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Hi-Desert Memorial Health Care DISTRICT
DISTRICT PROFILE SUMMARY SHEET

LAFCO
San Bernardino County

District Contact Person(s):

Dan McClure, Project Manager

Address:

6601 Whitefeather Rd. Joshua Tree, CA 92277

E-mail Address:

dmccclure@hdmc.org

Website Address:

HDMC.ORG

Date of Formation:

19 July 1972

Principal Act:

Hospital

Improvement District(s): YES NO

If yes, please indicate name and define area of service (include map).

Governing Body:

5 Member Board of Directors elected from within the District

Membership:

Paul Hoffman, Treasure

Ellin Loveless

Catja Arnzen, Secretary

Leslie Moody, Chairman

Vacant

Public Meetings:

**2nd Tuesday of each month at 6:00pm at the Helen Gray Building, 6601
White Feather Rd., Joshua Tree 92252.**

SERVICES

Currently Authorized Powers (Services):

SERVICE	FUNCTIONS
Emergency, Acute and Long Term Care	Hospital

Latent Powers (Services) -- those services authorized by the Agency's principal act, but not activated through the LAFCO process:

SERVICE	FUNCTIONS
Behavioral Health, Rural Health, Prenatal Education, Outpatient Surgery and Outpatient Therapy	Clinic

Area Served: **1,800** _____ Square Miles/ _____ Acres

Population: **>66,468 (2005 SBCO Economic Analysis)** (Outline source for figure)

Registered Voters: **UNK** _____ As Of _____ (Date)

Services Provided Outside Agency Boundaries: N/A

SERVICE	PROVIDED TO WHOM	DATE OF CONTRACT	SUNSET DATE

Special charges for service outside boundaries:

Special policies for providing service outside boundaries:

SPHERE OF INFLUENCE

Established: 1962

LAFCO Number	Resolution No./ Date Adopted	Location
1162	780/ July 19,1972	Joshua Tree

CHANGES:

LAFCO Number	Resolution No./ Date Adopted	Type Of Change	Location

**Hi-Desert Memorial Health Care District
MUNICIPAL SERVICE REVIEW**

3103

I. Growth and Population

Population within the boundaries of the Hi-Desert Memorial Health Care District is predicted to grow by 8.03 percent over the next five years from its current estimated population of 73,981 (2009 CLARITAS INC). This is a sharp decline from the 2000 - 2009 growth rate of 12.26%. This decline may be a result of the sharp economic downturn felt throughout the state and may return to the high level of growth as California recovers from the current recession.

The HI-Desert Memorial Health Care District continues to strive to respond to and meet the needs of the residents within the District. To that end please find attached The Hi-Desert Medical Center's Strategic Plan for 2009 -2012 along with the Market Demand Analysis commissioned in October 2009 which addresses in detail our current and future population, services provided and growth projections.

II. Present and planned capacity of public facilities and adequacy of public services, including infrastructure needs or deficiencies

To meet the needs indentified in the Strategic Plan and Market Demand Analysis, the attached 2007 Deficiencies Tabulation (DEFTAB) report helps guides us in our future planning needs. From these, capital budgets are prepared annually and approved by the Board of Directors. Additional building requirements and capital improvement projects are submitted for approval to the local authority having jurisdiction over said projects.

Funding for capital improvement is accomplished through the use of internally generated funds, leases and the issuance of revenue bonds.

III. Financial ability to provide services

Major Revenue Sources are derived from inpatient and outpatient services provided. Our major expenses are salaries, benefits & contract labor; purchased services & physician fees; supply expenses.

Current Bond Rating: Not rated.

Please find attached the requested documents:

- a) Two most recent adopted operational budgets
- b) Two most recent completed audits
- c) Capital improvements budgets

IV. Status of, and opportunities for shared facilities:
None

V. Accountability for community service needs, including governmental structure and operational efficiencies

Budget: The budget is prepared on an annual basis, reviewed and approved by the Board of Directors in a public meeting. The financial and management status is reviewed annually by an independent healthcare Certified Public Accountant and this audit is presented to management and the Board of Directors at a public meeting.

Governing Body: The 5-member Board of Directors, each representing the entire District, serves staggered four year terms which coincides with the statewide general election. The Board is governed by the attached Bylaws which are reviewed and adopted annually. These Bylaws address such issues as the selection process, representation, frequency of meetings and Brown Act compliance.

Level of Service: All patients that use the hospital are provided with a survey instrument to provide feedback on their level of satisfaction. In addition there is a formal complaint review and tracking system in place

Community Access: The hospital is a 24/7 operation with full access to emergency treatment. The hospital has an internet website and publishes regular newsletters and other health related publications and flyers.

Regular Progress Reports: In addition to the Board of Directors monthly meeting as discussed above, there our Board lead Financial, Human Resources, Governance, Quality, Joint Conference, Facilities and Technology Committees which reviews performance and operational status reports.

Does the agency have strategies or policies for future service delivery? As mentioned earlier the District is driven by its strategic analysis and planning processes. We currently have thirteen facilities and eighteen technology projects in varying stages of execution as witnessed by the attached project schedules.

Operational Efficiencies:

Staffing Levels: The District has 522 paid Full Time Equivalent (FTE) employees as of November 2009. This compares favorably with other California hospitals.

Technology: Our computerized Health Care Information System integrates both clinical and financial data. With the Federal mandate for Health Information Technology under the American Recovery and Reinvestment Act, the District is working toward "meaningful use" throughout all of our inpatient and outpatient facilities.

c) Joint Powers Agreements: Working with the Joshua Tree Water District in the construction and operation of the soon to be constructed Waste Treatment Plant which will require such and agreement.

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**MANDATORY FIVE YEAR
SPHERE OF INFLUENCE UPDATE**

INTRODUCTION: The questions on this form are designed to obtain data about the entity's existing sphere of influence to allow the Commission and its staff to begin to assess the mandated sphere update process. You are encouraged to include any additional information that you believe is pertinent to the process. Use additional sheets where necessary and/or include any relevant documents.

1. NAME OF AGENCY: **Hi-Desert Memorial Health Care District**
2. Provide an identification of the entities that provide service to your agency. Please indicate whether they are public or private entities and include subsidiary districts in this description. Please include a description of City or District-governed agencies (i.e., redevelopment agency, development corporations, joint powers authorities, improvement districts, etc.):

Joshua Basin Water District, SBCO Fire along with Morongo Basin Ambulance and 29 Palms Fire Deptment

3. Provide a narrative description of anticipated alterations in the agency's current sphere of influence that should be considered in this review. This identification should include any potential development that would require a sphere of influence amendment for implementation, etc. (If additional room for response is necessary, please attach additional sheets to this form.)

None

4. **CITIES:** Provide an outline of negotiations with the County of San Bernardino related to any sphere change anticipated. Please include an outline of agreements on boundaries, development standards, zoning requirements, if any. This is required pursuant to Government Code Section 56425(b).

5. **CITIES:** Provide an outline of the dates for adoption and plans for update, if any, for:

General Plan Elements if adopted separately NAME	DATE OF ADOPTION/UPDATE PLANS
_____	_____
_____	_____
_____	_____
_____	_____

6. **CITIES/SPECIAL DISTRICTS:** For the services provided by the agency identify the appropriate document below and provide an outline of the date of adoption, schedule for update, copy of the document and copy of environmental document, if applicable:

Master Plan for Water Utility	N/A
Master Plan for Sewer Utility	N/A
Master Plan for Fire Service	N/A
Master Plan for Park Service	N/A
Urban Water Management Plan	N/A
(with copy of certification from Department of Water Resources)	
Other (Please name):	
_____	_____
_____	_____
_____	_____

7. **SPECIAL DISTRICTS:** Provide an outline of the following items related to the services provided by the District. This response is specifically required by Government Code Section 56425(i) et seq.

a) Provide a written statement specifying the functions and/or classes of service provided by your District.

The District is comprised of a 59 bed acute care hospital and a 120 bed skilled nursing facility. Services include inpatient and outpatient diagnostic treatment and rehabilitation services, home health and hospice services and a variety of community outreach services which include outpatient surgical center, behavioral health, prenatal education center, family birthing center and family health clinics in Yucca Valley and Twentynine Palms servicing recipients of Medi-Cal benefits.

b) Provide a written description of the nature, location and extent of the functions and/or classes of service outlined above. Where the service area is less than the boundaries of the District provide a map depiction of the location.

Located in Joshua Tree, approximately the center of our District providing medical treatment for the residents of the District. The District also has a variety of clinics in Yucca Valley and Twentynine Palms.

- c) Provide a brief outline of master plans adopted for each of the services listed above including a summary of their findings and the date of their adoption. If master plans are required to be filed with a County, State or Federal agency please note the date of their acceptance. Provide a copy of the master plans with this document if not previously provided to the LAFCO staff office including a copy of the environmental determination associated with the document.

Master site planning for the acute campus is currently under review by the Board of Directors

- 8. Provide a response to the four factors outlined in Government Code Section 56425 required for a sphere of influence review outlined as follows:

- a) The present and planned land uses in the area, including agricultural and open-space lands.

There are no additional land use projected

- b) The present and probable need for public facilities and services in the area.
None noted

- c) The present capacity of public facilities and adequacy of public services that the agency provides or is authorized to provide.

The District has not reached capacity and is poised to handle the immediate needs of the Districts

d) The existence of any social or economic communities of interest in the area.
The District shares in the direct social and economic benefits of the continued operation of the hospital and its ancillary services.

CERTIFICATION

I hereby certify that the statements furnished above and in the attached supplements, exhibits, and documents present the date and information required for this mandatory review to the best of my ability, and that the facts, statements, and information presented herein are true and correct to the best of my knowledge and belief.

DATE: **May 14, 2008**



Signature of Official

Daniel H. McClure

Printed Name

CIO / Project Manager

Title