

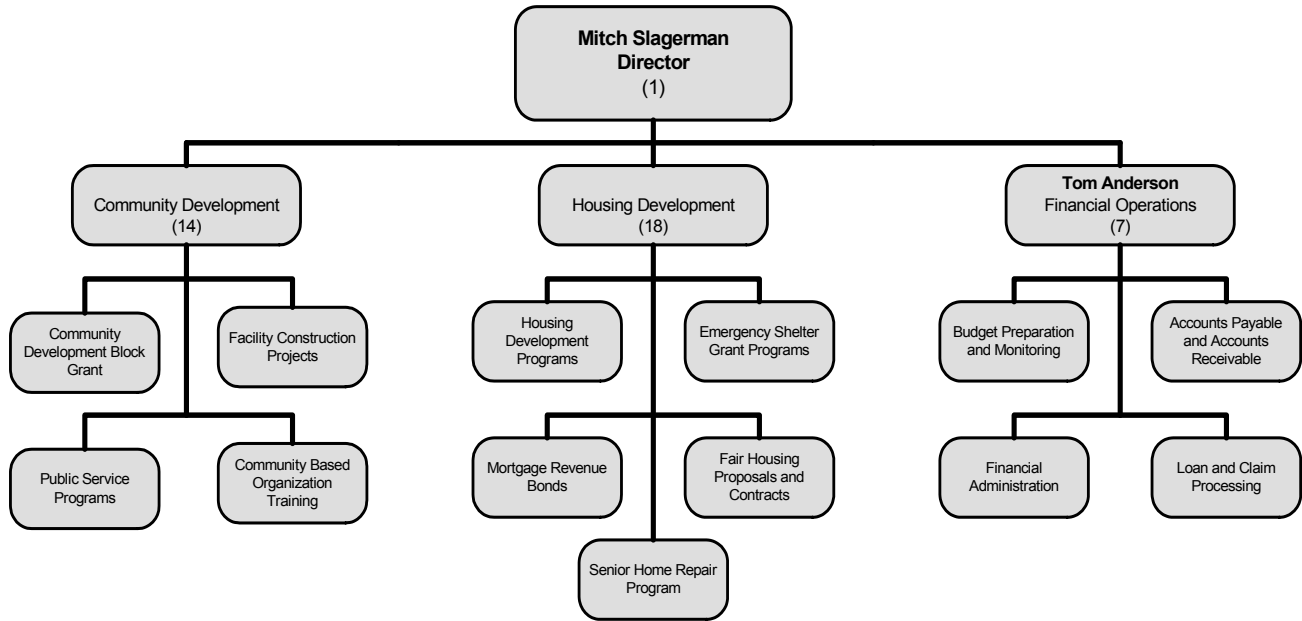
COMMUNITY DEVELOPMENT AND HOUSING

Mitch Slagerman

MISSION STATEMENT

The Community Development and Housing Department is a diverse team that utilizes experience and knowledge to achieve a better quality of life for county residents by providing quality programs and services. In addition, the department is a good steward of the Public Trust, effectively and efficiently delivering community development and housing program resources.

ORGANIZATIONAL CHART



STRATEGIC GOALS

1. Improve communities in San Bernardino County by financing construction projects and new and increased public services.
2. Expand the supply of quality, safe, sanitary and affordable housing for residents of San Bernardino County.

PERFORMANCE MEASURES				
Description of Performance Measure	2007-08 Actual	2008-09 Target	2008-09 Actual	2009-10 Target
Number of county residents benefiting from public service projects.	41,823	42,000	41,498	42,000
Number of public facilities benefiting from capital and infrastructure improvements.	35	35	47	35
Number of multifamily low, moderate or middle income units provided this fiscal year.*	11	20	0	25
Number of home purchases for low, moderate and middle income persons assisted this fiscal year.	28	48	35	100

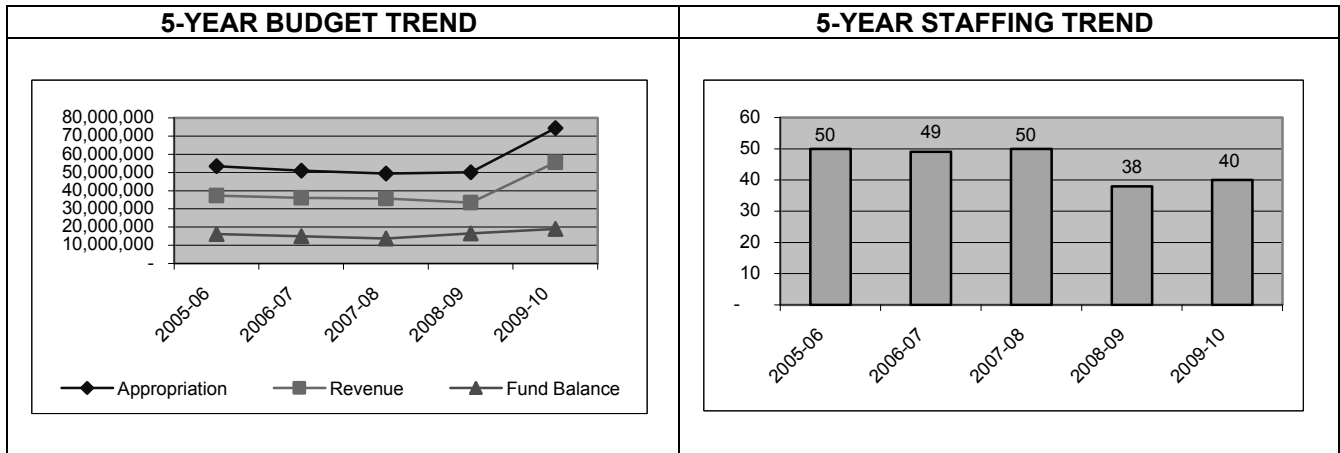
*Department released an RFP in 2008-09 to increase available units, results will be seen in 2009-10.



DESCRIPTION OF MAJOR SERVICES

The Department of Community Development and Housing (CDH) is responsible for administering federal, state, and local grant funds allocated to the County of San Bernardino for housing and community development programs. Federal funds comprise a large percentage of the total monies included in the department's budget through the Community Development Block Grant (CDBG), Emergency Shelter Grant (ESG), the HOME Investment Partnership Act Grant (HOME), the Neighborhood Initiative Grant (NI), the Disaster Recovery Grant (DRI) and the new Neighborhood Stabilization Program Grant (NSP).

BUDGET HISTORY



PERFORMANCE HISTORY

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Modified Budget	2008-09 Actual
Appropriation	24,763,111	25,635,360	15,422,594	58,040,727	16,007,184
Departmental Revenue	23,440,212	22,825,734	18,314,522	41,447,531	16,890,720
Fund Balance				16,593,196	
Budgeted Staffing				40	

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual appropriation in this budget unit is typically less than modified budget. The amount not expended is carried over to the subsequent year's budget.

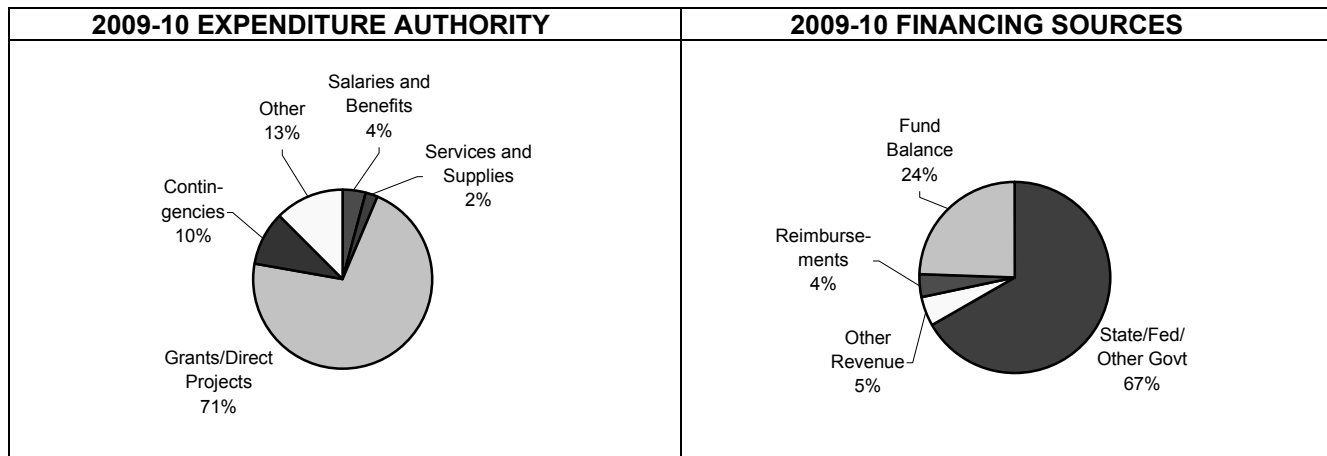
Most of CDH's revenue is from federally funded grants that are for longer than one year, thus revenue is under realized for each individual fiscal year, but totally realized over the period of the grants. The unexpected and unrealized amounts in 2008-09 have been carried over to the subsequent year's budget.

The performance history for the CDH budget represents a decrease in actual funding until 2008-09. During this year, the federal government passed the Housing and Economic Recovery Act (HERA) bill that allocated \$22 million dollars to CDH for the Neighborhood Stabilization Program and the American Recovery and Reinvestment Act (ARRA) bill that allocated another \$5 million; \$2 million for community development projects and \$3 million for assisting in the prevention of homelessness. These two bills will increase the amount of funding to the department for the next two budget years.



ANALYSIS OF FINAL BUDGET

ECONOMIC DEVELOPMENT



GROUP: Economic Development Agency
DEPARTMENT: Community Development and Housing
FUND: Special Revenue

BUDGET UNIT: Various
FUNCTION: Public Assistance
ACTIVITY: Other Assistance

	2005-06 Actual	2006-07 Actual	2007-08 Actual	2008-09 Actual	2008-09 Final Budget	2009-10 Final Budget	Change From 2008-09 Final Budget	
Appropriation								
Salaries and Benefits	3,634,300	3,441,243	3,029,496	2,565,090	3,393,694	3,275,288	(118,406)	
Services and Supplies	1,444,425	1,578,342	1,051,306	1,887,036	2,245,478	1,648,763	(596,715)	
Grants/Direct Projects	16,579,071	13,980,687	8,735,354	6,869,371	27,667,823	55,300,658	27,632,835	
Central Computer	49,817	54,454	47,077	41,926	50,417	38,521	(11,896)	
Travel	-	-	-	11,442	29,000	36,500	7,500	
Other Charges	-	-	-	-	20,000	-	(20,000)	
Equipment	39,463	24,972	-	19,998	-	150,000	150,000	
L/P Struct/Equip/Vehicles	-	-	-	-	52,000	-	(52,000)	
Transfers	5,306,274	6,148,674	5,383,323	6,376,287	10,664,803	9,110,639	(1,554,164)	
Contingencies	-	-	-	-	8,394,120	7,475,000	(919,120)	
Total Exp Authority	27,053,350	25,228,372	18,246,556	17,771,150	52,517,335	77,035,369	24,518,034	
Reimbursements	(3,484,053)	(3,311,338)	(3,535,197)	(2,062,741)	(2,908,700)	(3,106,215)	(197,515)	
Total Appropriation	23,569,297	21,917,034	14,711,359	15,708,409	49,608,635	73,929,154	24,320,519	
Operating Transfers Out	1,193,814	3,718,326	711,235	298,775	432,092	500,000	67,908	
Total Requirements	24,763,111	25,635,360	15,422,594	16,007,184	50,040,727	74,429,154	24,388,427	
Departmental Revenue								
Taxes	32,482	85,638	63,553	11,717	40,000	10,000	(30,000)	
Fines and Forfeitures	3,274	4,668	4,145	2,820	2,000	1,000	(1,000)	
Use of Money and Prop	730,660	1,067,055	1,322,458	710,620	1,024,200	731,000	(293,200)	
State, Fed or Govt Aid	17,579,128	15,487,219	13,323,234	12,831,672	29,389,348	51,672,796	22,283,448	
Current Services	4,735	-	-	-	-	-	-	
Other Revenue	5,085,564	6,181,154	3,601,132	3,333,891	2,991,983	3,109,856	117,873	
Other Financing Sources	4,369	-	-	-	-	-	-	
Total Revenue	23,440,212	22,825,734	18,314,522	16,890,720	33,447,531	55,524,652	22,077,121	
					Fund Balance	16,593,196	18,904,502	2,311,306
					Budgeted Staffing	38	40	2

Salaries and benefits of \$3,275,288 fund 40 budgeted positions and are decreasing by \$118,406 primarily due to the reduction of Worker's Compensation expenses and new personnel starting at lower steps on the wage scale. The increase of two extra help positions was approved by the Board during mid-year to help with the additional workload on the new Neighborhood Stabilization Program Grant.

Services and supplies of \$1,648,763 represents charges related to equipment needs, communication expense, general office expense, costs for publications, and special department expenses. The overall decrease of \$596,715 is due primarily to a \$1,000,000 one-time Priority Policy Needs item that was budgeted in 2008-09; which was partially offset by an increase of \$403,285 for planned expenditures related to the new Neighborhood Stabilization Program Grant.



Grants and direct projects of \$55,300,658 represent the majority of CDH's expenses. These expenses generally consist of contracts with other government, nonprofit, or private businesses to provide community development and housing assistance for low and moderate income citizens of the County of San Bernardino. The increase of \$27,632,835 was caused by the receipt of the Neighborhood Stabilization Program Grant (\$20,412,000), the planned expenditure increase of HOME funds (\$2,774,245), an increase in CDBG programs (\$1,819,185), an increase for the IVDA fund (\$3,939,020), and transferring the Home Senior Repair Program (\$750,000) to this category. These increases were partially offset by decreases in the Business and Micro Loan programs. The Senior Home Repair Program is in a holding account until the department returns to the Board for direction.

Travel of \$36,500 reflects anticipated travel costs in the areas of private mileage, air travel, hotel, car rental, training, and conference fees for this budget unit. The increase of \$7,500 is caused by the expected need of training for the new Neighborhood Stabilization Program Grant.

Other charges and lease/purchase equipment are not budgeted in 2009-10 due to the cancellation of the planned new furniture lease.

Equipment of \$150,000 is a new line item this year due to the planned purchase of emergency electrical generators for senior center programs within the county.

Transfers of \$9,110,639 represents interdepartmental transfers from CDH's grant funds to its administrative fund and transfers to other departments for services provided on behalf of CDH. The decrease in transfers of \$1,554,164 is primarily related to the completion of projects in 2008-09 and the transfer of the Home Senior Repair program funding to the grant and direct projects category.

Contingencies of \$7,475,000 in the HOME Fund and the CDBG Projects Fund represent the amount of grant funding that the department anticipates will not be obligated this fiscal year. The decrease of \$919,120 reflects the anticipation to reduce fund balances by distributing an increased amount of program income in 2009-10.

Reimbursements of \$3,106,215 represent interdepartmental reimbursements to the CDH administrative fund for staff charges. The increase of \$197,515 is primarily caused by the reimbursement of labor charges from the new Neighborhood Stabilization Program Grant to the administration fund.

Operating transfers out of \$500,000 increased by \$67,908 primarily due to an anticipated increase in capital projects to be completed by the Architecture and Engineering Department.

Departmental revenue of \$55,524,652 generally represents grants received from HUD, which include CDBG, HOME, ESG and NSP grant funds. In 2009-10, CDH anticipates receiving \$12,000,000 from HUD; \$2,500,000 from the State Department of Housing and Community Development for the Cedar Glen Water/Road Improvement Grant; \$2,000,000 from the Inland Valley Development Authority; and \$21,658,000 in Neighborhood Stabilization funds. The remaining \$17,366,652 in revenue primarily represents funding from previously approved federal grant projects that have not been completed and program income received through the loan programs. There is an overall increase of \$22,283,448 primarily due to the receipt of the new Neighborhood Stabilization Program Grant with slight decreases in other revenue and interest due to the reduced fund balances and a reduction in loan payoffs.

The fund balance increase in 2009-10 of \$2,311,306 is primarily due to the receipt of funds from IVDA development zone.