

**Resolution No. 2015-217 Initiating
Proposal, Budget Prepared by LAFCO
Staff; Budget Prepared by Committee,
Letter from Applicant and Committee on
staff proposed modifications, Application
Including Feasibility Study**

Attachment 2

REVISED

REPORT/RECOMMENDATION TO THE BOARD OF SUPERVISORS
OF SAN BERNARDINO COUNTY, CALIFORNIA
AND RECORD OF ACTION

November 3, 2015

FROM: ROBERT A. LOVINGOOD, Vice Chairman and First District Supervisor
Board of Supervisors

SUBJECT: RESOLUTION REQUESTING THE INITIATION OF PROCEEDINGS RELATED
TO THE FORMATION OF THE WRIGHTWOOD COMMUNITY SERVICES
DISTRICT

RECOMMENDATION(S)

Adopt Resolution 2015-217 which requests the initiation of proceedings related to the potential reorganization to include formation of a Community Services District in the community of Wrightwood and the dissolution of County Service Area 56.

(Presenter: Supervisor Robert A. Lovingood, First District, 387-4830)

BOARD OF SUPERVISORS COUNTY GOALS AND OBJECTIVES

Operate in a Fiscally-Responsible and Business-Like Manner.

FINANCIAL IMPACT

Approval of this resolution will not require the use of additional Discretionary General Funding (Net County Cost).

BACKGROUND INFORMATION

A number of residents of the Wrightwood community have expressed a desire to form a Wrightwood Community Services District (Wrightwood CSD) which would provide for local control and input into certain services, some of which are currently provided through County Service Area 56 (CSA 56). The residents of the Wrightwood community have expressed a desire to have the matter of the formation of a Wrightwood CSD placed on the November 2016 election ballot.

The Local Agency Formation Commission (LAFCO) serves as the review authority over the formation and reorganization of districts and follows the processes and procedures contained in or authorized by the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000 (Government Code Section 56000 et seq.) (the Act) regarding the formation and reorganization of special districts. The Act establishes the process pursuant to which citizens or legislative bodies of local agencies may seek the formation and reorganization of special districts.

RECEIVED
JAN 14 2016

LAFCO
San Bernardino County

cc: w/resolution
Supervisor Lovingood
LAFCO-Rollings-McDonald
CAO-Snoke
SDD-Reception
File - Supervisors w/attach
jr 11/4/15

ITEM 3

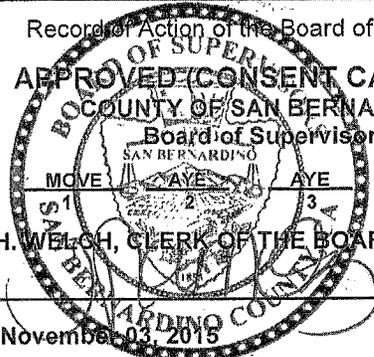
Record of Action of the Board of Supervisors
APPROVED (CONSENT CALENDAR)
COUNTY OF SAN BERNARDINO
Board of Supervisors

MOTION MOVE YAYES AYE SECOND AYE
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LAURA H. WELCH, CLERK OF THE BOARD

BY _____

DATED: November 03, 2015



**RESOLUTION REQUESTING THE INITIATION OF PROCEEDINGS
RELATED TO THE FORMATION OF THE WRIGHTWOOD COMMUNITY
SERVICES DISTRICT
NOVEMBER 3, 2015
PAGE 2 OF 2**

In order to complete the LAFCO process to evaluate the potential formation of a Wrightwood CSD as well as the potential dissolution of CSA 56, and to satisfy the timelines to allow the formation be placed on the November 2016 election ballot, the residents seek to commence the LAFCO process as soon as possible.

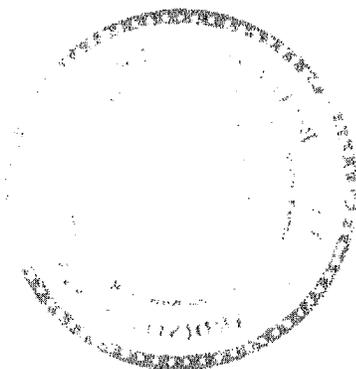
In order to facilitate the desires of the residents, the Board of Supervisors is requested to adopt this resolution which will authorize LAFCO to commence its review process at the time the interested residents' group files an application and pays the appropriate fees.

PROCUREMENT

N/A

REVIEW BY OTHERS

This item has been reviewed by County Counsel (Michelle Blakemore, Chief Assistant County Counsel, 387-5455) on October 27, 2015; LAFCO (Kathleen Rollings-McDonald, Executive Officer, 383-9900) on October 27, 2015; Finance (Luther Snoke, Administrative Analyst, 387-4345) on October 27, 2015, and County Finance and Administration (Katrina Turturro, Deputy Executive Officer, 387-5423) on October 27, 2015.



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RESOLUTION NO. 2015-217

**RESOLUTION OF THE BOARD OF SUPERVISORS OF THE
COUNTY OF SAN BERNARDINO, STATE OF CALIFORNIA,
REQUESTING THE LOCAL AGENCY FORMATION COMMISSION TO
INITIATE PROCEEDINGS FOR A REORGANIZATION TO INCLUDE
FORMATION OF THE WRIGHTWOOD COMMUNITY SERVICES
DISTRICT AND DISSOLUTION OF COUNTY SERVICE AREA 56**

On Tuesday, November 3, 2015, on motion by Supervisor Lovingood, and seconded by Supervisor Hagman, and carried, the following resolution is adopted:

WHEREAS, certain residents of the Wrightwood community have expressed a desire for local control and input into certain services [some of which] are currently provided through County Service Area 56 through the formation of a Wrightwood Community Services District; and

WHEREAS, the Local Agency Formation Commission (Commission) serves as the review authority over the formation and reorganization of special districts; and

WHEREAS, the Commission follows the processes and procedures contained in or authorized by the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000 (Government Code Section 56000 et seq.) (the Act) regarding the formation and reorganization of districts; and

WHEREAS, the Act establishes the process pursuant to which citizens or legislative bodies of local agencies may seek the formation and reorganization of districts; and

WHEREAS, the residents of the Wrightwood community have expressed a desire to have the matter of the formation of a Wrightwood Community Services District placed on the November 2016 election ballot; and

WHEREAS, in order to complete the Commission process to evaluate the potential reorganization for formation of a Wrightwood Community Services District and the dissolution of Community Service Area 56 and to satisfy the timelines to have the reorganization placed on the November 2016 election ballot, the residents seek to commence the Commission process as soon as possible; and

1 WHEREAS, in order to facilitate the desires of the residents, through the adoption
2 of this resolution of application, the Board of Supervisors is willing to request the
3 Commission to commence its review process by the filing of an application along with
4 the appropriate fees to be paid by the interested residents' group.

5 SECTION 1. The Board of Supervisors of the County of San Bernardino hereby
6 finds and determines that:

7 (a) This Board desires to initiate proceedings pursuant to the Act and the
8 Community Services District Law (Government Code Section 61000 et seq) for a
9 reorganization to include, but not be limited to, the formation of the Wrightwood
10 Community Services District and the dissolution of County Service Area 56, as more
11 specifically described in the application attached hereto as Exhibit A;

12 (b) The territory proposed for reorganization is legally inhabited and a
13 description of the boundaries for all actions is set forth in Exhibit B attached hereto;

14 (c) The proposed reorganization does not conflict with any existing sphere of
15 influence in either Los Angeles or San Bernardino counties;

16 (d) It is hereby provided that if the formation of the District is submitted to and
17 approved by the qualified electorate, the proposed actions be subject to the following
18 terms and conditions:

- 19 1. The name of the new district shall be the Wrightwood Community Services
20 District (Wrightwood CSD or District);
- 21 2. The Board of Directors of the District shall consist of five members, elected
22 at large, from within the boundaries of the district;
- 23 3. The District shall function under and carry out all authorized duties and
24 responsibilities assigned to a Community Services District as set forth in
25 Government Code Section 61000 et seq and other applicable laws;
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4. The District shall be authorized to provide the services and perform the functions identified as follows: Parks and recreation, streetlights and solid waste.
5. The District shall be the successor agency to all rights, responsibilities, properties, contracts, assets and liabilities, and function of the agencies included within the reorganization, through dissolution or detachment;
6. Upon reorganization, the successor agency succeeds to all properties, rights, contracts, and obligations of the dissolved or reorganized districts and any funds to which it succeeds may be expended and properly disposed of as provide by Community Services District law;
7. The indebtedness of any of the districts to be reorganized shall remain the legal obligation of only the lands and areas which incurred such indebtedness. However, the outstanding indebtedness' of any district at the time of the reorganization shall become the obligation of the newly created Wrightwood CSD;
8. All previously authorized charges, fees, assessments, and/or taxes currently in effect, now levied or collected by any of the affected districts. Including improvement districts thereof, shall continue to be levied and collected by the successor agency;
9. The appropriation limit of the Wrightwood CSD is anticipated to be the aggregate appropriations limits of the reorganized districts;
10. That the standard terms and conditions imposed by the Local Agency Formation Commission upon all proposals, or such additional conditions as may be deemed appropriate or necessary by the Local Agency Formation Commission in its consideration shall be applicable.

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(e) That the reason for this proposed reorganization including formation is that the residents of the community have expressed the desire for local control and input into the decision-making process for the delivery of the services identified in the application.

SECTION 2. The Board of Supervisors of the County of San Bernardino, therefore, hereby resolves and orders that:

- (a) This Resolution of Application is hereby adopted and approved by this Board;
- (b) This Board acknowledges and agrees to the Local Agency Formation Commission for San Bernardino County's requirement for imposing legal indemnification as outlined in Section IV Application Processing, Chapter 1 Proposals, Policy 13 adopted August 2015.
- (c) The Local Agency Formation Commission for San Bernardino County is hereby requested to initiate proceedings for a reorganization to include formation of a community services district according to the terms and conditions stated above and in the manner provided by the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000.
- (d) This Resolution shall take effect immediately upon adoption.

BUDGET AS REVISED BY LAFCO STAFF

	FY 2017-18	FY 2018-19	FY2019-20	FY2020-21	FY 2021-22
REVENUE:					
Property Tax	\$ 121,014.00	\$ 123,434.28	\$ 125,902.97	\$ 128,421.02	\$ 130,989.45
Facility Rental	\$ 22,000.00	\$ 22,000.00	\$ 22,000.00	\$ 22,000.00	\$ 22,000.00
Solid Waste Franchise Fee	\$ 61,623.00	\$ 62,239.00	\$ 62,862.00	\$ 62,490.00	\$ 64,125.00
Special Tax for Solid Waste	\$ 224,088.00	\$ 224,088.00	\$ 224,088.00	\$ 224,088.00	\$ 224,088.00
Transfer in from Fund Balance CSA 56	\$ 35,000.00	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 463,725.00	\$ 431,761.28	\$ 434,852.97	\$ 436,999.02	\$ 441,202.45
EXPENDITURES:					
Salaries And Benefits					
General Manager/Admin	\$ 31,680.00	\$ 32,313.60	\$ 32,960.40	\$ 33,619.20	\$ 34,291.20
Park Staff	\$ 26,400.00	\$ 26,928.00	\$ 27,467.00	\$ 28,016.00	\$ 28,576.00
Solid Waste Staff	\$ 13,200.00	\$ 26,928.00	\$ 27,467.00	\$ 28,016.00	\$ 28,576.00
Total Salaries	\$ 71,280.00	\$ 86,169.60	\$ 87,894.40	\$ 89,651.20	\$ 91,443.20
Social Security Tax (Employer)	\$ 4,419.36	\$ 5,342.52	\$ 5,449.45	\$ 5,558.37	\$ 5,669.48
Workers compensation	\$ 762.70	\$ 922.01	\$ 940.47	\$ 959.27	\$ 978.44
Unemployment	\$ 2,423.52	\$ 2,929.77	\$ 2,988.41	\$ 3,048.14	\$ 3,109.07
Medicare	\$ 1,006.47	\$ 1,216.71	\$ 1,241.07	\$ 1,265.87	\$ 1,291.18
State Disability	\$ 641.52	\$ 775.53	\$ 791.05	\$ 806.86	\$ 822.99
Total Salaries and Benefits	\$ 80,533.57	\$ 97,356.14	\$ 99,304.85	\$ 101,289.72	\$ 103,314.36
Services and Supplies:					
Election	\$ 46,000.00		\$ 23,000.00		\$ 23,000.00
Attorney	\$ 20,000.00	\$ 20,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00
Contract for Finance Support	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00
Audit	\$ 6,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
utilities	\$ 23,000.00	\$ 24,150.00	\$ 25,358.00	\$ 26,625.00	\$ 27,957.00
Insurance	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00
Equipment and Supplies	\$ 30,000.00	\$ 31,500.00	\$ 33,075.00	\$ 34,729.00	\$ 36,465.00
Streetlights	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00
Solid Waste Recycle program	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
Solid Waste Disposal Fee	\$ 112,044.00	\$ 113,724.66	\$ 115,430.53	\$ 117,161.99	\$ 118,919.42
Skate Park Loan	\$ 27,000.00	\$ 27,000.00	\$ 27,000.00	\$ 27,000.00	\$ -
Total Services and Supplies	\$ 296,544.00	\$ 251,874.66	\$ 271,363.53	\$ 253,015.99	\$ 253,841.42
Contingency (10% of total Expense)	\$ 37,707.76	\$ 34,923.08	\$ 37,066.84	\$ 35,430.57	\$ 35,715.58
TOTAL EXPENDITURES	\$ 414,785.33	\$ 384,153.88	\$ 407,735.22	\$ 389,736.28	\$ 392,871.35
Beginning Reserve	\$ -	\$ 48,939.67	\$ 96,547.08	\$ 123,664.82	\$ 170,927.57
Ending General Reserve	\$ 48,939.67	\$ 96,547.08	\$ 123,664.82	\$ 170,927.57	\$ 219,258.66

BUDGET AS PRESENTED IN FEASIBILITY STUDY

	FY 2017-18	FY 2018-19	FY2019-20	FY2020-21	FY 2021-22
REVENUE:					
Property Tax	\$ 119,658.00	\$ 119,658.00	\$ 119,658.00	\$ 119,658.00	\$ 119,658.00
Facility Rental	\$ 22,000.00	\$ 22,000.00	\$ 22,000.00	\$ 22,000.00	\$ 22,000.00
Solid Waste Franchise Fee	\$ 61,623.00	\$ 62,239.00	\$ 62,862.00	\$ 62,490.00	\$ 64,125.00
Special Tax for Solid Waste	\$ 224,088.00	\$ 224,088.00	\$ 224,088.00	\$ 224,088.00	\$ 224,088.00
Streetlights	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00
Transfer in from Fund Balance	\$ 35,000.00	\$ -	\$ -	\$ -	\$ -
Total Revenue	\$ 465,869.00	\$ 431,485.00	\$ 432,108.00	\$ 431,736.00	\$ 433,371.00
EXPENDITURES:					
Salaries And Benefits					
General Manager/Admin	\$ 18,000.00	\$ 18,360.00	\$ 18,727.00	\$ 19,102.00	\$ 19,484.00
Park Staff	\$ 26,400.00	\$ 26,928.00	\$ 27,467.00	\$ 28,016.00	\$ 28,576.00
Solid Waste Staff	\$ 13,200.00	\$ 26,928.00	\$ 27,467.00	\$ 28,016.00	\$ 28,576.00
Total Salaries	\$ 57,600.00	\$ 72,216.00	\$ 73,661.00	\$ 75,134.00	\$ 76,636.00
Social Security Tax (Employer)	\$ -	\$ -	\$ -	\$ -	\$ -
Workers compensation	\$ -	\$ -	\$ -	\$ -	\$ -
Unemployment	\$ -	\$ -	\$ -	\$ -	\$ -
Medicare	\$ -	\$ -	\$ -	\$ -	\$ -
State Disability	\$ -	\$ -	\$ -	\$ -	\$ -
Total Salaries and Benefits	\$ 57,600.00	\$ 72,216.00	\$ 73,661.00	\$ 75,134.00	\$ 76,636.00
Services and Supplies:					
Election	\$ -	\$ -	\$ -	\$ -	\$ -
Attorney	\$ 20,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00
Contract for Finance Support	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00
Audit	\$ 6,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
utilities	\$ 23,000.00	\$ 24,150.00	\$ 25,358.00	\$ 26,625.00	\$ 27,957.00
Miscellaneous	\$ 5,000.00	\$ 5,250.00	\$ 5,513.00	\$ 5,788.00	\$ 6,078.00
Insurance	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00
Equipment and Supplies	\$ 30,000.00	\$ 31,500.00	\$ 33,075.00	\$ 34,729.00	\$ 36,465.00
Streetlights	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00	\$ 35,000.00
Solid Waste Recycle program	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
Solid Waste Disposal Fee	\$ 112,044.00	\$ 112,044.00	\$ 112,044.00	\$ 112,044.00	\$ 112,044.00
Skate Park Loan	\$ 27,000.00	\$ 27,000.00	\$ 27,000.00	\$ 27,000.00	\$ -
Total Services and Supplies	\$ 252,044.00	\$ 243,944.00	\$ 246,990.00	\$ 250,186.00	\$ 258,044.00
Contingency (10% of total Expense)	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 309,644.00	\$ 316,160.00	\$ 320,651.00	\$ 325,320.00	\$ 334,680.00
Beginning Reserve	\$ -	\$ 156,225.00	\$ 271,550.00	\$ 383,007.00	\$ 489,423.00
Ending General Reserve	\$ 156,225.00	\$ 271,550.00	\$ 383,007.00	\$ 489,423.00	\$ 588,114.00

June 14th, 2016

Ms. Kathleen Rollings-McDonald
Local Agency Formation Commission, San Bernardino County
215 N D Street, Suite 204
San Bernardino, CA 92415

Dear Ms. Rollings-McDonald:

The Feasibility Committee for a Wrightwood Community Services District gave Sewer Services serious consideration when scoping services for the proposed CSD. Sewer Services has long been a controversial topic in the village of Wrightwood. It is one of just a couple of community topics whose mere mention invokes rather strong opposition from what appears to be the community at large. That's not to say that sewer services, as initially proposed by LAFCO and possibly supported by the Supervisors office, isn't valid and of value, but the topic itself has such stigma that inclusion of Sewer Services in the proposed CSD will surely guarantee the failure of the proposed CSD at the March 2017 ballot.

The CSD Committee has educated the community about the proposal over the course of the last few months. There now appears to be trust within the community, and that trust is what will hopefully carry this proposal to a positive conclusion. To now interject Sewer Services into the proposed CSD Services will not only negatively incite the majority of voters, it will also destroy the community's trust that has been developed in the course of the process. Recovery from such an event would be extremely difficult. Assuming the proposed CSD fails at the ballot in March, and then assuming we can find any individuals interested and willing to start from the beginning with this important proposal, the path to rebuilding sufficient community trust to carry the proposal would be steep and possibly insurmountable.

We believe that establishing a CSD is the ultimate goal and it is our pinpoint focus. That goal would best be ensured by continuing with the proposal for a CSD with the three basic Services outlined in the current documentation. We need a CSD first. Many things are possible once we are working from a CSD, but without it, the path forward is not very clear, and the future will always be tainted by what will be perceived by the community as a violation of their trust.

Again, we ask that LAFCO and the Supervisors work with what has been proposed, as we believe it is the approach most likely to deliver positive results. We believe that the topic of adding Sewer Services to the CSD should be tabled for now. Let's work with what we have developed and promoted, and do our very best to achieve success in March. Once approved, the CSD can start a dialog with the community to educate and promote associated studies and possibly more.

Thank you



Natalie Lopiccolo

Member of The Feasibility Committee for a Wrightwood Community Services District

**Board of Supervisors
County of San Bernardino**

ROBERT A. LOVINGOOD
SUPERVISOR, FIRST DISTRICT



June 6, 2016

Ms. Kathleen Rollings-McDonald
Local Agency Formation Commission, San Bernardino County
215 North D Street, Suite 204
San Bernardino, CA 92415

Ms. Rollings-McDonald:

On May 25, 2016, committee members from the Wrightwood CSD Feasibility Committee met with LAFCO staff regarding the Reorganization to include formation of the Wrightwood Community Services District and dissolution of County Service Area 56.

During that meeting, the following was identified:

1. The need to extend the boundaries of the proposed CSD to the north and to the east. A new map is being provided (attached) which identifies the suggested expanded boundary and the inclusion of additional parcels.
2. The need for an evaluation of the provision of sewer services. Currently, services are provided by County Service Area 56. A full analysis of sewer services by LAFCO, including a final recommendation/determination, is needed in order to adequately address the needs of the community.

If you have any questions on this correspondence, please do not hesitate to contact my office at (760) 995-8100.

Regards,

A handwritten signature in cursive script that reads "Robert A. Lovingood".

ROBERT A. LOVINGOOD
First District Supervisor
Vice Chair, San Bernardino County Board of Supervisors

Encl: Wrightwood Proposed CSD

March 31st, 2016

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LAFCO
San Bernardino County

Dear Kathleen Rollings-McDonald:

Thank you for taking the time to meet with members from our committee, and for providing us LAFCO's determinations. Enclosed, the committee has provided a response to the issues that were identified during LAFCO's review.

We have also enclosed a Will Service and Assist Memorandum provided to the committee by CR&R pertaining to our Solid Waste Plan.

Please advise if we need to provide any additional information for this review. We will await notification for the future hearing.

Thank you for your time,



Natalie Lopiccolo

760.680.6086

Date: March 16, 2016
To: Wrightwood Community Service District Formation Committee
From: Brent Speers, General Manager
CR&R Environmental Services (CR&R)
Subject: Will Service and Assist Memorandum

This Memorandum will serve as confirmation that CR&R is willing to service the refuse and recyclable collection needs of the Wrightwood CSD. CR&R will provide the following services at the request of the CSD at rates currently negotiated in the County of San Bernardino Franchise Area 15 Agreement or at rates that may be negotiated at a future date.

- CR&R will establish a waste collection and recycling program for the CSD
- The area to be serviced is currently known as San Bernardino CFA15
- The area will include the residential Los Angeles County portion of Wrightwood
- Services will include all lines of business including Residential, Commercial and Industrial customers.
- CR&R will assist in meeting state recycling mandates including the feasibility of Uniform Service.

We look forward to the opportunity to work with the CSD to enhance the waste and recycling services offered to the community of Wrightwood. Please let us know if we can be of any further assistance.

Thank you,



Brent Speers
General Manager

CR&R INCORPORATED
P.O. BOX 290309
PHELAN, CA 92329-0309
9828 BUCKWHEAT ROAD
PHELAN, CA 92371
760.868.6363
800.336.0396
760.868.3689 Fax
WWW.CRRINC.NET

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LAFCO
San Bernardino County

**AMENDMENT B
WRIGHTWOOD COMMUNITY SERVICES DISTRICT
FEASIBILITY PLAN**

On March 7, 2016 San Bernardino LAFCO held a meeting that involved county departments and agencies from both San Bernardino and Los Angeles Counties, plus representatives from WWCS D Feasibility Committee. The meeting enabled all participants to share information and seek clarity on some issues.

This amendment is our response to the questions presented to the committee and provide further clarity of our intent and purpose to represent the residents of Wrightwood and establish a local government as their collective preference to have the nucleus of a local form of government as a platform to build upon.

This amendment will help in clarifying portions of the previous amendment, adjust the proposed budget and add clarity to some issues presented at the March 7 meeting and within LAFCO letters dated March 21 and March 22 sharing progress status and also requesting further information from our committee.

Los Angeles County Portion:

Street Lights: It has been confirmed that there are no street lights within the LA County portion of the proposed CSD. This confirmation came from LA County and through a physical inspection of that area by members of the WWCS D Feasibility Committee.

Solid Waste: Further review of Solid Waste in Los Angeles County has confirmed that the LA County does not have a plan or inclusion of Wrightwood in any future plan. The WWCS D Board of Directors should expand the current Solid Waste Franchise proposal into that section of the community because there will not be any contention from LA County. If the WWCS D Board wishes to expand other Solid Waste programs that will be addressed under the SB County expanded proposal of this study they will need to address those issues after the WWCS D formation due to the potential affect upon LA County property tax or the establishment of an assessment district.

Parks and Recreation: LA County express that their county has zero allotment of property tax for Parks and Recreation within Wrightwood. Our committee has reevaluated the situation and withdraws the potential assessment as part of this study and will leave any further consideration to the WWCS D Board.

San Bernardino County Portion:

CSA-56 Property Tax: We challenge any reduction of the proposed property tax revenue designated to CSA-56. Our challenge is confirmed by the Park and Recreation Budget presented to the Wrightwood Municipal Advisory Council and the residents of the community. In our study on page 19 under Revenue 'taxes' it shows that the adopted 2016 tax revenue is \$119,658. Also on page 22 under Contingencies and Reserves (SKD/380) 'property tax' it stipulates the same \$119,658 amount as the 2016 adopted tax revenue. In review of budget years 2014 and 2015 there is less than a .001% fluctuation in tax revenue, thus the Committee used the adopted 2016 tax projection as the model without fluctuation through 2021 and believe if there is fluctuation it will be towards a positive revenue projection. SB County Tax Assessor Division stated at the March 7 meeting that there are 3329 parcels within CSA-56. We are aware of TRA 101031 (.01225376) and TRA 10133 (.01220841) used in the revenue formula but request LAFCO to verify and also investigate if the assessor office may have missed other tax revenue dedicated to CSA-56 within the \$119,658 revenue adoption presented to the community in the 2016 budget. When the Phelan Pinon Hills CSD was established in 2008 they absorbed revenue of CSD-56F1. During their feasibility process there was concerned of how CSA-56 may be affected because some revenue of CSA-56F1 was being utilized by CSA-56 for Park and Recreation. There was an adjustment of approximately

\$50,000 from SB County General Funds to compensate CSA-56 for the revenue loss. If this is an annual adjustment as we believe it to be, this may be the reason for a discrepancy from the assessor's office and should also be part of the transfer of CSA-56 to the WWCSO. This was brought forth by then First District Supervisor Brad Mitzelfelt and his predecessor Bill Postmus initiated the funding adjustment through a unanimous vote of the County Board of Supervisors.

It appears that LAFCO has come up with a similar conclusion mentioned within the March 21 letter to SB County CFO, Gary McBride, which states there was a mitigation required by the establishment of the Phelan Pinon Hills CSD through LAFCO 3070. The statement explains that there was an augmented adjustment of \$33,314 in FY 07/08. By combining the Auditor-Controller property tax ad valorem for CSA-56 of \$62,699 and the \$33,324 that evaluates to \$96,023 leaving a variance from the budget's \$119,658 of \$23,635 unexplained. We believe that the mitigation is through County General Funds and what is uncertain is the methodology used. Is it a set amount or a percentage formula that was formally used from CSD-56F1 to CSA-56 and adopted through the LAFCO 3070 mitigation? If LAFCO has a means of contact with either former First District Supervisor Bill Postmus or Brad Mitzelfelt and their former Field Rep Paula Nowicki maybe they can shed some light on this matter.

Street Lights: At the March 7 meeting the issue of street lights within SB County CSA-56 partially being under the jurisdiction of Caltrans is to be clarified by Special Districts. Our research shows that 11 of the 23 street lights are along Hwy 2. Special Districts stated that they have jurisdiction of all street lights. Early in the research of street lights, we were given the amount of \$3,500 for the annual Special District Wrightwood Street Light program. We will maintain that sum within the budget projection on both the revenue and expense projections making the cost of street lights net neutral.

Parks and Recreation: SB County Special District counsel confirmed that the WWCSO could make annual payments for the funds used to establish the skate park. Since the amount due will continue to diminish due to Special District's payment of the loan, we have adjusted our cost projections from \$33,000 to \$27,000 annually (SKD/380 code 3225/3330 WWCSO Study page 22) and the actual payment will be determined after the November 2016 election. We still believe that the balance of the loan should be absorbed by the County in 'good faith' due to the sizable annual savings they will attain from the transfer of CSA-56 to the WWCSO.

Solid Waste: Working directly with CR&R Disposal Services to project the proposed revenue of CFA-15, we will not modify the projections. Further clarification from CR&R is that their monthly services fluctuates a little but they provide weekly pickup to approximately 70% of Wrightwood solid waste within both the SB and LA County sides of the community.

In discussion with the Helendale CSD and the Phelan Pinon Hills CSD management, we adjust our study to include Phase II and Phase III with the transfer of CFA-15 being Phase I.

Our program would help the County Solid Waste to get back into compliance with AB341 (2011) that intensified the reduction of landfill space under the California Integrated Waste Management Act of 1989 to under 75% of landfill volume (75% recycling or greater) and implemented a reporting process starting Jan 1, 2014. The County seems latent in their method or compliance of uniformed pickup or landfill reduction, as mentioned at the March 7 meeting. The WWCSO would be a better steward through having local control of solid waste and working harmonically with the County. Our program will involve recycling, hazmat disposal and green waste programs on monthly or quarterly schedules, which is something the County does not perform in their solid waste duties. The County's method is without outreach to the community and with full expectation that the community pays to bring solid waste to a county facility. The County no longer implements their bi-annual Free Dump Day, which seems to be a contributing factor to the increase of illegal dumping within our community. We believe that we could

have such a program on a quarterly basis and would partner with community organizations and residents to keep illegal dumping to a minimum and cleanup sites that materialize.

Phase I: Further explanation of the transfer of CFA-15 to the WWCSO. This would enable the WWCSO to have a private/public partnership with local organizations. In example: the Wrightwood Fire Safe Council (WFSC) to collaboratively provide the community the Green Waste and Pine Needle Collection Event normally held in May or June each year. In the past, this has been a collaborative effort between SB County Code Enforcement/Fire Services and the WFSC, but due to budget issues the County has had difficulty in providing their part of the program. The WWCSO would work with both the County and the WFSC to maintain this program which has diverted over 1 million pounds of green waste away from SB County landfills since its implementation 9 years ago. The pine needles have been diverted to Mountain High Ski Resort and are used for erosion control, while the green waste has been chipped and utilized within the Wrightwood community and other local areas as ground cover and for water retention purposes. This program is fundamental not only through the diversion of green waste and pine needles from landfills, but also in helping the community to meet code enforcement regulations on tall grass and shrubbery overgrowth, and to meet State mandates of a 100-ft clearance around homes and out buildings. Note that SB County Solid Waste has not participated in this program or waived any fees. The program is in consort with SB County Fire and Code enforcement through some grants and the use of manpower and equipment: Fire Service wood chipper and crew. CR&R also has a fundamental role in this program and donates countless manpower hours, containers and transportation mileage as part of their community outreach. A network of community volunteers is also fundamental in making this event a success. Through our reserves, we could help fund this program because the aforementioned prior grant program has gone away.

CR&R showed in 2014 that their Wrightwood collection program diverted 288.6 tons of recyclable materials from SB County landfills that year and in 2015 297.2. We believe through the promotion and implementation of quarterly recyclable diversion events, held at our community center parking lot, would help increase the diversion and by doing so further help SB County Solid Waste to meet their State mandates to reduce landfill volume.

Phase II: Refuse Disposal Land Use Fee (on property bills "CO Land Use – SWMD"): These fees have been in existence since 1973 when the County was first required to convert the dumps in the desert area from burning the waste, to a landfill operation. These fees are land use based and charged on the property tax bill of all developed parcels based upon the existing County Fee Ordinance (CFO). This fee pre-dates the adoption of Prop. 218; therefore, it cannot be raised above the \$85.14 per dwelling unit fee without an election. The State has mandated to the County the implementation of Uniformed Solid Waste (USW) pick up and our committee encourages the WWCSO to work with CR&R to implement that program. For budget modeling purposes, we have chosen to retain the current CFA-15 criteria and will not use additional revenue projection of USW but we encourage the WWCSO Board to give it serious consideration because of the State mandate timeline. USW could also be implemented on the LA County side enabling those property owners to participate in the program.

SB County Solid Waste has been adamant that the CO Land Use – SWMD is a countywide program and fees were determined on a countywide basis, not on an individual community basis. We understand that County Solid Waste wishes to preserve and protect revenue, but we are reminded that revenues are from constituents who pay the property tax, and if they wish to have the WWCSO exercise local control of SWDF, then that should take priority. Many CSD's throughout the state have solid waste powers. Within SB County, both Baker CSD and Helendale CSD have programs.

The Helendale CSD has successfully transfer CO Land Use – SWMD to their agency as a benefit to the community. On June 7, 2010 through LAFCO Service Review 3089 and reconfirmed on March 10, 2014 LAFCO 3175 enabled Helendale CSD to develop the program and issue their own 'dump cards'. Their

method enables the district to monitor solid waste disposal from within their district that is disposed at the SB County Victorville Landfill. The gross transfer of CO Land Use – SWMD funds is deposited to the district and when residents use their dump cards at the landfill, the county charges the district on a monthly basis and sends verification of the tonnage and returns the Helendale day use card.

Excerpt from 3089:

Refuse Collection (Solid Waste) As a part of the approval of the formation of the District (LAFCO 2996) it was authorized refuse collection services identified as follows: Refuse Collection Collect, transfer, and dispose of solid waste and provide solid waste handling service, including, but not limited to, source reduction, recycling, composting activities, pursuant to Division 30 (commencing with Section 40000), and consistent with Section 41821.2 of the Public Resources Code. At the time, the discussion with the County Solid Waste Management Division related to the potential transfer of responsibility for the existing Solid Waste Handling Franchise Agreement for the District's territory. This transfer of contract responsibility and franchise revenues from Burrtec Waste Industries was accomplished and the CSD is responsible for soliciting bids for providing the service prior to end of the Franchise Agreement term. Correspondence was received by LAFCO staff dated September 1, 2009, signed by Norman Kanold, Assistant County Administrator, and Kimberly Cox, General Manager of the District, requesting that the Commission clarify this service as a part of the Service Review Sphere Establishment for the District. As described in the correspondence included as Attachment #17, the County and District are working towards an agreement related to the transfer of the Solid Waste Management Disposal Facility Fee to the District. The County and District have requested that the Commission more clearly identify its Refuse Collection service definition as outlined in Resolution No. 2927 and shown above. The letter outlines that the parties are requesting clarification that the service authority clearly allows the District to provide for a transfer station and recycling center. LAFCO staff believes that the service description approved by LAFCO is clear, that CSD law allows the District to provide for source reduction, recycling and the collection, disposal and handling of solid waste. The transfer of these revenues to the District for support of a transfer station and recycling center would, in the staff's view, assist the area in a reduction in the number of trips to the Victorville Landfill and would allow for recycling which is not currently available outside the Burrtec Industries pick up service area. At the time of the Commission's consideration of LAFCO 2996 for the formation of the District, LAFCO staff was unaware of the existence of this Solid Waste Disposal Facility Fee. These fees have been in existence since 1973 when the County was first required to convert the dumps in the desert area from burning the waste, to a landfill operation. These AGENDA ITEM #8 -- LAFCO 3082 --VICTORVILLE/VICTORVILLE WD/CITY OF ADELANTO SPHERE AND LAFCO 3089 -- HELENDALE SPHERE JUNE 7, 2010 38 fees are land use based and charged on the property tax bill of all developed parcels based upon the existing County Fee Ordinance. This fee pre-dates the adoption of Prop. 218; therefore, it cannot be raised above the \$85.14 per dwelling unit fee without an election. LAFCO staff is recommending that the Commission reiterate its determination during the processing of LAFCO 2996, that the service authorized under refuse collection would allow for the operation of a transfer station and a recycling center; would allow for the transfer of the proceeds from the land use fee known as the Solid Waste Disposal Facility Fees to the District to fund these services; and allow for the District and County to formally sign agreements to effectuate this change. Financial ability of agencies to provide services.

Excerpt from 3175:

- The County's Solid Waste Management Division (SWMD), through a contract with AVCO/Burrtec, currently provides solid waste services (collection and disposal) within the reorganization area. Solid waste services will transfer to the Helendale CSD who also contracts with AVCO/Burrtec for its services. Upon annexation, the District will be providing the billing for solid waste services.

Below is what they paid for dump passes in FY 14/15.

Date	Payable Description	Total Payable
July 2014	Dump Passes	562.63
Aug 2014	Dump Passes	590.74
Sep 2014	Dump Passes	494.13
Oct 2014	Dump Passes	364.31
Noc 2014	Dump Passes	242.93
Dec 2014	Dump Passes	476.01
Jan 2015	Dump Passes	689.37
Feb 2015	Dump Passes	707.02
Mar 2015	Dump Passes	886.2
Apr 2015	Dump Passes	666.05
May 2015	Dump Passes	628.42
Jun 2015	Dump Passes	744.43
Total	FY 2014-2015	\$ 7,052.24

Helendale's current FY budget is \$230,000 in revenue with \$101,000 in expenditures. This projection would have a net of \$129,000. This means Helendale CSD has a 56% net income and 44% expense for that FY budget.

CR&R stated that they will maintain the solid waste billing and customer service for the District as they do with the Phelan Pinon Hills CSD for commercial and residential weekly pick up enabling the District to keep manpower minimalized. The Districts 'dump card' program would be handled by the District.

At the March 7 meeting, the SB County Tax Assessor Office stated that there are 3329 parcels within the SB County side of the proposed WWCSO boundary. According to the 2010 US Census housing occupancy on both sides of Wrightwood was 2,857 units, this includes homeowner, rental, seasonal and vacant homes. Utilizing the LA County Tax Assessor's mapping tool (http://maps.assessor.lacounty.gov/GVH_2_2/Index.html?configBase=http://maps.assessor.lacounty.gov/Geocortex/Essentials/REST/sites/PAIS/viewers/PAIS_hv/virtualdirectory/Resources/Config/Default), we discovered that the LA County side of Wrightwood has 108 developed residential properties and 80 undeveloped properties. Omitting the developed properties in the LA County section from the census household numbers there are 2749 developed parcels in the SB County section of Wrightwood. As a second source of verification of developed properties, we contacted Golden State Water Supervisor Jim Cowen. He stated that the water district has 2740 customers on both sides of the County line and confirmed 108 developed properties on the LA county side, thus this would conclude that developed property in SB County is approximately 2632. For modeling purposes, we will use this number since it is lower than the census, which may include some homes outside of the WWCSO boundary.

At the Solid Waste Disposal Facility Fee rate of \$85.14 per developed parcel in SB County CSA-56, the gross revenue would be \$224,088.48. We conservatively modeled that the net revenue at 50% of the gross revenue: \$112,044.24. In our budget proposal, we realize that this transfer would have to be completed by April 1, 2017, which is when the county sends out their dump cards, thus in our model we will allot for the WWCSO cards to be implemented July 1, 2017 and for that year's budget to start mid-year: 6 months rather than a full year. We would use the Helendale CSD program as a base model and the matrix similar the process should go seamlessly. There is no logical reason for any delay of this program because the agreement between the Solid Waste and the Helendale CSD could easily be the template we would use. We believe that once this program is implemented it will require the addition of 1

part-time customer service employee at the comparable rate for that year. This employee would also function in helping with park and recreation customer service when needed.

The Committee believes that the service authorized under refuse collection would allow for the operation of a transfer station and a recycling center; would allow for the transfer of the proceeds from the land use fee known as the CO Land Use – SWMD to the District to fund these services; and allow for the District and County to formally sign agreements to effectuate this change.

The WWCSO would issue their own 'dump cards' and be billed by the County for the disposal of community residential solid waste at the Sheep Creek Transfer Station (SCTS) or the SB County Victorville landfill. CR&R currently utilizes the SCTS for non-recyclable solid waste disposal. CR&R is reviewing their disposal methodology and when feasible will increase their utilization of their green waste facility in Paris California and possibly may implement a transfer station at their Pinon Hills facility. The WWCSO could work with CR&R to encourage the residents to haul to the CR&R facility creating a more favorable environment for the County to meet the 75% or more state mandate. Until that time, we will plan to use our cards at the SCTS in Pinon Hills.

Phase III: The Phelan Pinon Hills CSD has as part of their Solid Waste plan the management of the SCTS retaining the closed landfill under the jurisdiction of SB County Solid Waste Division, but taking over the management of the transfer station. In recent discussion with PPHCSO management it could be feasible for joint use of the SCTS by the PPHCSO and the WWCSO for that purpose.

Reserves: It was stated at the March 7 meeting there would be a one-time park reserve transfer of \$35,000 to the WWCSO from SB County Special Districts.

Training and Certifications: As the District Administrator and Park Supervisor, the GM will need to be certified as a playground equipment inspector and chemical use supervisor. There are no necessary certifications needed for solid waste purposes. The training and certification would be provided by the California Park and Recreation Society for only a few hundred dollars. Board Members and the GM will need Ethics training and certificates: these could be provided free of charge through the FPPC website. There is no other required training for Board Members. We encourage the District to be members of the California Special Districts Association and the California Parks and Recreation Society because both entities provide a wide array of networking, webinars and in person training free or at low cost. Plus, they have numerous templates of policies and procedures to glean from. Both entities have field staff that would assist WWCSO in numerous ways free of charge.

Employees: All employees will be salaried and part-time status at no more than 29 hours per week. Also, employees will not have a benefit program, but will participate in Social Security. Our budget allows for 1 park employee that will perform routine maintenance of the park and buildings, plus assist with customer service. Hiring preference will be given to those that currently serve under SB Special Districts. Special Districts say they have 3 part-time employees dedicated to Wrightwood, but historically they have utilized these employees at other locations such as El Mirage, Phelan and Pinon Hills, plus other locations as needed. The County has 1 dedicated to customer service who also works with customer service for the Fire Service Station 14 in Wrightwood. 2 park employees are part of the County's program, but we believe their combined duties can be accomplished by 1 employee. Customer service will be supported through a website enabling questions and facility use request to be handled through the website 24/7 and through personal contact through regular business hours. The County allows various organizations that use their facilities during afterhours allowing access to the facilities by the issuance of keys assigned to the individual organization. We will maintain that honor system to help keep employee time minimal.

General Manager Wage: There is preference to have the GM to reside within the district and there already has been interest shown by community residents with management qualifications. At the March 7 meeting there was concern that the proposed salary for the part-time GM were too low. Research of other Special Districts and CSD's with similar profiles enabled us to project the current GM salary. The table below indicates we are within a proper range. This table is based upon information provided through the California State Controller's Office under their Government Compensation Reports. The table is representative of many similar part-time management and employee operated districts statewide. We include information provided by LAFCO as GM salary comparable in a separate table and have made some notes. The GM would also assist with customer service when needed. The GM salary would have a range of \$18,000-25,000 with a part-time status of 29 hours weekly.

2014 Part-time General Manager wages provided by the California State Controller's Office

Morongo Valley Community Services District	San Bernardino County	\$34,640
Daggett Community Services District	San Bernardino County	\$19,009
Big River Community Services District	San Bernardino County	\$18,575
Newberry Community Services District	San Bernardino County	\$8,625
Barstow Heights Community Services District	San Bernardino County	\$9,400
Sierra Highlands Community Services District	Inyo County	\$17,586
Midway Community Services District	Merced County	\$10,800
Poplar Community Service District	Tulare County	\$20,695

Services provided

Morongo Valley Community Services District	Fire Protection, Lighting, Parks
Daggett Community Services District	Fire Protection, Lighting, Park, Water
Big River Community Services District	Lighting, Parks
Newberry Community Services District	Fire Protection, Lighting, Parks
Barstow Heights Community Services District	Parks and Recreation
Sierra Highlands Community Services District	Water Enterprise
Midway Community Services District	Water Enterprise, Waste Disposal
Poplar Community Service District	Water Enterprise, Waste Disposal, Parks

We thank LAFCO for providing some information about suggested GM salaries

Greenhorn Creek CSD	Plumas County	Fire, Roads, Water	\$35,850*
Morongo Valley CSD	San Bernardino County	Fire, Lighting, Parks	\$34,640**
Tenaja CSD	Riverside County	Roads	\$42,681
Cuyama CSD	Santa Barbara County	Solid Waste, Water	\$53,576
Manila CSD	Humboldt County	Solid Waste, Water, Parks	\$49,920**
Gold Mountain CSD	Plumas County	Ambulance, Fire, Library, Lighting, Pest, Police, Parks, Solid Waste, Water	\$54,976**
Baker CSD	San Bernardino County	Ambulance, Fire, Lighting, Parks, Solid Waste, Water, TV Translator	\$54,120**
East Quincy CSD	Plumas County	Lighting, Water, Solid Waste	\$60,122***
California Pines CSD	Modoc County	Fire, Parks, Roads, Airport, Solid Waste, Water	\$66,650****
Saddle Creek CSD	Calaveras County	Lighting, Pest, Police, Park, Roads, Resource Management, Weed Abatement	\$57,881*****
Esparto CSD	Yolo County	Lighting, Solid Waste, Water	\$74,231
Covelo CSD	Mendocino County	Solid Waste	\$57,928*****

Notations: see below

Districts without a notation appear to be full time GM, * Greenhorn Creek CSD does not designate a GM
 ** Any district with this note is probably part-time GM, ***East Quincy CSD shows GM salary as \$22,056 with benefits of \$15,964 (\$38,020) not sure if full or part-time.

**** California Pines CSD shows GM salary \$ 88,770 with benefits \$9,137 not sure if full or part-time
 ***** Saddle Creek CSD shows GM salary \$21,705 part-time with staff and other management full time
 ***** Covelo CSD GM appears to be the full time plant operator and has a benefit package

Update of CR&R CFA-15 report from FY 2014 to the current report for FY 2015

CR&R, Incorporated
CFA 15
Annual Accounting Report

Reporting Period: January through December 2015

MONTH	GROSS RECEITS	DISPOSAL FEES	FRANCHISE FEE	NET RESULTS
<i>JANUARY</i>	85,740.35	3,227.78	8,251.26	74,261.31
<i>FEBRUARY</i>	46,957.31	2,478.97	4,447.83	40,030.51
<i>MARCH</i>	25,703.23	3,597.05	2,210.62	19,895.56
<i>APRIL</i>	95,398.77	2,829.69	9,256.91	83,312.17
<i>MAY</i>	36,297.27	3,759.57	3,253.77	29,283.93
<i>JUNE</i>	23,686.44	4,333.14	1,935.33	17,417.97
<i>JULY</i>	96,668.17	2,812.13	9,385.60	84,470.44
<i>AUGUST</i>	45,287.51	3,958.15	4,132.94	37,196.42
<i>SEPTEMBER</i>	20,713.58	2,726.74	1,798.68	16,188.16
<i>OCTOBER</i>	88,359.53		8,835.95	79,523.58
<i>NOVEMBER</i>	42,181.00		4,218.10	79,523.58
<i>DECEMBER</i>	19,227.95		1,922.80	37,962.90
<i>TOTALS</i>	626,221.11	29,723.22	59,649.79	596,497.89

NOTE: Wrightwood LA County is not part of CFA 15. Average number of accounts: 63 Average gross receipts: monthly 1,644.30 Annually 19,731.60 Average Potential Franchise Fee: Annually @ 10% 1,973.16

CR&R INCORPORATED
San Bernardino County Franchise
Agreement 15
Annual Collection Information Report

Reporting Period: January-December 2015

MONTH	NO. ACCOUNTS	Solid Waste Tons	Recyclables Tons	Green Waste Tons	Total Tons
<i>JANUARY</i>	1539	205.8	30.5	0	236.3
<i>FEBRUARY</i>	1525	273.2	22.9	0	296.1
<i>MARCH</i>	1527	199.7	21.3	0	221
<i>APRIL</i>	1535	166.7	25.4	0	192.1
<i>MAY</i>	1544	206.2	22.3	0	228.5
<i>JUNE</i>	1554	229.9	24.1	0	254
<i>JULY</i>	1555	239.6	28.2	0	267.8
<i>AUGUST</i>	1564	224.1	24.1	0	268.2

SEPTEMBER	1580	234.9	27.9	0	262.2
OCTOBER	1577	199.2	24	0	223.2
NOVEMBER	1574	215.2	24.6	0	239.8
DECEMBER	1578	202.2	26.9	0	239.1
TOTALS	18652	2616.7	302.2	0	2918.9

**ANNUAL DIVERSION REPORT
CFA 15 2015**

NUMERS ARE IN TONNAGE

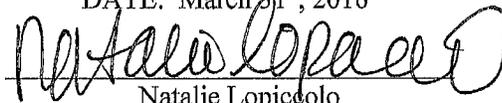
	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL
ALUMINUM CANS	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	1.2
BI-MEATAL	1.9	1.1	1.3	2.2	1	2	0.1	1.4	1.7	0.7	1.3	0.7	17
BULKY ITEMS	0	0	0	0	0	0	0	0	0	0	0	0	0
CARDBOARD	6	5.7	5.1	4.7	2.9	3.3	5.1	4.5	5.5	3.8	3.4	4.5	54.5
CHRISTMAS TREES	0	0	0	0	0	0	0	0	0	0	0	0	0
CONCRETE	0	0	0	0	0	0	0	0	0	0	0	0	0
CONST/ DEMO/INERT	0	0	0	0	0	0	0	0	0	0	0	0	0
GLASS	2	1.4	1.1	2.1	1.7	2	1.6	1.7	1.8	1.5	1.3	2.2	20.4
MIXED PAPER	6.4	4.4	4.2	4.9	5.1	6.1	5	5.7	5	5	5	5.4	62.3
MIXED PLASTIC	1.3	1.3	1.1	1.6	1.2	1.4	1.7	1.3	1.7	0.9	1.5	1.4	16.4
NEWSPAPER	12.8	8.8	8.4	9.9	10.3	10.3	12.3	9.9	11.4	10.4	10	10.9	125.4
SCRAP METAL	0	0	0	0	0	0	0	0	0	0	0	0	0
TIRES	0	0	0	0	0	0	0	0	0	0	0	0	0
WOOD	0	0	0	0	0	0	0	0	0	0	0	0	0
OTHER	0	0	0	0	0	0	0	0	0	0	0	0	0
OTHER	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL DIVERSION	30.5	22.8	21.3	25.5	22.3	24.2	28.3	24.2	27.9	22.4	22.6	25.2	297.2

The new proposed 5 year annual budget

REVENUE	2017	2018	2019	2020	2021
PROPERTY TAX San Bernardino	119,658.00	119,658.00	119,658.00	119,658.00	119,658.00
RENTAL	22,000.00	22,000.00	22,000.00	22,000.00	22,000.00
SOLID WASTE	61,622.95	62,239.18	62,861.57	63,490.19	64,125.09
Solid Waste Disposal Facility Fee	\$224,088.48	\$224,088.48	\$224,088.48	\$224,088.48	\$224,088.48
STREET LIGHTS	3,500	3,500	3,500	3,500	3,500
ONE TIME RESERVE TRANSFER	35,000	0	0	0	0
TOTAL	465,869.43	431,485.66	432,108.05	432,736.67	433,371.57
RESERVE	156,225.19	271,550.61	383,009.10	490,425.75	620,617.52

EXPENSE	2017	2018	2019	2020	2021
GM/ADMIN	18,000	18,360	18,727.20	19,101.74	19,483.78
FINANCE CONTRACTOR	12,000	12,000	12,000	12,000	12,000
PARK STAFF	26,400	26,928	27,466.56	28,015.89	28,576.21
SOLID WASTE STAFF	13,200	26,928	27,466.56	28,015.89	28,576.21
ATTORNEY	20,000	12,000	12,000	12,000	12,000
ANNUAL AUDIT	6,000	3,000	3,000	3,000	3,000
UTILITIES	23,000	24,150	25,357.50	26,625.38	27,956.64
INSURANCE	3,500	3,500	3,500	3,500	3,500
EQUIP/SUPPIES	30,000	31,500	33,075	34,728.75	36,465.19
MISC	5,000	5,250	5,512.50	5,788.13	6,077.53
STREET LIGHT	3,500	3,500	3,500	3,500	3,500
SOLID WASTE RECYCLE PROGRAMS	10,000	10,000	10,000	10,000	10,000
Solid Waste Disposal Facility Fee	\$112,044.24	\$112,044.24	\$112,044.24	\$112,044.24	\$112,044.24
SKATE PARK LOAN	27,000	27,000	27,000	27,000	0
SUB-TOTAL	309,644.24	316,160.24	320,649.56	325,320.02	303,179.80
REVENUE	465,869.43	431,485.66	432,108.05	432,736.67	433,371.57
SURPLUS	156,225.19	115,325.42	111,458.49	107,416.65	130,191.77

DATE: March 31st, 2016



Natalie Lopiccolo
Committee Chairperson

EXECUTIVE SUMMARY

Wrightwood residents have established a Feasibility Committee to create the study researching the possible development of a Wrightwood Community Services District (WWCSD) empowering a local form of government as defined by Government Code section 61000 – 61850. This study is conducted to assist residents in determining whether or not to implement the establishment of the WWCSD and is based upon extensive research on both the current practices and the proposed entity and its impact on Wrightwood.

The study contains data related to financial and operational impact of the current situation and proposed plan. The committee's research and developed study has been conducted objectively, by a third party, and provides data upon which to base a decision.

Historically the valley and surrounding mountains were used by the Serrano Indians and other Native American tribes for hunting, gathering and as an encampment during non-winter months. Networks of trails including the Pacific Crest Trail were trade routes between tribes throughout the region and the coast. In the 19th century Wrightwood was developed as a cattle ranch by Nathan and Truman Swarthout. The land was later owned by land developer Sumner Wright who in the 1920s subdivided the ranch into residential and commercial lots creating the template for the community of Wrightwood and the relationship with the natural surroundings.

The proposed district would encompass approximately 6012-sq acres within 9.61-sq miles bordered on all four sides by national forest and does not conflict with any sphere of influence or other community due to the land lock environment developed by the national forest. It would consist of approximately 4500 residents with 2000 homes: 75% full time residents and 25% vacation, rental or vacant property, plus a commercial district that is concentrated at the central core of the village.

The proposed Community Services District would initially consist of Parks and Recreation, Street Lights and Solid Waste. Currently these services are provided through San Bernardino Special Districts CSA-56 with Solid Waste County CSF-15. We propose to only transfer the Parks and Recreation and Street Lights portions of CSA-56 along with any property tax associated with those powers, retaining Sewer powers of CSA-56 with the County and transferring CSF-15 to the WWCSD. Keeping this CSD minimal in its initial powers, while maximizing services, thereby enhances the feasibility of establishing a viable fiscal base while maintaining long term sustainability of services and providing associated employment within the community whenever possible.

The CSA-56 transfer would include the funding resources and reserves, Wrightwood Community Center, Old Fire Station/Museum, Vivian Null Park, Hollis Steward Park, The Skate Board Park, and Veterans Park plus any associated parking area, equipment, maintenance equipment and facilities associated with park and recreation.

The Committee requests that the remaining balance due on the Skate Park loan of \$132,000, be absorbed by Special Districts in good will because of the cost savings to Special Districts created by the CSD formation. It is evident that the Special Districts and SB County annual saving in time, administration cost and manpower far exceed the balance of the loan.

Certain sections of the proposed district boundary overlay portions of the National Forest south of the community. The community has held this section of the Forest in high esteem. It is believed that having

this section for future development of access to the Pacific Crest Trail and Native American and other natural resources would be a vital partnership with the forest, through and education programs revered by the Federal National Parks Service and State Parks Service. This partnership of nature and development would directly benefit the Wrightwood community.

JUSTIFICATION FOR PROPOSAL AND
PRELIMINARY ENVIRONMENTAL DESCRIPTION FORM

INTRODUCTION: The questions on this form and its supplements are designed to obtain enough data about the proposed project site to allow the Commission, its staff and others to adequately assess the project. By taking time to fully respond to the questions on the forms, you can reduce the processing time for your project. You may also include any additional information, which you believe is pertinent. Use additional sheets where necessary, or attach any relevant documents.

GENERAL INFORMATION

- 1. NAME OF PROPOSAL: Wrightwood Community Services District
- 2. NAME OF APPLICANT: Natalie Lopiccolo, Committee Chair
MAILING ADDRESS: PO Box 1126 Wrightwood, CA 92397
PHONE: 760-680-6086 FAX: 760-249-6353 EMAIL ADDRESS: wrightwoodcsd@gmail.com
- 3. GENERAL LOCATION OF PROPOSAL: The subject area is surrounded by national forest. The western boundary of the subject area is located on the eastern boundary of Los Angeles County east of the Angeles National Forest boundary that wraps to the north of the Wrightwood unincorporated area. San Bernardino National Forest makes the eastern and southern boundary, though an overlap of both forest areas are part of the WWCSA area to provide recreational interface with the forest.
- 4. Does the application possess 100% written consent of each landowner in the subject territory?
YES NO (X) If YES, please provide a written authorization for change.
- 5. Indicate the reasons that the proposed action has been requested.
The residents of the community of Wrightwood have expressed the desire for local control and input into the decision making process for the delivery of services of park and recreation, street lighting, and solid waste.
- 6. Would the proposal create a totally or substantially surrounded island of unincorporated territory?
YES NO (X) If YES, please provide a written justification for the proposed boundary configuration.

LAND USE AND DEVELOPMENT POTENTIAL

- 1. Total land area (defined in acres): Approximately 6012 acres (9.61 square miles, plus or minus).
- 2. Current dwelling units in area: Approximately 2,000 dwellings.
- 3. Approximate current population in area: 4,500. There are approximately 2000 registered votes according to the San Bernardino Registrar of Voters.
- 4. Indicate the General Plan designation(s) of the affected city (if any) and uses permitted by this designation(s): The area is unincorporated.

San Bernardino County General Plan designation(s) and uses permitted by this designation(s):
The primary land use is Rural Living with a variety of other uses, such as Commercial in the center of the community.

5. Describe any special land use concerns expressed in the above plans: None.

6. Indicate the existing land use: The primary land use is Rural Mountain Community Living with a variety of other uses, such as Commercial in the center of the community. The Pacific Crest Trail is close to the community and hikers frequently stop for provisions.

7. For a city annexation, State law requires pre-zoning of the territory proposed for annexation. Provide a response to the following: a. Has pre-zoning been completed? YES NO . b. If the response to "a" is NO, is the area in the process of pre-zoning? YES NO . Identify below the pre-zoning classification, title, and densities permitted. If the pre-zoning process is underway, identify the timing for completion of the process.

Not applicable, this is not a proposal for annexation.

8. On the following list, indicate if any portion of the territory contains the following by placing a checkmark next to the item: Agricultural Land Uses ... Agricultural Preserve Designation ... Williamson Act Contract ... Area where Special Permits are required ... any other unusual features of the area or permits required:

None.

9. If a Williamson Act Contract(s) exists within the area proposed for annexation to a City, please provide a copy of the original contract, the notice of the nonrenewal (if appropriate) and any protest to the contract filed with the County by the City. Please provide an outline of the City's anticipated actions with regard to this contract.

Not applicable.

10. Will the proposal require public services from any agency or district, which is currently operating at or near capacity (including sewer, water, police, fire, or schools)? YES NO (X)
If YES, please explain.

ENVIRONMENTAL INFORMATION

1. Provide general description of topography. The area is a mountain valley surrounded by national forest; the valley sits approximately 6,000-ft elevation with surrounding peaks of various heights

2. Describe any existing improvements of the site as % of total area.

Residential	75 %	Agricultural	0 %
Commercial	15 %	Vacant	10 %
Industrial	0 %	Other	0 %

3. Describe the surrounding land uses: All sides are national forest land

NORTH: Angeles National Forest.

EAST: San Bernardino National Forest

SOUTH: San Bernardino and Angeles National Forest

WEST: Angeles National Forest

There are no adjoining incorporated or unincorporated communities.

4. Describe site alterations that will be produced by improvement projects with this proposed action.

There will be no site alterations with this proposed action.

5. Will service extensions accomplished by this proposal induce growth of this site? YES NO (X)
Adjacent sites? YES NO (X) Unincorporated . Incorporated .

This proposal does not include any service extensions.

6. Is this project a part of a larger project or series of projects? YES NO (X) If YES, please explain.

NOTICES

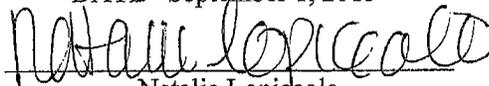
Please provide the names and addresses of persons who are to be furnished mailed notice of the hearing(s) and receive copies of the agenda and staff report.

NAME Natalie Lopiccolo TELEPHONE NO. 760-680-6086
ADDRESS: Post Office Box 1126, Wrightwood, CA 92397
NAME Stephanie Carroll TELEPHONE NO. 619-675-4301
ADDRESS: Post office Box 1153, Wrightwood, CA 92397
NAME Albert Morrissette TELEPHONE NO. 909-214-8879
ADDRESS Post Office Box 720434, Pinon Hills, CA 92372

CERTIFICATION

I hereby certify that the statements furnished above and in the attached supplements and exhibits present the data and information required for this initial evaluation to the best of my ability, and that the facts, statements, and information presented herein are true and correct to the best of my knowledge and belief. I understand that if this proposal is approved, the Commission will impose a condition requiring the applicant to indemnify, hold harmless, and reimburse the Commission for all legal actions that might be initiated as a result of that approval.

DATE September 1, 2015



Natalie Lopiccolo
Committee Chairperson

PLEASE CHECK SUPPLEMENTAL FORMS ATTACHED:

- ... ANNEXATION, DETACHMENT, REORGANIZATION SUPPLEMENT
- ... SPHERE OF INFLUENCE CHANGE SUPPLEMENT
- ... CITY INCORPORATION SUPPLEMENT
- X FORMATION OF A SPECIAL DISTRICT SUPPLEMENT
- ... ACTIVATION OF LATENT POWERS SUPPLEMENT

APPLICATION TO BE SUBMITTED TO:
LOCAL AGENCY FORMATION COMMISSION
215 North D Street, Suite 204 San Bernardino, CA 92415-0490
PHONE: 909-388-0480 FAX 909-885-8170
E-mail address: lafco@lafco.sbcounty.gov

PLAN FOR SERVICES – STREET LIGHTS

For each item identified for a change in service provider, a narrative "Plan for Service" (required by Government Code Section 56653) will be required. This plan shall, at a minimum, respond to each of the following questions and be signed by the proponents of the change.

1. A description of the level and range of each service to be provided to the territory through the formation process.

The committee plans to continue to operate the streetlights in the community. The committee feels that the Board of Directors will have direct input from the community as to the need for and placement of additional streetlights. All funding sources will be continued enabling the operations and maintenance to continue with So Cal Edison or privately if it can not be worked out with Edison to assist in Community decorations.

2. An indication of when the service can be feasibly extended to the territory.

Services will be extended to the district as warranted by the community and deemed a benefit to the community through feasibility research by the district and safety in performing any of these services will remain a primary concern.

3. An identification of any improvement or upgrading of structures, roads, water or sewer facilities, other infrastructure, or other conditions the new district would need to impose upon the territory.

There is no plan for additional infrastructure at this time. The Board of Directors will, with community input, plan for future streetlights, if needed.

4. The estimated cost of extending the service and a description of how the service or required improvements will be financed. A discussion about the sufficiency of revenues to fund the anticipated service is also required.

There are no additional costs to the community in changing from a County Service Area to a Community Services District.

5. An indication of whether the territory is or will be proposed for inclusion within a proposed improvement zone/district, assessment district, or community facilities district.

The territory is not part of a proposed improvement zone, assessment district or community facilities district.

6. If retail water service is to be provided through this change, provide a description of the timely availability of water for projected needs within the area based upon factors identified in Government Code Section 65352.5 (as required by Government Code Section 56668(k)).

There are no plans to provide water service, which is already provided by a private company, Golden State Water Company.

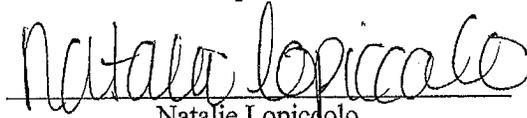
7. Copies of the feasibility study for the formation of the District. The feasibility study must outline the anticipated structure of the governing body and provide a projected five-year budget for revenues and expenditures. The budget presented will need to indicate the source and amount of revenues and expenditures based upon services to be provided. Please note that the new district may receive a "share" of the property tax revenues generated within the boundaries but that share depends on the types of services to be offered by the District, the previous sources of those services if any, and the historic cost to

provide the services to be absorbed. No new taxes can be imposed by the creation of the District unless two-thirds of the voters approve the proposal.

CERTIFICATION

I hereby certify that the statements furnished above present the data and information required to the best of my ability, and that the facts, statements, and information presented herein are true and correct to the best of my knowledge and belief.

DATE September 1, 2015



Natalie Lopiccio
Committee Chairperson

PLAN FOR SERVICES -- SOLID WASTE

For each item identified for a change in service provider, a narrative "Plan for Service" (required by Government Code Section 56653) will be required. This plan shall, at a minimum, respond to each of the following questions and be signed by the proponents of the change.

1. A description of the level and range of each service to be provided to the territory through the formation process.

The committee plans to continue to operate solid waste disposal and recycling in the community and to facilitate the service through a contract with CR&R Disposal Services, Inc. similar to the existing contract of CSF-15. All funding sources will be continued and the new contract would include the Los Angeles County portion of Wrightwood.

2. An indication of when the service can be feasibly extended to the territory.

Services will be extended to the district as warranted by the community.

3. An identification of any improvement or upgrading of structures, roads, water or sewer facilities, other infrastructure, or other conditions the new district would need to impose upon the territory.

There is no plan for additional infrastructure at this time. The Board of Directors will, with community input, plan for future solid waste disposal and recycling programs. These programs could be cooperative with programs already provided by local civic groups.

4. The estimated cost of extending the service and a description of how the service or required improvements will be financed. A discussion about the sufficiency of revenues to fund the anticipated service is also required.

There are no additional costs to the community in changing from a County Service Franchise Area to a Community Services District with the exception that franchise fee that will be extended on the LA County portion of the new district without creating fee increases. CR&R who is the current provider of service to the community has shown harmony with including the LA County portion not within CSF-15.

5. An indication of whether the territory is or will be proposed for inclusion within a proposed improvement zone/district, assessment district, or community facilities district.

The territory is not part of a proposed improvement zone, assessment district or community facilities district.

6. If retail water service is to be provided through this change, provide a description of the timely availability of water for projected needs within the area based upon factors identified in Government Code Section 65352.5 (as required by Government Code Section 56668(k)).

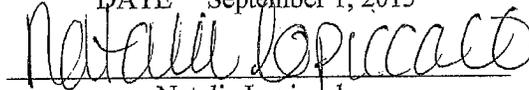
There are no plans to provide water service, which is already provided by a private company, Golden State Water Company.

7. Copies of the feasibility study for the formation of the District. The feasibility study must outline the anticipated structure of the governing body and provide a projected five-year budget for revenues and expenditures. The budget presented will need to indicate the source and amount of revenues and expenditures based upon services to be provided. Please note that the new district may receive a "share" of the property tax revenues generated within the boundaries but that share depends on the types of services to be offered by the District, the previous sources of those services if any, and the historic cost to provide the services to be absorbed. No new taxes can be imposed by the creation of the District unless two-thirds of the voters approve the proposal.

CERTIFICATION

I hereby certify that the statements furnished above present the data and information required to the best of my ability, and that the facts, statements, and information presented herein are true and correct to the best of my knowledge and belief.

DATE September 1, 2015



Natalie Lopiccolo
Committee Chairperson

LOCAL AGENCY FORMATION COMMISSION ISSUES WRIGHTWOOD CSD COMMITTEE RESPONSES

In reviewing and approving the proposal for formation of a Community Services District (CSD) for the community of Wrightwood, the Commission's purpose is to consider issues required by the Community Services District Law (Government Code Section 61000 et seq.) and Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000 (Government Code Section 56000 et seq.), as well as a number of Commission policy issues relevant to the review of the formation of a new form of government for the community of Wrightwood.

The rewrite of Community Services District law became effective on January 1, 2006 and defines the purposes of these agencies through Section 61001(b), which reads as follows: "The Legislature finds and declares that for many communities, community services districts may be any of the following:

(1) A permanent form of governance that can provide locally adequate levels of public facilities and services.

The formation of a Wrightwood Community Services District (CSD) will be a permanent form of governance for this emerging community. The proposed powers of park and recreation, street lighting and solid waste services are currently being provided by County Service Area 56 and County Franchise Area 15. The consolidation of these services into a locally governed CSD will provide community determined levels of service. The community will have direct input to the Board of Directors in determining future growth of existing services, as well as development of additional services for the community.

(2) An effective form of governance for combining two or more special districts that serve overlapping or adjacent territory into a multifunction special district.

CSA 56 and CFA 15 are adjacent and overlapping. The formation of this CSD would consolidate these services into a single entity managed by a locally elected Board of Directors. This multifunction district will be more effective in delivering services to the community, but will not hamper other services provided by applicable counties or Special Districts.

(3) A form of governance that can serve as an alternative to the incorporation of a new city.

With the recent changes in the laws in California, it will be more difficult to provide sufficient revenues for a feasible new city and cities cannot cross county lines. The formation of the CSD for this community is an excellent alternative to formation of a new city and brings both side of the community into harmonic balance. When the community of Wrightwood gets the feasible matrix to form a city, it would behoove that city to maintain the CSD as a sphere because of its uniqueness to transcend county line or to go through the tedious process of realigning the county line to have the whole community within San Bernardino County.

(4) A transitional form of governance as the community approaches city hood.

This community has developed since the late 1800's. The original settlers were true independent pioneers. This strong sense of independence remains as a primary characteristic of the community. The population has grown over several decades and has been filling in the land locked valley mastering the development of limited space. It is possible that in the future community growth will provide sufficient resources for a feasible new city. The formation of a CSD for the community will provide an outstanding opportunity to mature as a self-governed entity. This developing maturity will be a superb foundation if the community transitions to a new city.

In addition, in order to approve this proposal, state law requires that the Commission's ultimate decision shall be based upon answers to the following questions:

1. Do the boundaries of the proposed new district make sense from a service delivery perspective for current and future growth? Are the boundaries reasonably recognizable? Do they promote efficient service delivery? Do they represent a community of interest? Do the proposed boundaries infringe on other established spheres of influence that might impede achievement of Commission goals in those areas?

The proposed CSD boundaries follow along existing community boundaries. The current boundaries of CSA 56 and CFA 15 have defined the larger portion of the community of Wrightwood for many decades but do not include the smaller portion of the community. Together the two special districts represent the boundaries established by the County of San Bernardino when they prepared the Community Plan as a segment of the County General Plan. These proposed CSD boundaries are clearly recognizable and logical for the efficient delivery of existing services and for future growth. They also span the county line and the services that the CSD provides are the only means to be equally serve to both sides of the community.

2. Would the formation of the new district impair the ability of any other agency to continue providing services? Would there be any adverse financial or service impacts on other agencies that would damage their ability to maintain service levels in other areas?

The proposed CSD formation will in no way impair the ability of any other agency to continue providing services. The CSD would have the ability to partner with other services when it is deemed logical and beneficial for the community, yet give each entity the independence that they deserve. Other County services will have zero impact by the formation of the CSD. The CSD would absorb the services and funding for parks and recreation, street lights and solid waste enabling the County to lighten their workload and refocus their time management.

3. Is the proposed new district financially feasible? Can it, at least, maintain the pre-formation service levels that are currently provided within the study area?

The proposal recommends that the existing levels of services be continued and no additional services be added. The proposal shows that the formation of this CSD is financially feasible. The forecasts indicate that with very conservative estimates of revenues and expenditures that the Net Change in Assets is positive and will continue to grow and provide funds for contingencies and reserves.

4. Does the proposed formation represent the best available service option for the community? Are there better alternatives for the provision of the range of services within the study area? Does the proposed formation provide for a more efficient and accountable form of government?

The proposal consolidates two County Board managed entities into a much more accountable agency with a locally elected Board of Directors, who will be able to obtain direct community input on a variety of current and future services. This will be a very effective agency for service delivery.

5. Would the proposed formation have any adverse environmental effects that cannot be mitigated to a level of non-significance? If it does, can those adverse effects be overridden by other benefits?

The proposal for formation of the Wrightwood Community Services District will have no adverse environmental effects. Since the proposal is a change in management from County Board managed entities to a consolidated self-governed district of currently provided services, there is a high degree of confidence that the appropriate authority will agree and submit a declaration of no impact on the environment. As noted since there is no change in the services being performed we do not believe an environmental impact report should be required.

PROPOSAL FEASIBILITY SUMMARY

This report discusses our examination of the financial and operational feasibility of reorganizing certain San Bernardino County Service Areas, into a new Community Services District (CSD). County Service Area 56 has Park and Recreation and Street Lighting encompassing the San Bernardino portion of the proposed CSD. County Franchise Area 15 provides solid waste and recycling encompassing the San Bernardino portion of the proposed CSD. The CSD proposes to have solid waste, park and recreation, and street lighting powers transferred from CSF-15 and CSA-56 eliminating these designated districts when the CSD formation commences and extend these powers to include the Los Angeles County portion of Wrightwood. The findings and conclusions that have resulted from this examination are summarized below.

- This feasibility and business plan covers the services that are proposed for the Wrightwood Community Services District (CSD). The proposed area is described by the legal description on page 26 and the maps ON PAGES 26 AND 27.

- The proposed CSD is located in unincorporated area of San Bernardino County and Los Angeles County and encompasses approximately 6012-sq acres within 9.61 square miles.

- The community has a strong desire to manage its own services through a CSD. The majority of the community is single family residential with commercial enterprise within a core centralized business

district. There is potential growth on the east side of the community for both residential and commercial purposes.

- The CSD Feasibility Committee would like to see an orderly and scheduled transition to local government, maintaining the same services that are now being supplied by CFA 15 (Solid Waste) and CSA 56 (Park and Recreation and Street Light power only). The basic transition period would be within seven months after the community approves the CSD through the electoral process. The CSD committee believes the newly elected board would work with current management through the transition period and may consider a longer transition and is recommending a contract with Special Districts, not to exceed one year to continue operation while the CSD gets set up to take over the management, administration, operation and maintenance of the areas, thus alleviating any immediate employee concerns on the part of Special Districts.

- LAFCO's approval of the formation of the Wrightwood Community Services District would authorize a locally elected District Board to assume oversight for the management and operations of the park and recreation and street lighting powers currently operated by CSA 56 and solid waste powers provided by CFA 15, both of which would be dissolved through the formation of the CSD.

- The Board would then take on the recruitment of a General Manager/Administrator, CONTRACT FOR Financial Services and Legal Counsel.

Wrightwood County Service Area's History

County Service Areas (CSA) A County Service Area and County Franchise Areas are components unit of the County of San Bernardino and is governed by the actions of the County Board of Supervisors.

County Service Area 56: The County Service Area (CSA) No. 56 was established by an act of the Board of Supervisors of the County of San Bernardino sometime in the 1950's under Section 4700 of the State Health & Safety Code to maintain streetlights. On January 11, 1971, the County Board of Supervisors approved the expansion of the district to its current size and added park and recreation plus sewer powers to CSA 56. Parks and Recreation was added so that the community center and other features would be donated by the Lions Club to the CSA and that summer recreation programs could be developed. Sewer powers were sought so that a detailed engineering study could be funded to establish whether Wrightwood needed a sewage treatment facility and the associated infrastructure. Upon completion of the study, the study indicated Wrightwood was adequately served by individual septic systems and the CSA 56 Board voted to maintain the status quo). In 1980 the Wrightwood Fire Protection District that was formed in the 1960's was dissolved and put into CSA 56. Then through a countywide reorganization of County Fire this part of CSA 56 was dissolved into the North Desert Division.

County Franchise Area (CFA) No.15, In 1997 CR&R Waste and Recycling Services went into contract to serve CFA 15 and that contract renewed in 2007 and will be open for renewal in 2017. CR&R already services the LA County residential and commercial portion of Wrightwood but is not part of the CFA 15.

PROPOSAL GENERAL INFORMATION

CSA56 has the following fixed assets that should be transferred to the CSD upon formation, if approved through a communitywide Registrar of Voters open election.

1. Wrightwood Community Center, 1275 Hwy2, Wrightwood, CA 92397
 - a. Parking lots in front of Community Center between the banks
 - b. Outside restrooms- men's and women's
 - c. Diesel generator- emergency power for the community center
 - d. Vivian Null Park- stage and grass area
 - e. Veterans Park- monument, benches, grass and flag poles
 - f. Hollis Steward Park-including playground equipment (across the street next to the Wrightwood Elementary School)
 - g. Skate Park (across the street next to the Wrightwood Elementary School)
2. Old Fire Station/Museum, 6000 Cedar St, Wrightwood, CA 92397
3. Street Lights 23 (along Hwy 2 and within the village commercial district)

Reorganization Feasibility: It is the opinion of the Committee that the formation of a Community Services District would allow the continuance of the same levels of service currently performed by the County Service Areas, as well as an improvement in accountability to the community.

With a growing support from civic organizations and community members, the Committee believes that the aforementioned facilities would serve the community through cooperative agreements between the CSD and the organizations, thus expanding mutual community service and outreach while keeping fiscal requirements to a minimum.

Street Lights was the initial power of CSA-56 and currently involves 23 lights in specific areas for transportation and community safety. The committee embraces the county 'Dark Skies Ordinance' and feels that maintaining the current infrastructure is all that is needed.

The transfer of authority and powers Parks and Recreation plus Street Lights to the CSD would not create any environmental change and would be statutorily exempt from the California Environmental Quality Act (CEQA). This is based upon the fact that everything will remain the same and is exempt from the requirements of CEQA as outlined in the State CEQA Guidelines, Section 15061(b)(3) and the LAFCO Commission's Environmental Guidelines.

CFA 15, Though there are no fixed assets associated with CFA15, in our requested to include solid waste and recycling with the CSD services to be provided identified as follows: "Collect, transfer, and dispose of solid waste and provide solid waste handling service, including, but not limited to, source reduction, recycling, composting activities, pursuant to Division 30 (commencing with Section 40000), and consistent with Section 41821.2 of the Public Resources Code."

Public Resources Code 40000 et seq provides the State's legislative intent on waste management as a public health and safety concern as well as identifying that a cooperative regional approach is necessary to minimize the cost for service. The provisions for service within the existing Franchise Agreement would remain following activation and the District would assume the following responsibilities related to solid waste collection and recycling:

1. Implementation of Public Resources Code 40059 by determining "aspects of solid waste handling which are of local concern, including, but not limited to, frequency of collection, means of collection and transportation, level of services, charges and fees, and nature, location and extent of providing solid waste handling services". The existing franchise contract defines those and prior to entering into a new agreement prior to June 30, 2017, the District would need to make its own determinations.

2. Compliance with Public Resources Code Section 41821.2. This would require compliance with the source reduction and recycling element and the household hazardous waste element of the County. The District would provide information on its programs, the amount of waste disposed and reported to the disposal tracking system of the County and the amount of waste diverted.

CFA-15 provided the County with the receipt of \$58,600.80 in franchise fees for the year of 2014 and CR&R estimates a 1% annual gain each subsequent year. Within CFA-15, they service 1452-1523 accounts dependent upon the month and disposed of 2427.2 tons of solid waste with 288.6 ton recycled. CR&R already serves the LA County portion of the community and is willing to include this section into the agreement with the CSD. This would add approximately 63 L.A. County customers with accompanying franchise fee resource of \$1,578.53 annually with additional tonnage of 19.2. These revenues will allow the District to fund development of programs for further source reduction and recycling efforts, potentially educational pursuits for the community in its efforts to reduce the waste stream going to the County landfill and necessary reporting requirements.

The Committee believes that since this action of transferring the contract and revenue and retaining the same contractor would not create any environmental change it would be statutorily exempt from the California Environmental Quality Act (CEQA). This is based upon the fact that the project is exempt from the requirements of CEQA as outlined in the State CEQA Guidelines, Section 15061(b)(3) and the LAFCO Commission's Environmental Guidelines.

STRUCTURE OF THE ORGANIZING BODY

PUBLIC: The purpose of government is to serve the public. The public elects the Board of Directors as their representatives and is important in conveying their will through a number of communication methods.

BOARD OF DIRECTORS: The Board of Directors of the CSD will consist of 5 and be elected at large from all residents within the CSD boundaries in an election planned for the November 2016 ballot and serve alternative terms. Community approval for the CSD is also targeted for that same ballot. The three elected directors receiving the highest number of votes will serve four year terms. The two other directors initially will serve two years then (themselves or their elected successors) four year terms thereafter. Elections will be held every two years. Their purpose is to serve the will of the public and without bias and observing the highest levels of civility and decorum, determines the service and benefit of service that serves the majority of the public. The Board will be required to originally pledge to observe all of the Robert's Rule of Order, to refrain from any facial expressions or gestures when others of their board are speaking, To refer to each other by first and last name or as associated on his board and to whenever possible provide materials for circulation amongst the other board members for their consideration prior to discussing matters in an open meeting. The Board of Directors would be unpaid elected officials. The Board would not micro-manage staff or contractors but would instead work directly and through the GM for the CSD and allow the GM to perform the management duties and execute new projects, corrective actions and initiatives that they approve both on their own as a board and consultation with General Manager. The Board will also work with the CPA to enact and establish reasonable financial controls for the activities of the CSD.

GENERAL MANAGER: The General Manager will also be the Administrator of the CSD. The GM will be required to be a resident of at least two years within the CSD boundaries and will follow the direction of the Board and report to the Board the results of their direction. The GM will operate the matrix of services, direct staff and perform general management of every aspect involved to make the best use of

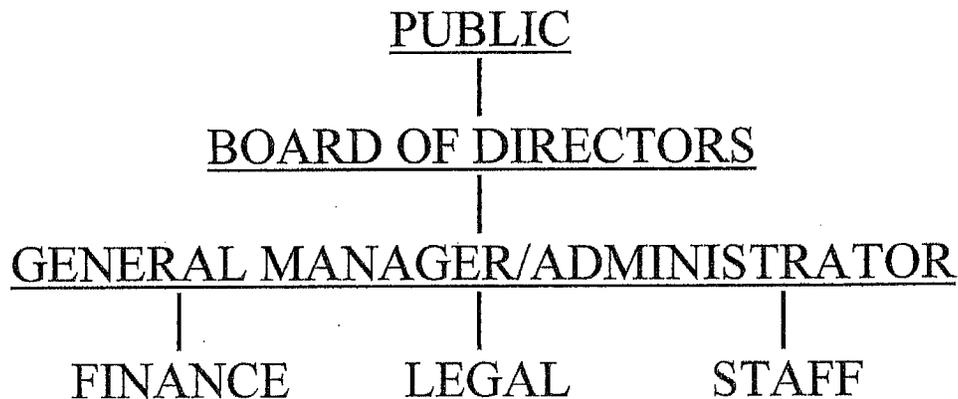
the districts resources. The GM is the liaison and spokesperson of the District. Staff and Contractors will work with the GM at her/his direction to fulfill the necessary duties they provide and take direction from the GM. Initially management will be part-time and will remain as such until changed by the Board. The GM would be paid a salary initially without a benefit program initially but GM compensation will be directed by the Board in consultation with their hired CPA for the future to comply with all employment laws and to provide a rewarding level of compensation in accordance with compensation for others working within the CSD boundaries. The GM would help in providing customer service directly or arraigning this with staff, if any, or volunteers. The GM will be expected to meet regularly and establish a good working relationship with employees and representatives in the government for both counties represented and to use her/his influence to obtain a higher level of support from those entities for the services they will continue to provide within the CSD and also to gain their assistance in performing CSD functions if appropriate. Initially and pending any changes approved by the Board of Directors in consultation with its CPA, the GM will also be responsible for managing the financial affairs of the CSD with the caveat that all expenditures not consistent with the approval initially or subsequent budget of the CSD will require a second signature for payment of the then acting Chairman of the CSD Board.

FINANCE: Since the District is small and does not require daily use of a Finance Officer, the committee suggest that monthly booking and annual audit (required) be outsourced to a bookkeeping contractor and the audit to a California certified CPA contractor. This person can be a single person if that person is a CPA in good standing especially with the strict ethical guidelines of that profession. For this and other contracted positions the initial search will be to fill the position from contractors within the CSD boundaries.

LEGAL: An attorney familiar with governments or is willing to become familiar and especially Community Services Districts should be contracted on an 'as needs' basis. The attorney will help keep the District in legal compliance and represent the District on legal matters when needed.

STAFF: This will be as needed as determined by the GM who may choose initially to self perform staff functions due to the limited scope of this CSD. When and if hired staff would work part-time performing routine daily, weekly, monthly maintenance and other work as directed by the GM. The person could work with the GM in handling customer service.

Wrightwood Community Services District Organization Chart



FINANCIAL INFORMATION FOR PROPOSED CSD

The schedules on the following pages show the revenues and expenditures for:

1. 5 year CSD projected budget proposal (2017, 2018, 2019, 2020, 2021)
2. The schedule of Salary, Benefits, and Contract Services
3. The budget or actual information for CFA-15 for the year 2014
4. The budget or actual information for CSA-56 (2014, 2015, 2016)

PROJECTED 5 YEAR BUDGET

NOTE: Property Tax does not include LA County due to lack of availability at this time.
 Reserve based upon SB County 2016 budget Unit 600 \$46,657 plus projected budget revenue surplus. One time purchase of work vehicle: \$20,000 deducted from reserve.
 Solid waste does include San Bernardino and LA County service by CR&R Disposal, Inc. with 1% annual escalator as projected by CR&R.

REVENUE	2017	2018	2019	2020	2021
PROPERTY TAX	119,658.00	119,658.00	119,658.00	119,658.00	119,658.00
RENTAL	22,000.00	22,000.00	22,000.00	22,000.00	22,000.00
SOLID WASTE	60,179.33	60,781.12	61,388.93	62,002.82	62,622.85
STREET LIGHTS	3,500	3,500	3,500	3,500	3,500
TOTAL	205,337.33	205,939.12	206,546.93	207,160.82	207,780.85
RESERVE	51,954.33	70,565.45	85,833.62	97,593.55	138,675.48

EXPENSE	2017	2018	2019	2020	2021
GM/ADMIN	18,000	18,360	18,727.20	19,101.74	19,483.78
FINANCE CONTRACTOR	12,000	12,000	12,000	12,000	12,000
STAFF	26,400	26,928	27,466.56	28,015.89	28,576.21
ATTORNEY	12,000	12,000	12,000	12,000	12,000
ANNUAL AUDIT	3,000	3,000	3,000	3,000	3,000
UTILITIES	23,000	24,150	25,357.50	26,625.38	27,956.64
INSURANCE	3,500	3,500	3,500	3,500	3,500
EQUIP/SUPPLIES	30,000	31,500	33,075	34,728.75	36,465.19
MISC	5,000	5,250	5,512.5	5,788.13	6,077.53
STREET LIGHT	4,140	4,140	4,140	4,140	4,140
SOLID WASTE RECYCLE PROGRAMS	10,000	10,000	10,000	10,000	10,000
SKATE PARK LOAN \$132,000	33,000	33,000	33,000	33,000	0
SUB-TOTAL	180,040	183,828	187,778.76	191,900.89	163,198.92
REVENUE	205,337.33	205,939.12	206,546.93	207,160.82	207,780.85
SURPLUS	25,297.33	21,111.12	18,768.17	15,259.93	44,581.93

SCHEDULE OF SALARIES, BENEFITS AND CONTRACT SERVICES

Cost of salaries, benefits and Contract Services are within the 5 year proposed expenditures.

All administration/employees based upon part time status and with a 2% escalator, no benefit package will be implemented.

General Manager/Administrator will be salaried: inc estimated state and federal taxes and other applicable shared deductions as projected within 5 year budget

1 maintenance employees @ 25 hours per week: inc estimated state and federal taxes and other applicable shared deductions as projected within 5 year budget

Financial Contractor would be per agreement

Audit CPA would be per agreement

Attorney would be as needed/ no escalator

Utilities based upon 5% escalator

Equip/supplies/ Misc based upon a 5% escalator

Street Light Edison cost per light \$15 monthly/23 lights.

So Cal Edison would retain Management and Operations of Street Lights through contract

CR&R would retain Management and Operations of Solid Waste and Recycling

CR&R, Incorporated CFA 15 Annual Accounting Report

Reporting Period: January through December 2014

MONTH	GROSS RECEITS	DISPOSAL FEES	FRANCHISE FEE	NET RESULTS
<i>JANUARY</i>	88,854.15	2,065.46	8,678.87	78,109.82
<i>FEBRUARY</i>	41,050.62	2,109.79	3,894.08	35,046.75
<i>MARCH</i>	21,569.35	2,847.98	1,872.14	16,849.23
<i>APRIL</i>	88,854.15	2,065.46	8,678.87	78,109.82
<i>MAY</i>	42,343.06	1,703.79	4,063.93	36,575.34
<i>JUNE</i>	20,952.95	2,635.34	1,872.14	16,485.85
<i>JULY</i>	95,442.09	3,251.16	9,219.09	82,971.84
<i>AUGUST</i>	41,812.98	3,218.81	3,859.42	34,734.75
<i>SEPTEMBER</i>	24,166.86	2,863.53	2,130.33	19,173.00
<i>OCTOBER</i>	102,568.08	4,215.75	9,835.23	88,517.10
<i>NOVEMBER</i>	27,145.80	3,183.69	2,396.21	21,565.90
<i>DECEMBER</i>	24,716.12	3,307.45	2,140.87	19,267.80
<i>TOTALS</i>	619,476.21	33,468.21	58,600.80	586,008.00

NOTE: Wrightwood LA County is not part of CFA 15. Average number of accounts: 63 Average gross receipts: monthly 1,644.30 Annually 19,731.60 Average Potential Franchise Fee: Annually @ 8% 1,578.53

CR&R INCORPORATED

San Bernardino County Franchise Agreement 15 Annual Collection Information Report

Reporting Period:

January-December 2014

MONTH	NO. ACCOUNTS	Solid Waste Tons	Recyclables Tons	Green Waste Tons	Total Tons
<i>JANUARY</i>	1452	181.7	23.1	0	204.8
<i>FEBRUARY</i>	1450	157.2	20	0	177.2
<i>MARCH</i>	1456	188	18.3	0	206.3
<i>APRIL</i>	1462	204.1	23	0	227.1
<i>MAY</i>	1475	197.1	22	0	219.1
<i>JUNE</i>	1477	219.9	26.9	0	246.8
<i>JULY</i>	1494	202.4	27	0	229.4
<i>AUGUST</i>	1507	208.1	25.1	0	233.2
<i>SEPTEMBER</i>	1523	246.3	25.4	0	271.7
<i>OCTOBER</i>	1497	214.9	31.1	0	246
<i>NOVEMBER</i>	1508	193.3	22.1	0	215.4
<i>DECEMBER</i>	1521	214.2	24.6	0	238.8
<i>TOTALS</i>	17822	2427.2	288.6	0	2715.8

ANNUAL DIVERSION REPORT CFA 15 2014

NUMERS ARE IN TONAGE

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL
ALUMINUM CANS	0	0	0	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.9
BI-METAL	0	0	0	1	1	1.6	1.8	2.3	1.9	1.6	1.2	1.9	14.3
BULKY ITEMS	0	0	0	0	0	0	0	0	0	0	0	0	0
CARDBOARD	0.6	0.3	0.5	3.9	4.2	5	7	5.7	5	6.5	5	4.5	48.2
CHRISTMAS TREES	0	0	0	0	0	0	0	0	0	0	0	0	0
CONCRETE	0	0	0	0	0	0	0	0	0	0	0	0	0
CONST/ DEMO/INERT	0	0	0	0	0	0	0	0	0	0	0	0	0
GLASS	0	0	0	1.4	1.1	2.2	2.3	1.4	1.4	1.3	1.1	1.4	13.6
MIXED PAPER	0	0	0	4.3	4.8	5.9	7.1	5.4	5.1	6.8	4.6	5.1	49.1
MIXED PLASTIC	0	0	0	1.1	1.4	1.9	2.2	1.6	1.5	1.4	1	1.5	13.6
NEWSPAPER	0	0	0	11.2	9.5	10.3	14.3	10.5	10.1	13.4	9.1	10.1	98.5
SCRAP METAL	0	0	0	0	0	0	0	0	0	0	0	0	0
TIRES	0	0	0	0	0	0	0	0	0	0	0	0	0
WOOD	0	0	0	0	0	0	0	0	0	0	0	0	0
OTHER	22.5	19.7	18.8	0	0	88.48	0	0	0	0	0	0	149.48
OTHER	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL DIVERSION	23.1	20	19.3	23	22.1	115.48	34.8	27	25.1	31.1	22.1	24.6	387.68

CSA-56 PARK BUDGET 2014-16

Fiscal Year 2016
Special Revenue Summary

Appr Unit	Description	2014 Actual	2015 Adopted	2015 Q2 Budget	2015 Q4 Budget	2015 Estimated	2015 Actual	2016 Requested	2016 Recommended	2016 Adopted	Change
APPROPRIATION											
	Subtotal	0	0	0	0	0	0	0	0	0	0
Staffing Expenses											
100	Salaries And Benefits	22,372	38,310	38,310	38,310	22,284	0	36,595	36,595	36,595	-1,715
140	Earned Leave	0	0	0	0	0	0	0	0	0	0
	Subtotal	22,372	38,310	38,310	38,310	22,284	0	36,595	36,595	36,595	-1,715
Operating Expenses											
200	Services And Supplies	55,821	102,103	102,103	102,103	56,093	0	80,670	80,635	80,635	-21,468
241	Central Services	73	91	91	91	91	0	91	126	126	35
294	Travel and Related Costs	5	400	400	400	250	0	400	400	400	0
300	Other Charges	42,000	27,000	27,000	27,000	27,000	0	27,000	27,000	27,000	0
540	Transfers	44,584	49,355	49,355	49,355	49,355	0	49,952	49,952	49,952	597
	Subtotal	142,483	178,949	178,949	178,949	162,789	0	158,113	158,113	158,113	-20,836
Capital Expenditures											
400	Land	0	0	0	0	0	0	0	0	0	0
410	Improvements To Land	0	0	0	0	0	0	0	0	0	0
420	Easements/Right of Ways	0	0	0	0	0	0	0	0	0	0
430	Struct & Improv To Structures	0	0	0	0	0	0	0	0	0	0
440	Equipment	0	0	0	0	0	0	0	0	0	0
450	Vehicles	0	0	0	0	0	0	0	0	0	0
460	Lease Purchase-Structures	0	0	0	0	0	0	0	0	0	0
465	Lease Purchase-Equipment	0	0	0	0	0	0	0	0	0	0
470	Lease Purchase-Vehicles	0	0	0	0	0	0	0	0	0	0
480	Construction In Progress	0	0	0	0	0	0	0	0	0	0
490	Capitalized Software	0	0	0	0	0	0	0	0	0	0
	Subtotal	0	0	0	0	0	0	0	0	0	0
Reimbursements											
541	Reimbursements	0	0	0	0	0	0	0	0	0	0
	Subtotal	0	0	0	0	0	0	0	0	0	0
Contingencies											
600	Contingencies and Reserves	0	66,481	66,481	66,481	0	0	46,657	46,657	46,657	-19,824

County of San Bernardino
Fund-Dept SKD-380, Rollup - CSA #56
Fiscal Year 2016

Special Revenue Summary

Appr Unit	Description	2014 Actual	2015 Adopted	2015 Q2 Budget	2015 Q4 Budget	2015 Estimated	2015 Actual	2016 Requested	2016 Recommended	2016 Adopted	Change
	Subtotal	0	66,481	66,481	66,481	0	0	46,657	46,657	46,657	-19,824
	TOTAL APPROPRIATION	164,855	283,740	283,740	283,740	185,073	0	241,365	241,365	241,365	-42,375
530	Operating Transfers Out	238,000	0	0	0	0	0	0	0	0	0
	Subtotal	238,000	0	0	0	0	0	0	0	0	0
	TOTAL REQUIREMENTS	402,855	283,740	283,740	283,740	185,073	0	241,365	241,365	241,365	-42,375
	REVENUE										
	Taxes										
00	Taxes	119,583	116,757	116,757	116,757	120,026	0	119,658	119,658	119,658	2,901
	Subtotal	119,583	116,757	116,757	116,757	120,026	0	119,658	119,658	119,658	2,901
40	State/Federal/Other Govt										
50	State Aid	1,395	1,438	1,438	1,438	1,394	0	1,395	1,395	1,395	-43
60	Federal Aid	0	0	0	0	0	0	0	0	0	0
	Other Governmental Aid	0	0	0	0	0	0	0	0	0	0
	Subtotal	1,395	1,438	1,438	1,438	1,394	0	1,395	1,395	1,395	-43
	Fee/Rate										
10	Licenses, Permits & Franchises	0	0	0	0	0	0	0	0	0	0
20	Fines, Forfeitures & Penalties	0	0	0	0	0	0	0	0	0	0
70	Charges For Current Services	2,408	6,000	6,000	6,000	5,000	0	6,000	6,000	6,000	0
	Subtotal	2,408	6,000	6,000	6,000	5,000	0	6,000	6,000	6,000	0
	Other Revenue										
30	Rev From Use of Money/Property	20,849	25,946	25,946	25,946	20,340	0	22,526	22,526	22,526	-3,420
80	Other Revenue	381	0	0	0	0	0	0	0	0	0
90	Other Financing Sources	205,478	0	0	0	-3,500	0	0	0	0	0
	Subtotal	226,708	25,946	25,946	25,946	16,840	0	22,526	22,526	22,526	-3,420
	TOTAL REVENUE	350,094	150,141	150,141	150,141	143,260	0	149,579	149,579	149,579	-562
	Operating Transfers In										
98	Operating Transfers In	0	13,743	13,743	13,743	13,743	0	0	0	0	-13,743
	Subtotal	0	13,743	13,743	13,743	13,743	0	0	0	0	-13,743
	TOTAL FINANCING	350,094	163,884	163,884	163,884	157,003	0	149,579	149,579	149,579	-14,305

County of San Bernardino
Fund-Dept SKD-380, Rollup - CSA #56
Fiscal Year 2016

Special Revenue Summary

Appr Unit	Description	2014 Actual	2015 Adopted	2015 Q2 Budget	2015 Q4 Budget	2015 Estimated	2015 Actual	2016 Requested	2016 Recommended	2016 Adopted	Change
	FUND BALANCE	52,761	119,856	119,856	119,856	28,070	0	91,786	91,786	91,786	-28,070
	TARGET FUND BALANCE	0	119,856	0	0	91,786	0	91,786	91,786	91,786	91,786
	FUND BALANCE (OVER)/UNDER	-52,761	0	0	0	63,716	0	0	0	0	0
	Budgeted Staffing		3	0	0	0		3	3	3	3

Fund/Dept	Appr Unit	Object Code	Description	2014 Actual	2015 Adopted	2015 Q2 Budget	2015 Q4 Budget	2015 Estimated	2015 Actual	2016 Requested	2016 Recommended	2016 Adopted	D	Explanation / Justification	Change
SKD/360	100	9870		0	0	0	0	0	0	0	0	0			0
SKD/360	100	1000	Op. Expenditures - Salaries	2,481	0	0	0	0	0	0	0	0			0
SKD/360	100	1010	Regular Salary	14,081	0	0	0	0	0	0	0	0			0
SKD/360	100	1015	Extra Help	5,577	34,854	34,854	34,854	21,566	0	34,830	34,830	34,830			-24
SKD/360	100	1210	Unemployment Insurance	-124	0	0	0	0	0	0	0	0			0
SKD/360	100	1222	Short Term Disability	62	0	0	0	0	0	0	0	0			0
SKD/360	100	1225	Fica Medicare Tax	204	348	348	348	73	0	348	348	348			0
SKD/360	100	1230	State Disability Ins-Employers	0	348	348	348	73	0	348	348	348			0
SKD/360	100	1235	Workers Compensation Insurance	91	1,889	1,889	1,889	397	0	199	199	199			-1,690
SKD/360	100	1318	Pat Plan Co. Pd.	0	871	871	871	163	0	870	870	870			-1
			Salaries And Benefits Total	22,372	38,310	38,310	30,310	22,284	0	36,595	36,595	36,595			-1,715
SKD/360	200	2025	Clothing & Personal Supplies	0	250	250	250	0	0	250	250	250			0
SKD/360	200	2030	Safety Equip	0	0	0	0	57	0	0	0	0			0
SKD/360	200	2070	Food	53	100	100	100	44	0	50	50	50			-50
SKD/360	200	2085	Legal Notices	76	90	90	90	90	0	90	90	90			0
SKD/360	200	2115	Computer Software Expense	69	0	0	0	0	0	0	0	0			0
SKD/360	200	2116	Computer Hardware Expense	1,855	0	0	0	648	0	0	0	0			0
SKD/360	200	2120	Small Tools & Instruments	215	1,000	1,000	1,000	250	0	1,000	1,000	1,000			0
SKD/360	200	2130	Noninventoriable Equipment	1,388	13,000	13,000	13,000	2,311	0	5,000	5,000	5,000			-8,000
SKD/360	200	2135	Special Dept Expense	1,203	0	0	0	457	0	500	500	500			500
SKD/360	200	2180	Utilities	15,355	19,000	19,000	19,000	21,949	0	23,000	23,000	23,000			4,000
SKD/360	200	2181	Cell Phones - Outside	588	800	800	800	749	0	800	800	800			0
SKD/360	200	2195	Services & Supp Maint	-30,279	0	0	0	0	0	0	0	0			0
SKD/360	200	2210	Property Insurance (Isf Only)	1,122	1,256	1,256	1,256	1,256	0	1,256	1,256	1,256			0
SKD/360	200	2226	Other General Liab (Isf Only)	1,050	714	714	714	714	0	714	714	714			0
SKD/360	200	2303	Program Supplies	0	1,000	1,000	1,000	0	0	1,000	1,000	1,000			0
SKD/360	200	2305	General Office Expense	259	500	500	500	200	0	500	500	500			0
SKD/360	200	2323	Counter & Printing (Isf Only)	253	0	0	0	0	0	0	0	0			0
SKD/360	200	2345	Subscriptions	80	100	100	100	0	0	100	100	100			0
SKD/360	200	2400	Prof & Specialized Services	80	0	0	0	0	0	0	0	0			0
SKD/360	200	2405	Auditing	2,570	2,570	2,570	2,570	2,570	0	2,570	2,570	2,570			0
SKD/360	200	2415	County Services (Incl Cowcap)	3,991	11,733	11,733	11,733	11,733	0	5,360	5,360	5,360			-6,373
SKD/360	200	2419	Real Estate Services -Svs Chgs	0	0	0	0	1,509	0	0	0	0			0
SKD/360	200	2420	Isd Other It Sves (Isf Only)	180	1,640	1,640	1,640	90	0	180	180	180			-1,460
SKD/360	200	2421	ISD Direct Labor (ISF Only)	0	0	0	0	428	0	0	0	0			0
SKD/360	200	2444	Security Services	0	500	500	500	35	0	450	450	450			-50
SKD/360	200	2445	Other Professional & Spec Svcs	34,276	20,000	20,000	20,000	22,371	0	15,000	15,000	15,000			-5,000
SKD/360	200	2448	County Counsel Services	162	500	500	500	1,174	0	500	500	500			0
SKD/360	200	2453	Hardware Maintenance	40	0	0	0	0	0	0	0	0			0
SKD/360	200	2835	General Household Expenses	3,581	4,000	4,000	4,000	3,899	0	4,000	4,000	4,000			0
SKD/360	200	2840	Medical Expense	0	250	250	250	0	0	250	250	250			0
SKD/360	200	2855	General Maintenance-Equipment	2,089	1,000	1,000	1,000	1,288	0	1,000	1,000	1,000			0

Fund/Dept	Appr Unit	Object Code	Description	2014 Actual	2015 Adopted	2015 Q2 Budget	2015 Q4 Budget	2015 Estimated	2015 Actual	2016 Requested	2016 Recommended	2016 Adopted	D	Explanation / Justification	Change
SKD/380	200	2870	Gen Maint-Struct, Imp & Grounds	9,650	18,000	18,000	18,000	9,797	0	15,000	14,965	14,965			-3,035
SKD/380	200	2930	Maintenance Charges (sf Only)	5,963	4,100	4,100	4,100	2,264	0	2,100	2,100	2,100			-2,000
SKD/380	200	2953	Fuel	74	0	0	0	150	0	0	0	0			0
			Services And Supplies Total	55,823	182,103	102,103	102,103	36,193	0	80,670	80,635	80,635			-21,468
SKD/380	241	2410	Data Processing (sf Only)	73	91	91	91	91	0	91	126	126			35
			Central Services Total	73	91	91	91	91	0	91	126	126			35
SKD/380	294	2940	Private Mileage Non-Taxable	0	50	50	50	0	0	50	50	50			0
SKD/380	294	2941	Conf/Tng/Seminar Fees	5	250	250	250	250	0	250	250	250			0
SKD/380	294	2943	Meals - Non-Taxable	0	100	100	100	0	0	100	100	100			0
			Travel and Related Costs Total	5	400	400	400	250	0	400	400	400			0
SKD/380	300	3325	Debt Service - Principal	41,509	27,000	27,000	27,000	26,893	0	26,893	26,893	26,893			-107
SKD/380	300	3330	Debt Service - Interest	491	0	0	0	107	0	107	107	107			107
			Other Charges Total	42,000	27,000	27,000	27,000	27,000	0	27,000	27,000	27,000			0
SKD/380	500	5030	Operating Transfers Out	238,000	0	0	0	0	0	0	0	0			0
			Operating Transfers Out Total	238,000	0	0	0	0	0	0	0	0			0
SKD/380	540	5010	Salaries & Bene Transfers Out	34,635	39,655	39,655	39,655	39,655	0	39,041	39,041	39,041			-614
SKD/380	540	5012	Servs & Supply Transfers Out	9,899	9,700	9,700	9,700	9,700	0	10,911	10,911	10,911			1,211
			Transfers Total	44,534	49,355	49,355	49,355	49,355	0	49,952	49,952	49,952			537
SKD/380	600	6000	Appropriations - Contingencies	0	66,481	66,481	66,481	0	0	46,657	46,657	46,657			-19,824
			Contingencies and Reserves Total	0	66,481	66,481	66,481	0	0	46,657	46,657	46,657			-19,824
SKD/380	00	8015	Prop Taxes-Cur Sec 1% Tax Levy	106,506	105,256	105,256	105,256	108,631	0	106,506	106,506	106,506			1,250
SKD/380	00	8025	Prop Tx Cur Unsec 1% Gen Tax	4,625	4,666	4,666	4,666	4,778	0	4,625	4,625	4,625			-41
SKD/380	00	8035	Prop Tx Cur Unlity 1% Levy	2,463	2,216	2,216	2,216	2,463	0	2,463	2,463	2,463			247
SKD/380	00	8115	Prop Tx Pii Sec 1% Gen Tax Levy	-95	0	0	0	-85	0	-85	-85	-85			-85
SKD/380	00	8125	Prop Tx Pii Unsec 1% Gen Tax	163	170	170	170	150	0	163	163	163			-7
SKD/380	00	8135	Prop Tx Pii Unlity 1% Levy	0	0	0	0	0	0	0	0	0			0
SKD/380	00	8145	Int & Pen Delinquent Taxes	1,878	1,611	1,611	1,611	1,527	0	1,878	1,878	1,878			267
SKD/380	00	8176	5% Supplemental Admin Charges	-74	0	0	0	0	0	0	0	0			0
SKD/380	00	8230	Supp Roll Current	914	272	272	272	852	0	914	914	914			642
SKD/380	00	8235	Supp Roll Prior	3,194	2,566	2,566	2,566	1,710	0	3,194	3,194	3,194			628
			Taxes Total	119,584	116,757	116,757	116,757	120,026	0	119,658	119,658	119,658			2,901
SKD/380	30	8500	Interest	526	564	564	564	340	0	526	526	526			-38
SKD/380	30	8525	Rents & Concessions	20,323	25,382	25,382	25,382	20,000	0	22,000	22,000	22,000			-3,382
			Rev From Use of Money/Property Total	20,849	25,946	25,946	25,946	20,340	0	22,526	22,526	22,526			-3,420

Fund/Dept	Appr Unit	Object Code	Description	2014 Actual	2015 Adopted	2015 Q2 Budget	2015 Q4 Budget	2015 Estimated	2015 Actual	2016 Requested	2016 Recommended	2016 Adopted	D	Explanation / Justification	Change
SKD/380	40	8800	General Tax Levy Homeowner Exm	1,395	1,438	1,438	1,438	1,394	0	1,395	1,395	1,395			-43
			State Aid Total	1,395	1,438	1,438	1,438	1,394	0	1,395	1,395	1,395			-43
SKD/380	70	9580	Park & Recreation Fees	0	6,000	6,000	6,000	5,000	0	6,000	6,000	6,000			0
SKD/380	70	9600	Other Services	2,408	0	0	0	0	0	0	0	0			0
			Charges For Current Services Total	2,408	6,000	6,000	6,000	5,000	0	6,000	6,000	6,000			0
SKD/380	80	9984	Net Incr/Decr In Fair Value	381	0	0	0	0	0	0	0	0			0
			Other Revenue Total	381	0	0	0	0	0	0	0	0			0
SKD/380	90	9985	Long Term Debt Proceeds	200,000	0	0	0	0	0	0	0	0			0
SKD/380	90	9995	Residual Equity Transfers In	5,478	0	0	0	0	0	0	0	0			0
SKD/380	90	9999	Residual Equity Transfers Out	0	0	0	0	-3,500	0	0	0	0			0
			Other Financing Sources Total	205,478	0	0	0	-3,500	0	0	0	0			0
SKD/380	98	9975	Op Transfers In	0	13,743	13,743	13,743	13,743	0	0	0	0			-13,743
			Operating Transfers In Total	0	13,743	13,743	13,743	13,743	0	0	0	0			-13,743

(200 Appropriation Unit)

Obj Code	Description	2015 Budget	2015 Estimated	2016 Adopted	Explanation / Justification	Fund/Dept/Org
2025	Clothing & Personal Supplies	250	0	250		
2030	Safety Equip	0	57	0		
2070	Food	100	44	50		
2085	Legal Notices	90	90	90		
2115	Computer Software Expense	0	0	0		
2116	Computer Hardware Expense	0	648	0		
	Misc. Small Tools	1,000	250	1,000		SKD/380/380
2120	Small Tools & Instruments	1,000	250	1,000		
	Park Equipment	8,000	0	0	0 Outdoor Exercise Equip	SKD/380/380
		5,000	2,311	5,000	5,000 Picnic Tables	SKD/380/380
2130	Noninventoriable Equipment	13,000	2,311	5,000		
2135	Special Dept Expense	0	497	500		
2180	Utilities	19,000	21,949	23,000		
2181	Cell Phones - Outside	800	749	800		
2195	Services & Supp Reimb	0	0	0		
2210	Property Insurance (1st Only)	1,256	1,256	1,256		
2220	Other General Liab (1st Only)	714	714	714		
	Senior Trips	1,000	0	1,000	Implementation of Trip Program	SKD/380/380
2303	Program Supplies	1,000	0	1,000		
2305	General Office Expense	500	200	500		
2323	Courier & Printing (1st Only)	0	0	0		
2345	Subscriptions	100	0	100		
2400	Prof & Specialized Services	0	0	0		
2405	Auditing	2,570	2,570	2,570		
		11,733	11,733	5,360		SKD/380/380
2415	County Services (Incl Cowcap)	11,733	11,733	5,360		
2419	Real Estate Services -Svc	0	1,509	0		
	Purchase VPN Router	1,100	0	0	0 Establish Remote Site Connection	SKD/380/380
	Ongoing Service Charge	360	0	0	0 VPN Router 12@ \$30	SKD/380/380
		180	90	180	180 ISD Other It Svcs	SKD/380/380

County of San Bernardino
Fund-Dept SKD-380, Rollup - CSA #56
Fiscal Year 2016

(200 Appropriation Unit)

Obj Code	Description	2015 Budget	2015 Estimated	2016 Adopted	Explanation / Justification	Fund/Dept/Org
2420	Isd Other It Svcs (Isf Only)	1,640	90	180		
2421	ISD Direct Labor (ISF Only)	0	428	0		
2444	Security Services	500	35	450		
		5,000	5,000	5,000	Contract Instructors for Recreation Programs	SKD/380/380
	Roof Renovation Plans	5,000	0	0	Structural Repair	SKD/380/380
		10,000	17,371	0	Extension of Roof Valley & New Singles	SKD/380/380
	Roof Replacement	0	0	10,000	CC East Side & Shed	SKD/380/380
2445	Other Professional & Spec	20,000	22,371	15,000		
2448	County Counsel Services	500	1,174	500		
2453	Hardware Maintenance	0	0	0		
2835	General Household Expenses	4,000	3,899	4,000		
2840	Medical Expense	250	0	250		
2855	General	1,000	1,288	1,000		
2870	Gen Maint-Struct,Imp &	18,000	9,797	14,965		
	Generator Service	1,800	1,800	1,800	County Generator Services	SKD/380/380
	Gas Can Fueling	300	484	300	Gas Can Fuel for Mower	SKD/380/380
	Weld Shop Security Camera	2,000	0	0	Fabrication & Installation of Pole	SKD/380/380
2930	Maintenance Charges (Isf	4,100	2,284	2,100		
2953	Fuel	0	150	0		
	Total 200 - Services And	102,103	86,093	80,635		
	Grand Total	102,103	86,093	80,635		

CSD Proposed Legal Description

Within the State of California, the County of San Bernardino, the County of Los Angeles,

The following:

Township 3 North, Range 7 West

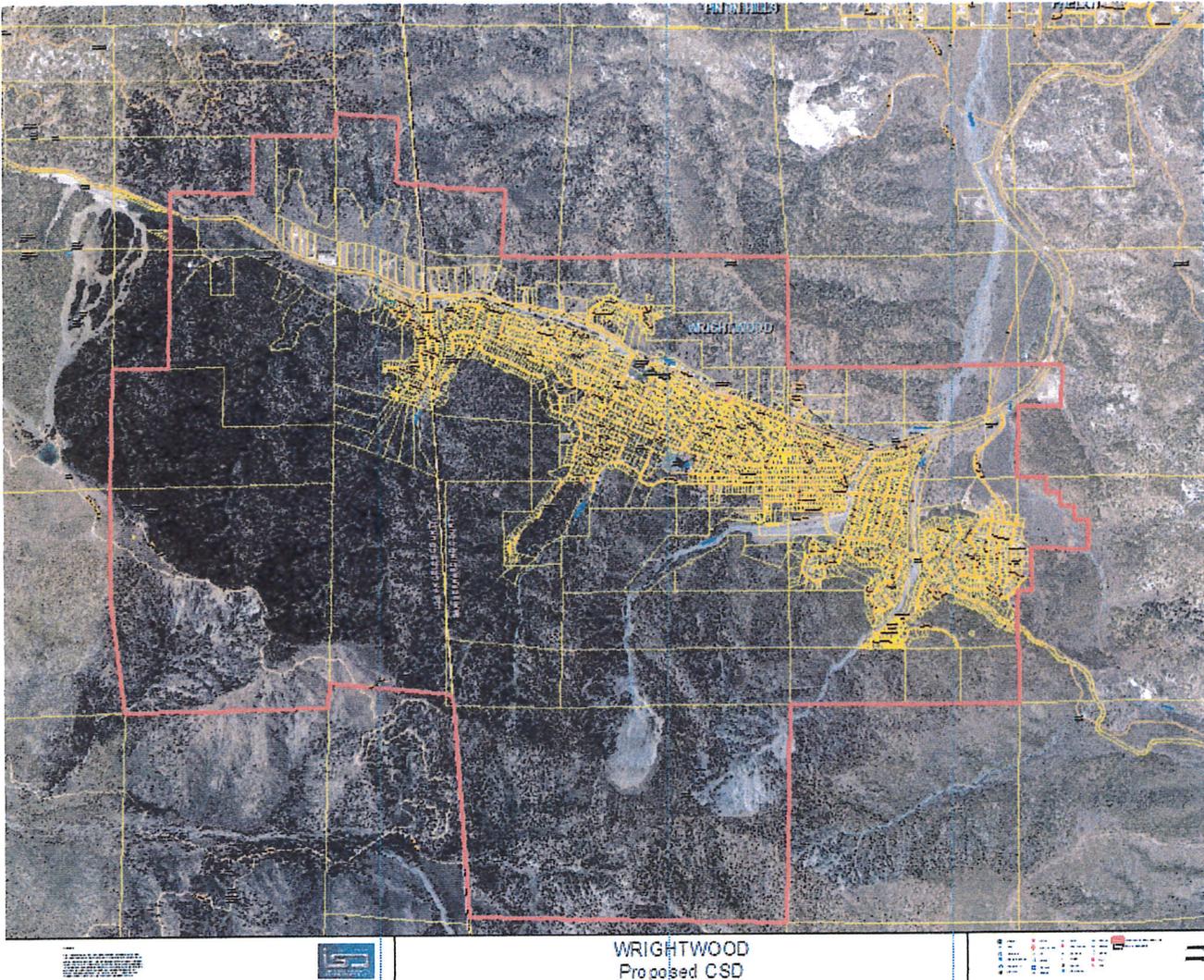
Including Sections the portion of 6, 7, 8, southern portion of 9, portion of 10, portion of 15, 16, 17, 18, 19, 20

Township 3 North, Range 8 West

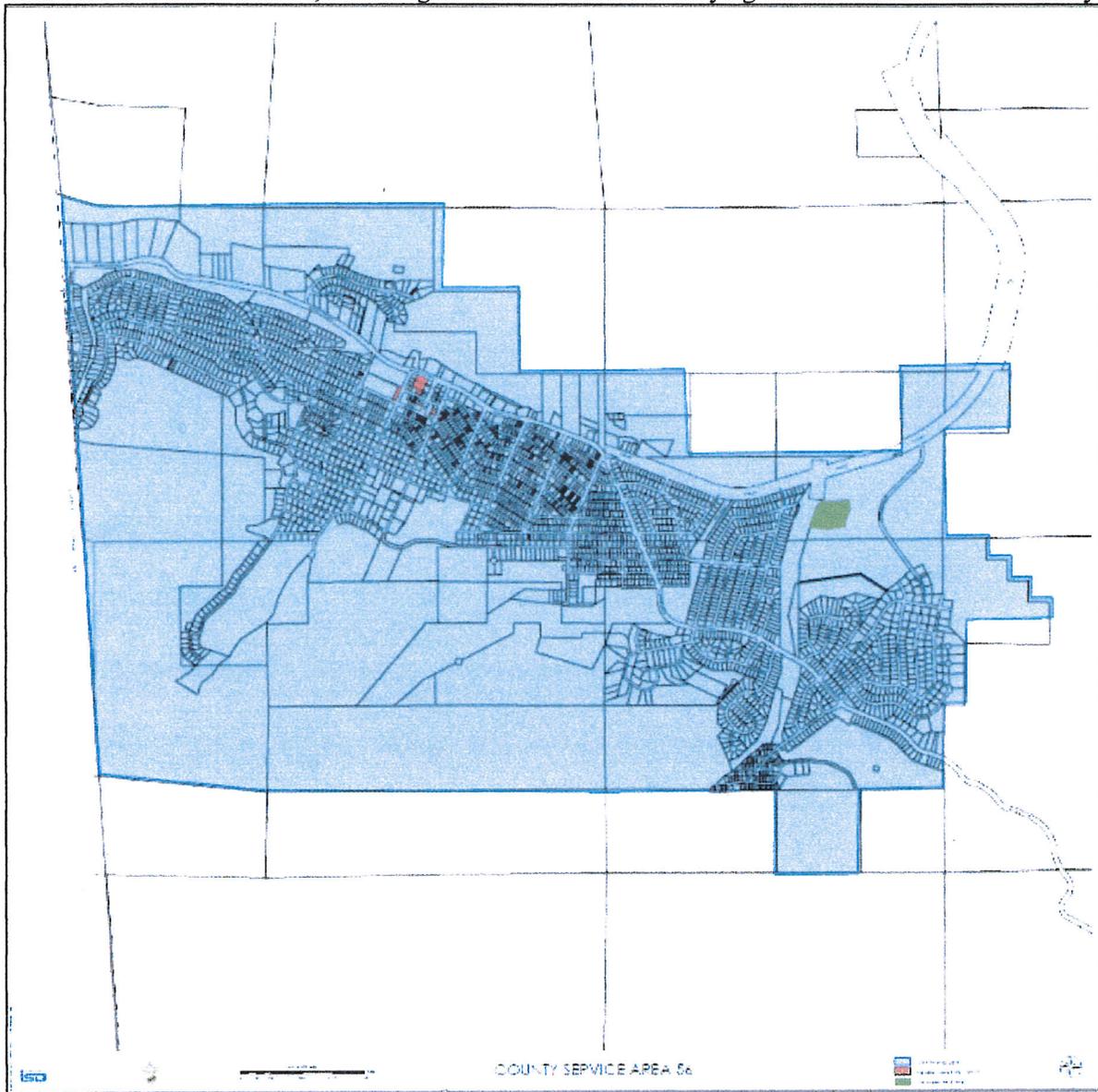
Including Sections the portions of 1, 2, 11, 12, 13, 14, 23.24

Area consist of 9.61 square miles more or less

COMMUNITY MAPS
Proposed Wrightwood CSD



CSA-56: Parks and recreation, Street Lights. CFA 15 that are overlaying districts thus the same boundary



PARK AND RECREATION FIXED ASSETS

Wrightwood Community Center: office, storage room, multi-use room, women and men's restrooms, stage, stage storage, commercial kitchen, alarm system, outdoor security lighting and camera system, and heating/air conditioning system.

Adjacent to the Community Center is the parking lot which is located between the two bank buildings and includes ingress/egress from both sides of parking lot. Public outdoor restrooms are separate from the community center and adjacent to the parking lot.

Auxiliary diesel fuel generator as back up for center's power and sit on the west side of the center, separate from the center. There is an large outdoor Bar-B-Que next to the generator.

West of the generator is a large storage building and west of that building and behind the public restrooms is the Vivian Null Park. The park sits elevated from the adjoining aforementioned parking lot consisting of some picnic tables/benches, sitting benches, grass area, flower planters and outdoor stage with electrical power.

The Veterans Park is adjacent to this area through a walkway and is separate with a wooden fence. It consist of a monument, flag poles, landscape, picnic tables and sitting benches.

Hollis Steward Park is west of the community center area on an adjacent street. It consist of a parking area, picnic tables, sitting benches and an array of children play equipment.

Adjacent to the Hollis Steward Park is the Skate Park consisting of a small parking area, picnic table and benches plus fenced-in concrete integrated skate park features.

Old Fire Station/Museum is on Cedar St and consists of the front section serving as a community museum with an adjacent small meeting room. Behind the meeting room is the old sleeping quarters that has been restored as a feature of the museum. In front of the facility is a small parking area. The facility has some storage features and heating/air conditioning.

There has been discussion of an additional park on the East-side of the community adjacent to Wright Mountain Rd. This property is owned by a local developer who has shown interest to dedicate the land for a future park. At this time the land is undeveloped and no title transfer in place.

23 Street Lights are consolidated within the business section of the community with a few of the lights at strategic roadway intersections as safety features. The lights are in compliance with the County Dark Sky Ordinance.

Wrightwood Community Center, 1275 Hwy2, Wrightwood, CA 92397



Parking lots in front of Community Center



Auxiliary Generator



Outside restrooms- men's and women's



Storage Building next to restrooms



Vivian Null Park- stage and grass area



Veterans Park



Hollis Steward Park



Skate Park



Old Fire Station/Museum
6000 Cedar St, Wrightwood, CA 92397



Street Lights 23



**AMENDMENT
WRIGHTWOOD COMMUNITY SERVICES DISTRICT
FEASIBILITY PLAN**

RECEIVED
JAN 12 2016

Los Angeles County Portion:

LAFCO
San Bernardino County

Street Lights: The street light system has been in place since the 1950's and was established to provide lighting within the business district and at targeted high profile intersections. Since that time, the interest of the community on both sides of the county line has been to retain the current system without expansion into the residential portions of the community. The WWCS D believes in maintaining the status quo and has not considered nor developed plans for expansion into the residential areas of either portion of the proposed district.

Solid Waste: Los Angeles County does not have a designated Solid Waste Service District to serve the Wrightwood portion of the county. CR&R has confirmed interest in providing equal revenue from that portion and currently services 63 homes. This estimate has already been included with the estimate of CFA-15 (San Bernardino) in the WWCS D budget, thus no budget adjustment for solid waste is necessary. There will be a new franchise agreement between the WWCS D and CR&R that will cover the entire district.

Parks and Recreation: Los Angeles County does not have a CSA that provides parks and recreation for the residents of Wrightwood. There will be a need to establish an Assessment for the 108 residential homes and the 80 vacant lots within the Los Angeles portion of the proposed WWCS D.

CSA-56 in San Bernardino County receives two tax assessments for parks and recreation. TRA 101031 (.01225376) and TRA 10133 (.01220841). The WWCS D recommends that an equal assessment for the LA County property taxable properties be created by the LA County Tax Assessor Office. WWCS D has used the online tax assessor mapping tool to evaluate the proposed assessment of 108 residential homes and 80 vacant lots, there are no business properties within this portion of the proposed WWCS D. The accumulative property value based upon the mapping tool is \$25,882,981. According to Jason Tajima (County of Los Angeles - Chief Executive Office, Office of Unincorporated Area Services) the property tax rate is 1% equaling \$258,829.81. At the proposed assessment of .02446217 (combination of the SB County two assessments: .01225376 and .01220841 percentages, the estimated budget adjustment will be \$6331.54.

Mapping tool:

http://maps.assessor.lacounty.gov/GVH_2_2/Index.html?configBase=http://maps.assessor.lacounty.gov/Geocortex/Essentials/REST/sites/PAIS/viewers/PAIS_hv/virtualdirectory/Resources/Config/Default

The new proposed 5 year budget is:

REVENUE	2017	2018	2019	2020	2021
PROPERTY TAX San Bernardino	119,658.00	119,658.00	119,658.00	119,658.00	119,658.00
PROPERTY TAX Los Angeles (proposed)	6331.54	6331.54	6331.54	6331.54	6331.54
RENTAL	22,000.00	22,000.00	22,000.00	22,000.00	22,000.00
SOLID WASTE	60,179.33	60,781.12	61,388.93	62,002.82	62,622.85
STREET LIGHTS	3,500	3,500	3,500	3,500	3,500
TOTAL	211,668.87	212,270.66	212,878.47	213,492.36	214,112.39
RESERVE	58,285.87	76896.99	92,165.16	103,925.09	145,007.02
EXPENSE	2017	2018	2019	2020	2021
GM/ADMIN	18,000	18,360	18,727.20	19,101.74	19,483.78
FINANCE	12,000	12,000	12,000	12,000	12,000
CONTRACTOR					
STAFF	26,400	26,928	27,466.56	28,015.89	28,576.21
ATTORNEY	12,000	12,000	12,000	12,000	12,000
ANNUAL AUDIT	3,000	3,000	3,000	3,000	3,000
UTILITIES	23,000	24,150	25,357.50	26,625.38	27,956.64
INSURANCE	3,500	3,500	3,500	3,500	3,500
EQUIP/SUPPIES	30,000	31,500	33,075	34,728.75	36,465.19
MISC	5,000	5,250	5,512.5	5,788.13	6,077.53
STREET LIGHT	4,140	4,140	4,140	4,140	4,140
SOLID WASTE RECYCLE PROGRAMS	10,000	10,000	10,000	10,000	10,000
SKATE PARK LOAN \$132,000	33,000	33,000	33,000	33,000	0
SUB-TOTAL	180,040	183,828	187,778.76	191,900.89	163,198.92
REVENUE	211,668.87	212,270.66	212,878.47	213,492.36	214,112.39
SURPLUS	31,628.87	27442.66	25,099.71	21,591.47	50,913.47

- **Jason Tajima** <jtajima@ceo.lacounty.gov>
- 12/24/15 at 4:42 PM
- To Natalie Lopiccolo

Hi,

I checked back with the Departments of Public Works and Parks and Recreation to verify the expenditure/revenues for parks/recreation, street lighting, and solid waste.

Parks and Rec has confirmed that there are no Departmental facilities, trails, or special districts in the area and thus doesn't believe there are direct expenditures or revenues on the LA County side of the area. Prop A funds are collected from virtually all real property parcels throughout LA County for discretionary grant funds for parks projects, however, no projects have been funded within the proposed CSD area.

Public Works confirms that it does not maintain any street lights in the LA County area of the CSD and is not in any LA County Street Light District. The area is not part of the LA County's residential trash franchise area, however, it is within the LA County Commercial Trash Franchise area. The department is trying to verify if any of the LA County parcels receive service from the County.

We were still curious from you whether the expenses included in the feasibility study include services proposed on the LA County side? (For example, are there going to be any streetlights installed on the LA County side?) Also, other than increased franchise fees, is the CSD proposing any assessments or special taxes on the households in the CSD?

Have a wonderful Christmas and New Year!

Thanks,

Jason

Jason Tajima
County of Los Angeles - Chief Executive Office
Office of Unincorporated Area Services