



Zack Mullennix, Emergency Services Officer/Mass Care and Shelter Lead Planner and Mike Antonucci, Emergency Services Manager, San Bernardino County Fire, Office of Emergency Services, with Ron Alves, CESA President

# OES Quarterly Report

San Bernardino County  
Fire Department, Office  
of Emergency Services



## We May Not Always Win, But When We Do, It's Gold!

Contact: Z. Mullennix

During the annual California Emergency Services Association (CESA) conference, on October 17, 2013, the San Bernardino County Fire Department, Office of Emergency Services was awarded the Public Safety Gold Award for the Mass Care and Shelter, Shelter Operations Compound (SHOC) Program. The CESA Public Safety Gold Award is the top award for public safety emergency management programs in the State of California.

OES Emergency Services Manager Mike Antonucci, and Emergency Service Officer Zack Mullennix, Lead Planner for the Mass Care and Shelter Program, were on hand to receive the award. The CESA State Awards Committee was greatly impressed by the program calling it "an innovative and ground breaking approach" to sheltering large populations. San Bernardino County's SHOC Program is a collaborative effort between County Fire, multiple County Departments, Cities/ Towns within the

Operational Area and the American Red Cross.

A SHOC provides a one-stop shop full service site for evacuees and shelter residence that includes a Local Assistance Center (LAC), a 3,500 bed human shelter, a co-located animal shelter, reunification and communication centers, basic shelter services and access to medical and mental health services. In addition, the SHOC has a much needed donations management component.

In support of the SHOC Program, OES also developed the Mass Care and Shelter Trailer Cache Project which currently consists of 15 200-bed Trailer Caches deployed throughout the County with an additional 16 Trailer Caches in the works. When completed, the County will have 31 Trailer Caches deployed.

As part of the SHOC planning process, a Mass Care and Shelter Table Top Exercise was conducted in 2012. This

June, a functional exercise, coordinated by the Office of Emergency Services and the Mass Care Workgroup, was conducted at the National Orange Show Fairgrounds (NOS) in San Bernardino. This challenging exercise simulated the activation of a Shelter Operations Compound. Over 150 participants from 24 County Departments, the American Red Cross and other partner agencies participated.

During the SHOC Exercise, over 40 VIPs from all levels of government were able to observe shelter operations in real-time, as partnering County Departments and agencies provided a variety of client services to volunteer "shelter residents" fleeing an exercise scenario of a mountain region wildfire that forced the evacuation of whole communities.

The SHOC "concept" has been practically employed by the County as a result of large scale evacuations resulting from the 2003 and the 2007 wildfires. After considerable refinement, coordination, training and exercises, this programmatic approach is being held up as a model for multi-jurisdictional, multi-discipline mega-sheltering.



# CERT ShakeOut Workshop

Contact: M. A. Ramirez

This summer has been busy for CERT programs all over San Bernardino County. It started with the first ever ShakeOut Workshop in August. Two months prior to the ShakeOut Drill, CERT programs from throughout San Bernardino County were treated to presentations from subject matter experts focusing on the 2013 ShakeOut sub-theme, "Fire Following an Earthquake." The morning was kicked off by Kathleen Springer, Senior Curator of the San Bernardino County Museum. The day continued with presentations from subject matter experts from Pacific Propane, Southern California Edison and Pacific Gas and Electric all of which stressed the importance of controlling utilities as a means to preventing fires after a major quake. Margaret Vinci represented the Earthquake Country Alliance and encouraged attendees to join. The day culminated with County

Fire Battalion Chief Mike Snow reviewing CERT's role in fire suppression and a live-fire extinguisher exercise. OES hopes to conduct these workshops annually to equip local CERT programs with tools in assisting them to capitalize on the ShakeOut as means to exercise their teams and reach out to their communities.



Left: Battalion Chief Snow presenting on fire suppression



Top two: ShakeOut Workshop fire extinguisher training  
Bottom: Margaret Vinci, ECA, demonstrating the Shake Alert



Center: SCE presenting on utility safety  
Left: M. Ramirez presenting on ShakeOut



# Faithful to Prepare!

Contact: M.A. Ramirez; C. Nagy

Emergency Managers from the Cities of Chino, Loma Linda, Rancho Cucamonga, and Redlands and San Bernardino County Fire staff attended the first annual Ark of Safety Forum. The full-day forum, hosted by State Assemblyman Mike Morrell and Building Resilient Communities, featured discussions on available resources to help houses of worship prepare themselves, their congregations and communities as well as the faith-based community's role before, during and after a disaster. The keynote speaker Dr. Jannah Scott, the Deputy Director at the Department of Homeland Security Center for Faith-based and Neighborhood Partnerships offered a rousing call to action to those in attendance. Other speakers included Assembly Member Mike Morrell,

Supervisor Janice Rutherford, County Fire Chief Mark Hartwig, and Breanna Medina, Emergency Management Coordinator for the City of Rancho Cucamonga. ESOs Cheryl Nagy and Michael A. Ramirez also participated in a panel discussion regarding the role of VOAD and CERT in disaster preparedness, response and recovery. This inaugural event reflects the growing recognition that emergency management truly must reach out to the whole community in its preparedness efforts.

170 attended the first annual Ark of Safety Forum:

- 51 representing houses of worship
- 60 representing faith-based Community Based Organizations
- 24 representing government agencies
- 27 representing private business
- 8 representing public agencies (educational facilities such as school districts)



Debra Williams, Event Organizer

# First-Ever OA Coordination Plan

**Contact:** C. Serrano

The San Bernardino County Operational Area (SBCOA) Emergency Managers agreed some time ago that a Coordination or Strategic Plan was crucial in order to develop applicable goals and objectives that would address the needs of emergency management programs throughout the Operational Area (OA). County Fire/OES then applied for and was granted Technical Assistance from FEMA in the form of consultants to lead the OA planning process.

Two day-long workshops were held in August and September 2013 with Emergency Managers from the 24 Cities/Towns, Tribal Government and County Fire/OES. The process was

started with the establishment of a baseline matrix that was in line with the core capabilities from FEMA's National Preparedness Goal. The baseline matrix included emergency management program elements, such as Planning, Resource Management/Logistics, Communications/Warning, Public Information, Training/Exercises, Grants, Public Outreach/Education, EOC Readiness and Administration. Each entity then valued their specific emergency management program identifying if each element was complete, in progress, or had not been started. With 25 of the 26 entities completing the baseline matrix, goals and objectives were identified for the next five years in order to standardize and align emergency management programs countywide.

A second Technical Assistance request has been submitted to FEMA to support the development of performance measures for each program element. These performance measures will be

used to define the achievement or completion of each goal and objective. As developed now, the Strategic Plan will help with the application of grant funding as well as the scheduling of planning projects, training and exercises.

With the completion of the first-ever San Bernardino County Operational Area Emergency Management Strategic Plan, the Operational Area is creating a vision for the future that will drive and strengthen the capabilities of each jurisdiction's emergency management program.



*Laura Relph, IEM, conducting workshop*

# OA City/Town Table Top Exercises

**Contact:** R. Lindsay

In support of City/Town Emergency Managers, Cal OES Exercise Planner Nick Lowe and San Bernardino County Fire, OES staff have been teaming up to provide and facilitate Emergency Operations Center (EOC) Table Top Exercises (TTX) to any City or Town jurisdiction interested in providing this valuable training to their EOC Responders. The intent of the table top discussion exercise is to familiarize city employees with their roles and responsibilities as EOC Responders and to underscore how they are integral to an effective emergency response and recovery.

Last year, the cities of Chino Hills and Colton took advantage of the EOC Table Top Exercise to provide exposure to

realistic EOC activation scenarios of their choosing. In August, OES staff facilitated the City of Hesperia TTX at the request of EM Brigit Bennington which resulted in the City Manager's request for OES to conduct an EOC assessment. In September, Jessica Rice, EM for the Town of Yucca Valley, conducted the EOC TTX and roughly 90% of the Town's employees participated. After the exercise, the Acting City Manager hosted an employee barbeque. Also in September, the City of Redlands hosted an EOC TTX and luncheon for city employees based on topics selected by Redlands City Manager Enrique Martinez and EM Fay Glass.

For information on booking a TTX for your jurisdiction, contact Assistant Emergency Services Manager, Cindy Serrano at (909) 356-3998.



*Nick Lowe, Exercise Planner, Cal OES*

# Gas Co. Exercise

**Contact:** M. Wagner

On September 5, 2013, Emergency Services Officers Carrie Cruz and Miles Wagner attended the annual Southern California Gas Company Table Top Exercise held at the Gas Company EOC in downtown Los Angeles. The two officers were observers at the exercise. The Gas Company has instituted WebEOC as their EOC Information System and the TTX introduced WebEOC to management and the EOC staff. The exercise was successful in introducing WebEOC and determining areas of improvement. Several remote locations used WebEOC to communicate information to the EOC. The incident scenario revolved around an earthquake that caused a significant gas leak along with freeway damage in the Orange County area. The Gas Company is active in San Bernardino County emergency management with transmission lines in the Cajon Pass and High Desert and distribution facilities in the San Bernardino Valley west of the County line.

# CERT Train-the-Trainer

Contact: M. A. Ramirez

August 2-4, County OES conducted the CERT Train-the-Trainer (TTT) Course in Rialto. Over forty individuals attended. Agencies represented include San Bernardino City Fire, Ontario Fire, Apple Valley Fire, Colton Fire, Riverside County OES, San Bernardino City Unified School District as well as CERT Volunteer Instructors from Mill Creek Canyon, Lytle Creek, Morongo Basin, Lucerne Valley, Helendale, Rialto, Fontana, Rancho Cucamonga and others from outside of San Bernardino County.



Top to bottom: Class photo; Bonnie Ross and Ed Ross, TTT Instructors; class being conducted

# ENSO Neutral – Will it Flood This Year?

Contact: M. Wagner

The California Department of Water Resources held their annual Pre-Season Flood Coordination Workshop at OES on Tuesday, September 17, 2013. Participants included the Department of Water Resources, California Conservation Corps, CalFire, National Weather Services – San Diego Forecast Office, and the United States Army Corps of Engineers – Los Angeles Office.

The 2013 Workshop began with a presentation from Alex Tardy, NWS San Diego Forecast Office. His conclusion is that current weather pattern is ENSO (El Niño/Southern Oscillation) neutral, meaning an equal chance for a normal, heavy, or light winter storm season. Typically, in an ENSO neutral condition, the majority of the season's precipitation can come in one or two storm surges, with the remainder of the winter remaining quite dry. However, there are recorded instances of ENSO neutral winter seasons that had either heavy precipitation all winter or, conversely, were very dry.

California Conservation Corps (CCC) provided information on their flood-fight capabilities, including personnel and/or training available to local jurisdictions for flood fighting. There is a cost for use of the CCC crews. The training can be provided to convergent volunteers on a "just-in-time" format during an actual incident.

The Department of Water Resources (DWR) has supply caches loaded on trailers located in strategic locations throughout the state. If a cache is requested and used, the local jurisdiction is expected to re-stock the trailer or reimburse DWR for the used supplies.

CalFire explained the resources they had available for flood fighting, including hand crews and heavy equipment.

The United States Army Corps of Engineers (USACE) briefed workshop attendees on their areas of responsibilities and the assistance that can be provided to local jurisdictions. The USACE also explained what facilities they are responsible for and the extent of their responsibilities.

Local jurisdictions can obtain CalFire, USACE, DWR, or CCC assistance through the OA EOC as a mission tasking request.

The NWS San Diego presentation is available at: <http://www.youtube.com/watch?v=z6Gib2By5g>.

## WEATHER TERMINOLOGY

ENSO stands for El Niño/Southern Oscillation. The ENSO cycle refers to the coherent and sometimes very strong year-to-year variations in sea-surface temperatures, convective rainfall, surface air pressure, and atmospheric circulation that occur across the equatorial Pacific Ocean. El Niño and La Niña represent opposite extremes in the ENSO cycle.

ENSO-neutral refers to those periods when neither El Niño nor La Niña is present. These periods often coincide with the transition between El Niño and La Niña events. During ENSO-neutral periods the ocean temperatures, tropical rainfall patterns, and atmospheric winds over the equatorial Pacific Ocean are near the long-term average.

El Niño refers to the above-average sea-surface temperatures that periodically develop across the east-central equatorial Pacific. It represents the warm phase of the ENSO cycle, and is sometimes referred to as a Pacific warm episode. For southern California, El Niño usually results in a wetter winter season.

La Niña refers to the periodic cooling of sea-surface temperatures across the east-central equatorial Pacific. It represents the cold phase of the ENSO cycle, and is sometimes referred to as a Pacific cold episode. For southern California, La Niña usually results in a dryer winter season.

# Practice, Practice, Practice

Contact: M. A. Ramirez

The City of Rancho Cucamonga hosted a CERT Skills Day on a blustery October morning. The half-day "Skills Day" was held October 5<sup>th</sup> at the Fire Protection District's training facility. Often referred to as "Field" or "Refresher" days these opportunities give CERT trained individuals an opportunity to practice many of the more technical skills learned

in the Basic CERT Training. Three "stations" were established for participants to practice Light Search and Rescue, Medical Operations and Damage Assessment skills. Moulage experts were brought in to assist in the realism of the exercise by applying life-like injuries to the volunteer victims. While open to programs countywide in the past, this was the first year evaluators from other Cities/Towns and unincorporated communities participated. Be on the lookout for future announcements regarding the next Skills Day and plan on having your CERT participate.

*Top to bottom: Stan Van Horn, Rancho Cucamonga Fire, briefs the CERT participants; CERT Members participate in CERT Skills Day*



# ROPE Swings Into Action

Contact: C. Cruz

For the last year OES staff and the ROPE Committee, which represents County Departments, agencies, private sector partners (utilities, transportation, etc.), and local jurisdictions with a vested interest in the Cajon Pass and the restoration of critical infrastructure have been in the process of updating the original ROPE Plan. That process has resulted in two new draft documents; the ROPE Standard Operating Guide (SOG) and the ROPE Field Operations Guide (FOG).

On Tuesday, September 24<sup>th</sup>, the yearlong planning effort culminated with over 100 ROPE representatives from County Departments, agencies, and private sector partners participating in the ROPE Table Top Exercise (TTX). The TTX was designed to test specific elements of the draft ROPE SOG and FOG to identify any planning gaps or revisions to the draft documents. By all accounts the TTX was extremely successful and the feedback from the participants has been overwhelmingly positive.

One of the highlights from the exercise occurred later that afternoon, at approximately 4:00 p.m. a fire broke out



in the Cajon Pass southeast of Lytle Creek and west of the I-15 Fwy. At approximately 5:30 p.m. the fire had grown to 200 acres and mandatory evacuations were ordered, Glen Helen Parkway was closed from the I-15 to Sierra Ave., and the San Bernardino County Operational Area (OA) Emergency Operations Center (EOC) was activated to Level I to support the incident. The OES Duty Officer, Robin Lindsay who was also the ROPE exercise Moderator earlier that day, was sent to the Incident Command Post (ICP) as the ICP Field Liaison Officer for the OA.

Upon her arrival, Robin stated that it felt like a ROPE TTX reunion with several of the exercise participants also on-scene in response to the fire. The top photo captures the ROPE FOG in action at the ICP and provided on the spot validation of the planning and exercise efforts during the development of the ROPE FOG. It was a proud moment for the San Bernardino County Fire Department, Office of Emergency Services (OES) staff and exemplifies the significance of our planning partners in the process.

The final stage of the planning process included the ROPE TTX After Action Conference on October 29, 2013, and final modifications to the draft ROPE SOG/FOG, are expected to be completed by December.

*Top to bottom: ROPE FOG being used at the Sierra Fire ICP; view of the fire from the EOC, ROPE TTX conference in progress*

# 2013 ShakeOut in Review

Contact: M. A. Ramirez

Whether you were at the annual CESA Conference, conducting your own drill in your jurisdiction or in your office working, you were probably one of the over 9.6 million Californians practicing the Drop, Cover and Hold On earthquake drill during the Great California ShakeOut. As in previous years, the San Bernardino County OA has been recognized for the high level of participation among the many jurisdictions in the County. This is the first year that we have been able to confirm the participation of 100% of County Departments. Our County has used the ShakeOut to begin the discussion about how we all can better prepare for, survive and recover from the next damaging earthquake. OES encourages you to continue the discussion and take steps in your workplace and home to be earthquake ready.

ShakeOut by the numbers...

- 18.8 million National/International Participants (on 10/17)
- 9.6 million California Participants
- 620,415 San Bernardino County Participants
- 2 County Museum Events
- 2 minute Emergency Alert System (EAS) message
- 100% County Departments participated in the Great California ShakeOut
- 6 Cities/Towns reported participation on WebEOC
- 36 County Departments and 4 County Entities reported participation on WebEOC
- 2 Partner agencies reported participation on WebEOC
- 1 Tribe reported participation on WebEOC
- 1 County Fire webpage committed to all things ShakeOut
- 9 City/Town amateur radio groups reported in on HAM Radio
- 8 County Departments reported in on HAM Radio
- 2 Partner agencies reported in on HAM Radio
- 7 County Fire satellite phone tests
- 1 Amazing day of ShakeOut activity



Top to Bottom: Fire extinguisher demo at County Museum; Kathleen Springer, County Museum; ShakeOut billboard in the City of Victorville

## Newly Certified OA Exercise Resource – MEP

Contact: R. Lindsay

Emergency Services Officer Robin Lindsay completed the final week of training in the FEMA Master Exercise Practitioner certification program earning the official designation of Master Exercise Practitioner (MEP). This program, based out of the Emergency Management Institute (EMI) in Emmitsburg, Maryland, recruits and trains candidates from all branches of the military and from State and Local agencies to design, develop, conduct and evaluate disaster based exercises in accordance with Homeland Security

Exercise and Evaluation Program (HSEEP) standards. As a part of her MEP course work, Robin designed and then facilitated both the SBCOA Mass Care and Shelter SHOC Functional Exercise in June and more recently, the 2013 ROPE Table Top Exercise conducted in September.



Robin Lindsay, MEP, at the ROPE TTX

### CERT-Train-the-Trainer

March 18-20, 2014  
8:00 a.m. – 5:00 p.m.

High Desert Government Center, EOC  
15900 Smoke Tree Street  
Hesperia CA 92345

### NIMS Compliance Reporting Due

December 1, 2013

Email to Robin Lindsay at  
robin.lindsay@oes.sbcounty.gov

Should you need the Data Collection  
Tool document please contact Robin  
via email or at (909) 356-3998

# Grants Update

**Contact:** M. Antonucci; L. Manalili; E. Sampson; L. Carr; J. Gloria

## FY2012 Emergency Management Performance Grant

The FY12 grant performance period closed on September 30, 2013. All jurisdictions have successfully completed their approved projects and received reimbursement. The City of Chino Hills, City of Loma Linda, and Town of Apple Valley submitted and received the California Governor's Office of Emergency Services (Cal OES) acceptance of their updated Emergency Operations Plan (EOP), therefore completing their FY12 project deliverable.

All jurisdictions successfully submitted their performance reports regarding final project status for the cumulative year through the extension of the 5th quarter (July 1, 2013, thru September 30, 2013). The Final (5<sup>th</sup>) Quarterly Performance Report for the Operational Area was submitted to Cal OES on October 23<sup>rd</sup>.

The Grants Administration Unit submitted the final FY12 EMPG reimbursement request on October 30, 2013. It is currently being reviewed by Cal OES and the final warrant is expected to be received by January 2014.

## FY2013 Emergency Management Performance Grant

The San Bernardino County Operational Area (OA) has received approval from Cal OES for the FY13 Emergency Management Performance Grant application. The acceptance of the FY13 EMPG grant award (\$547,610) went before the San Bernardino County Board of Supervisors for approval on November 5, 2013. The official notification to proceed will be emailed to the authorized agent and point of contact for each jurisdiction.

The FY13 EMPG performance period is retroactive to July 1, 2013, for all projects, with the exception of equipment purchases. Tasks and activities for planning, consulting, training and organization projects (e.g. planning and initiating your internal procurement

process for your equipment purchase, planning for and setting up trainings and exercises, hosting or attending trainings/exercises) should be tracked on the Personnel Activity Report or similar form, beginning July 1, 2013, to current.

Please note that you are not authorized to begin spending grant funds on equipment projects until you receive the official notification from the Grants Administration Unit to proceed with purchasing. **IF an EHP Screening or Sole Source Request is involved in your equipment project, the forms must FIRST be submitted to the Grants Administration Unit. Once the EHP Screening or Sole Source Request is approved by the State, you will receive an email notification to proceed with your equipment purchase.**

**Reminder:** Cal OES does not anticipate any performance period extensions for the FY13 EMPG grant, thus the 4<sup>th</sup> quarter will be the final reporting period. Due to the shortened time frame the State has given the Grants Administration Unit to submit final FY13 EMPG reporting to Cal OES, we strongly encourage that **all projects be completed by May 31, 2014** and final reimbursement requests, deliverables and performance reports be submitted **no later than June 13, 2014**. An email will be sent to all participating jurisdictions in November regarding dates for submission of FY13 EMPG Reimbursement Requests, Performance Reports and Modification Requests, as well as your approved project, allocation, required documents and other grant related reports.

In preparation for the July 1 - December 31, 2013, performance reporting period, all jurisdictions are **required to submit a combined 1st and 2nd quarter Cumulative Performance Report which will be due on Monday, January 6, 2014.**

**Please submit documents electronically to [lcarr@sbcfire.org](mailto:lcarr@sbcfire.org), AND mail the original with wet signature to:**  
San Bernardino County Fire Protection District  
Attn: LaTina Carr - Grants Administration  
157 West 5<sup>th</sup> Street, 2<sup>nd</sup> Floor  
San Bernardino, CA 92415-0451

## FY2010 Homeland Security Grant Program

The FY10 HSGP grant ended on June 30, 2013. County Fire has completed the reimbursement to all the jurisdictions.

## FY2011 Homeland Security Grant Program

The FY11 HSGP grant is closing on April 30, 2014. **PLEASE NOTE: Equipment, Training, Planning and Exercise projects have a Milestone Performance deadline of February 28, 2014.** Please plan accordingly to complete all projects by the Milestone Performance deadline.

All jurisdictions must submit reimbursement claims with the appropriate documentation to the Grants Administration Unit **no later than March 7, 2014.**

## FY2012 Homeland Security Grant Program

The FY12 HSGP grant is closing on April 30, 2014. **PLEASE NOTE: Equipment, Training, Planning and Exercise projects have a Milestone Performance deadline of February 28, 2014.** Please plan accordingly to complete all projects by the Milestone Performance deadline.

All jurisdictions must submit reimbursement claims with the appropriate documentation to the Grants Administration Unit **no later than March 7, 2014.**

## FY2013 Homeland Security Grant Program

The San Bernardino County OA has received approval from Cal OES for the FY13 HSGP application. The acceptance of the FY13 HSGP grant award (\$988,910) went before the San Bernardino County Board of Supervisors for approval on November 5, 2013. The official notifications to proceed will be emailed to the authorized agent and point of contact for each jurisdiction with approved projects and corresponding project completion deadline dates. The performance timeline for this grant is for a period of two years.

## Grants Inventory

All jurisdictions need to keep updated internal records of where all grant funded equipment is located or distributed to for federal audit purposes.

# OA EOC Activations

Contact: C. Cruz

During the months of August and September there were two (2) vegetation fires that triggered activation of the Operational Area (OA) Emergency Operations Center (EOC), one local jurisdiction, and the deployment of the EOC Liaison to the incident. The chart below is a brief synopsis of the Sharp Fire and Sierra Fire.

Incident Name/Date	Type	Activation Level	Details
Sharp Fire August 8-11, 2013	Vegetation Fire	Level I	<ul style="list-style-type: none"> <li>• OA EOC activated to Level I</li> <li>• EOC Liaison to the ICP deployed</li> <li>• Evacuations in Wrightwood</li> <li>• 243 Acres</li> <li>• <b>Total Days Activated: 4</b></li> </ul>
			
Sierra Fire September 24-26, 2013	Vegetation Fire	Level I	<ul style="list-style-type: none"> <li>• OA EOC activated to Level I</li> <li>• EOC Liaison to the ICP deployed</li> <li>• Evacuations in unincorporated area nearby</li> <li>• 200 Acres</li> <li>• <b>Total Days Activated: 2</b></li> </ul>
			

## ANNOUNCEMENTS: TRAINING, EXERCISES, EVENTS, ETC.

NAME	DATE	TIME	LOCATION
Riverside/San Bernardino Counties LECC Annual Broadcasters Meeting	11/13/2013	9:00 a.m. – 11:00 a.m.	Ben Clark Training Center, Auditorium 16791 Davis Ave, Riverside, CA 92518
Statewide Medical & Health Exercise	11/21/2013	8:00 a.m. – 12:00 p.m.	Various
Cedar Springs Dam Table Top Exercise	12/04/2013	8:00 a.m. – 12:00 p.m.	Ontario Embassy Suites, 3663 E Guasti Road Ontario, CA 91761
High Desert Emergency Networking Group	01/16/2014	2:00 p.m. – 3:30 p.m.	High Desert Government Center, EOC 15900 Smoke Tree St., Hesperia CA 92345
Mutual Aid Regional Advisory Committee (MARAC)	01/23/2013	9:00 a.m. – 12:00 p.m.	TBD
OACC Quarterly Meeting	02/06/2014	9:30 a.m. – 3:00 p.m.	TBD
Southern California VOAD Summit	02/23-25/2014	8:00 a.m. – 5:00 p.m.	TBD