act of the Board on January 11, 1994 to maintain approximately 1,026 feet of unpaved road on Alley Way in the community of Big Bear including road maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $100 per parcel. The 2012-13 parcel count is approximately 26 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-35 Cedar Glen was established by an act of the Board on July 12, 1994 to maintain approximately 745 feet of paved road including road maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $150 per parcel. The 2012-13 parcel count is approximately 17 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-36 Pan Springs was established by an act of the Board on July 12, 1994 to maintain .77 mile of paved road near Big Bear Airport including road maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $100 per parcel. The 2012-13 parcel count is approximately 90 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-39 Highland Estates was established by the Board on January 3, 2001 to maintain 3.7 miles of paved roads. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $405 per parcel. The 2012-13 parcel count is approximately 177 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-40 Upper No. Bay, Lake Arrowhead was approved by the Board on March 20, 2001 to maintain approximately 0.5 miles of the paved Upper North Bay access road for residents in the Blue Jay area of Lake Arrowhead including road maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $500 per parcel. The 2012-13 parcel count is approximately 35 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-41 Quail Summit was approved by the Board on January 29, 2002 to maintain approximately 1.23 miles of paved road and 11 streetlights in the Quail Summit tract in Oak Hills. Services are funded by a per parcel service charge including an optional 1.5% inflation increase. The 2012-13 recommended service charge is $181.51 per parcel. The 2012-13 parcel count is approximately 49 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-42 Windy Pass was approved by the Board on September 11, 2002 to maintain approximately 2.15 miles of paved roadway in the Barstow Heights area including road paving and maintenance services. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $750 per parcel. The 2012-13 parcel count is approximately 60 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

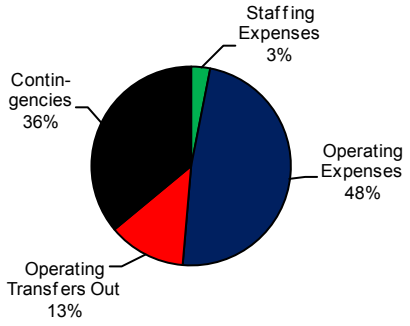
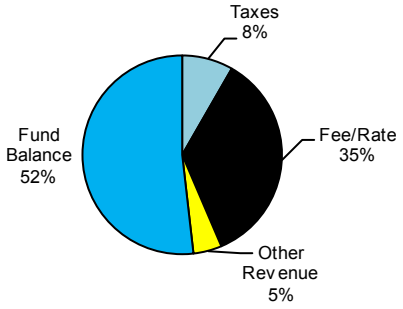
CSA 70 R-44 Saw Pit Canyon was established through voter approval on August 16, 2005 to maintain approximately 1.14 miles of road in the Sawpit Canyon area of Cedar Pines Park including road improvement and maintenance, several large culverts, headwall installations and maintenance, land slide restoration, snow removal, and road grading services. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $1,000 per parcel. The 2012-13 parcel count is approximately 11 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-45 Erwin Lake was approved by the Board on August 18, 2009, to maintain approximately .72 miles of dirt road in the Erwin Lake area on the east end of Big Bear Valley including road maintenance and snow removal services. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $160 per parcel. The 2012-13 parcel count is approximately 58 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 R-46 South Fairway Drive was established through voter approval on August 10, 2010 to maintain approximately .34 miles of road in the unincorporated area of Lake Arrowhead including several large culverts, headwall installations and maintenance, land slide restoration, snow removal, and road grading services. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $333.13 per parcel. The 2012-13 parcel count is approximately 17 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 79 R-1 Green Valley Lake was established by an act of the Board on September 14, 1993 to maintain approximately .65 mile of paved road in "The Meadow" area of Green Valley Lake including road maintenance, paving, and snow removal services. Services are funded by a per parcel service charge. The 2012-13 recommended service charge is $398.26 per parcel. The 2012-13 parcel count is approximately 66 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

2012-13 RECOMMENDED BUDGET

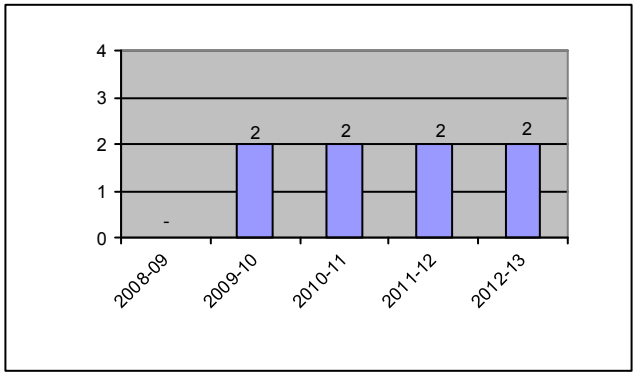
EXPENDITURE AUTHORITY	SOURCES
	

BUDGETED STAFFING

STAFFING ANALYSIS

Authorized Positions	2010-11 Final	2011-12 Adopted	2011-12 Modified	2012-13 Recommended
Regular	0	0	0	0
Limited Term	2	2	2	2
Total	2	2	2	2
Staffing Expenses	$62,090	$117,342	$117,342	$114,331

5-YEAR STAFFING TREND



ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: Special Districts
DEPARTMENT: Special Districts
FUND: Road Districts - Consolidated

BUDGET UNIT: Various
FUNCTION: Operating
ACTIVITY: Road

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	167,120	176,587	62,090	105,233	117,342	114,331	**(3,011)**
Operating Expenses	1,297,648	1,488,206	1,589,095	1,513,472	2,212,199	1,794,014	**(418,185)**
Capital Expenditures	0	134,186	0	0	0	15,900	**15,900**
Contingencies	0	0	0	0	950,179	1,338,679	**388,500**
Total Exp Authority	1,464,768	1,798,979	1,651,185	1,618,705	3,279,720	3,262,924	**(16,796)**
Reimbursements	(131,160)	(55,547)	(10,000)	0	0	0	**0**
Total Appropriation	1,333,608	1,743,432	1,641,185	1,618,705	3,279,720	3,262,924	**(16,796)**
Operating Transfers Out	929,057	399,196	551,400	282,791	648,998	468,400	**(180,598)**
Total Requirements	2,262,665	2,142,628	2,192,585	1,901,496	3,928,718	3,731,324	**(197,394)**
Departmental Revenue							
Taxes	1,482,198	1,445,037	322,429	308,889	330,203	308,889	**(21,314)**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	3,621	4,485	0	199,761	175,633	3,768	**(171,865)**
Fee/Rate	12,589	15,078	1,225,364	1,308,859	1,559,748	1,315,780	**(243,968)**
Other Revenue	397,848	192,356	137,199	222,284	70,421	72,492	**2,071**
Total Revenue	1,896,256	1,656,956	1,684,992	2,039,793	2,136,005	1,700,929	**(435,076)**
Operating Transfers In	0	0	99,361	99,383	99,398	99,400	**2**
Total Financing Sources	1,896,256	1,656,956	1,784,353	2,139,176	2,235,403	1,800,329	**(435,074)**
				Fund Balance	1,693,315	1,930,995	**237,680**
				Budgeted Staffing	2	2	**0**

BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include a decrease in operating expenses of $418,185 due to a decrease in transfers for administrative costs and decrease in other charges as a result of multiple revolving loans being paid off in 2011-12, an increase in contingencies of $388,500 as a result of operations to fund future year operations, and a decrease in operating transfers out of $180,598 due to reduced transfers out for reserves. Major revenue changes include a reduction in grant revenue of $171,865 due to a reduction in Federal Emergency Management Agency (FEMA) funding and a decrease in fee/rate revenue of $243,968 as a result of aligning special assessments with actual expenditures.

DETAIL OF 2012-13 RECOMMENDED BUDGET

	2012-13			
	Appropriation	Revenue	Fund Balance	Staffing
Special Revenue Funds				
CSA 18 Cedarpines (SFY)	370,882	268,921	101,961	0
CSA 59 Deer Lodge Park (SKJ)	306,689	176,997	129,692	0
CSA 68 Valley of the Moon (SKP)	97,327	42,382	54,945	0
CSA 69 Lake Arrowhead Road (SKS)	120,116	62,823	57,293	0
CSA 70 G Wrightwood Road (SLG)	355,103	133,518	221,585	0
CSA 70 M Wonder Valley (SLP)	120,470	67,105	53,365	1
CSA 20 PRD G-1 Wrightwood (SLK)	99,400	99,400	0	0
CSA 70 R-2 Twin Peaks (SMA)	154,401	67,424	86,977	0
CSA 70 R-3 Erwin Lake (SMD)	114,411	75,420	38,991	0
CSA 70 R-4 Cedar Glen (SMG)	7,862	2,149	5,713	0
CSA 70 R-5 Sugarloaf (SMP)	822,650	230,440	592,210	0
CSA 70 R-7 Lake Arrowhead (SMS)	10,490	5,976	4,514	0
CSA 70 R-8 Riverside Terrace (SMY)	176,398	84,886	91,512	0
CSA 70 R-9 Rim Forest (SNG)	15,059	9,381	5,678	0
CSA 70 R-12 Baldwin Lake (SOA)	24,247	9,870	14,377	0
CSA 70 R-13 Lake Arrowhead North Shore (SOE)	30,419	9,599	20,820	0
CSA 70 R-15 Landers (SOG)	205,904	109,149	96,755	1
CSA 70 R-16 Running Springs (SOJ)	27,851	14,326	13,525	0
CSA 70 R-19 Copper Mountain (SNA)	64,916	40,222	24,694	0
CSA 70 R-20 Flamingo Heights (SNS)	20,158	11,214	8,944	0
CSA 70 R-21 Mountain View (SNM)	12,024	2,581	9,443	0
CSA 70 R-22 Twin Peaks (SOB)	35,372	21,855	13,517	0
CSA 70 R-23 Mile High Park (RCA)	43,026	16,977	26,049	0
CSA 70 R-25 Lucerne Valley (SOC)	7,520	1,064	6,456	0
CSA 70 R-26 Yucca Mesa (SOD)	19,544	5,916	13,628	0
CSA 70 R-29 Yucca Mesa (RCB)	12,069	5,620	6,449	0
CSA 70 R-30 Verdemont (RCC)	4,009	2,214	1,795	0
CSA 70 R-31 Lytle Creek (RCE)	7,372	2,716	4,656	0
CSA 70 R-33 Big Bear City (RCN)	57,066	9,287	47,779	0
CSA 70 R-34 Big Bear (RCM)	12,680	2,669	10,011	0
CSA 70 R-35 Cedar Glen (RCQ)	7,834	2,071	5,763	0
CSA 70 R-36 Pan Springs (RCR)	41,196	8,399	32,797	0
CSA 70 R-39 Highland Estates (RCK)	91,101	72,700	18,401	0
CSA 70 R-40 Upper No. Bay, Lake Arrowhead (RGW)	61,810	19,284	42,526	0
CSA 70 R-41 Quail Summit (RGY)	22,997	8,750	14,247	0
CSA 70 R-42 Windy Pass (RHL)	74,844	48,664	26,180	0
CSA 70 R-44 Saw Pit Canyon (SYT)	11,047	11,047	0	0
CSA 70 R-45 Erwin Lake (SMO)	20,501	9,313	11,188	0
CSA 70 R-46 South Fairway Drive (SYX)	9,100	6,067	3,033	0
CSA 79 R-1 Green Valley Lake (RCP)	35,459	21,933	13,526	0
Total Special Revenue Funds	3,731,324	1,800,329	1,930,995	2

CSA 18 Cedarpines – Appropriation of $370,882 primarily includes operating expenses for road maintenance, transfers for administrative costs, and contingencies. Revenue of $268,921 primarily includes taxes and service charges. Fund balance of $101,961 primarily funds budgeted contingencies and planned used to support operations for required road repairs.

CSA 59 Deer Lodge Park – Appropriation of $306,689 includes operating expenses for road maintenance, transfers for administrative costs, contingencies, and operating transfers out to fund a road improvement project. Revenue of $176,997 primarily includes taxes and service charges. Fund balance of $129,692 primarily funds budgeted contingencies and planned use to fund a road improvement project.

CSA 68 Valley of the Moon – Appropriation of $97,327 primarily includes operating expenses for road maintenance and snow removal and transfers for administrative costs. Revenue of $42,382 primarily includes property taxes. Fund balance of $54,945 funds operating expenses for required road repairs.

CSA 69 Lake Arrowhead Road – Appropriation of $120,116 primarily includes operating expenses for road maintenance and snow removal, transfers for administrative costs, and contingencies. Revenue of $62,823 is from property taxes. Fund balance of $57,293 primarily funds budgeted contingencies.

CSA 70 G Wrightwood Road – Appropriation of $355,103 primarily includes operating expenses for road maintenance and snow removal, transfers for administrative costs, contingencies, and operating transfers out to the CSA 70 PRD G-1 loan payment fund. Revenue of $133,518 is from property taxes and service charges. Fund balance of $221,585 funds budgeted contingencies.

CSA 70 M Wonder Valley – Appropriation of $120,470 includes salaries and benefits for 1 extra-help position; operating expenses for road maintenance, transfers for administrative costs, and contingencies. Revenue of $67,105 is from service charges. Fund balance of $53,365 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 PRD G-1 Wrightwood – Appropriation of $99,400 represents the debt payment of a project loan. Revenue of $99,400 is from operating transfers in from CSA 70 Zone G operating fund. There is no fund balance associated with this CSA.

CSA 70 R-2 Twin Peaks – Appropriation of $154,401 includes operating expenses for road maintenance and snow removal, transfers for administrative costs, contingencies, and operating transfers out for a road paving project. Revenue of $67,424 is from property taxes and service charges. Fund balance of $86,977 funds budgeted contingencies.

CSA 70 R-3 Erwin Lake – Appropriation of $114,411 includes operating expenses for road maintenance and snow removal, transfers for administrative costs, contingencies, and capital expenditures for a road paving project. Revenue of $75,420 is from property taxes and service charges. Fund balance of $38,991 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-4 Cedar Glen – Appropriation of $7,862 includes operating expenses for road maintenance and snow removal, transfers for administrative costs, and contingencies. Revenue of $2,149 is from service charges. Fund balance of $5,713 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-5 Sugarloaf – Appropriation of $822,650 includes operating expenses for road maintenance and snow removal, transfers for administrative costs, contingencies, and operating transfers out for a road paving project. Revenue of $230,440 is from service charges. Fund balance of $592,210 funds budgeted contingencies, operating expenses for required road repairs, and operating transfers out for a road paving project.

CSA 70 R-7 Lake Arrowhead – Appropriation of $10,490 includes operating expenses for road maintenance and snow removal, transfers for administrative costs, and contingencies. Revenue of $5,976 is from service charges. Fund balance of $4,514 funds budgeted contingencies.

CSA 70 R-8 Riverside Terrace – Appropriation of $176,398 includes operating expenses for road maintenance, transfers for administrative costs, and contingencies. Revenue of $84,886 is from service charges and other financing sources due to residual equity transfers in from savings for a capital improvement project. Fund balance of $91,512 funds budgeted contingencies.

CSA 70 R-9 Rim Forest – Appropriation of $15,059 includes operating expenses for road maintenance and snow removal and transfers for administrative costs. Revenue of $9,381 is from service charges. Fund balance of $5,678 funds operating expenses for required road repairs.

CSA 70 R-12 Baldwin Lake – Appropriation of $24,247 includes operating expenses for road maintenance and snow removal, transfers for administrative costs, and contingencies. Revenue of $9,870 is from service charges. Fund balance of $14,377 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-13 Lake Arrowhead North Shore – Appropriation of $30,419 includes operating expenses for road maintenance and snow removal, transfers for administrative costs, and contingencies. Revenue of $9,599 is from service charges. Fund balance of $20,820 funds budgeted contingencies and expenses for required road repairs operations.

CSA 70 R-15 Landers – Appropriation of $205,904 includes salaries and benefits for 1 extra-help position, operating expenses for road maintenance, transfers for administrative costs, and contingencies. Revenue of $109,149 includes service charges and other revenue for road grading to other districts. Fund balance of $96,755 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R16 Running Springs – Appropriation of $27,851 includes operating expenses for road maintenance and snow removal, transfers for administrative costs, and contingencies. Revenue of $14,326 is from special taxes. Fund balance of $13,525 funds budgeted contingencies and expenses for required road repairs and operations.

CSA 70 R-19 Copper Mountain – Appropriation of $64,916 includes operating expenses for road maintenance, transfers for administrative costs, and contingencies. Revenue of $40,222 is from service charges. Fund balance of $24,694 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-20 Flamingo Heights – Appropriation of $20,158 includes operating expenses for road maintenance and transfers for administrative costs. Revenue of $11,214 is from service charges. Fund balance of $8,944 funds operating expenses for required road repairs.

CSA 70 R-21 Mountain View – Appropriation of $12,024 includes operating expenses for road maintenance and snow removal, transfers for administrative costs, and contingencies. Revenue of $2,581 is from service charges. Fund balance of $9,443 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-22 Twin Peaks – Appropriation of $35,372 includes operating expenses for road maintenance and snow removal, transfers for administrative costs, and contingencies. Revenue of $21,855 is from service charges. Fund balance of $13,517 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-23 Mile High Park – Appropriation of $43,026 includes operating expenses for road maintenance and snow removal, transfers for administrative costs, and contingencies. Revenue of $16,977 is from service charges. Fund balance of $26,049 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-25 Lucerne Valley – Appropriation of $7,520 includes operating expenses for road maintenance, transfers for administrative costs, and contingencies. Revenue of $1,064 is from service charges. Fund balance of $6,456 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-26 Yucca Mesa – Appropriation of $19,544 includes operating expenses for road maintenance and grading services, transfers for administrative costs, and contingencies. Revenue of $5,916 is from service charges. Fund balance of $13,628 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-29 Yucca Mesa – Appropriation of $12,069 includes operating expenses for road maintenance and grading services, transfers for administrative costs, and contingencies. Revenue of $5,620 is from service charges. Fund balance of $6,449 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-30 Verdemont – Appropriation of $4,009 includes operating expenses for road maintenance and grading services and transfers for administrative costs. Revenue of $2,214 is from service charges. Fund balance of $1,795 funds expenses for required road repairs and planned use to support operations.

CSA 70 R-31 Lytle Creek – Appropriation of $7,372 includes operating expenses for road maintenance and grading services and transfers for administrative costs. Revenue of $2,716 is from service charges. Fund balance of $4,656 funds operating expenses for required road repairs.

CSA 70 R-33 Big Bear City – Appropriation of $57,066 includes operating expenses for road maintenance and snow removal, transfers for administrative costs, and contingencies. Revenue of $9,287 is from service charges. Fund balance of $47,779 funds budgeted contingencies and operating expenses for required road repairs.

CSA 70 R-34 Big Bear – Appropriation of $12,680 includes operating expenses for road maintenance and snow removal, transfers for administrative costs, and contingencies. Revenue of $2,669 is from service charges. Fund balance of $10,011 funds budgeted contingencies and expenses for required road repairs and planned use to support operations.

CSA 70 R-35 Cedar Glen – Appropriation of $7,834 includes operating expenses for road maintenance and snow removal, transfers for administrative costs, and contingencies. Revenue of $2,071 is from service charges. Fund balance of $5,763 funds budgeted contingencies and expenses for required road repairs and planned use to support operations.

County Service Area 70 R-36 Pan Springs – Appropriation of $41,196 includes operating expenses for road maintenance and snow removal, transfers for administrative costs, and contingencies. Revenue of $8,399 is from service charges. Fund balance of $32,797 funds budgeted contingencies.

County Service Area 70 R-39 Highland Estates – Appropriation of $91,101 includes operating expenses for road maintenance, debt service for a CSA Revolving Loan, and transfers for administrative costs. Revenue of $72,700 is from service charges. Fund balance of $18,401 funds planned use to support operations.

County Service Area 70 R-40 Upper No. Bay, Lake Arrowhead – Appropriation of $61,810 includes operating expenses for road maintenance and snow removal, transfers for administrative costs, and contingencies. Revenue of $19,284 is from special taxes. Fund balance of $42,526 funds budgeted contingencies.

County Service Area 70 R-41 Quail Summit – Appropriation of $22,997 includes operating expenses for road maintenance and streetlighting, transfers for administrative costs, and contingencies. Revenue of $8,750 is from service charges. Fund balance of $14,247 funds budgeted contingencies and operating expenses for required road repairs.

County Service Area 70 R-42 Windy Pass – Appropriation of $74,844 includes operating expenses for road maintenance and paving services, transfers for administrative costs, and contingencies. Revenue of $48,664 is from special taxes. Fund balance of $26,180 funds budgeted contingencies.

County Service Area 70 R-44 Saw Pit Canyon – Appropriation of $11,047 includes operating expenses for road maintenance and transfers for administrative costs. Revenue of $11,047 is from special taxes. There is no fund balance associated with this CSA.

County Service Area 70 R-45 Erwin Lake – Appropriation of $20,501 includes operating expenses for road maintenance, transfers for administrative costs, and contingencies. Revenue of $9,313 is from service charges. Fund balance of $11,188 funds budgeted contingencies.

County Service Area 70 R-46 South Fairway Drive – Appropriation of $9,100 includes operating expenses for road maintenance and snow removal and transfers for administrative costs. Revenue of $6,067 is from service charges. Fund balance of $3,033 funds operating expenses for required road repairs.

County Service Area 79 R-1 Green Valley Lake – Appropriation of $35,459 includes operating expenses for road maintenance and snow removal, transfers for administrative costs, and contingencies. Revenue of $21,933 is from special taxes. Fund balance of $13,526 funds budgeted contingencies.

STAFFING CHANGES AND OPERATIONAL IMPACT

There are no staffing changes for 2012-13.

2012-13 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
CSA 70 M Wonder Valley	0	1	1	1	0	0	1
CSA 70 R-15 Landers	0	1	1	1	0	0	1
Total	0	2	2	2	0	0	2

CSA 70 M Wonder Valley		CSA 70 R-15 Landers	
	Classification		Classification
1	BG PSE-Equipment Operator	1	BG PSE-Equipment Operator
1	Total	1	Total

Sanitation Districts Enterprise Funds - Consolidated

DESCRIPTION OF MAJOR SERVICES

Budget at a Glance	
Total Expenditure Authority	$10,156,621
Total Sources	$6,623,369
Rev Over/(Under) Exp	($3,533,252)
Total Staff	0

Special Districts Department provides for the management, funding, and maintenance costs of sanitation collection systems and wastewater treatment facilities throughout the County through 9 County Service Areas (CSA). Revenue sources include property taxes, service charges and user fees.

CSA 42 Oro Grande was established by an act of the County of San Bernardino Board of Supervisors (Board) on December 27, 1965 to provide sewer services to the community of Oro Grande located five miles northwest of Victorville. Services are funded by service charges and user fees. This CSA provides sewer services to 187 Equivalent Dwelling Units (EDUs) and does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Meetings are held with residents as needed in the Oro Grande Community Building.

CSA 53 B Fawnskin was established by an act of the Board on January 2, 1968 to provide sewer services to the community of Fawnskin located on the north shore of Big Bear Lake. Services are funded by service charges and user fees. Sewage treatment is provided by contract with Big Bear Area Regional Water Agency. This CSA provides services to 1,248 EDUs and is supported by a Board appointed Advisory Commission and utilizes the Fawnskin Fire Station for meetings.

CSA 64 Spring Valley Lake was established by an act of the Board on December 30, 1968 to provide sewer services including the maintenance costs three lift stations to the community of Spring Valley Lake located southeast of the City of Victorville. Services are funded by taxes, service charges, and user fees. This CSA provides services to 4,311 EDUs and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed in the Community Building (Great Room).

CSA 70 GH Glen Helen was established by an act of the Board on August 17, 2004 to provide park and recreation, sanitation, and streetlight services to the Glen Helen area. The fund provides sewer services to the San Bernardino County Sheriff/Coroner/Public Administrator's Detention facility as well as a Master Planned community currently in development. Services are funded by service charges and user fees. This CSA provides services to 392 EDUs and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 S-3 Lytle Creek was established by an act of the Board on December 2, 1974 to provide sewer services to residents in the Lytle Creek Community and the U.S. Forest Service. Services are funded by service charges and user fees. This CSA provides services to 795 EDUs and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed in the Lytle Creek Community Building.

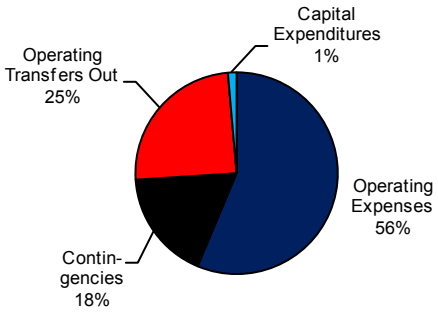
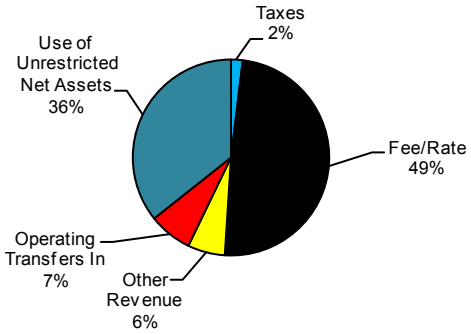
CSA 70 S-7 Lenwood was established by an act of the Board on December 19, 1977 to provide sewer services to the community of Lenwood. The construction of a new sewer system to replace individual septic systems recently completed within Lenwood but is limited to specific property owners who approved assessments to pay the debt service. The City of Barstow performs routine maintenance costs of the system and this CSA is responsible for non-routine repairs. Services are funded by user fees. This CSA provides services to 1,018 property owners and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 SP-2 High Country was established by an act of the Board on May 20, 1985 to provide sewer services to the community of High County located 1.5 miles west of Hesperia. Services are funded by service charges and user fees. This CSA provides services to 231 EDUs within the CSA and to 286 EDUs through an out-of-area service agreement with the City of Hesperia and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed in the Rick Novack Community Center.

CSA 79 Green Valley Lake was established by an act of the Board on September 7, 1971 to provide sewer services with sewage treatment provided through a contract with Running Springs Water District to the community of Green Valley Lake. Services are funded by service charges and user fees. This CSA provides services to 1,252 EDUs is supported by a Board appointed Advisory Commission and utilizes the Green Valley Lake Fire Station for meetings.

CSA 82 Searles Valley was established by an act of the Board on June 28, 1976 to provide sewer and streetlighting services to the community of Searles Valley. On June 6, 2000, the CSA consolidated services to include Improvement Zones SV-3 (Trona) and SV-4 (Pioneer Town) through the Board Resolution No. 2000-132. Services are funded by service charges and user fees. This CSA provides sewer services to 768 EDUs as well as 75 streetlights and is supported by a Board appointed MAC and an Advisory Commission and utilizes the Trona Community Senior Center for meetings.

2012-13 RECOMMENDED BUDGET

EXPENDITURE AUTHORITY	SOURCES
	

ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: Special Districts
DEPARTMENT: Special Districts
FUND: Sanitation District

BUDGET UNIT: Various
FUNCTION: Operations
ACTIVITY: Sanitation District

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	0	0	0	0	0	0	**0**
Operating Expenses	7,717,357	7,930,717	12,314,121	5,214,047	5,717,472	5,798,694	**81,222**
Contingencies	0	0	0	0	2,919,354	1,819,795	**(1,099,559)**
Total Exp Authority	7,717,357	7,930,717	12,314,121	5,214,047	8,636,826	7,618,489	**(1,018,337)**
Reimbursements	0	0	0	0	0	0	**0**
Total Appropriation	7,717,357	7,930,717	12,314,121	5,214,047	8,636,826	7,618,489	**(1,018,337)**
Depreciation	0	0	0	0	0	0	**0**
Operating Transfers Out	2,895,725	2,254,452	405,669	1,098,453	1,363,453	2,538,132	**1,174,679**
Total Requirements	10,613,082	10,185,169	12,719,790	6,312,500	10,000,279	10,156,621	**156,342**
Departmental Revenue							
Taxes	297,485	1,580,039	1,118,806	197,342	146,830	197,342	**50,512**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	(53,980)	6,909	14,057	51,114	300	644	**344**
Fee/Rate	6,639,020	6,959,378	5,103,761	4,876,320	5,009,623	5,055,951	**46,328**
Other Revenue	9,240,574	2,100,512	5,079,861	712,921	676,132	631,832	**(44,300)**
Total Revenue	16,123,099	10,646,838	11,316,485	5,837,697	5,832,885	5,885,769	**52,884**
Operating Transfers In	0	0	4,954	0	105,000	737,600	**632,600**
Total Financing Sources	16,123,099	10,646,838	11,321,439	5,837,697	5,937,885	6,623,369	**685,484**
Rev Over/(Under) Exp	5,510,017	461,669	(1,398,351)	(474,803)	(4,062,394)	(3,533,252)	**529,142**
				Budgeted Staffing	0	0	**0**
Fixed Assets							
Capital Expenditures	18,518	222,679	11,950	3,289	90,950	142,000	**51,050**
Total Fixed Assets	18,518	222,679	11,950	3,289	90,950	142,000	**51,050**

BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include a decrease in contingencies of $1.1 million due to funding various capital improvement projects including projects for CSA 70 GH Glen Helen, CSA 82 Searles Valley, and CSA 64 Spring Valley Lake, and an increase in operating transfers out of $1.2 primarily to fund the capital improvement projects mentioned above. Major revenue changes include an increase in operating transfers in of $632,600 from reserves to fund capital improvement projects.

DETAIL OF 2012-13 RECOMMENDED BUDGET

	2012-13			
	Appropriation	Revenue	Revenue Over/ (Under) Expense Balance	Staffing
Enterprise Funds				
CSA 42 Oro Grande (EAP)	289,470	184,505	(104,965)	0
CSA 53 B Fawnskin (EBA)	1,150,473	836,395	(314,078)	0
CSA 64 Spring Valley Lake (EBM)	3,074,882	2,367,379	(707,503)	0
CSA 70 GH Glen Helen (ELH)	1,844,367	924,289	(920,078)	0
CSA 70 S-3 Lytle Creek (ECP)	719,207	536,224	(182,983)	0
CSA 70 S-7 Lenwood (ECR)	490,671	7,289	(483,382)	0
CSA 70 SP-2 High Country (EFA)	507,226	279,181	(228,045)	0
CSA 79 Green Valley Lake (EFP)	1,511,430	1,171,988	(339,442)	0
CSA 82 Searles Valley (EFY)	568,895	316,119	(252,776)	0
Total Enterprise Funds	10,156,621	6,623,369	(3,533,252)	0

CSA 42 Oro Grande – Appropriation of $289,470 includes operating expenses for sewer services including operations and maintenance costs, charges from Victor Valley Wastewater Reclamation Authority, transfers for administrative costs, operating transfers out for a connection meter capital project, and contingencies. Revenue of $184,505 includes user fees, connection fees and service charges.

CSA 53 B Fawnskin – Appropriation of $1,150,473 includes operating expenses for sewer services including operations and maintenance costs, charges from Big Bear Area Regulatory Wastewater Agency, transfers for administrative costs, operating transfers out to the CSA's replacement reserve for future capital projects and to fund various capital improvement projects including manhole sealing, pipeline repair, and wetwell lids, and contingencies. Revenue of $836,395 includes user fees, connection fees and service charges. Fixed assets of $43,800 include capital improvements for lift stations A and C.

CSA 64 Spring Valley Lake – Appropriation of $3,074,882 includes operating expenses for sewer services including operations and maintenance costs, charges from Victor Valley Wastewater Reclamation Authority, transfers for administrative costs, operating transfers out to Victor Valley Wastewater Reclamation Authority for a connection flowmeter project and transfers to fund a manhole sealing capital project, and contingencies. Revenue of $2,367,379 includes taxes, user fees, connection fees and service charges.

CSA 70 GH Glen Helen – Appropriation of $1,844,367 includes operating expenses for sewer services including operations and maintenance costs, transfers for administrative costs, operating transfers out to replacement reserves to fund capital improvement projects, and contingencies. Revenue of $924,289 includes user fees, connection fees, service charges, and developer charges. Fixed assets of $20,000 are for sludge drying beds and an isolation valve/drum screen.

CSA 70 S-3 Lytle Creek – Appropriation of $719,207 includes operating expenses for sewer services including operations and maintenance costs, equipment, transfers for administrative costs, operating transfers out to the replacement reserve for future capital improvement projects and to fund a manhole sealing project, and contingencies. Revenue of $536,224 includes user fees, connection fees and service charges. Fixed assets of $30,250 include a capital improvement project for South Fork and the purchase of a sludge bed.

CSA 70 S-7 Lenwood – Appropriation of $490,671 includes operating expenses for sewer services including operations and maintenance costs, transfers for administrative costs, and contingencies. Revenue of $7,289 includes connection charges through an agreement with the City of Barstow.

CSA 70 SP-2 High Country – Appropriation of $507,226 includes operating expenses for sewer services including operations and maintenance costs, professional services including an agreement with the City of Hesperia for waste processing, transfers for administrative costs, operating transfers out to replacement reserve for depreciation and to fund future projects, and contingencies. Revenue of $279,181 includes user fees, connection fees and service charges. Fixed assets of $32,600 include a new flowmeter and vault.

CSA 79 Green Valley Lake – Appropriation of $1,511,430 includes operating expenses for sewer services including operations and maintenance costs, professional services charges from Running Springs Water District; transfers for administrative costs, operating transfers out for the Awanahee lift station project and a manhole sealing project, and contingencies. Revenue of $1,171,988 includes user fees, connection fees and service charges.

CSA 82 Searles Valley – Appropriation of $568,895 includes operating expenses for sewer services including operations and maintenance costs, transfers for administrative costs for salaries and benefits and services and supplies, operating transfers out to fund activities in the park district, transfers out to the replacement reserves for depreciation and to fund future capital projects and a new pump station, and contingencies. Revenue of $316,119 includes taxes, user fees, connection fees and service charges. Fixed assets of $15,350 includes an abandon septic tank project.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with Sanitation Districts.

Streetlight Districts Special Revenue Funds- Consolidated

DESCRIPTION OF MAJOR SERVICES

Budget at a Glance	
Total Expenditure Authority	$1,276,413
Total Sources	$801,902
Fund Balance	$474,511
Total Staff	0

Special Districts Department provides for the management, funding, and maintenance of streetlighting within 11 County Service Areas (CSA) throughout the County. Revenue sources include property taxes or per parcel service charges.

CSA 30 Red Mountain was established by an act of the County of San Bernardino Board of Supervisors (Board) on December 30, 1964 to provide for the maintenance and operation of 14 streetlights in the community of Red Mountain. Services are funded by property tax revenue. This district does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Meetings are held with residents as needed.

CSA 53 A Big Bear was established on September 19, 1966 by an act of the Board to provide for the maintenance and operation of 15 streetlights in the community of Fawnskin in the Big Bear area. Services are funded by property taxes. This CSA has a Board appointed Advisory Commission and utilizes the Fawnskin Fire Station for meetings.

CSA 54 Crest Forest was established by an act of the Board on September 19, 1966 to provide for the maintenance and operation of 87 streetlights in the community of Crest Forest. Services are funded by property taxes. This CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 EV-1 Citrus Plaza was established by an act of the Board on April 23, 1996 to provide for the maintenance and operation of 119 streetlights in the unincorporated area of the County known as the “Donut Hole”. Services are funded by a per parcel special tax and the current service is set by the Rate and Method of Apportionment. This CSA provides services to 46 parcels and does not utilize an Advisory Commission or MAC. Meetings are held with property owners as needed.

CSA 70 GH Glen Helen was established by an act of the Board on August 24, 2004, to provide for the maintenance and operation of 480 streetlights in the community of Glen Helen for Tract 15900. Tract 15900 is an approved development of approximately 2,086 housing units in a development area known as “Lytle Creek North Development” project. Services are funded by a per parcel service charge with an annual 2.5% inflationary increase. The 2012-13 service charge is $47.19 per parcel and this CSA provides services to 739 parcels. This CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 SL-2 Chino was established by an act of the Board on November 16, 2004 to provide for the maintenance and operation of 8 streetlights in a community near Chino. Services are funded by a per parcel service charge with an annual 1.5% inflationary increase. The 2012-13 service charge is $100 per parcel. This CSA provides services to 26 parcels and this CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 SL-3 Mentone was established by an act of the Board on February 15, 2005 to provide for the maintenance and operation of 12 streetlights in the community Mentone. Services are funded by a voter approved a per parcel service charge with a 1.5% annual inflationary increase. The 2012-13 service charge is $42.46 per parcel. This CSA provides services to 69 and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

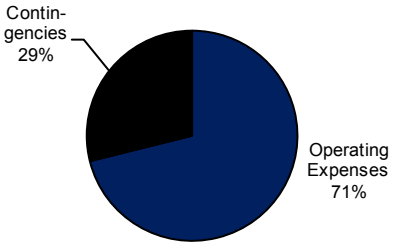
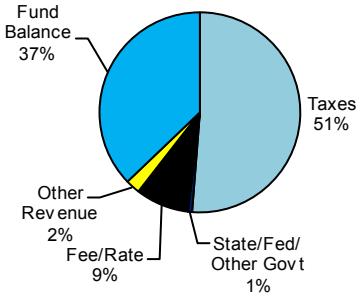
CSA 70 SL-4 Bloomington was established by an act of the Board on August 22, 2006, to provide for the maintenance and operation of 5 streetlights in the community of Bloomington. Services are funded by a voter approved per parcel service charge with a 2.5% annual inflationary increase. The 2012-13 service charge is $100 per parcel. This CSA provides services to 31 parcels and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 SL-5 Muscoy was established by an act of the Board to provide for the maintenance and operation of 207 streetlights in the community of Muscoy. Services are funded by a voter approved per parcel service charge with a 2.5% annual inflationary increase. The 2012-13 service charge is $18.45 per parcel. This CSA provides services to 2,169 parcels and is supported by a Municipal Advisory Commission. Meetings are held with residents as needed.

CSA 73 Arrowbear Lake was established by an act of the Board on December 28, 1970 to provide for the maintenance and operation of 17 streetlights in the community of Arrowbear Lake. Services are funded by property taxes. This CSA does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA SL-1 Countywide was established by an act of the Board on December 27, 1965 to provide for the maintenance and operation of 3,993 streetlights throughout the County. Services are funded by property taxes. This CSA does not utilize an Advisory Commission or MAC.

2012-13 RECOMMENDED BUDGET

EXPENDITURE AUTHORITY	SOURCES
	

ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: Special Districts
DEPARTMENT: Special Districts
FUND: Streetlight Districts - Consolidated

BUDGET UNIT: Various
FUNCTION: Operating
ACTIVITY: Streetlighting

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	27,355	31,670	4,364	0	0	0	**0**
Operating Expenses	890,781	804,748	2,565,860	920,375	996,753	907,643	**(89,110)**
Capital Expenditures	0	0	0	0	0	0	**0**
Contingencies	0	0	0	0	423,161	368,770	**(54,391)**
Total Exp Authority	918,136	836,418	2,570,224	920,375	1,419,914	1,276,413	**(143,501)**
Reimbursements	(13,079)	0	0	0	0	0	**0**
Total Appropriation	905,057	836,418	2,570,224	920,375	1,419,914	1,276,413	**(143,501)**
Operating Transfers Out	0	0	0	15,000	15,000	0	**(15,000)**
Total Requirements	905,057	836,418	2,570,224	935,375	1,434,914	1,276,413	**(158,501)**
Departmental Revenue							
Taxes	1,128,091	916,897	797,741	653,953	674,129	654,053	**(20,076)**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	10,837	0	10,351	8,364	8,058	8,364	**306**
Fee/Rate	(11,126)	0	92,964	109,682	107,670	109,796	**2,126**
Other Revenue	61,284	30,026	14,941	12,710	19,859	29,689	**9,830**
Total Revenue	1,189,086	946,923	915,997	784,709	809,716	801,902	**(7,814)**
Operating Transfers In	0	0	8,980	14,979	15,000	0	**(15,000)**
Total Financing Sources	1,189,086	946,923	924,977	799,688	824,716	801,902	**(22,814)**
				Fund Balance	610,198	474,511	**(135,687)**
				Budgeted Staffing	0	0	**0**

BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include a decrease in operating expenses of $89,110 due to reduced rents and leases and transfers for administrative costs. Contingencies decreased by $54,391 due to planned use to support operations as the available fund balance exceeds the department's required 25% reserve threshold. Major revenue changes include a decrease in taxes of $20,076 based on the anticipated receipt of revenue as a result of current economic conditions and trends.

DETAIL OF 2012-13 RECOMMENDED BUDGET

	2012-13			
	Appropriation	Revenue	Fund Balance	Staffing
Special Revenue Funds				
CSA 30 Red Mountain (SGJ)	5,132	3,713	1,419	0
CSA 53 A Big Bear (SJP)	32,223	8,871	23,352	0
CSA 54 Crest Forest (SJV)	64,972	37,370	27,602	0
CSA 70 EV-1 Citrus Plaza (SQW)	81,955	40,155	41,800	0
CSA 70 GH Glen Helen (RWX)	55,885	48,367	7,518	0
CSA 70 SL-2 Chino (SQX)	9,442	3,578	5,864	0
CSA 70 SL-3 Mentone (SQZ)	8,612	3,103	5,509	0
CSA 70 SL-4 Bloomington (SMC)	32,710	3,080	29,630	0
CSA 70 SL-5 Muscoy (SMJ)	76,011	40,310	35,701	0
CSA 73 Arrowbear Lake (SOP)	4,262	3,962	300	0
CSA SL-1 Countywide (SQV)	905,209	609,393	295,816	0
Total Special Revenue Funds	1,276,413	801,902	474,511	0

CSA 30 Red Mountain – Appropriation of $5,132 primarily includes Edison energy costs for streetlights and transfers for administrative costs. Revenue of $3,713 primarily includes property taxes. Fund balance of $1,419 funds planned use to support operations for streetlighting charges.

CSA 53 A Big Bear – Appropriation of $32,223 primarily includes Edison energy costs for streetlights and transfers for administrative costs. Revenue of $8,871 primarily includes property taxes. Fund balance of $23,352 funds budgeted contingencies and minor planned use to support operations as the available fund balance exceeds the department's required 25% reserve threshold.

CSA 54 Crest Forest - Appropriation of $64,972 primarily includes Edison energy costs for streetlights and transfers for administrative costs. Revenue of $37,370 primarily includes per parcel service charges. Fund balance of $27,602 funds budgeted contingencies and minor planned use to support operations as the available fund balance exceeds the department's required 25% reserve threshold.

CSA 70 EV-1 Citrus Plaza - Appropriation of $81,955 primarily includes Edison energy costs for streetlights. Revenue of $40,155 primarily includes property taxes and per parcel service charges. Fund balance of $41,800 funds budgeted contingencies.

CSA 70 GH Glen Helen - Appropriation of $55,885 primarily includes Edison energy costs for streetlights and transfers for administrative costs. Revenue of $48,367 primarily includes property taxes and per parcel service charges. Fund balance of $7,518 funds budgeted contingencies and planned use to support operations primarily due to increased costs for transfers as a result of a change in allocation methodology.

CSA 70 SL-2 Chino - Appropriation of $9,442 primarily includes Edison energy costs for streetlights and transfers for administrative costs. Revenue of $3,578 primarily includes property taxes and per parcel service charges. Fund balance of $5,864 funds budgeted contingencies and planned use to support operations due to increased costs for transfers as a result of a change in allocation methodology.

CSA 70 SL-3 Mentone - Appropriation of $8,612 primarily includes Edison energy costs for streetlights and transfers for administrative costs. Revenue of $3,103 primarily includes property taxes and per parcel service charges. Fund balance of $5,509 funds budgeted contingencies and planned use to support operations due to increased costs for transfers as a result of a change in allocation methodology as the available fund balance exceeds the department's required 25% reserve threshold.

CSA 70 SL-4 Bloomington - Appropriation of $32,710 primarily includes Edison energy costs for streetlights and transfers for administrative costs. Revenue of $3,080 primarily includes property taxes and per parcel service charges. Fund balance of $29,630 funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the department's required 25% reserve threshold.

CSA 70 SL-5 Muscoy - Appropriation of $76,011 primarily includes Edison energy costs for streetlights and transfers for administrative costs. Revenue of $40,310 primarily includes property taxes and per parcel service charges. Fund balance of $35,701 funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the department's required 25% reserve threshold.

CSA 73 Arrowbear Lake - Appropriation of $4,262 primarily includes Edison energy costs for streetlights and transfers for administrative costs. Revenue of $3,962 primarily includes property taxes. Fund balance of $300 funds planned use to support operations due to increased costs for transfers as a result of a change in allocation methodology.

CSA SL-1 Countywide - Appropriation of $905,209 is primarily for Edison energy costs for streetlights and transfers for administrative costs. Revenue of $609,393 primarily includes property taxes. Fund balance of $295,816 funds budgeted contingencies and planned use to support operations as the available fund balance exceeds the department's required 25% reserve threshold.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with Streetlight Districts.

Water Districts Enterprise Funds - Consolidated

DESCRIPTION OF MAJOR SERVICES

Special Districts Department provides for the management, funding, and maintenance of water distribution systems throughout unincorporated areas of the County through 8 County Service Areas (CSA). Revenue sources include property taxes, service charges and user fees.

Budget at a Glance

Total Expenditure Authority	$11,945,968
Total Sources	$8,433,406
Rev Over/(Under) Exp	($3,512,562)
Total Staff	0

CSA 42 Oro Grande was established by an act of the County of San Bernardino Board of Supervisors (Board) on December 27, 1965 to provide water connection and maintenance services to the community of Oro Grande located 5 miles northwest of Victorville. Services are funded by service charges and user fees. This CSA provides services to 138 water connections and does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Meetings are held with residents as needed in the Oro Grande Community Building.

CSA 64 Spring Valley Lake was established by an act of the Board on December 30, 1968 to provide water connection and maintenance services to the community of Spring Valley Lake. Services are funded by property taxes, service charges and user fees. This CSA provides services to 3,812 water connections and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed in the Community Building (Great Room).

CSA 70 CG Cedar Glen was established by an act of the Board on July 12, 2005 to provide water connection and maintenance services to the community of Cedar Glen. The CSA has undertaken a multi-phase capital improvement project to upgrade system infrastructure. Services are funded by service charges and user fees. This CSA provides services to 330 water connections and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed.

CSA 70 F Morongo Valley was established by an act of the Board on September 20, 1971 to provide water connection and maintenance services to the community of Morongo Valley including three wells, one booster station and a reservoir that stores 260,000 gallons of water. Services are funded by service charges and user fees. This CSA provides services to 85 water connections and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed in the Covington Park Community Room.

CSA 70 J Oak Hills was established by an act of the Board on December 28, 1971 to provide water connection and maintenance services to the community of Oak Hills located 16 miles southwest of Victorville including the maintenance of four wells, five booster stations, nine water storage reservoirs and approximately 130 miles of water pipelines ranging from 6 inches in diameter to 16 inches. Services are funded by service charges and user fees. This CSA provides services to 3,175 water connections and is supported by a Board appointed Advisory Commission and utilizes the Oak Hills Community Building for meetings.

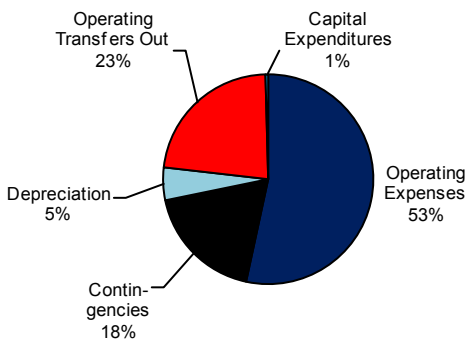
CSA 70 W-1 Goat Mountain was established by an act of the Board on November 5, 1973 to provide water connection and maintenance services to the community of Goat Mountain located 10 miles north of Yucca Valley in the Landers area including the maintenance of three wells, two booster stations and reservoir storage of 420,000 gallons. Services are funded by service charges and user fees. This CSA provides services to 646 water connections and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed in the Belfield Hall.

CSA 70 W-3 Hacienda was established by an act of the Board on December 6, 1976 to provide water connection and maintenance services to the community of Hacienda located 10 miles north of Yucca Valley including the maintenance of two wells, four booster stations and 110,000 gallons of reservoir storage. Services are funded by service charges and user fees. This CSA provides services to 169 water connections and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed in the Covington Park Community Room.

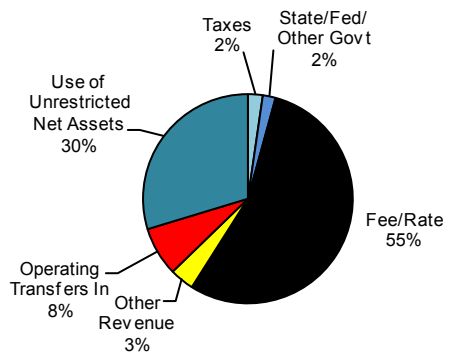
CSA 70 W-4 Pioneertown was established by an act of the Board on January 14, 1980 to provide water connection and maintenance services to the community of Pioneertown located five miles northwest of Yucca Valley including the maintenance of six wells and reservoir storage of 310,000 gallons. Services are funded by service charges and user fees. This CSA provides services to 120 water connections and does not utilize an Advisory Commission or MAC. Meetings are held with residents as needed in the Pioneer Mission Church.

2012-13 RECOMMENDED BUDGET

EXPENDITURE AUTHORITY



SOURCES



ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: Special Districts
DEPARTMENT: Special Districts
FUND: Water Districts - Consolidated

BUDGET UNIT: Various
FUNCTION: Operating
ACTIVITY: Water

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses		0	0	0	0	0	**0**
Operating Expenses	6,814,695	5,758,051	6,230,731	6,258,940	7,014,894	6,403,128	**(611,766)**
Contingencies	0	0	0	0	2,284,940	2,206,126	**(78,814)**
Total Exp Authority	6,814,695	5,758,051	6,230,731	6,258,940	9,299,834	8,609,254	**(690,580)**
Reimbursements	(7,134)	0	(8,360)	8,360	(9,400)	0	**9,400**
Total Appropriation	6,807,561	5,758,051	6,222,371	6,267,300	9,290,434	8,609,254	**(681,180)**
Depreciation	0	0	0	0	0	604,784	**604,784**
Operating Transfers Out	998,230	1,117,218	2,152,781	716,773	2,965,787	2,731,930	**(233,857)**
Total Requirements	7,805,791	6,875,269	8,375,152	6,984,073	12,256,221	11,945,968	**(310,253)**
Departmental Revenue							
Taxes	44,487	485,121	312,471	273,554	264,655	273,555	**8,900**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	26	2,500	4,799	225,229	2,276,790	236,875	**(2,039,915)**
Fee/Rate	4,642,391	4,719,918	5,639,455	6,041,723	5,799,026	6,565,674	**766,648**
Other Revenue	9,839,824	1,638,149	287,112	618,814	216,995	449,302	**232,307**
Total Revenue	14,526,728	6,845,688	6,243,837	7,159,320	8,557,466	7,525,406	**(1,032,060)**
Operating Transfers In	0	0	3,783,444	285,043	1,375,686	908,000	**(467,686)**
Total Financing Sources	14,526,728	6,845,688	10,027,281	7,444,363	9,933,152	8,433,406	**(1,499,746)**
Rev Over/(Under) Exp	6,720,937	(29,581)	1,652,129	460,290	(2,323,069)	(3,512,562)	**(1,189,493)**
				Budgeted Staffing	0	0	**0**
Fixed Assets							
Capital Expenditures	300,126	78,167	1,086,119	444,309	622,660	50,000	**(572,660)**
Total Fixed Assets	300,126	78,167	1,086,119	444,309	622,660	50,000	**(572,660)**

BUDGET CHANGES AND OPERATIONAL IMPACT

Major appropriation changes include a decrease in operating expenses of $611,766 primarily due to a reduction in services and supplies and transfers for administrative costs. An increase in depreciation of $604,784 is due to a change of methodology for the accounting of depreciation. Major revenue changes include a decrease in grant revenue of $2.0 million, an increase in fee/rate revenue of $766,648 due to increased fees and service charges, and a reduction in operating transfers in due to a reduction in planned capital improvement projects.

DETAIL OF 2012-13 RECOMMENDED BUDGET

	2012-13			
	Appropriation	Revenue	Revenue Over/(Under)	Staffing
Enterprise Funds				
CSA 42 Oro Grande (EAS)	553,146	282,018	(271,128)	0
CSA 64 Spring Valley Lake (ECB)	3,985,244	2,923,581	(1,061,663)	0
CSA 70 CG Cedar Glen (ELL)	1,137,912	651,539	(486,373)	0
CSA 70 F Morongo Valley (EBY)	365,631	294,643	(70,988)	0
CSA 70 J Oak Hills (ECA)	4,147,721	3,034,931	(1,112,790)	0
CSA 70 W-1 Goat Mountain (ECS)	1,007,973	755,476	(252,497)	0
CSA 70 W-3 Hacienda (ECY)	538,953	344,665	(194,288)	0
CSA 70 W-4 Pioneertown (EDD)	209,388	146,553	(62,835)	0
Total Enterprise Funds	11,945,968	8,433,406	(3,512,562)	0

CSA 42 Oro Grande - Appropriation of $553,146 includes operating expenses for water connection services including operations and maintenance costs, transfers for administrative costs, operating transfers out including transfers for depreciation and capital improvements. Revenue of $282,018 includes user fees, connection fees and service charges.

CSA 64 Spring Valley Lake – Appropriation of $3,985,244 includes operating expenses for water connection services including operations and maintenance costs, transfers for administrative costs, operating transfers out to fund various capital improvement projects including a Service Line Replacement, depreciation for future replacement projects, a Well Rehab project, Archway improvements, a Manifold Well project, Hesperia Interconnection, and a Meter Replacement Project, and contingencies. Revenue of $2,923,581 primarily includes property taxes, user fees, connection fees, service charges, and operating transfers in from the replacement reserve fund for capital improvement projects.

CSA 70 CG Cedar Glen – Appropriation of $1,137,912 includes operating expenses for water connection services including operations and maintenance costs, transfers for administrative costs, other charges for loan payments consisting of a CSA Revolving Loan Fund and a County loan payment, and contingencies. Revenue of $651,539 includes user fees, connection fees and service charges.

CSA 70 F Morongo Valley – Appropriation of $365,631 includes operating expenses for water connection services including operations and maintenance costs, transfers for administrative costs, operating transfers out to fund a Uranium Cleanup Project and a meter replacement project, and contingencies. Revenue of $294,643 includes user fees, connection fees, service charges, and an operating transfer in from the replacement reserve to fund the costs of the above mentioned capital improvement projects.

CSA 70 J Oak Hills – Appropriation of $4,147,721 includes operating expenses for water connection services including operations and maintenance costs, transfers for administrative costs, other charges for loan and debt service, operating transfers out to fund a Radio Read Meters project, the Booster Site project, a Roof Repair project for Well 1 and Booster 3, and the Well House project, and contingencies. Revenue of $3,034,931 includes fees, connection fees, service charges, and operating transfers in of $223,400 from the replacement reserve fund to assist in the costs of the above mentioned capital improvement projects.

CSA 70 W-1 Goat Mountain – Appropriation of $1,007,973 includes operating expenses for water connection services including operations and maintenance costs, transfers for administrative costs, operating transfers out to provide funding for the Rehab Pressure Reducing Valve (PRV) Stations project, the Reservoir A Rehab project, the Meter Replacement project, and the Service Line Replacement project, and contingencies. Revenue of $755,476 is primarily from user fees, connection fees, service charges, and operating transfers in from the replacement reserve fund to assist in the costs of the above mentioned capital improvement projects.

CSA 70 W-3 Hacienda – Appropriation of $538,953 includes operating expenses for water connection services including operations and maintenance costs, transfers for administrative costs, operating transfers out to provide funding for the Meter Replacement project, the Pipeline Replacement project, an Uranium Cleanup project, and contingencies. Revenue of $344,665 includes user fees, connection fees, service charges, and operating transfers in from the replacement reserve to assist in the funding of the above mentioned capital improvement projects.

CSA 70 W-4 Pioneertown – Appropriation of $209,388 includes operating expenses for water connection services including operations and maintenance costs, transfers for administrative costs, operating transfers out to provide funding for the Meter Replacement project, and contingencies. Revenue of $146,553 is primarily from user fees, connection fees, service charges, and operating transfers in from the replacement reserve to assist in the funding of the above mentioned capital improvement projects.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with Water Districts.

THIS PAGE LEFT INTENTIONALLY BLANK

2012-13 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT
By Supervisorial District by Function

# Proj.	CIP Log #	District Type	District Name	Project Name	Description	Proj. Type	Fund Dept Org	District Funds	Restricted Funding	Carryover Balance	Total	Funding Source*
First District												
1	2005	General	CSA 40 Elephant Mountain	Roadway	Road maintenance		CLY 300 2005	0	0	50,350	50,350	
2	TBD	General	CSA 70 TV2 Morongo	Ceramic Insulators	Replace ceramic insulators/runs between power poles		SLD 330 330	0	0	55,000	55,000	
3	1Z30	General	CSA70 Countywide	Warehouse/Shop Victorville	Acquire office and workshop space for Water and Sanitation Division relocation	AC	CJA 105 105	775,895	0	124,038	899,933	
4	1024	Park	CSA 29 Lucerne Valley Park	Midway Park Community Center	Improvements to Midway Park Community Center		CSV 245 1024	0	0	68,198	68,198	
5	2006	Park	CSA 56 Wrightwood	Wrightwood Skate Park	Design and construct a pre-fabricated concrete skate plaza with additional features including new fencing	C	CDW 380 2006	50,000	0	141,817	191,817	
6	1Z32	Sanitation	CSA 42 Oro Grande	Sewer Line Replacement	Replace approximately 300-feet of existing sewerline that currently cannot be accessed by maintenance equipment	RP	EKA 310 310	0	0	64,887	64,887	
7	1Z33	Sanitation	CSA 64 Spring Valley Lake	Manhole Sealing	Spray application sealant of approximately 70 existing manholes that currently allow significant water inflow	RU	EBL 420 200	55,587	0	100,201	155,788	
8	2009	Sanitation	CSA 64 Spring Valley Lake	Pump/Valve Rehabilitation	Replace pumps and valves at various locations within the District	RP	EBL 420 202	0	0	80,000	80,000	
9	2054	Sanitation	CSA 70 SP-2	Flow Meter & Vault	Installation of flowmeter and vault for sewer useage		EFA 490 490	32,600	0	0	32,600	
10	1005	Sanitation	CSA 79 Green Valley Lake	Sewer Slip Lining	Rehabilitation of approximately 1,000 feet of existing sewerline by slip lining (introduce new PVC liner)	RU	ENF 485 100	0	0	59,500	59,500	
11	1006	Sanitation	CSA 79 Green Valley Lake	Manhole Sealing	Spray application sealant of approximately 50 existing manholes that currently allow significant water inflow	RU	ENF 485 101	45,850	0	12,500	58,350	
12	2016	Sanitation	CSA 79 Green Valley Lake	Pump Rehabilitation	Replacement of existing pump and motor assemblies for new energy efficient assemblies	RP	ENF 485 102	0	0	70,000	70,000	
13	1Z28	Sanitation	CSA 79 Green Valley Lake	Ahwahnee Lift Station Rehab	Construction of 50,000-gallons of additional wet well capacity to extend the needed emergency response time	C	ENF 485 485	117,814	0	198,799	316,613	
14	1007	Sanitation	CSA 82 Searles Valley	Manhole Sealing	Spray application sealant of approximately 100 existing manholes that currently allow significant water inflow	RU	CJN 495 100	0	0	102,526	102,526	
15	2055	Sanitation	CSA 82 Searles Valley	New Pump Station	Installation of a new pump station for Searles Valley Sanitation		CJN 495 2055	55,000	0	0	55,000	
16	TBD	Sanitation	CSA 82 Searles Valley	Abandon Septic Tank	Dig up septic tank and backfill/recover		EFY 495 495	0	0	15,350	15,350	
17	2066	Water	CSA 42 Oro Grande	Reservoir 2	Rehabilitation of Reservoir 2 for CSA 42 water district		EAV 310 2067	110,000	0	0	110,000	
18	2068	Water	CSA 42 Oro Grande	Meter Replacement	Replace with more efficient radio read meters		EAV 310 2068	70,400	0	0	70,400	
19	2066	Water	CSA 42 Oro Grande	Reservoir 1	Land acquisition and design		EAV 310 310	0	0	115,000	115,000	
20	2069	Water	CSA 42 Oro Grande	Vault & Meter	VVWRA Connection		EKA 310 2069	27,500	0	0	27,500	
21	1Z36	Water	CSA 42 Oro Grande	Oro Grande Annexation	The annexation of 60+ acres of property into the District for the Charter School and 7.5 acres for TXI	PL	MSC 310 310	0	0	8,994	8,994	
22	2045	Water	CSA 64 Spring Valley Lake	Interconnection	Installation of an interconnection with City of Hesperia water district		CEK 420 2045	54,600	0	0	54,600	
23	2046	Water	CSA 64 Spring Valley Lake	Manifold Piping Wells 3 & 5	Install manifold piping between wells 3 & 5 for switchover service when needed		CEK 420 2046	194,100	0	0	194,100	
24	2049	Water	CSA 64 Spring Valley Lake	Meter Replacement	Replace with more efficient radio read meters		CEK 420 2049	633,330	0	0	633,330	
25	2038	Water	CSA 64 Spring Valley Lake	Service Line Replacement	Final Phase of a four phase project to replace all the water service lines in the District including road repairs	RP	CEK 420 420	160,000	0	140,000	300,000	
26	2070	Water	CSA 64 Spring Valley Lake	Vault & Meter	VVWRA Connection		EBL 420 2070	157,600	0	40,000	197,600	
27	2039	Water	CSA 64 Spring Valley Lake	Archway Roof/Tiles	Repair Archway tiles		ECB 420 422	50,000	0	0	50,000	

**If funding source column is blank, it is funded within the District budget.*

2012-13 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT
By Supervisorial District by Function

# Proj.	CIP Log #	District Type	District Name	Project Name	Description	Proj. Type	Fund Dept Org	District Funds	Restricted Funding	Carryover Balance	Total	Funding Source*
First District Cont'd												
28	2009	Water	CSA 64 Spring Valley Lake	PRV Station Rehabilitation	Rebuild existing pressure regulating station and equip with pipe size valving to allow redundant supply to the low zone	RU	EDB 420 100	0	0	125,000	125,000	
29	2010	Water	CSA 64 Spring Valley Lake	Well 4 Rehabilitation	Re-equip existing well with new energy efficient pump and motor assembly	RU	EDB 420 101	181,258	0	0	181,258	
30	1Z37	Water	CSA 64 Spring Valley Lake	Well #7 Construction	Drill and equip a new well to comply with CA Dept. Health requirement to meet max. day demand with the largest well out of service	C	EDB 420 420	0	0	751,820	751,820	
31	1Z38	Water	CSA 64 Spring Valley Lake	3 M Gallon Reservoir	Construct a new 3.0 million gallon water reservoir to comply with CA Dept. Health requirements for water storage in the District	C	EDC 420 420	0	0	780,558	780,558	
32	1Z35	Water	CSA 70 J Oak Hills	Radio Read Meters	Replace existing manual read meters with radio read meters for more efficient and accurate water measurement	RP	CCN 165 165	40,000	0	771,995	811,995	
33	1Z02	Water	CSA 70 J Oak Hills	Line Extensions/Looping	Design and construct critical pipelines to close loops and eliminate dead end lines in the system	C	CJU 165 165	10,000	0	42,976	52,976	
34	1Z03	Water	CSA 70 J Oak Hills	Pipeline Replacement	Replace approximately 2,500-feet of existing waterlines that have reached their service life or have repeated failures	RP	CQR 165 165	10,000	0	87,379	97,379	
35	2041	Water	CSA 70 J Oak Hills	Add Booster Site 2A	Construct a new replacement booster station to pump additional water to high pressure zone in the District		CQS 165 2041	51,850	0	0	51,850	
36	2042	Water	CSA 70 J Oak Hills	Install 1 Well House	Install a closure around a well		CQS 165 2042	36,000	0	0	36,000	
37	2043	Water	CSA 70 J Oak Hills	Roofing Repairs Well 1 & Booster 3	Repair roof on well 1 and booster 3		CQS 165 2043	41,350	0	0	41,350	
	Total First District							**2,960,734**	**-**	**4,006,888**	**6,967,622**	
Second District												
38	2008	General	CSA 70 Countywide	Snow Drop Road Project	Design, design review, environmental assessment and assessment engineering for a $3,000,000 road project	PL	CLO 105 2008	0	0	80,002	80,002	
39	1Z01	General	CSA 70 D-1 Lake Arrowhead Dam	Park Improvements	Design and construction of a new passive use park in the Lake Arrowhead community	C	CSY 130 130	180,000	0	412,420	592,420	
40	2044	General	CSA 70 D-1 Lake Arrowhead Dam	Restroom	Build a new restroom		CSY 130 2044	110,600	0	0	110,600	
41	2047	General	CSA 70 D-1 Lake Arrowhead Dam	Fencing	Construct a fence around park		CSY 130 2047	150,000	0	0	150,000	
42	2048	General	CSA 70 D-1 Lake Arrowhead Dam	Detention	Construct a detention basin at Lake Arrowhead Dam		CSY 130 2048	75,000	0	0	75,000	
43	2019	Roads	CSA 59 Deer Lodge Park	Road Improvement	Road paving project		CMS 395 2019	140,000	0	0	140,000	
44	1Z41	Sanitation	CSA 70 GH Glen Helen	Vactor Dump Basin	Install a dump manhole and piping for vactor truck unloading at the new Lytle Creek North wastewater treatment plant	C	CVX 306 306	0	0	20,559	20,559	
45	2071	Sanitation	CSA 70 GH Glen Helen	Isolation Valve/Drum Screen	Install isolation valve and a drum screen at the Glen Helen wastewater treatment facility		CXL 306 2071	32,600	0	0	32,600	
46	2072	Sanitation	CSA 70 GH Glen Helen	Sludge Drying Beds	Build sludge drying beds at the Glen Heln wastwater treatment facility		CXL 306 2072	430,250	0	0	430,250	
47	1Z42	Sanitation	CSA 70 GH Glen Helen	SCADA Alarms	Install new SCADA alarms for the process equipment at the new Lytle Creek North wastewater treatment plant	RU	CXL 306 306	0	0	46,486	46,486	
48	1Z43	Sanitation	CSA 70 S-3 Lytle Creek	Manhole Sealing	Spray application sealant of approximately 29 existing manholes that currently allow significant water inflow	RU	CCU 305 100	55,600	0	0	55,600	

**If funding source column is blank, it is funded within the District budget.*

2012-13 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT
By Supervisorial District by Function

# Proj.	CIP Log #	District Type	District Name	Project Name	Description	Proj. Type	Fund Dept Org	District Funds	Restricted Funding	Carryover Balance	Total	Funding Source*
Second District Cont'd												
49	2025	Sanitation	CSA 70 S-3 Lytle Creek	South Fork Project/ Replace Sludge Bed	Provide for flooding prevention and replace the sludge drying bed at Lytle Creek.		ECP 305 305	0	0	30,250	30,250	
50	1Z15	Water	CSA 70 CG Cedar Glen	Water System Design	Design of approximately 20,000 feet of water pipelines, 3 new water reservoirs, and drilling for a new well	PL	CRD 563 563	0	333,937	142,542	476,479	
51	1Z16	Water	CSA 70 CG Cedar Glen	Water System Construction	Construction of approximately 20,000 feet of water pipelines, 3 new water reservoirs, and drilling for a new well	C	CRL 563 563	0	2,271,606	169,771	2,441,377	
	Total Second District							**1,174,050**	**2,605,543**	**902,030**	**4,681,623**	
Third District												
52	1022	General	CSA 70 Countywide	Gilbert Street Well	Rehabilitation of the Gilbert Street Well for Behavioral Health facility		CLA 105 1022	0	0	62,356	62,356	
53	1Z31	General	CSA 70 TV-4 Wonder Valley	Electrical/Control Upgrade	Replace and update the existing TV translator controls and electrical panel	RP	CAL 332 332	0	0	100,075	100,075	
54	2003	Park	Big Bear Recreation & Park District	Bear City Park Non-ARRA	Installation of new walk paths and landscaping at the existing Bear City Park	C	CSZ 620 2003	62,320	0	0	62,320	
55	2004	Park	Big Bear Recreation & Park District	Erwin Park Building Renovation	Renovation of the existing park building that was heavily damaged due to flooding and upgrade to meet current code requirements	RU	CSZ 620 2004	148,536	0	0	148,536	
56	2073	Park	Big Bear Recreation & Park District	Big Bear Teen BMX Track	Build a BMX track for use by community		CGS 620 2073	0	60,000	0	60,000	3rd District
57	2040	Park	Big Bear Recreation & Park District	Erwin Ranch Soccer Park	Build a soccer park		CSZ 620 2040	0	30,000	0	30,000	3rd District
58	AR03	Park	Big Bear Recreation & Park District	Bear City Park - ARRA	Installation of new walk paths and landscaping at the existing Bear City Park	C	CSZ 620 AR03	0	0	28,262	28,262	
59	TBD	Park	Big Bear Recreation & Park District	Sugarloaf Dog Park/Ski Beach/Ranch Playground	Provide for a dog park at Sugarloaf Park and provide a playground at Ski Beach and Erwin Ranch in Big Bear		SSA 620 300	0	0	72,000	72,000	3rd District
60	TBD	Park	Big Bear Recreation & Park District	Ski Beach Picnic Shelter/Meadow Park Tball Shelter	Construct a picnic shelter at Ski Beach and a Tball Shelter at Meadow Park in Big Bear		SSA 620 300	0	28,000	0	28,000	3rd District
61	1011	Park	CSA 20 Joshua Tree	Parking Pavement	Rehabilitate/repave existing community center parking lot	RU	CEW 200 1011	1,346	0	48,654	50,000	
62	1Z05	Park	CSA 20 Joshua Tree	Park Improvements - Desert View Conservation Area	Design and construct improvements for an interpretive trail system	C	CFU 200 200	0	950,000	6,340	956,340	Federal Grant
63	TBD	Park	CSA 20 Joshua Tree	Landscape Improvements	Relandscape and beautify park		SGD 200 200	0	0	10,000	10,000	
64	TBD	Park	CSA 20 Joshua Tree	Flooring/Windows/ Shower	Replace flooring, upgrade windows, and shower		SGD 200 200	0	0	30,000	30,000	
65	TBD	Park	CSA 63 Yucaipa/Oak Glen School	Wooden Replica School House	Build a wooden replica of the historic school house		SKM 415 415	0	0	20,000	20,000	
66	2074	Park	CSA 70 M Wonder Valley	Pavement Project	Pave and repair roads		SYS 205 205	60,000	0	0	60,000	
67	2078	Park	CSA 70 P-10 Mentone	Irrigation System	Update and replace irrigation system at park		RGT 208 208	0	0	20,000	20,000	
68	1Z19	Park	Moonridge Animal Park	Animal Park Relocation	Design, construct new zoo, and relocate existing zoo to new site	C	CRR 620 620	0	0	6,171,297	6,171,297	
69	1023	Park	Big Bear Recreation & Park District	Erwin Ranch Pool Renovation	Refurbishing of the existing pool and expansion to double the pool capacity along with a restroom facility	RU	CSZ 620 1023	200,000	0	300,500	500,500	
70	2034	Roads	CSA 70 R-2 Twin Peaks	Road Improvement	Repair and pave damaged roads		CPS 225 225	100,000	0	0	100,000	
71	2052	Roads	CSA 70 R-3 Erwin Lake	Road paving project	Reconstruction and repaving of district roads		SMD 230 230	0	0	15,900	15,900	
72	2053	Roads	CSA 70 R-5	Road paving project	Reconstruction and repaving of district roads		CPG 240 240	129,000	0	0	129,000	
73	2037	Sanitation	CSA 53 B Fawnskin	Replace Wetwell Lids	Replace damaged and aged lids of wetwells		EAI 365 2037	32,900	0	0	32,900	

**If funding source column is blank, it is funded within the District budget.*

2012-13 CAPITAL IMPROVEMENT PROJECTS ADMINISTERED BY SPECIAL DISTRICTS DEPARTMENT
By Supervisorial District by Function

# Proj.	CIP Log #	District Type	District Name	Project Name	Description	Proj. Type	Fund Dept Org	District Funds	Restricted Funding	Carryover Balance	Total	Funding Source*
Third District Cont'd												
74	2036	Sanitation	CSA 53 B Fawnskin	Stations A,B,C Improvements	Improvements to Lift stations A, B, and C for Fawnskin sanitation district.		EAI 365 365	5,000	0	40,360	45,360	
75	TBD	Sanitation	CSA 53 B Fawnskin	Station A & C Pipe Replacement	Replace existing damaged pipe		EBA 365 365	0	0	43,800	43,800	
76	2013	Sanitation	CSA 53 B Fawnskin	Manhole Sealing	Spray application sealant of approximately 55 existing manholes that currently allow significant water inflow	RU	EBB 365 100	55,000	0	0	55,000	
77	2035	Sanitation	CSA 53 B Fawnskin	Pipeline Repair	Replace existing damaged pipe		EBB 365 101	65,100	0	0	65,100	
78	2064	Water	CSA 70 F Morongo Valley	Uranium Treatment	Treat and remove uranium from water		CDW 135 2064	0	115,000	0	115,000	State Grant
79	2065	Water	CSA 70 F Morongo Valley	Meter Replacement	Replace with more efficient radio read meters		CDW 135 2065	25,000	0	0	25,000	
80	2060	Water	CSA 70 W-1 Goat Mtn	Rehab PRV Stations	Rehabilitate the pressure relief valve stations for CSA 70 W-1		CCW 345 2060	34,400	0	0	34,400	
81	2061	Water	CSA 70 W-1 Goat Mtn	Rehab Reservoir A/site 2	RehabilitateReservoir A at site 2 for CSA 70 W-1		CCW 345 2061	77,600	0	0	77,600	
82	2062	Water	CSA 70 W-1 Goat Mtn	Water Meter Replacement	Replace with more efficient radio read meters		CCW 345 2062	116,500	0	0	116,500	
83	2063	Water	CSA 70 W-1 Goat Mtn	Replace Service Lines	Replace service lines as needed throughout the district		CCW 345 2063	183,100	0	0	183,100	
84	2056	Water	CSA 70 W-3 Hacienda	Water Meter Replacement	Replace with more efficient radio read meters		EJQ 350 2056	100,000	0	0	100,000	
85	2057	Water	CSA 70 W-3 Hacienda	Uranium Treatment	Treat and remove uranium from water		EJQ 350 2057	115,000	0	0	115,000	State Grant
86	2058	Water	CSA 70 W-3 Hacienda	Pipeline Replacement	Replace existing waterlines that have reached their service life or have repeated failures		EJQ 350 2058	33,600	0	0	33,600	
87	2059	Water	CSA 70 W-3 Hacienda	Replace Boosters	Replace aged booster stations for CSA 70 W-3		EJQ 350 2059	0	0	45,600	45,600	
88	2050	Water	CSA 70 W-4 Pioneer Town	Water Meter Replacement	Replace with more efficient radio read meters		CEA 360 2050	34,600	0	0	34,600	
89	1Z27	Water	CSA 70 W-4 Pioneertown	Offsite Pipeline/Supply Project	Design and construction of a 3.5-mile water pipeline, a 75,000-gallon water reservoir and a 200-gpm pump station	C	CQP 360 360	0	379,800	125	379,925	Prop 84
90	2015	Water	CSA 70 W-4 Pioneertown	Manifold Piping Wells 4 & 5	Construction of necessary piping to interconnect two existing wells for blending of the water	C	END 360 360	0	0	21,221	21,221	
	Total Third District							1,579,002	1,562,800	7,036,490	10,178,292	
Fifth District												
91	0009	Park	Bloomington Recreation & Park	Kessler Park Improvements	Multiple phased project to construct new facilities at an existing park including tot lot, baseball fields, skate park, concession building & equestrian facilities	C	CNJ 625 0009	500,000	0	781,863	1,281,863	
92	1017	Park	Bloomington Recreation & Park	Bloomington Education Center	Installation of new flooring and fencing at existing facility	RE	CAQ 625 625	30,278	0	0	30,278	
93	1Z18	Park	Bloomington Recreation & Park	Ayala Park Improvements	Design and construct five fitness stations along a 1/4-mile fitness course	C	CAR 625 625	42,500	0	25,942	68,442	
	Total Fifth District							**572,778**	**-**	**807,805**	**1,380,583**	
	TOTAL PROJECTS - OPERATING FUNDS							**2,700,348**	**-**	**-**	**2,700,348**	
	TOTAL PROJECTS - CAPITAL PROJECT FUNDS							**3,586,216**	**4,168,343**	**12,753,213**	**20,507,772**	
	TOTAL CARRYOVER PROJECTS							**6,286,564**	**4,168,343**	**12,753,213**	**23,208,120**	

**If funding source column is blank, it is funded within the District budget.*

2012-13 RECOMMENDED RESERVES
SPECIAL DISTRICTS DEPARTMENT

DISTRICT TYPE DISTRICT NAME and PROJECT NAME	FUND DEPT	2012-13 APPROP	FUND BALANCE	FINANCING SOURCES OPERATING TRANSFER DISTRICT FUNDS	LOAN or GRANT	CDH	OTHER
GENERAL DISTRICTS							
CSA 70 Countywide Special Districts							
Termination Benefits Reserve	SKW 105	2,741,531	2,721,531	20,000	0	0	0
General Reserve	SKU 105	344,819	342,819	2,000	0	0	0
General Reserve	CAN 105	4,745,840	4,725,840	20,000	0	0	0
CSA Loan Fund	SKI 105	257,737	257,137	600	0	0	0
North Etiwanda Trust Reserve	VFG 547	1,609,210	1,594,210	15,000	0	0	0
Total		9,699,137	9,641,537	57,600	0	0	0
TOTAL FOR GENERAL RESERVES		9,699,137	9,641,537	57,600	0	0	0
PARK DISTRICTS							
RESERVES MAINTAINED IN DISTRICT OPERATIONS BUDGET							
ROAD DISTRICTS							
RESERVES MAINTAINED IN DISTRICT OPERATIONS BUDGET							
SANITATION DISTRICTS							
CSA 42 Oro Grande							
Capital Replacement Reserve	EAW 310	62,110	61,410	700	0	0	0
Total		62,110	61,410	700	0	0	0
CSA 53 B Fawnskin							
Capital Replacement Reserve	EAE 365	585,376	505,588	79,788	0	0	0
Capital Expansion Reserve	EAK 365	166,357	164,307	2,050	0	0	0
Total		751,733	669,895	81,838	0	0	0
CSA 64 Spring Valley Lake							
Capital Replacement Reserve	EBR 420	843,332	825,532	17,800	0	0	0
Capital Expansion Reserve	EBU 420	1,120,233	1,109,397	10,836	0	0	0
Total		1,963,565	1,934,929	28,636	0	0	0
CSA 70 GH Glen Helen							
Capital Replacement Reserve	ELI 306	1,721,467	963,927	757,540	0	0	0
Total		1,721,467	963,927	757,540	0	0	0
CSA 70 S-3 Lytle Creek							
Capital Replacement Reserve	ECM 305	545,242	245,578	299,664	0	0	0
Capital Expansion Reserve	EFN 305	182,419	182,419	0	0	0	0
Total		727,661	427,997	299,664	0	0	0
CSA 70 SP-2 High Country							
Capital Replacement Reserve	EFU 490	384,907	234,907	150,000	0	0	0
Capital Expansion Reserve	EFX 490	322,353	321,553	800	0	0	0
Total		707,260	556,460	150,800	0	0	0
CSA 70 SP-7 Lenwood							
Capital Replacement Reserve	ECZ 315	149,864	149,484	380			
Total		149,864	149,484	380	0	0	0
CSA 79 Green Valley Lake							
Capital Replacement Reserve	EFS 485	617,931	602,678	15,253	0	0	0
Capital Expansion Reserve	EJS 485	97,757	96,486	1,271	0	0	0
Total		715,688	699,164	16,524	0	0	0

2012-13 RECOMMENDED RESERVES
SPECIAL DISTRICTS DEPARTMENT

DISTRICT TYPE DISTRICT NAME and PROJECT NAME	FUND	DEPT	2012-13 APPROP	FUND BALANCE	FINANCING SOURCES OPERATING TRANSFER DISTRICT FUNDS	LOAN or GRANT	CDH	OTHER
CSA 82 Searles Valley								
Capital Replacement Reserve	EIG	495	394,002	250,108	143,894	0	0	0
Capital Expansion Reserve	EGB	495	254,677	254,027	650	0	0	0
Total			648,679	504,135	144,544	0	0	0
TOTAL FOR SANITATION RESERVES			7,448,027	5,967,401	1,480,626	0	0	0
STREETLIGHTS								
RESERVES MAINTAINED IN DISTRICT OPERATIONS BUDGET								
WATER DISTRICTS								
CSA 42 Oro Grande								
Capital Replacement Reserve	EAX	310	269,915	191,451	78,464	0	0	0
Capital Expansion Reserve	EAT	310	156,146	134,146	22,000	0	0	0
Total			426,061	325,597	100,464	0	0	0
CSA 64 Spring Valley Lake								
Capital Replacement Reserve	EIV	420	679,215	426,415	252,800	0	0	0
Capital Expansion Reserve	EBT	420	460,778	455,278	5,500	0	0	0
Total			1,139,993	881,693	258,300	0	0	0
CSA 70 CG Cedar Glen								
Capital Expansion Reserve	ELN	563	846	841	5	0	0	0
Total			846	841	5	0	0	0
CSA 70 F Morongo Valley								
Capital Replacement Reserve	EIO	135	141,368	123,440	17,928	0	0	0
Capital Expansion Reserve	EBX	135	139,382	138,982	400	0	0	0
Total			280,750	262,422	18,328	0	0	0
CSA 70 J Oak Hills								
Capital Replacement Reserve	EFO	165	602,792	490,170	112,622	0	0	0
Capital Expansion Reserve	EFG	165	3,383,725	3,324,658	59,067	0	0	0
Rate Stabilization Fund	EFZ	165	504,000	502,000	2,000			
Total			4,490,517	4,316,828	173,689	0	0	0
CSA 70 W-1 Goat Mountain								
Capital Replacement Reserve	EFQ	345	591,271	473,537	117,734	0	0	0
Capital Expansion Reserve	EDY	345	315,750	314,950	800	0	0	0
Total			907,021	788,487	118,534	0	0	0
CSA 70 W-3 Hacienda								
Capital Replacement Reserve	EFT	350	95,475	62,370	33,105	0	0	0
Capital Expansion Reserve	ECW	350	10,299	10,059	240	0	0	0
Total			105,774	72,429	33,345	0	0	0
CSA 70 W-4 Pioneertown								
Capital Replacement Reserve	EFW	360	92,830	82,580	10,250	0	0	0
Total			92,830	82,580	10,250	0	0	0
TOTAL FOR WATER RESERVES			7,443,792	6,730,877	712,915	0	0	0
GRAND TOTAL FOR RESERVES			24,590,956	22,339,815	2,251,141	0	0	0

EQUIPMENT BUDGET DETAIL
FISCAL YEAR 2012-13

DISTRICT TYPE DISTRICT NAME EQUIPMENT REQUESTED		FUND	ADDITION/ REPLACEMNT	UNITS	Adopted $ AMOUNT
GENERAL DISTRICTS					
CSA 70 Countywide		SKV-105			
Water & Sanitation (Org 200)					
1	Radio Read Data Collection Stations		Addition	1	30,000
2	Radio Read Meter		Addition	1	99,000
3	Digital Boring Machine		Addition	1	10,000
4	Interrogators		Addition	2	18,000
5	Push Camera		Replacement	1	15,000
6	Digital Document Imaging System		Addition	1	25,000
7	SUV		Replacement	1	32,000
8	Utility Bed Trucks 4x4 Diesel		Replacement	2	100,000
9	1/2 Ton Pickup 4x4 Gas		Replacement	1	120,000
					449,000
Engineering (Org 130)					
1	Engineering Plotter		Replacement	1	14,065
					14,065
CSA 40 Elephant Mountain		SIS-300			
1	Digital Translator		Replacement	1	15,000
					15,000
CSA 70 TV-4 Wonder Valley		SLF-332			
1	Digital Monitoring Equipment		Addition	1	30,000
					30,000
CSA 70 TV-5 Mesa		SLE-331			
1	Digital Monitoring Equipment		Addition	1	10,000
					10,000
GENERAL DISTRICTS TOTAL					**518,065**
PARK DISTRICTS					
CSA 70 P-6 El Mirage		SYP-212			
1	LED Streetlights		Addition	2	30,000
					30,000
	PARK DISTRICTS TOTAL				**30,000**

SPECIAL DISTRICTS

EQUIPMENT BUDGET DETAIL
FISCAL YEAR 2012-13

DISTRICT TYPE DISTRICT NAME EQUIPMENT REQUESTED	FUND	ADDITION/ REPLACEMNT	UNITS	Adopted $ AMOUNT
ROAD DISTRICTS				
No Equipment purchases for this district type				
SANITATION DISTRICTS				
CSA 70 GH Glen Helen	ELH-306			
1 Sewer Overflow auto-shutoff valve		Addition	1	20,000
				20,000
SANITATION DISTRICTS TOTAL				**20,000**
STREETLIGHTING DISTRICTS				
No Equipment purchases for this district type				
WATER DISTRICTS				
No Equipment purchases for this district type				
TOTAL EQUIPMENT - ALL DISTRICTS (SPECIAL DISTRICTS DEPARTMENT)				**568,065**

FLOOD CONTROL
SUMMARY

SPECIAL REVENUE FUNDS	Page #	Appropriation	Revenue	Fund Balance	Staffing
SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT	108				
SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT	111	121,405,501	69,415,277	51,990,224	159
TOTAL SPECIAL REVENUE FUNDS		121,405,501	69,415,277	51,990,224	159

INTERNAL SERVICE FUND	Page #	Appropriation	Revenue	Revenue Over/ (Under) Exp	Staffing
SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT:					
FLOOD CONTROL EQUIPMENT	116	7,296,093	3,075,000	(4,221,093)	0
TOTAL INTERNAL SERVICES FUND		7,296,093	3,075,000	(4,221,093)	0

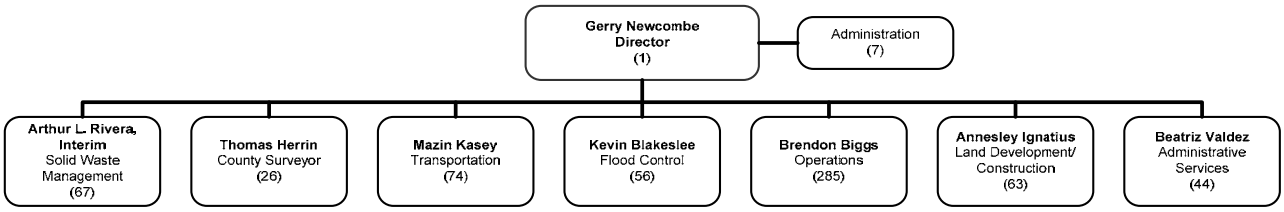
SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT
Gerry Newcombe

MISSION STATEMENT

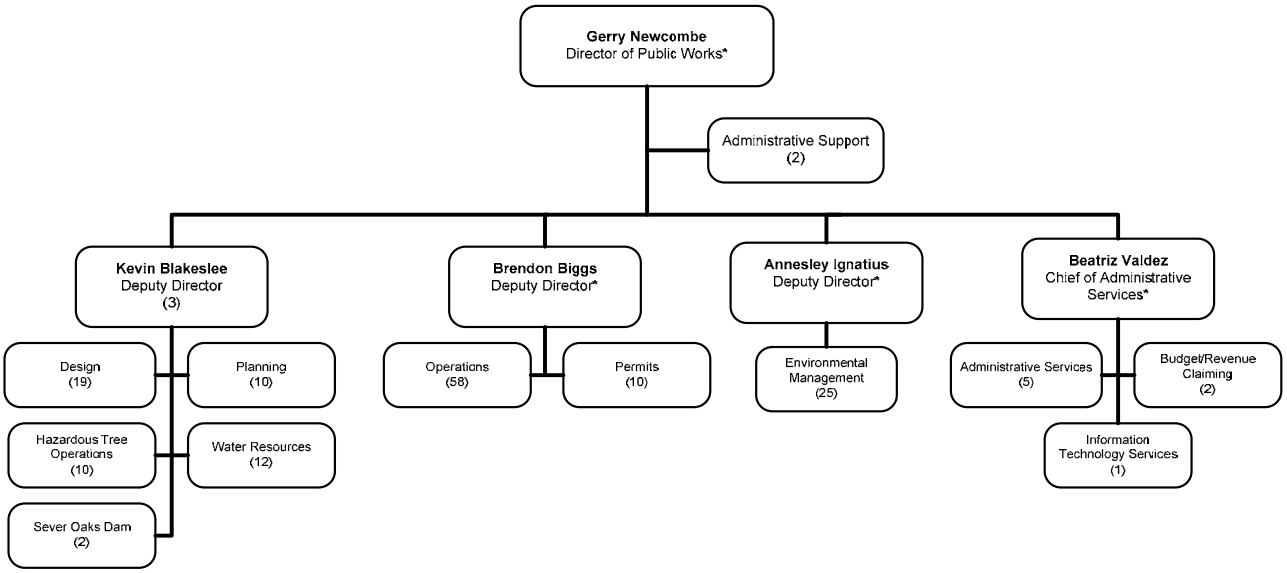
The Public Works Department provides a broad range of services and infrastructure to help ensure safe and desirable communities for the people of San Bernardino County. Areas of responsibilities include roads, traffic, flood control, storm water quality, water conservation, solid waste services, and County Surveyor functions.

ORGANIZATIONAL CHART

Public Works:



San Bernardino County Flood Control District:



*Position budgeted in Transportation budget.

2010-11 AND 2011-12 ACCOMPLISHMENTS

- During 2010-11, the District completed construction of two major projects: 1) Sultana Cypress Storm Drain Phase IIB and 2) Sultana Cypress Storm Drain Phase IIC. The District also completed significant repairs to facilities like the Santa Ana River levees that were damaged in the storms of December 2010.
- For 2011-12, the District anticipates completion of Phase 2 of the Cucamonga Basin No. 6 project and completion of a $6.0 million dollar project to clean out and restore the San Timoteo Creek Basins No. 1 through 13. Also completed was the reconstruction of Reche Channel at the cost of approximately $1.0 million dollars which was damaged in December of 2010.

2012-13 GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

GOAL 1: IMPROVE FLOOD PROTECTION AND INCREASE WATER RECHARGE AT FLOOD CONTROL FACILITIES.

Objective A: Continue to increase the annual volume of water recharge at District facilities.
Objective B: Continue to reduce risk of flooding by evaluating and improving District levees.

Measurement	2009-10 Actual	2010-11 Actual	2011-12 Target	2011-12 Estimate	2012-13 Target
1A. Acre-feet of water recharged at Flood Control District basins.	39,300	81,500	60,000	60,000	60,000
1B. Number of District Levee or Flood Control facilities studied to meet FEMA standards.	75	83	87	87	87

The recharge volume for 2010-11 was 81,500 acre-feet, which represents a significant increase from the previous year. This increase was a result of substantial rainfall across San Bernardino County and the State which raised many reservoirs to near capacity levels. These conditions made it possible for more State Project Water to be made available for groundwater recharge and provided opportunity for greater capture of storm water. Projections for the current year are expected to be somewhat less because this winter has been much drier than last year.

SUMMARY OF BUDGET UNITS

	2012-13					
	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
Special Revenue Funds						
Flood Control Consolidated	121,405,501	69,415,277		51,990,224		159
Total Special Revenue Funds	121,405,501	69,415,277		51,990,224		159
Internal Service Fund						
Flood Control Equipment	7,296,093	3,075,000			(4,221,093)	0
Total Other Agencies	7,296,093	3,075,000			(4,221,093)	0
Total - All Funds	128,701,594	72,490,277	0	51,990,224	(4,221,093)	159

5-YEAR APPROPRIATION TREND					
	2008-09	**2009-10**	**2010-11**	**2011-12**	**2012-13**
Flood Control Consolidated	154,613,883	117,721,245	129,491,826	132,756,420	121,405,501
Flood Control Equipment	1,587,000	2,374,001	5,944,468	7,975,130	7,296,093
Total	**156,200,883**	**120,095,246**	**135,436,294**	**140,731,550**	**128,701,594**

5-YEAR REVENUE TREND					
	2008-09	**2009-10**	**2010-11**	**2011-12**	**2012-13**
Flood Control Consolidated	102,305,628	73,587,941	76,194,625	77,433,083	69,415,277
Flood Control Equipment	2,520,000	2,935,000	3,052,541	3,237,000	3,075,000
Total	**104,825,628**	**76,522,941**	**79,247,166**	**80,670,083**	**72,490,277**

5-YEAR FUND BALANCE TREND					
	2008-09	**2009-10**	**2010-11**	**2011-12**	**2012-13**
Flood Control Consolidated	52,308,255	44,133,304	53,297,201	55,323,337	51,990,224
Total	**52,308,255**	**44,133,304**	**53,297,201**	**55,323,337**	**51,990,224**

5-YEAR REVENUE OVER/(UNDER) EXPENSE TREND					
	2008-09	**2009-10**	**2010-11**	**2011-12**	**2012-13**
Flood Control Equipment	933,000	560,999	(2,891,927)	(4,738,130)	(4,221,093)
Total	**933,000**	**560,999**	**(2,891,927)**	**(4,738,130)**	**(4,221,093)**

San Bernardino County Flood Control District

DESCRIPTION OF MAJOR SERVICES

Budget at a Glance	
Total Expenditure Authority	$136,892,676
Total Sources	$84,902,452
Fund Balance	$51,990,224
Total Staff	159

The San Bernardino County Flood Control District (District) was created in 1939 under special state legislation. Since its inception, the District has developed a very extensive system of flood control and water conservation facilities, including dams, conservation basins, debris basins, channels and storm drains. The purpose of these facilities is to intercept and convey flood flows through and away from developed areas of the County, as well as to promote water conservation and improved water quality.

The District covers the entire County, including all of the incorporated cities. The District is divided into six geographic flood zones (in recognition of the different characteristics and flood control needs in various areas). Zone 1 encompasses the County's West End, from the Los Angeles and Riverside County lines to West Fontana. Zone 2 encompasses the central area of the San Bernardino Valley easterly of Zone 1 to approximately the Santa Ana River and City Creek demarcations. Zone 3 covers the East end of San Bernardino Valley, east of Zone 2. Zone 4 covers the Mojave River Valley region, from the San Bernardino Mountains to Silver Lakes. Zone 5 primarily includes the San Bernardino mountains. Zone 6 encompasses the remainder of the County not covered by other zones. The District has also established a countywide administrative zone (Zone 7). The District's funding is primarily derived from property taxes, federal and state aid on specific projects, subdivision and permit fees, rents and royalties, and revenue from local water agencies for water spreading services.

The District's principal functions are as follows:

Flood Protection on Major Streams: In cooperation with the federal government, the District conducts programs for channel and levee construction, floodwater retention, and debris basin maintenance. Programs or projects are often done in cooperation with the incorporated cities, the U.S. Army Corps of Engineers, and the U.S. Bureau of Reclamation.

Water Conservation: The District operates and maintains water conservation basins and spreading grounds. Water from the local mountains and Northern California is spread and percolated into the groundwater basins underlying the County. The District has numerous joint use agreements with water districts allowing use of District facilities for groundwater recharge.

Storm Drain Construction: The District is active in comprehensive storm drain master planning/construction and cooperates with incorporated cities and other agencies in storm drain projects.

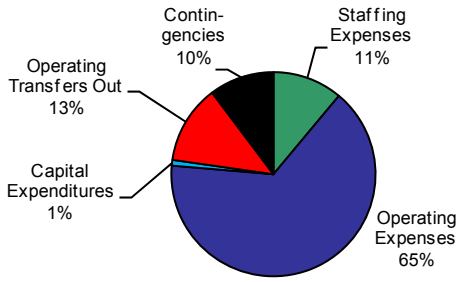
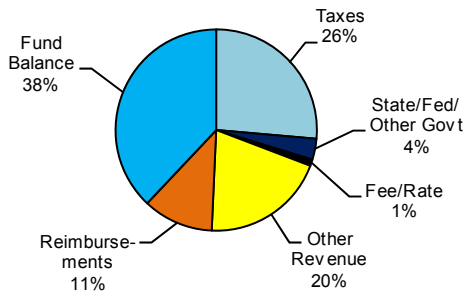
Facility Maintenance: The District has a proactive maintenance program for its facilities. Regular inspections of the storm drains, channels, and basins are made as required by various state and federal agencies.

National Pollutant Discharge Elimination System (NPDES): The District is the lead permittee in the San Bernardino Valley area-wide NPDES permit with 16 cities as co-permittees. The NPDES program, through the State Water Quality Management Board, regulates storm water quality through very detailed and complex permits, which affect everyone within the Santa Ana River Watershed and is expanding into the high desert area of the Victor Valley under Phase II of the permit.

Flood Operations: During the flood season, the District maintains telemetry systems for monitoring rainfall and runoff and dispatches storm patrols as dictated by the projected severity of a storm. The District has access to a weather satellite data delivery system to provide state-of-the-art weather information. The system provides advance warning of major storm activity.

Flood Area Safety Taskforce (FAST): As a result of the October/November fires of 2003, the FAST organization was created. The District is a key component of this task force, which is meant to respond to the elevated flood risk associated with the aftermath of these devastating fires.

2012-13 RECOMMENDED BUDGET

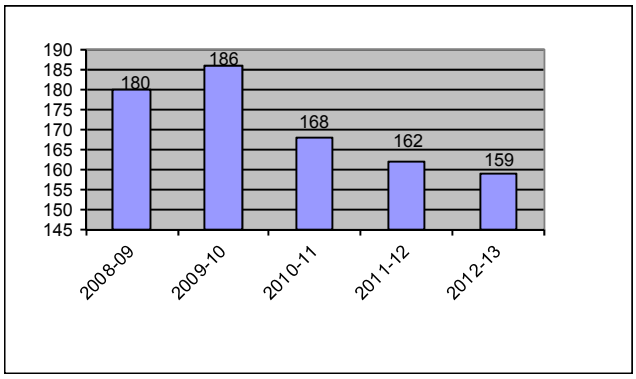
EXPENDITURE AUTHORITY	SOURCES
	

BUDGETED STAFFING

STAFFING ANALYSIS

Authorized Positions	2010-11 Final	2011-12 Adopted	2011-12 Modified	2012-13 Recommended
Regular	156	150	151	148
Limited Term	12	11	11	11
Total	168	161	162	159
Staffing Expenses	$13,933,362	$14,629,886	$14,694,874	$15,161,175

5-YEAR STAFFING TREND



FLOOD CONTROL DISTRICT

ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: San Bernardino County Flood Control District
FUND: Consolidated

BUDGET UNIT: Various
FUNCTION: Flood Control
ACTIVITY: Flood Control

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	14,661,558	15,365,099	13,728,949	13,341,792	14,694,874	15,161,175	**466,301**
Operating Expenses	49,350,115	35,797,511	58,925,210	53,059,885	85,080,315	89,343,662	**4,263,347**
Capital Expenditures	114,971	1,092,398	254,417	229,425	1,120,700	1,245,000	**124,300**
Contingencies	0	0	0	0	26,596,593	14,054,239	**(12,542,354)**
Total Exp Authority	64,126,644	52,255,008	72,908,576	66,631,102	127,492,482	119,804,076	**(7,688,406)**
Reimbursements	(550,719)	(487,895)	(13,942,667)	(13,749,898)	(14,437,046)	(15,487,175)	**(1,050,129)**
Total Appropriation	63,575,925	51,767,113	58,965,909	52,881,204	113,055,436	104,316,901	**(8,738,535)**
Operating Transfers Out	8,413,049	11,547,724	10,129,411	16,052,141	19,700,984	17,088,600	**(2,612,384)**
Total Requirements	71,988,974	63,314,837	69,095,320	68,933,345	132,756,420	121,405,501	**(11,350,919)**
Departmental Revenue							
Taxes	41,247,863	38,440,719	36,431,260	36,069,805	36,920,100	36,099,500	**(820,600)**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	9,548,929	12,307,357	16,798,468	4,597,906	12,435,830	4,628,300	**(7,807,530)**
Fee/Rate	(335,002)	(163,170)	139,733	786,833	232,850	1,417,834	**1,184,984**
Other Revenue	4,068,077	5,094,377	5,016,500	1,713,265	1,677,363	2,981,043	**1,303,680**
Total Revenue	54,529,867	55,679,283	58,385,961	43,167,809	51,266,143	45,126,677	**(6,139,466)**
Operating Transfers In	9,900,686	12,718,320	10,781,588	22,432,423	26,166,940	24,288,600	**(1,878,340)**
Total Financing Sources	64,430,553	68,397,603	69,167,549	65,600,232	77,433,083	69,415,277	**(8,017,806)**
				Fund Balance	55,323,337	51,990,224	**(3,333,113)**
				Budgeted Staffing	162	159	**(3)**

BUDGET CHANGES AND OPERATIONAL IMPACT

Appropriation is decreasing by $11,350,919 while departmental revenue is decreasing by $8,017,806. Additionally, departmental fund balance has decreased $3,333,113 primarily as a result of decreased revenues and completion of several construction projects. While budgeted staffing decreased by 3 regular positions, staffing costs increased by approximately $0.5 million due to retirement and negotiated labor agreement cost increases. Operating expenses increased by $4.3 million primarily due to increases related to planned construction projects and a $1.0 million increase in outside legal fees. Operating transfers out is decreasing by $2,612,384 due to a decrease in transfers between the District's zones. Reimbursements are increasing $1.1 million due to internal payroll distribution reimbursements increasing as a result of staffing costs rising and increases in labor reimbursements from the Transportation Division for work performed by the District's employees on Transportation projects.

Departmental revenue is decreasing by $8.0 million due primarily to a net $7.8 million decrease in the following state, federal or government aid revenues sources; $3.3 million from local Redevelopment Agencies on joint projects, $3.4 million from the Federal Highway Administration for Alabama at City Creek, which is now shown in the Transportation Division's budget, and $1.1 million in grant funding from the State Department of Water Resources which partially funded the construction of Cactus Basin number 3 and the Local Levee certification project. Taxes revenue reflects a 2.2%, or $820,600, decrease in property taxes based on current year receipts. Fee/rate revenue reflect a $1.2 million increase in fee revenue based on funding from the County Fire District for the Hazardous Tree program which was previously included in operating transfers in. Other revenue reflects a $1.0 million increase in surplus property sales and a $0.3 million increase in interest revenue, rents and royalties. Operating transfers in and out are primarily internal cash transfers and are decreasing $1.9 million based on the needs of the District and the revenue reclassification mentioned above.

MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Staffing expenses of $15,161,175 fund 159 budgeted positions to oversee administration, operations and maintenance of the District's facilities. Operating expenses of $89,343,662 includes: $40.0 million in service contracts for construction project costs; $9.1 million for legal expenses; $8.4 million for bond payments; and $16.9 million in transfers out of which $13.35 million is for internal payroll distribution, $3.1 million to pay the

Transportation Division for work performed on District's projects and to reimburse for administrative costs, and $0.5 million goes to other County Departments for reimbursement of costs for office supplies, bond management, human resources services, code enforcement, legislative affairs and other costs. Capital expenditures of $1.2 million are primarily needed to purchase land and right of way for mitigation and/or construction purposes. Transfers and reimbursements are primarily to reflect internal labor distribution charges. The District's primary revenue source is property taxes and it is budgeted at $36.1 million. Other major revenue sources include governmental aid at $4.6 million to partially fund Seven Oaks Dam maintenance, NPDES program and Cactus Basin number 3, and operating transfers in are from the County General Fund to fund the Rimforest Storm Drain project ($5.9 million) and the NPDES program ($1.3 million).

Programmatic Changes

Flood Control facility maintenance funding remains steady at $7.5 million countywide. Construction of District projects are funded at $44.7 million, with $12.5 million being allocated from contingencies, and include the following construction projects: Cactus Basin number 3, Lytle, Cajon and Warm Creek Channels, Elder Creek Channel, Mojave River I-15 Levee, Amethyst Basin (Oro Grande), Mountain View Acres, Sheep Creek repair, and Donnell Basin Phase 1. In addition, the District is also anticipating working on the design, right of way, and/or environmental phases of the following projects: Rialto Channel at Riverside Avenue; Desert Knolls Wash; Hesperia Detention Basin; and Rimforest Storm Drain. Furthermore, the NPDES program is budgeted for a total of $4.4 million and is funded by the County ($1.3 million), the sixteen participating cities ($1.8 million), and the District ($1.3 million).

STAFFING CHANGES AND OPERATIONAL IMPACT

During 2011-12, the District had a net increase of 1 position, a pesticide applicator, that was previously deleted in error; reclassified a Public Works Engineer IV to a Public Works Environmental Management Division Chief to better describe the duties of that position; and transferred in an Engineering Technician III from the Transportation Division and transferred out an Engineering Technician IV to the Surveyor Division for cross-training purposes. For 2012-13, the District is eliminating the following 3 regular vacant positions that are no longer necessary due to a reduction in workload and streamlining of duties within the District: 2 Public Works Engineer II's and 1 Public Works Operations Supervisor. In addition, a Public Works Engineer III was transferred to the Transportation Division and a Public Works Equipment Superintendent was transferred from the Transportation Division based on the needs to meet workload in both the District and the Transportation Division.

2012-13 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Administrative Support	2	0	2	2	0	0	2
Administration	2	1	3	3	0	0	3
Design	19	0	19	19	0	0	19
Planning	10	0	10	10	0	0	10
Hazardous Tree Operations	1	9	10	7	3	0	10
Water Resources	11	1	12	10	2	0	12
Seven Oaks Dam	2	0	2	2	0	0	2
Operations	58	0	58	54	4	0	58
Permits	10	0	10	10	0	0	10
Environmental Management	25	0	25	24	1	0	25
Administrative Services	5	0	5	5	0	0	5
Budget/Revenue Claiming	2	0	2	2	0	0	2
Information Technology Services	1	0	1	1	0	0	1
Total	148	11	159	149	10	0	159

Administrative Support

	Classification
1	Personnel Technician
1	Secretary I
2	Total

Administration

	Classification
2	Chief Public Works Engineer
1	Office Assistant III
3	Total

Design

	Classification
1	Supervising Land Surveyor
2	Public Works Engineer III
3	Public Works Engineer II
4	Engineering Technician V
4	Engineering Technician IV
4	Engineering Technician III
1	Secretary I
19	Total

Planning

	Classification
1	Public Works Engineer IV
2	Public Works Engineer III
2	Public Works Engineer II
2	Engineering Technician V
2	Engineering Technician IV
1	Secretary I
10	Total

Hazardous Tree Operations

	Classification
1	Public Works Engineer IV
4	Con Bark Beetle Compliance Officer
1	Con Bark Beetle Compliance Supv
1	Con Bark Beetle Compliance Coord
1	Con Bark Beetle Cmpl Office Supv
1	Con Bark Beetle Cmpl Office Assistant III
1	Con Bark Beetle Cmpl Office Assist I
10	Total

Water Resources

	Classification
2	Public Works Engineer IV
2	Public Works Engineer III
2	Public Works Engineer II
1	Engineering Technician V
4	Engineering Technician IV
1	Secretary I
12	Total

Seven Oaks Dam

	Classification
2	Equipment Operator III
2	Total

Operations

	Classification
1	Public Works Engineer II
1	Public Works Operations Supt
1	Public Works Operations Supv
9	Equipment Operator III
8	Equipment Operator II
8	Equipment Operator I
5	Maintenance and Construction Supv II
3	Maintenance and Construction Supv I
7	Maintenance & Construction Worker II
11	Maintenance & Construction Worker I
1	Office Assistant III
1	Office Assistant II
1	Public Works Equipment Supervisor
1	Pesticide Applicator
58	Total

Permits

	Classification
1	Public Works Engineer IV
2	Engineering Technician V
5	Engineering Technician IV
1	Secretary I
1	Engineering Technician III
10	Total

Environmental Management

	Classification
1	PW Env. Management Division Chief
2	Stormwater Program Manger
1	Supervising Planner
4	Planner III
1	Planner II
1	Planner I
1	Staff Analyst I
1	Secretary I
1	Office Assistant
2	Engineering Technician V
6	Engineering Technician IV
4	Ecological Resource Specialist
25	Total

Administrative Services

	Classification
1	Accountant III
1	Accountant II
1	Accounting Technician
1	Fiscal Assistant
1	Office Assistant III
5	Total

Budget/Revenue Claiming

	Classification
1	Budget Officer
1	Staff Analyst II
2	Total

Information Technology Services

	Classification
1	Systems Support Analyst II
1	Total

Flood Control Equipment

DESCRIPTION OF MAJOR SERVICES

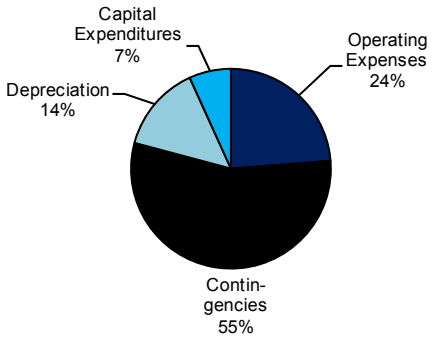
The Flood Control District Equipment budget unit is an internal service fund established to fund the purchase and maintenance of all District vehicles and heavy equipment. This budget unit is funded by equipment user fee charges to the various Flood Control District zones and to other divisions within the Department of Public Works.

Budget at a Glance

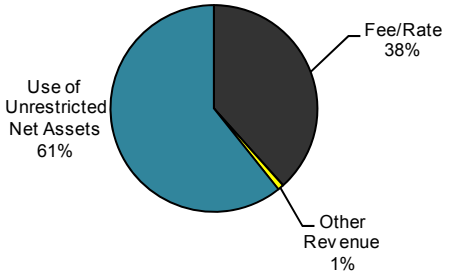
Total Expenditure Authority	$7,296,093
Total Sources	$3,075,000
Rev Over/(Under) Exp	($4,221,093)
Total Staff	0

2012-13 RECOMMENDED BUDGET

EXPENDITURE AUTHORITY



SOURCES



ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: San Bernardino County Flood Control District
FUND: Flood Control Equipment

BUDGET UNIT: ICA 097
FUNCTION: Flood Control
ACTIVITY: Equipment Management

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	(682)	45,162	0	0	0	0	**0**
Operating Expenses	1,530,215	1,608,033	2,152,484	1,809,879	2,279,269	1,858,000	**(421,269)**
Contingencies	0	0	0	0	4,695,861	4,338,093	**(357,768)**
Total Exp Authority	1,529,533	1,653,195	2,152,484	1,809,879	6,975,130	6,196,093	**(779,037)**
Reimbursements	0	0	0	0	0	0	**0**
Total Appropriation	1,529,533	1,653,195	2,152,484	1,809,879	6,975,130	6,196,093	**(779,037)**
Depreciation	974,504	854,100	1,074,080	1,000,000	1,000,000	1,100,000	**100,000**
Operating Transfers Out	0	0	0	0	0	0	**0**
Total Requirements	2,504,037	2,507,295	3,226,564	2,809,879	7,975,130	7,296,093	**(679,037)**
Departmental Revenue							
Taxes	0	0	0	0	0	0	**0**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	0	0	0	0	0	0	**0**
Fee/Rate	3,444,333	2,912,848	3,005,025	3,000,000	3,000,000	3,000,000	**0**
Other Revenue	166,760	301,865	46,967	28,200	237,000	75,000	**(162,000)**
Total Revenue	3,611,093	3,214,713	3,051,992	3,028,200	3,237,000	3,075,000	**(162,000)**
Operating Transfers In	0	0	0	0	0	0	**0**
Total Financing Sources	3,611,093	3,214,713	3,051,992	3,028,200	3,237,000	3,075,000	**(162,000)**
Rev Over/(Under) Exp	1,107,056	707,418	(174,572)	218,321	(4,738,130)	(4,221,093)	**517,037**
				Budgeted Staffing	0	0	**0**
Fixed Assets							
Capital Expenditures	1,576,362	(57,221)	0	628,938	1,115,000	530,000	**(585,000)**
Total Fixed Assets	1,576,362	(57,221)	0	628,938	1,115,000	530,000	**(585,000)**

BUDGET CHANGES AND OPERATIONAL IMPACT

Flood Control Equipment Fund is decreasing appropriation by $679,037 and reducing departmental revenue by $162,000. The decrease in operating expenses is primarily due to an anticipated reduction in automotive repairs and maintenance charges. Contingencies decreased by $357,768 and represent net cash available for future use. Fee/rate revenue is budgeted flat at $3.0 million due to flat usage/rates of the District's heavy equipment fleet. The equipment is available for usage by both the District and the other divisions in the Public Works Department and is reimbursed when used for their projects and maintenance. The reduction in sources is related to the decrease in interest earned on cash balance and decrease in equipment sales.

Additionally, capitalized expenditures are decreasing by a net $585,000 due to less anticipated equipment purchases. Appropriations of $530,000 represent the following purchases:

- $5,000 for Airless Heavy Duty Paint Sprayer
- $25,000 for Track Conversion Kit to replace a 2002 Caterpillar Skid Loader
- $500,000 for Gradall Excavator to replace a 2003 unit

MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Operating expenses make up the majority of the expenditures for this budget unit and consist of motor pool charges, equipment repairs, and maintenance charges from the Fleet Management Department. Contingencies in the amount of $4.3 million represent available net assets set aside for future use. Usage/rates of the District's heavy equipment fleet are the main revenue source.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit.

SAN BERNARDINO COUNTY FLOOD CONTROL DISTRICT
2012-13 CAPITAL PROJECTS
(Various Funds)

# Proj.	Location	Facility Name	Description	Project Total	FY 2012-13 General Fund Net County Cost	FY 2012-13 Restricted Funding	FY 2012-13 Budget	Funding Source
Countywide				total	-	-	-	
Zone 1								
1	Ontario	Turner Basin	Sidewalk Project	600,000	133,000		133,000	General Fund
2	Rancho Cucamonga	E/SS Conservation Easement	Mitigation costs for Etiwanda San Sevaine project	1,025,000		1,025,000	1,025,000	Property Taxes
3	Ontario	Sultana Cypress Storm Drain	Storm Drain, final phase	11,200,000		400,000	400,000	Natural Resources Conservation Service and Property Taxes
4	Upland	Cucamonga Basin #6	Basin construction and landscaping - final phase.	12,000,000		1,000,000	1,000,000	Property Taxes
5	Rancho Cucamonga	San Sevaine Channel repair @ Victoria Basin	Repair damaged section	1,500,000		1,500,000	1,500,000	IEUA, CBWM, Property Taxes
Zone 1 Total				**26,325,000**	**133,000**	**3,925,000**	**4,058,000**	
Zone 2								
6	Rialto	Cactus Basin #3	Construction of basin	10,200,000		10,200,000	10,200,000	Property taxes, California Dept of Water Resources
7	Rialto	Cactus Basin #3 Street Improvements	Street improvements	360,000		360,000	360,000	City of Rialto
8	San Bernardino	Alabama @ City Creek	Construction of Box Culvert under Alabama	4,100,000		4,100,000	4,100,000	FHWA, City of Redlands, City of Highland, City of San Bernardino, IVDA, Property Taxes
9	San Bernardino/ Colton	Lytle Cajon and Warm Creek Channels	Major maintenance to repair concrete inverts	5,200,000		4,950,000	4,950,000	Property Taxes
Zone 2 Total				**19,860,000**		**19,610,000**	**19,610,000**	
Zone 3								
10	Redlands/ Loma Linda	San Timoteo Basins	Basin Cleanup from major storms	5,000,000		5,000,000	5,000,000	Property Taxes
11	Highland	Elder Creek Channel	Design and environmental	2,000,000		1,700,000	1,700,000	Property Taxes
Zone 3 Total				**7,000,000**		**6,700,000**	**6,700,000**	
Zone 4								
12	Victorville	Line E-01	Design	900,000		900,000	900,000	Property Taxes
13	Victorville	Mojave River I-15 Levee	Levee Construction	1,300,000		1,300,000	1,300,000	Property Taxes
14	Victorville	Mountain View Acres	Alleviate Drainage Runoff	7,000,000		7,000,000	7,000,000	Property Taxes
15	Apple Valley	Yucca Loma Storm Drain		3,400,000		3,400,000	3,400,000	Property Taxes
16	Wrightwood	Sheep Creek	Repair Storm Damage	2,000,000		2,000,000	2,000,000	Property Taxes
Zone 4 Total				**14,600,000**		**14,600,000**	**14,600,000**	
Zone 5								
17	Rimforest	Rimforest Drainage Mitigation	Design and Environmental	350,000	350,000		350,000	General Fund
Zone 5 Total				**350,000**	**350,000**	**-**	**350,000**	
Zone 6								
	No Project-Funding accumulating in contingencies for Donnell Basin							
Grand Total				**68,135,000**	**483,000**	**44,835,000**	**45,318,000**	

A&E: Architecture and Engineering
ADA: Americans with Disabilities Act
ALS: Advanced Life Support
ARRA: American Recovery and Reinvestment Act
AQMD: Air Quality Management District
BAI: Board Agenda Item
BB: Big Bear
BG: Board Governed
BBARWA: Big Bear Area Regional Wastewater Agency
BLS: Basic Life Support
BMX: Bicycle Motorcross
BOS: Board of Supervisors
BZPP: Buffer Zone Protection Program
CAD: Computer Aided Dispatch
CAO: County Administrative Office
Cal EMA: California Emergency Management Agency
CDBG: Community Development Block Grant
CDH: Community Development and Housing
CEQA: California Environmental Quality Act
CERS: California Electronic Reporting System
CERT: Community Emergency Response Team
CFD: Community Facilities District
CI/KR: Critical Infrastructure and Key Resource
CIP: Capital Improvement Program
CONFIRE: Consolidated Fire Agencies
County Fire: San Bernardino County Fire Protection District
COWCAP: Countywide Cost Allocation Plan
CSA: County Service Area
CUPA: Consolidated Uniform Program Agency
CWA: County Wide Area
EDU: Equivalent Dwelling Unit
EKG: Electro Cardio Graph
EMS: Emergency Medical Services
EOC: Emergency Operations Center
FAA: Federal Aviation Administration
FAR: Sheriff/Fire Air Rescue
FAST: Flood Area Safety Taskforce
FEMA: Federal Emergency Management Agency
FPD: Fire Protection District
FT: Feet
GASB: Governmental Accounting Standards Board
GIS: Geographic Information System
HAZMAT: Hazardous Materials
HAZMF: Hazmat Certificate
HAZUS: Hazmat Full Urban Search and Rescue Partial Certificates
HCF: Hundred Cubic Feet
HHW: Household Hazardous Waste
HSGP: Homeland Security Grant Program
HVAC: Heating, Ventilation, and Air Conditioning
ICEMA: Inland Counties Emergency Medical Agency
ISD: Information Services Department
IT: Information Technology
IVDA: Inland Valley Development Agency
JPA: Joint Powers Authority
LACSD: Lake Arrowhead Community Services District
LAFCO: Local Agency Formation Commission
LQG: Large Quantity Generator
MAC: Municipal Advisory Council
MOU: Memorandum of Understanding
NPDES: National Pollutant Discharge Elimination System
NRCS: National Resources Conservation Service
OA: Operational Area
OES: Office of Emergency Services
OFM: Office of Fire Marshall
ORG: organization
PCF: Paid Call Firefighter
PL: Public Law
PM: Preventative Maintenance
PRD: Permanent Road Division

Prop: Proposition

PSE: Public Service Employee

PSOC: Public Safety Operations Center

R&P: Recreation and Park

RCRA: Resource Conservation & Recovery Act

RZH: Roberti-Z'Berg-Harris

SANBAG: San Bernardino Associated Governments

SBCFPD: San Bernardino County Fire Protection District

SBIAA: San Bernardino International Airport Authority

SCADA: Supervisory Control and Data Acquisition

SCAQMD: South Coast Air Quality Management District

SCE: Southern California Edison

TENS: Telephonic Emergency Notification System

SUV: Sport Utility Vehicle

TIC: Thermal Imaging Camera

UHF: Ultra High Frequency

USDA: United States Department of Agriculture

USFS: United States Forest Service

USARF: Urban Search and Rescue Full Certificate

USARP: Urban Search and Rescue Partial Certificate

USHAZ: Urban Search and Rescue Full and Hazmat Partial Certificates

VHF: Very High Frequency

complete county . . . broad range of choices . . . vibrant economy . . . skilled workforce . . . unique advantages . . . countywide prosperity . . . sustainable systems . . . model communities . . . a destination . . . a home . . . San Bernardino County . . .