

# AGENDA



## SAN BERNARDINO COUNTY EMERGENCY MEDICAL CARE COMMITTEE



**September 19, 2013**

**0900 - 1100**

**(Meeting may end early at the completion of all agenda items)**

**ICEMA  
Training Rooms A & B  
1425 South "D" Street  
San Bernardino, CA 92408**

Purpose: Information Sharing

Meeting Facilitator: Jim Holbrook

Timekeeper: Tom Lynch

Record Keeper: Jacquie Martin

	<b>AGENDA ITEM</b>	<b>PERSON(S)</b>	<b>DISCUSSION/ACTION</b>	<b>TIME</b>
I.	CALL TO ORDER	Jim Holbrook		0900 - 0901
II.	APPROVAL OF MINUTES	Jim Holbrook	Action	0901 - 0903
III.	DISCUSSION/ACTION ITEMS			
	A. ICEMA Updates 1. EMS MISS II Status Report 2. State EMS Authority (EMSA) a. Data Repository Project 3. California Office of Health Information Integrity (Cal OHII) Grant 4. Utilization of PBC Trust Fund	Tom Lynch	Discussion	0903 - 0920
	B. ICEMA Medical Director Updates	Dr. Vaezazizi	Discussion	0920 - 0945
	C. Consultant for Ground Medical Transportation System Design	Tom Lynch	Discussion	0945 - 1000
	E. Bed Delay	Tom Lynch	Discussion	1000 - 1010
	F. Community Paramedicine 1. Sub-Committee Report	Tom Lynch Margaret Peterson	Discussion	1010 - 1020
	G. NACo Award	Tom Lynch	Discussion	1020 - 1030
IV.	EMS SYSTEM MANAGEMENT REPORTS • Quarterly Trauma Hospital Reports • Base Hospital Quarterly Reports • Hospital Bed Delay Reports • Hospital Surveillance • STEMI Reports Reports available at: <a href="http://www.sbcounty.gov/ICEMA/sbcounty_reports.aspx">http://www.sbcounty.gov/ICEMA/sbcounty_reports.aspx</a>		Information	1030 - 1035

V.	OTHER/PUBLIC COMMENT			1035 - 1040
VI.	REQUESTS FOR NEXT MEETING			1040 - 1041
VII.	NEXT MEETING DATE: TBD			1041 - 1042
VIII.	ADJOURNMENT			1042 - 1045

*The San Bernardino County Emergency Medical Care Committee (EMCC) meeting facility is accessible to persons with disabilities. If assistive listening devices or other auxiliary aids or services are needed in order to participate in the public meeting, requests should be made through the Inland Counties Emergency Medical Agency at least three (3) business days prior to the EMCC meeting. The telephone number is (909) 388-5823, and office is located at 1425 South "D" Street, San Bernardino, CA.*

# MINUTES



## SAN BERNARDINO COUNTY EMERGENCY MEDICAL CARE COMMITTEE



July 18, 2013

0900 - 1100

AGENDA ITEM		DISCUSSION/ACTION	RESPONSIBLE PERSON(S)
I.	CALL TO ORDER	Meeting was called to order at 0900.	
II.	APPROVAL OF MINUTES	The May 16, 2013, minutes were approved.  Motion to approve. MSC: Hughes/Catalano	
III.	DISCUSSION ITEMS		
	A. ICEMA Updates	Introduction of Danielle Ogaz, EMS Specialist.	
	1. EMS MISS II Status Report	EMS MISS I & II Report included in agenda packet for reference. <ul style="list-style-type: none"> <li>Implementation remains ahead of schedule for bringing new providers onboard and training.</li> <li>Data Repository - Contract approved. EMSA has scheduled roll out meetings throughout the State starting in September.</li> <li>Redundancy - Internal staff have been trained to perform help desk functions, including full support by County ISD for backup services and management of servers for both ICEMA data system and repository.</li> </ul> <p>Jim Holbrook asked what kind of press ICEMA has received.</p> <p>Tom Lynch will work with County PIO on press release.</p>	Mark Roberts/Ron Holk
	2. Utilization of PBC Trust Fund	Utilization of PBC Trust Fund included in agenda packet for reference. <ul style="list-style-type: none"> <li>Request for EMCC endorsement of an additional \$5,000 expenditures related to MISS project and performance based contracts.</li> </ul> <p>Motion to endorse additional expenditures. MSC: Andres/Miller</p>	May Wang
	B. ICEMA Medical Director Updates		
	1. Pediatric Intubation Module	<ul style="list-style-type: none"> <li>Two-part series developed early last year.</li> <li>Part II of the Pediatric Airway Management Training module recently went live.</li> <li>Dr. Van Stralen was acknowledged for his contribution.</li> </ul>	Chris Yoshida-McMath

	<p>2. STEMI Update</p>	<p>Currently reviewing cases for the STEMI ECG Review Project. The first 50 cases have been reviewed. Review process involved taking ECGs to one of the STEMI Receiving Centers for a formal review by the cardiologist or ED physician.</p> <ul style="list-style-type: none"> <li>• Focus is:             <ul style="list-style-type: none"> <li>➤ Diagnostic quality of ECG.</li> <li>➤ If ECG truly represented a STEMI or not.</li> </ul> </li> <li>• Review allows ICEMA to retrospectively look at the system and how the ECG is used as the single important trigger of the STEMI system.</li> <li>• Too early to come to a conclusion and make any major changes.</li> <li>• Concept of algorithm diagnosis based on machine interpretation and a decline in that processes specificity.</li> <li>• Lifepak15 algorithm stood out in the review.</li> <li>• May need to retool protocols to lessen emphasis on the machine interpretation and shift some emphasis on real time paramedic interpretation.</li> </ul>	<p>Chris Yoshida-McMath</p>
	<p>3. Stroke Update</p>	<ul style="list-style-type: none"> <li>• Discussion continues on ICEMA’s system design, Level I versus Level II. Joint Commission calls it primary versus comprehensive.</li> <li>• ICEMA designed a tiered triage system. Centers that have interventional capacities are distinguished from those that do not.</li> <li>• Paramedics are able to triage patient outside of the 3 to 4½ hour qualifying time for thrombolytic therapy to a center.</li> <li>• Current data seems to suggest that these triages are not happening because patients are generally ending up in the closest Stroke Center. Difficult for paramedic to sort out the timeline and concept of wake up stroke.</li> <li>• Discussing the elimination of the current triage system and going to primary centers designation only and allowing the intervention piece include an interfacility transfer component.</li> <li>• Most programs in the State do not have a tiered triage system.</li> </ul>	<p>Chris Yoshida-McMath</p>
	<p>4. Emergency Medical Dispatch (EMD)</p>	<ul style="list-style-type: none"> <li>• ICEMA has been engaged with San Bernardino City Fire for several years in emergency priority dispatch, specifically the Clausen product which has worked very well. Due to some structural changes San Bernardino City Fire temporarily had to</li> </ul>	<p>Ron Holk</p>

		<p>suspend the use of EMD.</p> <ul style="list-style-type: none"> <li>• Other providers have expressed interest.</li> <li>• Discussing a pilot project with Rialto Fire to respond without lights or sirens to a select number of cases.</li> <li>• ICEMA would like to see county-wide.</li> </ul>	
	5. National Association of Counties (NACo) Award	<p>ICEMA received a NACO Award for its Neurovascular Stroke Receiving program. All hospitals and participants in the program were thanked for their contribution.</p> <p>Jim Holbrook suggested drafting a letter to Governing Board acknowledging ICEMA's accomplishment.</p> <p>Motion to draft letter. MSC: Hughes/Henson</p> <p>Jim Holbrook and Tom Lynch will draft letter and forward to the Governing Board.</p>	Ron Holk/Chris Yoshida-McMath
	C. RFP - Consultant for Ground Medical Transportation System Design	<ul style="list-style-type: none"> <li>• Consultant continues to work on the process and analysis.</li> <li>• Presentation to SANBAG was last week, primarily to City Managers. There was a request from one City Manager to meet with the consultant even though the timeline was to end in May.</li> <li>• Still opportunity to meet with the consultant.</li> <li>• Timeline on target for delivery of report.</li> <li>• Agendize for September.</li> </ul> <p>Chris Hughes asked if the Final Report will come to EMCC for review. Suggested some kind of a work shop.</p> <p>Art Andres suggested meeting before the next meeting and then have the regular EMCC meeting.</p> <p>Jim Holbrook and Tom Lynch will coordinate a date for meeting.</p>	Tom Lynch
	D. ICEMA Committee Reorganization	<p>Bylaws for Medical Advisory Committee (MAC) and new System Advisory Committee (SAC) are included in agenda packet for reference.</p> <ul style="list-style-type: none"> <li>• There have been ongoing discussions for the need of some degree of reorganizing ICEMA's structure of committees.</li> <li>• MAC is a longstanding, well-functioning committee advising the Medical Director but there is no advisory to ICEMA, or the EMS Administrator, on system and/or operational issues.</li> </ul>	Tom Lynch

		<ul style="list-style-type: none"> <li>• Reorganization was discussed with the County Fire Chiefs’ Association, Hospital Association (HASC) and appointing authorities with minimal changes to membership.</li> <li>• Inyo and Mono EMCCs have reviewed and endorsed process.</li> <li>• Committee formation and members seated for September target start date.</li> <li>• Meetings will be open and conducted under the Brown Act.</li> </ul> <p>Jim Holbrook requested that an educator be added to the MAC membership. Asked how to get a new person involved and eventually become a system contributor and grow future leaders.</p> <p>Motion to endorsed moving forward. MSC: Hughes/Peterson</p>	
E.	Bed Delay	<ul style="list-style-type: none"> <li>• Discussion continues at the local level with Hospital CEOs and HASC.</li> <li>• ICEMA has been working internally and with the Health Officer on a Bed Delay Surge Plan which will be going to HASC for input then to the various committees.</li> <li>• State Level - A report has come out</li> <li>• No significant data shift as yet.</li> </ul> <p>Margaret Peterson asked that Bed Delay Surge Plan be in line with CDPH so hospitals do not get cited.</p> <p>Margaret Peterson suggested that some of these delays need to be looked at to see what caused the impact. Tom Lynch suggested meeting with her separately.</p>	Ron Holk
F.	Community Paramedicine	<ul style="list-style-type: none"> <li>• EMSA released UC Davis Report that was commissioned by California Healthcare Foundation and EMSA. Report outlines potential opportunities for uses, variety of challenges, potential solutions and addresses some of the early efforts to accomplish Community Paramedicine in this State. Endorses the approach that was developed by EMSA and OSHPD to use the workforce development pilot program process as a way to address the legislative impositions as to why we cannot move forward. The two (2) issues are venue of practice of paramedics and destinations of paramedic transported patients.</li> </ul>	Tom Lynch

		<ul style="list-style-type: none"> <li>• EMSA will be releasing details related to the application process for pilot programs as early as the end of this week.</li> <li>• Dr. Backer is setting up an Ad Hoc Committee to look at the required level of education.</li> <li>• EMSA is looking at 10 to 12 pilot programs throughout the State.</li> <li>• ICEMA hopes to have one of those programs and has offered its assistance in writing a proposal. Suggested alternate locations and post discharge visits.</li> </ul> <p>After group discussion, a sub-committee was formed, with Margaret Peterson as chair and including Art Andres and Troy Pennington, for involvement in the pilot program process and to report at the September meeting on the boundaries, trajectory and sequence.</p> <p>Motion to form sub-committee. MSC: Andres/Miller</p>	
	<p>G. General Protocols</p> <ol style="list-style-type: none"> <li>1. 8010 - Interfacility Transfer Guidelines</li> <li>2. 10010 - King Airway Device (Perilaryngeal) - Adult (LALS, ALS and Approved BLS Specialty Program Providers)</li> <li>3. 10140 - Intraosseous Infusion (IO) (LALS - Pediatric only and ALS)</li> <li>4. 11040 - Bradycardias - Adult</li> <li>5. 11050 - Tachycardias - Adult</li> <li>6. 11090 - Shock (Non-Traumatic)</li> <li>7. 12020 - Withholding Resuscitative Measures</li> <li>8. 14010 - Respiratory Emergencies - Pediatric (Less than 15 years of age)</li> <li>9. 14020 - Airway Obstruction - Pediatric (Less than 15 years of age)</li> <li>10. 14040 - Cardiac Arrest - Pediatric (Less than 15 years of age)</li> <li>11. 14070 - Burns - Pediatric (Less than 15 years of age)</li> </ol>	<p>Item #s 1, 2, 3, 6, and 8 through 11 were endorsed, with no further discussion.</p> <p>Motion to endorse. MSC: Catalano/Cox</p> <p>Item #s 4, 5 and 7 were endorsed, with further discussion and no changes.</p> <p>Motion to endorse. MSC: Cox/Catalano</p> <p>EMCC committee members were encouraged to make comments through the public comment process.</p>	

Emergency Medical Care Committee

July 18, 2013

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IV.	EMS SYSTEM MANAGEMENT REPORTS	<ul style="list-style-type: none"> <li>Quarterly Trauma Hospital Reports</li> <li>Base Hospital Quarterly Reports</li> <li>Hospital Bed Delay Reports</li> <li>STEMI Reports</li> </ul> <p>Reports available at:  <a href="http://www.sbcounty.gov/ICEMA/sbcounty_reports.aspx">http://www.sbcounty.gov/ICEMA/sbcounty_reports.aspx</a></p>	Ron Holk
V.	ROUND TABLE/ ANNOUNCEMENTS		
VI.	FUTURE AGENDA ITEMS	Consultant Report, Community Paramedicine, Sub-Committee Report, NACo Award, Gurney Van Services (November)	
VII.	NEXT MEETING	September 19, 2013	
VIII.	ADJOURNMENT	Meeting adjourned at 1057.	

Attendees:

MEMBER NAME	EMCC POSITION	ICEMA STAFF	TITLE
<input checked="" type="checkbox"/> Jim Holbrook	EMS Training Institution	<input checked="" type="checkbox"/> Reza Vaezazizi	Medical Director
<input type="checkbox"/> Diana McCafferty	Private Ambulance Provider	<input checked="" type="checkbox"/> Tom Lynch	EMS Administrator
<input checked="" type="checkbox"/> Margaret Peterson	Hospital Administrator	<input checked="" type="checkbox"/> Denice Wicker-Stiles	Assistant Administrator
<input checked="" type="checkbox"/> Stephen Miller	Law Enforcement	<input checked="" type="checkbox"/> George Stone	PBC Program Coordinator
<input type="checkbox"/> Michael Smith	Fire Chief	<input checked="" type="checkbox"/> Sherri Shimshy	EMS Nurse
<input checked="" type="checkbox"/> Troy Pennington	Physician -Level II	<input type="checkbox"/> Chris Yoshida-McMath	EMS Trauma Nurse
<input checked="" type="checkbox"/> Art Andres	EMT-P - Public Sector	<input checked="" type="checkbox"/> Ron Holk	EMS Nurse
<input checked="" type="checkbox"/> Rick Britt	Communication	<input checked="" type="checkbox"/> Mark Roberts	EMS Technical Consultant
<input type="checkbox"/> Allen Francis	Nurse - MICN	<input checked="" type="checkbox"/> Danielle Ogaz	EMS Specialist
<input checked="" type="checkbox"/> Roy Cox	Air Ambulance Provider	<input checked="" type="checkbox"/> Jacquie Martin	Secretary
<input type="checkbox"/> Art Rodriguez	EMT-P - Private Sector		
<input checked="" type="checkbox"/> Richard Catalano	Physician - Level I		
<input checked="" type="checkbox"/> Chris Hughes	City Manager		
<input type="checkbox"/> Vacant	Consumer Advocate		
<input checked="" type="checkbox"/> Travis Henson	Physician - ER		
GUEST	AGENCY		
Dimitrios Alexiou	HASC		
Calvin Dong	Kaiser Permanente		
E. Fairfax	Cal Fire - Yucaipa		
Mark Hartwig	SB County FD		
Bernie Horak	SB City FD		
Bill Jones	San Manuel FD		
Michael May	LLUMC		
Tammy Messmer	Gentle Care Ambulance		
Lewis Murray	2 <sup>nd</sup> District Supervisor Office		
Joy Peters	ARMC		
Ray Ramirez	Ontario FD		
Chuck Spencer	Morongo Valley FD		

# Staff Report - EMCC

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## EMS Management Information & Surveillance System - MISS II (ImageTrend)

### IMAGETREND ePCR SOFTWARE - IMPLEMENTATION

Currently, 21 providers are utilizing the ImageTrend software. ICEMA is working with an additional 3 departments at this time to migrate from HealthWare Solutions to ImageTrend and 8 new providers. ICEMA's next upgrade to version 5.9 is scheduled for October/November 2013.

ICEMA is no longer able to accept scantrons as the software is no longer working and the cost to upgrade is over \$2,000.00

Providers currently on ImageTrend ePCR:

- AMR - Rancho
- AMR - Redlands
- AMR - Victorville
- Barstow Fire
- Big Bear City Fire
- Big Pine Fire (Inyo County)
- Crest Forest Fire Protection District
- Desert Ambulance
- Fort Irwin Fire
- Highland Fire (Cal Fire)
- Mammoth Lakes Fire (Mono County)
- Marine Logistics Base - Barstow
- Morongo Basin Ambulance
- Morongo Valley Fire
- Ontario Fire
- Rancho Cucamonga Fire
- Running Springs Fire
- San Bernardino City Fire
- San Manuel Fire
- Sierra LifeFlight - Bishop (Inyo County)
- Sheriff's Aviation
- Upland Fire
- Yucaipa City Fire (Cal Fire)

Implementation/training dates for additional providers are as follows:

- 29 Plams Fire - Setup
- Baker Ambulance (Needles and Baker) - Pending
- Chino Valley Fire - Training complete, go live October 2013
- Colton Fire - Training complete, go live TBD
- Loma Linda Fire - Training complete, go live TBD
- Lone Pine Fire (Inyo County) - Training complete, go live TBD

Olancha Cartago Fire - Setup  
Redlands Fire - Setup  
Rialto Fire - Training week of September 16<sup>th</sup>, go live October 1, 2013  
Southern Inyo Fire - Setup  
Symons Ambulance (San Bernardino) - September/October Training, go live September 2013

#### CAD INTERFACES ePCR IMPLEMENTATION

AMR - Completed  
Barstow Fire - Pending  
Confire - Completed  
Desert Ambulance - Pending  
Ontario Fire - Completed  
San Bernardino City Fire - Completed  
Symons Ambulance - Pending

#### IMAGETREND ePCR SOFTWARE

The purchase of ImageTrend Software was approved by the ICEMA's Governing Board in November 2011. ICEMA continues to work with hospital users in the deployment of the Hospital Dashboard. This allows users to view inbound patients and review ePCRs of patients (by hospital) based on security and permissions.

Patient Registry - ICEMA is receiving data from its Trauma, Stroke and STEMI registries. ICEMA received an upgrade to V3.0 on 9/17/2013. This will add more functionality for the hospitals.

Disaster Recovery (DR) Site - The purpose of the DR site is in the event our main servers go off line for an extended period of time we can activate the DR site and bring our systems back online. The next scheduled exercise is October 17, 2013.

Hospital Dashboard - September 1, 2013, ICEMA discontinued providing consumables for the hospital printers. The printers will remain at each hospital as a backup, if needed. Hospitals can print and access all patient care reports from the Hospital Dashboard.

Mark Roberts  
9/19/2013

# Staff Report - EMCC

## UTILIZATION OF PBC TRUST FUND (LIQUIDATED DAMAGES)

**Current Trust Fund Balance (as of September 12, 2013): \$574,683.45**

### **Incidental Expenses:**

During the July 2013 meeting, the EMCC endorsed the use of liquidated damages for incidental expenses related to the MISS projects not to exceed \$5,000. There are no new expenditures during this period. However, during year end reconciliation, it was discovered the following expenditures were not previously included:

<b>APPROVED INCIDENTAL BUDGET</b>			<b>\$5,000.00</b>
<b>Expenses:</b>	<b>Vendor</b>	<b>Date</b>	<b>Amount</b>
Extended 2-year hardware warranty Jan 2012 - Jan 2014	GST	4/3/2012	\$1,245.13
Domain name	ISD	6/20/2012	\$44.85
<b>Subtotal</b>			<b>\$1,289.98</b>
<b>Balance Remaining</b>			<b>\$3,710.02</b>

### **Additional Expenses for FY 2013-14:**

During the May 2013 meeting, the EMCC endorsed a budget of \$70,000 for FY 2013-14. Expenditures are shown below.

<b>APPROVED ADDITIONAL BUDGET</b>			<b>\$70,000.00</b>
	<b>Vendor</b>	<b>Amount</b>	
<b>Expenses: (July-August)</b>			
Paper	Staples	\$1,171.24	
Toner	Daisy Wheel	\$5,923.44	
<b>Travel Expenses</b>		\$717.49	
<b>Subtotal</b>			<b>\$7,812.17</b>
<b>Balance Remaining</b>			<b>\$62,187.83</b>

### **Electronic Patient Care Record Data System Expenses:**

During the July 2011 meeting, the EMCC endorsed a not to exceed \$750,000 amount for the purchase of the new EMS data system from ImageTrend. On November 15, 2011, the ICEMA Governing Board approved the MISS project (ePCR) with the initial three (3) year term at a cost of \$717,546. Currently, the original contract shows a balance of \$45,810 due to continued implementation.

**Additional Expenses for Ground Medical Transportation System Consultant:**

During the May 2012 meeting, EMCC endorsed expenditure of \$150,000 for a Ground Medical Transportation System consultant. The ICEMA Governing Board approved a contract with The Abaris Group following a Request for Proposal process in accordance with County policy and procedures, beginning March 27, 2013 through September 30, 2013. Expenditures to date include:

<b>APPROVED CONSULTANT BUDGET</b>			<b>\$150,000.00</b>
		<b>Amount</b>	
Work plan completed	5/20/2013	\$20,000	
Data modeling	8/28/2013	\$20,000	
Focus groups and interviews			
Comparable delivery systems			
Transportation plan, design & recommendations			
Final approval of work			
<b>Balance Remaining</b>			<b>\$110,000.00</b>

**Trust Fund Utilization History**

September 2009	Printer Paper and Toner	\$28,000
January 2010	150 Ruggedized Flash Drives	\$5,000
May 2010	FY 2010-11 Printer Paper and Toners (ePCR printing @ hospitals)	\$25,000
July 2010	(7) Printers for hospitals	\$5,177
October 2010	Incidental expenses	\$5,000
January 2011	FY 2010-11 Printer Paper and Toners Increase	\$15,000
May 2011	(16) Printers add or replace for hospitals	\$12,500
July 2011	FY 2011-12 Printer Paper and Toners (ePCR printing @ hospitals)	\$40,000
July 2011	ePCR Data System - ImageTrend	\$750,000*
May 2012	Ground Medical Transportation System Consultant	\$150,000*
July 2012	Incidental expenses	\$5,000
July 2012	FY 2012-13 Printer Paper and Toners (ePCR printing @ hospitals)	\$55,000
January 2013	Incidental expenses	\$5,000
January 2013	Additional ePCR Data System - ImageTrend	\$99,700
May 2013	FY 2012-13 Printer Paper, Toners and Travel Increase	\$8,000
May 2013	FY 2013-14 Printer Paper, Toners and Travel	\$70,000*
July 2013	Incidental expenses	\$5,000*

\* Endorsed amounts not fully exhausted to-date. Trust fund balance reflects all amount remain available.

May Wang  
09/19/2013



# San Bernardino County Emergency Medical Care Committee

1425 South "D" Street  
San Bernardino CA 92415  
(909) 388-5823



August 7, 2013

Janice Rutherford, Chair, Second District Supervisor  
County of San Bernardino  
Board of Supervisors  
385 North Arrowhead Avenue, Fifth Floor  
San Bernardino, CA 92415-0110

Dear Supervisor Rutherford:

I am writing on behalf of the San Bernardino County Emergency Medical Care Committee (EMCC) of the Inland Counties Emergency Medical Agency (ICEMA.) The EMCC would like to commend ICEMA and the EMS system stakeholders for receiving a National Association of Counties (NACo) 2013 Achievement Award for the Neurovascular Stroke Receiving Centers program.

ICEMA's efforts to collaborate with the participating hospital Stroke Centers, ambulance services and fire departments to develop this program locally has resulted in improved outcomes for many stroke patients in our county. The level of cooperation between all of these entities should make you and your fellow Board of Supervisors proud of ICEMA and the EMS system.

ICEMA has received NACo awards two years in a row for its efforts to improve patient care in San Bernardino County. In 2012, NACo recognized the local development of the STEMI or heart attack care program that has also significantly improved the lives of multiple patients.

Please join us in recognizing ICEMA and all of the other EMS system participants that developed these programs and improved the outcome for many patients.

Sincerely,

Jim Holbrook, EdD  
Chair, San Bernardino County EMCC

c: Board of Supervisors, San Bernardino County  
Greg Devereaux, Chief Executive Officer, San Bernardino County  
EMCC Official File