

**Letters from CR&R and County of  
San Bernardino Solid Waste  
Management Division**

**Attachment 3**

**CR&R**  
SOLID WASTE  
DIVISION

9828 BUCKWHEAT ROAD  
P.O. BOX 290309  
PHELAN, CA 92329  
760-868-6353  
FAX 760-868-3689

August 15, 2011

Kathleen Rollings-McDonald  
Local Agency Formation Commission  
215 North "D" Street, Ste.204  
San Bernardino, CA 92415-0490

RECEIVED  
AUG 23 2011  
LAFCO  
San Bernardino County

**RE: LAFCO 3167 – Activation of Solid Waste Powers for the Phelan Pinon Hills  
Community Services District (PPHCSD)**

Dear Ms. Rollings-McDonald:

Thank you for providing CR&R Incorporated (CR&R) with the Notice of Filing for Proposed Activation of Powers documentation regarding PPHCSD and the opportunity to comment on the filing in regards to our waste and recycling collection operation.

Upon reviewing the application CR&R understands that the PPHCSD is filing this proposal with the intent to exercising the powers listed in Alternative 1. CR&R does not see that this change, if approved by LAFCO will result in any negative circumstances associated with our current operation. It is understood that franchise fees collected in our current franchise area covered in the LAFCO application will be paid to the PPHCSD once approved and a contract is negotiated. The method for payment for residential tonnage deposited into the County of San Bernardino landfill will remain the same therefore CR&R does not foresee a financial effect resulting from the proposed action.

We understand that this does not affect the areas in our County franchise area that are not within the boundaries of the PPHCSD and that all agreements will remain in affect.

Regarding PPHCSD and their proposed option to include the payment processing for the solid waste services though the District's billing operation for water service, we have experience with this in some of our other service areas and we would be willing to meet and discuss this option.

CR&R has reviewed the application and its potential impacts and has no objection to their request as proposed. Please let me know if you have any questions or concerns.

Sincerely,

Brent Speers  
General Manager  
CR&R Environmental

# DEPARTMENT OF PUBLIC WORKS

FLOOD CONTROL • LAND DEVELOPMENT & CONSTRUCTION • OPERATIONS  
SOLID WASTE MANAGEMENT • SURVEYOR • TRANSPORTATION



COUNTY OF SAN BERNARDINO

SOLID WASTE MANAGEMENT DIVISION  
222 West Hospitality Lane, Second Floor • San Bernardino, CA 92415-0017 • (909) 386-8701  
Administration/Engineering Fax (909) 386-8900

GRANVILLE M. "BOW" BOWMAN, P.E., P.L.S.  
Director of Public Works

April 27, 2011

RECEIVED  
MAY 02 2011

LAFCO  
San Bernardino County

Kathleen Rollings-McDonald  
Local Agency Formation Commission  
215 North "D" Street, Ste. 204  
San Bernardino, CA 92415-0490

**RE: LAFCO 3167 – ACTIVATION OF SOLID WASTE POWERS FOR THE PHELAN  
PIÑON HILLS COMMUNITY SERVICES DISTRICT (PPHCSD)**

Dear Ms. Rollings-McDonald:

As a follow-up to my letter dated March 23, 2011 on the above-referenced subject, I would like to provide the following additional comments. As noted in my previous letter, the County of San Bernardino Solid Waste Management Division (SWMD) would incur an annual loss of franchise revenue in the amount of approximately \$82,755.12, should the PPHCSD assume the trash collection and franchise responsibilities within their jurisdictional boundary. Although SWMD will continue to be responsible for administering the franchise agreement for the remaining unincorporated area outside of the PPHCSD's boundary with less franchise revenue to cover the cost, the impact to SWMD will be moderate due to SWMD's ability to spread the cost system wide. SWMD will be able to sustain the program without additional costs to the users of the Sheep Creek Transfer Station. There will be no impact to the County's General Fund, as SWMD is an Enterprise Fund and is not financed by the General Fund.

SWMD would also like to note that should the PPHCSD assume responsibility for the Equivalent Single Family Residence (ESFR) fees in the future, this may have a significant impact on SWMD and would require the reassessment of the ESFR rate countywide. This change will likely increase the overall fee due to the diminishing number of total units that the rate is spread over, creating a cumulative effect with the loss of ESFR revenue to the Helendale CSD last year.

Additionally, with the assumption of solid waste powers, the PPHCSD will also be responsible for implementing the recycling and diversion programs necessary to comply with AB939, the County's Source Reduction and Recycling Element, and the County's Household Hazardous Waste Element. This includes the reporting of waste disposed and waste diverted to the County, pursuant to Public Resources Code (PRC) Section 41821, for inclusion in the County's annual report to CalRecycle.

Should have any questions, please do not hesitate to contact me at (909) 386-8701.

Sincerely,

  
Gerry Newcombe  
Deputy Executive Officer/Division Manager

cc: Claudia Rozzi  
Mark Dvorak  
Kathleen Bingham

**Board of Supervisors**

GREGORY C. DEVEREAUX ..... Chief Executive Officer  
BRAD MITZELFELT ..... First District  
JANICE RUTHERFORD ..... Second District  
NEIL DERRY ..... Third District  
GARY C. OVITT ..... Fourth District  
JOSIE GONZALES ..... Fifth District

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Administration/Engineering Fax (909) 386-8900

GRANVILLE M. "BOW" BOWMAN, P.E., P.L.S.

Director of Public Works  
**RECEIVED**  
MAR 29 2011

**LAFCO**  
San Bernardino County

March 23, 2011

Kathleen Rollings-McDonald  
Local Agency Formation Commission  
215 North "D" Street, Ste. 204  
San Bernardino, CA 92415-0490

**RE: LAFCO 3167 – ACTIVATION OF SOLID WASTE POWERS FOR THE PHELAN  
PIÑON HILLS COMMUNITY SERVICES DISTRICT (PPHCSD)**

Dear Ms. Rollings-McDonald:

Thank you for the opportunity to comment on the above-referenced subject. The County of San Bernardino Solid Waste Management Division (SWMD) currently provides solid waste handling services within the PPHCSD boundaries, including refuse and recycling collection, transfer, processing and disposal services, through our franchise agreement with CR&R.

A feasibility analysis for establishing solid waste service evaluated several alternatives that included not only the assumption of trash collection services but assuming responsibility for the Equivalent Single Family Residence (ESFR) fees, and ownership and operation of the Sheep Creek Transfer Station and closed landfill. The ESFR fee responsibility and ownership and operation of the Sheep Creek Transfer Station and closed landfill were rejected by the PPHCSD due to the estimated financial deficits and financial risks.

PPHCSD's application to LAFCO is to activate their solid waste powers and assume the trash collection and franchise responsibilities within their jurisdictional boundary. SWMD would like to note that this change, should it be approved by LAFCO, would result in an annual loss of franchise revenue in the amount of approximately \$82,755.12. Additionally, SWMD will still be responsible for administering the franchise agreement for the remaining unincorporated area outside of the PPHCSD's boundary, with less franchise revenue to cover the cost. However, SWMD has reviewed their application and its potential impacts and has no objection to their request as proposed.

Should have any questions, please do not hesitate to contact me at (909) 386-8701.

Sincerely,

Gerry Newcombe  
Deputy Executive Officer/Division Manager

cc: Claudia Rozzi  
Mark Dvorak

Board of Supervisors

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