



Memo

To: Sam Martinez, Senior LAFCO Analyst
From: Karl Drew, General Manager
Date: November 18, 2010
Subject: Comments on Draft Service Reviews for Crest Forest Community

Following is our comments and concerns regarding the draft Service Reviews.

1. On page 9 of the draft report, you reference the 2007 State Water Project Delivery Reliability Report and that SWP deliveries will be impacted by climate change and legal impacts in the Delta region. The 2007 report shows that future average annual deliveries would be 66% to 69% of the total water allocations. There is a more recent report, the 2009 State Water Project Delivery Reliability Report, which indicates that the future average annual deliveries will be 60% of the total water allocations. I believe that this is significant information that should be included in the discussion about the regional supplemental water supplied by CLAWA in this report and the Service Review for the Lake Arrowhead Community.

In the report for the Lake Arrowhead Community and the Lake Arrowhead CSD, on page 23, item (3) there is an implication that since Lake Arrowhead withdrew from CLAWA at the last minute, but CLAWA's entitlement did not change, there is an additional source of water for LACSD if they would combine or merge with CLAWA. With the 2009 SWP report stating that they will only be able to deliver an average of 60% of the entitlement each year, CLAWA's 5,800 af entitlement now is effectively 3,480 af. Again I believe this is significant and pertinent to the discussion presented in the report.

2. Page 18 of the Crest Forest review, Section III, second paragraph, the phrase "annual negative change in net assets" is incorrect. This would imply that the net assets are decreasing while they have increased each year.
3. Page 21, Section on Budgets, your recommendations are actually already practiced by the District. We did not submit to you the supplemental data along with the budget summary sheet. This information is included as an attachment for this document.
4. Page 22, Section IV, states that "the District does have a connection with Crestline-Lake Arrowhead Water Agency". The District has 6 connections with CLAWA.
5. Page 24, there is a typo in the item "Annexation of Dart Canyon". In the last line the word "is" should be "it".
6. Page 23-24, "Government Structure Options": In the Lake Arrowhead CSD and Crestline Sanitation reviews, the option "Maintenance of the status quo" is included and recommended. We were wondering why this option was not included and/or recommended in our service review.

7. Page 23-24, "Consolidation of all public water agencies and/or service areas". Our concern is that this is the only "viable option" identified. While it may be a practical solution from a governance point of view, when it is considered from other view points, we do not believe it is a "viable option" and would like that term removed from the discussion. Following are some of the factors that we feel are pertinent to the discussion.
- a. Water Resources: As discussed in the item 1 above, the supplemental water supply provided by CLAWA has been effectively reduced by 40% and in dry years that supply will be much less. This effectively removes the amount of water that was allowed in the original entitlement for Lake Arrowhead. While consolidation would benefit LACSD by providing them with an additional water supply, ALL of the other areas that currently receive supplemental water from CLAWA would most likely face chronic water shortages and higher water costs. The current agreement between CLAWA, San Bernardino Municipal Water District and LACSD is a relative short-term arrangement and with the current and long-term projections for SWP deliveries, there is no guarantee that it would be renewed. This option does not become an option worth considering until additional long term water supplies are secured for the mountain area.
 - b. Community/Local Control: As demonstrated by the Crestline Sanitation/County Special Districts situation, the benefits of economies of scale become lost in the inefficiencies of bureaucracy and the lack of concern for each communities interests. Big government is not always better.

In addition to the Crestline Sanitation situation, the general financial condition of the State of California and the fiasco in the City of Bell has made the general populace aware of a perceived or real disconnect between large government and the people. On the County level, the interests of the mountain region have been muted by dividing their representation on the Board of Supervisors into two areas that are insignificant in the Supervisor Districts.

The community approach that is being used for this review is also an example. If a consolidated approach is a better, more efficient approach, why weren't the 3 community areas, along with CLAWA, reviewed together, so that common issues could be discussed together and community issues be made know to the other communities.

As stated above, we would like the phrase "viable option" removed from the discussion.

Thank you for taking the time to review our comments and concerns and incorporating them into the service reviews. If you have any questions, please do not hesitate to contact me.

**Crestline Village Water District
Cash Budget
Fiscal Year 2010-11**

APPROVED

Reserve Carryover from Prior Year			\$3,750,000
Operating Revenues		\$2,694,122	
Operating Expenses		<u>2,286,876</u>	
Net Income from Operations		<u>407,246</u>	
Non-Operating Income		<u>405,834</u>	
Cash Reserves from Current Year			<u>813,080</u>
Available Cash Reserves			\$4,563,080
Committed Appropriations (P & I)	<u>Remaining</u>		
2004 Refinance of 1993 Revenue Bond	<u>Principal</u>		
(Paid in Full 7/2013)	430,367	132,228	
FmHA Loan (Paid in Full 08/2019)	<u>535,000</u>	<u>72,875</u>	205,103
	965,367		
Discretionary Appropriations			
Mainline Replacement / Extensions			
Lakeview - Approx. 2,500 LF @ \$60.00		150,000	
Storage Tank Work			
Beacon I Tank Recoating		107,000	
Beacon II Tank Retrofit/Anchoring		428,500	
Meter Replacement/Radio Read System		1,644,640	
Well Exploration & Development		25,000	
Well Fencing		7,000	
Upgrade / Expand Telemetry Equip		25,000	
Other Improvements		25,000	
Field Equipment			
Replace Asphalt Roller		12,000	
Vehicle Replacement (3)			
Ford F250		34,000	
Ford Explorer		40,000	
Ford Ranger or SUV Hybrid		32,000	
General		20,000	
Office & Maintenance Facility			
Update Security System		50,000	
Office Building Attic Venting		15,000	
Replace Heating/Air Conditioning Units		30,000	
Office Equipment			
General		5,000	
Folder/Inserter		32,000	
Office Computer Equipment		<u>10,000</u>	<u>2,692,140</u>
Reserves (% of Operating Exp.)	72.8%		\$1,665,837
Committed Reserves			
Reserve for Purchased Water	30.6%	700,000	
Reserve for Future Retiree Health Benefits		110,000	
Contingency (% of Operating Exp.)	24.3%	<u>555,837</u>	<u>1,365,837</u>
Uncommitted Reserve Carryover at End of Year			<u>\$300,000</u>

Crestline Village Water District
Calculations for Reserve for Purchased Water and
Target Net Income from Operations
Fiscal Year 2010-11

Reserve for Purchased Water

Reserve Carryover from Prior Year		\$700,000
Actual Excess/(Overage) from Prior Year Budget	\$125,000	
Base Annual Target Cost for Purchased Water	500,000	
Less: Budgeted Amount for Current Year	450,000	
Calculated Change to Reserve for Purchased Water	175,000	
Increase/(Decrease) to Reserve for Purchased Water		0
Projected Reserve for Purchased Water (Maximum \$700,000)		\$700,000

Target Net Income from Operations

Estimated Depreciation for Fiscal Year	575,000	
Increase/(Decrease) to Reserve for Purchased Water	0	
Target Net Income from Operations for Fiscal Year		575,000
Projected Net Income from Operations with NO Rate Increase		407,246
Amount to Achieve Target Net Income from Operations		167,754

Change in Monthly Charge to Achieve Increase	Services	
All Accounts	4,939	\$2.83
Crestline Division	2,248	\$6.22

Reserve for Purchased Water	Beginning Balance	Change	Ending Balance
2004-05	0	100,000	100,000
2005-06	100,000	50,000	150,000
2006-07	150,000	575,000	725,000
2007-08	725,000	(26,134)	698,866
2008-09	698,866	1,134	700,000
2009-10	700,000	0	700,000

Reserve for Future Retiree Health Benefits	Beginning Balance	Change	Ending Balance
2006-07	0	55,000	55,000
2007-08	55,000	55,000	110,000

Crestline Village Water District
Proposed Budget Worksheet

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G/L ACCT NO.	DESCRIPTION	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10			2010-11
		Actual Totals	Budget	11 Months Totals	Projected Totals	Proposed Budget						
	REVENUES											
	OPERATING REVENUES											
	WATER SALES											
411000	RESIDENTIAL WATER SALES	2,226,264.00	2,281,213.00	2,462,211.00	2,428,206.00	2,514,290.91	2,458,751.01	2,377,403.24	2,460,334.09	2,069,932.67	2,343,108.37	2,319,677.28
412000	BUSINESS WATER SALES	282,347.00	271,153.00	293,486.00	286,572.00	292,854.93	282,616.65	257,338.13	276,595.10	228,976.11	266,792.12	264,124.20
417000	OTHER WATER SALES	7,918.00	1,749.00	38,010.00	16,476.00	27,381.59	1,386.00	14,638.96	3,000.00	13,081.72	14,270.97	3,000.00
	TOTAL WATER SALES	2,516,529.00	2,554,115.00	2,793,707.00	2,731,254.00	2,834,527.43	2,742,753.66	2,649,380.33	2,739,929.18	2,311,990.50	2,624,171.45	2,586,801.48
	WATER SERVICES											
423100	TAPS & CONNECTION CHARGES	13,395.00	12,540.00	14,498.00	22,530.00	44,879.24	36,140.00	21,072.83	13,300.00	21,092.65	23,010.16	13,300.00
423200	SHUT-OFF & TURN-ON CHARGES	29,780.00	30,051.00	34,227.00	34,762.00	96,624.25	92,083.31	98,653.64	98,772.36	86,185.57	94,020.62	94,020.62
	TOTAL WATER SERVICES	43,175.00	42,591.00	48,725.00	57,292.00	141,503.49	128,223.31	119,726.47	112,072.36	107,278.22	117,030.79	107,320.62
	TOTAL OPERATING REVENUES	2,559,704.00	2,596,706.00	2,842,432.00	2,788,546.00	2,976,030.92	2,870,976.97	2,769,106.80	2,852,001.54	2,419,268.72	2,741,202.24	2,694,122.10
	NON-OPERATING REVENUES											
491000	REVENUE FROM LEASES	0.00	0.00	0.00	1,050.00	900.00	225.00	- 0.00	0.00	0.00	0.00	0.00
492000	INTEREST REVENUES	23,532.00	14,668.00	26,608.00	63,804.00	106,678.26	118,331.45	70,775.08	50,000.00	30,731.01	40,974.68	30,000.00
493100	TAXES REVENUE	157,116.00	167,460.00	31,912.00	47,579.00	228,950.46	236,112.29	240,907.37	228,591.00	212,418.00	212,418.00	212,418.00
493200	AVAILABILITY ASSESSMENTS	152,016.00	150,695.00	150,195.00	149,000.00	182,264.28	152,840.82	150,005.66	143,750.00	144,662.25	144,662.25	143,216.00
495250	CONTRIBUTIONS IN AID RECEIVED	12,600.00	42,340.00	18,202.00	41,455.00	176,188.44	43,750.00	19,149.83	15,200.00	18,240.00	19,898.18	15,200.00
495900	MISCELLANEOUS REVENUES	1,850.00	32,352.00	5,241.00	18,667.00	11,992.19	19,104.70	8,157.74	7,500.00	2,187.49	2,386.35	5,000.00
	TOTAL NON-OPERATING REVENUES	347,114.00	407,515.00	232,158.00	321,555.00	706,973.63	570,364.26	488,995.68	445,041.00	408,238.75	420,339.46	405,834.00
	TOTAL REVENUES	2,906,818.00	3,004,221.00	3,074,590.00	3,110,101.00	3,683,004.55	3,441,341.23	3,258,102.48	3,297,042.54	2,827,507.47	3,161,541.70	3,099,956.10

Crestline Village Water District
Proposed Budget Worksheet

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G/L ACCT NO.	DESCRIPTION	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10			2010-11
		Actual Totals	Budget	11 Months Totals	Projected Totals							
	EXPENSES											
	SOURCE OF SUPPLY EXPENSES											
511000	SUPERVISION, LABOR & EXPENSE	100,488.00	72,312.00	71,587.00	69,772.00	63,038.37	79,525.48	66,672.45	61,463.00	56,429.39	61,559.33	* 109,253.00
512000	MAINT. OF STRUCTURES & IMPROVE.	299.00	359.00	4,961.00	10,875.00	12,985.26	12,192.37	2,528.18	3,328.00	10,437.80	11,386.69	* 12,070.00
513000	PURCHASED WATER	717,365.00	655,445.00	551,851.00	195,049.00	377,847.59	501,964.72	360,719.61	450,000.00	370,554.94	404,241.75	300,000.00
	TOTAL SOURCE OF SUPPLY	818,152.00	728,116.00	628,399.00	275,696.00	453,871.22	593,682.57	429,920.24	514,791.00	437,422.13	477,187.78	421,323.00
	PUMPING EXPENSES											
522100	MAINT & REPAIRS TO EQUIPMENT	5,566.00	2,144.00	8,321.00	2,512.00	2,982.63	7,291.22	12,740.94	8,000.00	9,750.93	10,637.38	10,000.00
522200	MAINT & REPAIRS/STRUCT & IMPROV	5,686.00	3,364.00	7,348.00	2,382.00	2,763.52	2,772.77	1,994.94	3,000.00	2,786.10	3,039.38	3,350.00
523000	FUEL OR POWER PURCHASED	37,245.00	43,029.00	56,935.00	79,946.00	72,490.96	57,066.28	64,987.54	63,887.00	49,265.82	53,744.53	75,000.00
	TOTAL PUMPING EXPENSES	48,497.00	48,537.00	72,604.00	84,840.00	78,237.11	67,130.27	79,723.42	74,887.00	61,802.85	67,421.29	88,350.00
	WATER TREATMENT EXPENSES											
531000	SUPERVISION, LABOR & EXPENSE	2,583.00	3,579.00	1,606.00	3,193.00	3,620.78	11,374.34	12,198.56	13,441.00	11,798.95	12,871.58	* 13,644.00
532100	MAINT & REPAIRS/BLDGS & GROUNDS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
532200	MAINT & REPAIRS/FIXTURES,EQUIPT	4,003.00	3,918.00	6,366.00	3,247.00	2,928.32	14,059.10	3,497.20	5,000.00	2,795.53	3,049.67	5,000.00
	TOTAL WATER TREATMENT EXPENSES	6,586.00	7,497.00	7,972.00	6,440.00	6,549.10	25,433.44	15,695.76	18,441.00	14,594.48	15,921.25	18,644.00
	TRANSMISSION & DISTRIB EXPENSES											
542100	STREET & ROAD MAINTENANCE	8,770.00	6,998.00	14,008.00	13,698.00	12,060.66	13,418.81	10,334.21	12,952.00	10,812.37	11,795.31	* 12,503.00
542200	MAINT & REPAIRS TO T&D MAINS	66,678.00	43,609.00	58,486.00	20,463.00	42,527.04	30,929.23	30,181.41	24,255.00	42,104.23	45,931.89	* 48,688.00
542300	LOCATING MAINS	8,541.00	4,475.00	11,322.00	5,422.00	7,164.16	6,745.32	5,770.32	6,624.00	4,910.67	5,357.09	* 5,679.00
542400	MAINT & REPAIRS TO RES & TANKS.	16,559.00	44,897.00	31,105.00	17,389.00	14,141.25	29,768.76	40,990.74	30,280.00	40,742.49	44,446.35	48,200.00
542500	MAINT & REPAIRS TO SERVICES	21,982.00	23,034.00	24,632.00	26,514.00	24,472.49	34,542.22	37,043.35	34,378.00	25,341.45	27,645.22	35,440.00
542600	MAINT & REPAIRS TO HYDRANTS	9,687.00	5,577.00	10,788.00	16,172.00	11,524.92	21,845.49	30,752.04	28,550.00	6,044.33	6,593.81	* 6,989.00
542700	MAINT & REPAIRS TO METERS, SHOP	468.00	987.00	3,437.00	3,583.36	377.77	811.12	954.27	1,755.00	2,882.03	3,144.03	4,333.00
542800	MAINT & REPAIRS TO METERS, FIELD	8,441.00	8,350.00	15,408.00	16,055.00	9,969.78	12,816.99	14,074.71	12,913.00	16,550.41	18,054.99	* 19,138.00
	TRANSMISSION & DISTRIB. EXP.	141,126.00	137,927.00	169,186.00	119,296.36	122,238.07	150,877.94	170,101.05	151,707.00	149,387.98	162,968.71	180,970.00
	CUSTOMER ACCOUNTS EXPENSES											
551000	METER READING	26,024.00	24,354.00	27,458.00	24,980.00	26,317.06	22,481.28	25,771.97	27,708.00	26,807.30	29,244.33	* 30,999.00
552000	SERVICE CALLS	23,817.00	23,843.00	30,210.00	28,804.00	34,071.00	30,044.50	34,880.55	37,099.00	28,896.20	31,523.13	* 33,415.00
558000	UNCOLLECTIBLE ACCOUNTS W/O	225.00	5,921.00	142.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	CUSTOMER ACCOUNTS EXPENSES	50,066.00	54,118.00	57,810.00	53,784.00	60,388.06	52,525.78	60,652.52	64,807.00	55,703.50	60,767.45	64,414.00
	ADMINISTRATIVE & GENERAL EXP.											
561000	ADMIN & GENERAL WAGES	213,904.00	225,912.00	242,370.00	234,158.00	272,606.36	242,982.02	240,103.39	269,601.00	222,249.54	240,770.34	* 255,217.00
561500	ADMIN & GENERAL WAGES - FIELD	111,656.00	95,039.00	92,163.00	91,528.00	87,875.75	106,634.75	103,569.29	110,922.00	90,556.96	98,103.37	* 103,990.00
	ADMIN WAGES	325,560.00	320,951.00	334,533.00	325,686.00	360,482.11	349,616.77	343,672.68	380,523.00	312,806.50	338,873.71	359,207.00

Crestline Village Water District
Proposed Budget Worksheet

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G/L ACCT NO.	DESCRIPTION	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10			2010-11	
		Actual Totals	Budget	11 Months Totals	Projected Totals	Proposed Budget							
	OFFICE & OTHER EXPENSES												
562110	OFFICE SUPPLIES	10,076.00	9,975.00	6,914.00	9,881.00	10,042.22	9,446.72	5,188.26	5,859.00	3,506.07	3,824.80	*	4,054.00
562120	TELEPHONE & TELEGRAPH	5,363.00	5,819.00	5,633.00	5,705.00	4,929.41	5,826.51	3,518.08	5,970.00	5,834.52	6,364.93		7,568.00
562130	ALARM SERVICE	467.00	0.00	477.00	293.00	405.57	620.76	465.57	1,000.00	632.04	689.50		800.00
562140	UTILITIES	24,035.00	22,016.00	18,336.00	22,397.00	22,541.64	24,562.61	26,960.32	26,469.00	22,791.12	24,863.04	*	26,355.00
562150	DUES & SUBSCRIPTIONS	11,737.00	12,242.00	13,082.00	13,343.00	14,003.08	15,376.34	16,742.12	16,475.00	18,562.90	20,250.44	*	21,465.00
562160	POSTAGE	22,873.00	24,333.00	24,387.00	24,110.00	24,845.31	27,518.54	24,853.38	25,800.00	29,483.09	32,163.37	*	34,093.00
562170	PRINTING & STATIONARY	12,497.00	3,685.00	9,145.00	2,675.00	10,715.79	5,303.55	11,116.73	10,000.00	5,491.49	5,990.72		10,000.00
562180	OTHER	6,439.00	11,301.00	16,485.00	16,668.00	12,826.21	22,937.60	14,192.97	17,500.00	12,443.18	13,574.38		17,500.00
	SUB-TOTAL, OFFICE EXPENSES	93,487.00	89,371.00	94,459.00	95,072.00	100,309.23	111,592.63	103,037.43	109,073.00	98,744.41	107,721.17		121,835.00
562200	TRUCKS EXPENSES	53,435.82	46,359.00	41,837.00	48,635.00	37,318.75	61,763.55	62,393.73	58,795.00	39,647.49	43,251.81	*	45,847.00
562300	OFFICE EQUIPMENT RENTAL	0.00	781.00	1,875.00	1,875.00	1,874.88	1,899.39	3,225.58	3,228.00	2,750.10	3,000.11		3,228.00
562400	GENERAL SUPPLIES & EXPENSE	8,540.00	7,010.00	8,600.00	7,712.00	6,719.17	2,847.19	3,208.65	3,642.00	4,725.54	5,155.13	*	5,464.00
562500	SMALL TOOLS EXPENSE	2,769.00	1,697.00	2,434.00	5,384.00	3,115.96	4,033.42	1,507.09	4,000.00	2,324.69	2,536.03		4,000.00
562510	SMALL OFFICE EQUIPMENT	0.00	0.00	0.00	0.00	0.00	218.78	1,040.97	5,000.00	677.50	677.50		5,000.00
562600	COMMUNICATIONS EXPENSE	6,635.00	7,777.00	5,576.00	6,412.00	13,520.49	12,727.59	15,922.46	14,121.00	16,417.05	17,909.51		18,200.00
562700	OUTSIDE SERVICES EMPLOYED	54,201.00	50,157.00	49,172.00	62,907.00	102,894.00	71,225.94	78,439.69	95,000.00	77,877.19	84,956.93		95,000.00
562800	PERSONAL AUTO EXPENSE	1,003.00	746.00	209.00	531.00	0.00	372.70	603.98	1,000.00	490.05	534.60		1,000.00
	TOTAL OFFICE & OTHER	220,070.82	203,898.00	204,162.00	228,528.00	265,752.48	266,681.19	269,379.58	293,859.00	243,654.02	265,742.79		299,574.00
	INSURANCE EXPENSES												
563100	LIABILITY & CASUALTY INSURANCE	18,458.41	24,354.00	37,647.00	39,136.00	46,265.83	31,156.87	42,336.04	50,285.00	33,281.58	42,155.58	*	44,685.00
563200	WORKMENS COMPENSATION INSURANC	52,257.00	77,093.00	75,389.00	55,606.00	48,806.42	41,555.36	39,121.25	57,724.00	27,117.80	43,508.80	*	46,119.00
563300	EMPLOYEES BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		0.00
	TOTAL INSURANCE EXPENSE	70,715.41	101,447.00	113,036.00	94,742.00	95,072.25	72,712.23	81,457.29	108,009.00	60,399.38	85,664.38		90,804.00
	EMPLOYEES BENEFITS EXPENSES												
564100		0.00	0.00	0.00	0.00			0.00		0.00	0.00		
564200	PAID TIME OFF	122,655.00	88,354.00	92,095.00	86,920.00	83,268.22	84,250.32	91,155.75	97,040.00	66,050.16	71,554.34	*	75,848.00
564300	HOLIDAYS WITH PAY	31,907.00	29,938.00	32,990.00	28,623.00	29,372.86	30,329.16	30,779.12	32,626.00	30,786.48	30,786.48	*	32,634.00
564400	GROUP MEDICAL INSURANCE	135,175.00	146,737.00	169,078.00	165,309.00	172,852.75	188,979.31	197,425.18	222,731.00	205,588.58	224,278.45		249,956.03
564500	EMPLOYER PAYROLL TAXES	9,564.00	10,929.00	10,302.00	13,040.00	15,421.90	12,883.17	14,020.76	18,272.00	9,185.56	14,247.41	*	15,102.00
564600	PENSION PLAN COSTS	115,226.00	116,820.00	116,329.00	106,427.66	109,609.17	823,102.29	336,874.93	337,046.00	236,612.67	258,122.91	*	273,610.00
	TOTAL EMPLOYEES BENEFITS EXP.	414,527.00	392,778.00	420,794.00	400,319.66	410,524.90	1,139,544.25	670,255.74	707,715.00	548,223.45	598,989.60		647,150.03
	GENERAL PLANT EXPENSES												
567100	MAINT & REPAIRS/GEN STRUCTURES	37,363.00	25,831.00	29,624.00	50,010.00	21,020.18	39,653.96	52,170.99	41,843.00	60,078.30	65,539.96		63,000.00
567210	MAINT & REPAIRS/OFFICE EQUIP	14,225.00	10,909.00	8,414.00	7,553.00	8,290.94	625.00	7,419.68	8,580.00	8,200.20	8,945.67	*	9,482.00
567200	MAINT & REPAIRS/GEN EQUIPMENT	27,679.76	28,270.00	29,852.00	23,251.57	20,390.62	45,373.49	41,165.89	44,703.00	28,760.56	31,375.16	*	33,258.00
	TOTAL MAINTENANCE OF GEN PLANT	79,267.76	65,010.00	67,890.00	80,814.57	49,701.74	85,652.45	100,756.56	95,126.00	97,039.06	105,860.79		105,740.00

Crestline Village Water District
Proposed Budget Worksheet

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G/L ACCT NO.	DESCRIPTION	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10			2010-11
		Actual Totals	Budget	11 Months Totals	Projected Totals	Proposed Budget						
568100	OTHER ADMIN & GENERAL EXPENSES											
	DIRECTORS' FEES	6,600.00	6,900.00	6,700.00	6,800.00	7,200.00	7,067.07	6,400.00	7,200.00	6,200.00	6,700.00	7,200.00
568200	COLLECTION & HANDLING CHARGES	3,182.00	2,903.00	876.00	899.00	3,117.36	5,648.44	2,585.19	3,500.00	309.58	337.72	3,500.00
	TOTAL OTHER ADMIN & GEN EXP	9,782.00	9,803.00	7,576.00	7,699.00	10,317.36	12,715.51	8,985.19	10,700.00	6,509.58	7,037.72	10,700.00
	TOTAL OPERATING EXPENSES	2,184,349.99	2,070,082.00	2,083,962.00	1,677,845.59	1,913,134.40	2,816,572.40	2,230,600.03	2,420,565.00	1,987,542.93	2,186,435.48	2,286,876.03
	NET INCOME (LOSS) FROM OPER	375,354.01	526,624.00	758,470.00	1,110,700.41	1,062,896.52	54,404.57	538,506.77	431,436.54	431,725.79	554,766.76	407,246.07
	NET INCOME (LOSS)	722,468.01	934,139.00	990,628.00	1,432,255.41	1,769,870.15	624,768.83	1,027,502.45	876,477.54	839,964.54	975,106.23	813,080.07

* Standard Increase applied to Proposed budget