

AIRPORTS

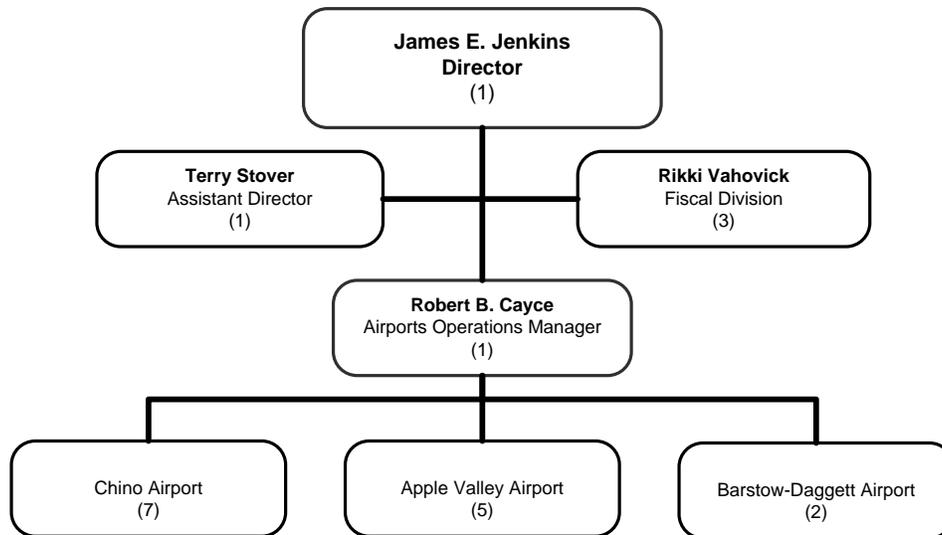
James E. Jenkins

DEPARTMENT MISSION STATEMENT

San Bernardino County Department of Airports plans, organizes and directs the County's airport and aviation system to provide high-quality aviation facilities and services in a safe and efficient manner, optimizing the benefit to the communities and citizens of the County.



ORGANIZATIONAL CHART



2015-16 SUMMARY OF BUDGET UNITS

	2015-16					
	Requirements	Sources	Net County Cost	Use of / (Contribution to) Fund Balance	Use of / (Contribution to) Net Position	Staffing
General Fund						
Airports	2,958,485	2,958,485				20
Total General Fund	2,958,485	2,958,485				20
Special Revenue Funds						
Airports Special Revenue Fund - Consolidated	6,779,990	5,652,959		1,127,031		0
Total Special Revenue Funds	6,779,990	5,652,959		1,127,031		0
Enterprise Funds						
CSA 60 - Apple Valley Airport - Operations	1,698,123	2,632,663			(934,540)	0
CSA 60 - Apple Valley Airport - Cap Improv	2,186,248	0			2,186,248	0
Total Enterprise Funds	3,884,371	2,632,663			1,251,708	0
Total - All Funds	13,622,846	11,244,107	0	1,127,031	1,251,708	20



2014-15 MAJOR ACCOMPLISHMENTS

- Commissioned new financial accounting and lease management software.
- Completed major lease audit and implemented delinquency management protocols.
- Executed three new leases that will result in increased revenues of \$488,000 annually.
- Awarded and accepted five Federal grants valued at \$1.2 million.
- Concluded Chino Airport Groundwater Plume characterization under the supervision of the Santa Ana Regional Water Control Board.

DEPARTMENT PERFORMANCE MEASURES

COUNTY GOAL: PURSUE COUNTY GOALS AND OBJECTIVES BY WORKING WITH OTHER AGENCIES		Measure	2013-14 Actual	2014-15 Target	2014-15 Est.	2015-16 Target
OBJECTIVE	Work with Federal, State and regional governments and organizations, to ensure San Bernardino County receives its fair share of resources.	NEW				
STRATEGY	Improve and maintain Airport infrastructure, such as runways and drainage systems by maximizing utilization of Federal Aviation Administration and Cal Trans Aeronautics funding.	Percentage of airport infrastructure area inspected annually.	0	0	0	15%
STRATEGY	Continue to develop and maintain focus on structured and preventative maintenance programs to address infrastructure deficiencies.					
COUNTY GOAL: OPERATE IN A FISCALLY-RESPONSIBLE AND BUSINESS-LIKE MANNER		Measure	2013-14 Actual	2014-15 Target	2014-15 Est.	2015-16 Target
OBJECTIVE	Invest County resources in ways which create more ongoing revenue to reinvest in maintaining and improving services.	New property use revenue generated.	0	\$60,000	\$450,000	\$60,000
STRATEGY	Leverage ground use at various County airports to produce new revenue streams to subsidize ongoing airport operational costs.					
COUNTY GOAL: CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY		Measure	2013-14 Actual	2014-15 Target	2014-15 Est.	2015-16 Target
OBJECTIVE	Continue business retention and expansion programs while implementing office and industrial attraction strategies for companies providing high-paying jobs.	Number of businesses operating on airport properties (commercial leases).	84	88	85	88
STRATEGY	Maximize structured outreach activities to private sector business entities thus informing prospective businesses of real estate opportunities at various County airports					
STRATEGY	Closely monitor existing airport businesses to ensure continued success; assist by providing clearinghouse guidance to available resources.					



Airports

DESCRIPTION OF MAJOR SERVICES

The Department of Airports provides for the management, development, maintenance and operation of six airports. The department assures that County airports are maintained and operated in compliance with state and federal regulations. The department works cooperatively with other airports located within the County regarding state and federal aviation programs, issues and requirements. The department participates and provides input to aviation industry support organizations, as necessary, to develop local, national and state aviation policy.

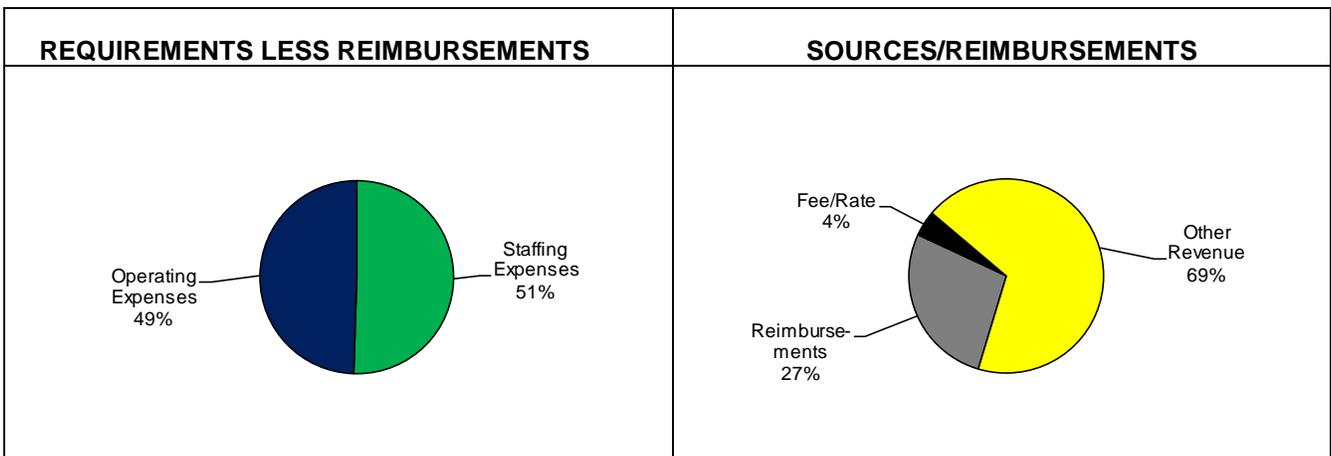
Budget at a Glance	
Requirements Less Reimbursements	\$4,068,425
Sources/Reimbursements	\$4,068,425
Net County Cost	\$0
Total Staff	20
Funded by Net County Cost	0%

The County's six airports include:

1. Apple Valley Airport, a County Service Area (CSA-60) with a significant sport aviation base;
2. Baker Airport, located adjacent to the Town of Baker and supports I-40 between Barstow and Las Vegas;
3. Barstow-Daggett Airport, which features significant military activity and the Fort Irwin Helicopter Maintenance Base, both of which support the Fort Irwin National Training Center;
4. Chino Airport, a Federal Aviation Administration (FAA) designated reliever to John Wayne Airport and one of the largest general aviation airports in the country with approximately 650 based aircraft;
5. Needles Airport, a critical transportation link along the Colorado River;
6. Twenty-nine Palms Airport, a center for soaring activity serving the surrounding community, including the United States Marine Corps Air-Ground Combat Center.

The County's airports produce revenue to operate and maintain the airport system. Revenues are generated from facility rents, concession and user fees, and, in the case of Apple Valley Airport, property taxes dedicated to the support of CSA-60. State and federal grants are significant sources for funds to construct, improve and maintain airport infrastructure.

2015-16 RECOMMENDED BUDGET



ANALYSIS OF 2015-16 RECOMMENDED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Airports
FUND: General

BUDGET UNIT: AAA APT
FUNCTION: Public Ways and Facilities
ACTIVITY: Transportation Terminals

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Estimate	2014-15 Modified Budget	2015-16 Recommended Budget	Change From 2014-15 Modified Budget
Requirements							
Staffing Expenses	2,091,771	1,632,659	1,855,067	1,832,853	2,038,764	2,049,978	11,214
Operating Expenses	2,004,137	1,867,510	1,855,126	1,816,077	1,758,352	2,008,447	250,095
Capital Expenditures	0	0	7,896	0	10,000	10,000	0
Total Exp Authority	4,095,908	3,500,169	3,718,089	3,648,930	3,807,116	4,068,425	261,309
Reimbursements	(1,227,613)	(886,813)	(936,848)	(1,027,778)	(997,086)	(1,109,940)	(112,854)
Total Appropriation	2,868,295	2,613,356	2,781,241	2,621,152	2,810,030	2,958,485	148,455
Operating Transfers Out	19,000	424,000	194,696	371,319	0	0	0
Total Requirements	2,887,295	3,037,356	2,975,937	2,992,471	2,810,030	2,958,485	148,455
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	58,519	45,616	40,000	40,000	0	0	0
Fee/Rate	176,850	156,865	189,008	244,210	165,878	173,306	7,428
Other Revenue	2,649,145	2,821,029	2,741,516	2,708,261	2,595,996	2,708,112	112,116
Total Revenue	2,884,514	3,023,510	2,973,524	2,992,471	2,761,874	2,881,418	119,544
Operating Transfers In	0	25,000	23,502	0	48,156	77,067	28,911
Total Financing Sources	2,884,514	3,048,510	2,997,026	2,992,471	2,810,030	2,958,485	148,455
Net County Cost	2,781	(11,154)	(21,089)	0	0	0	0
Budgeted Staffing*	24	19	20	20	20	20	0

* Data represents modified budgeted staffing

MAJOR EXPENDITURES AND REVENUE IN 2015-16 RECOMMENDED BUDGET

Staffing expenses of \$2.0 million fund 20 budgeted regular positions that provide support for 6 County-operated airports. Operating expenses of \$2.0 million include Countywide Services (including COWCAP), property insurance, utilities, other professional services and general maintenance. Reimbursements of \$1.1 million are primarily for staffing costs and services/supplies expenses that are incurred by the Airports general fund budget unit for personnel that are assigned to support the Apple Valley Airport and Chino Airport Commercial Hangar complex. Sources of \$2.9 million primarily represent rents and concession receipts at the airports.

BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements are increasing by \$148,455 which includes an increase of \$250,095 to operating expenses primarily due to a 25% increase to COWCAP and an increase of utility charges at Chino Airport. These increased costs are partially offset by a direct increase to reimbursements from the Chino Commercial Hangars and CSA 60 – Apple Valley Airport budget units. Sources are increasing by \$148,455 to reflect anticipated rents and concessions levels and an operating transfers in of \$77,067 from Airports Capital Improvement Program budget unit to offset increased requirements.

2015-16 POSITION SUMMARY*

Division	2014-15				2015-16		
	Modified Staffing	Adds	Deletes	Reorgs	Recommended	Limited	Regular
Administration	5	0	0	1	6	0	6
Apple Valley Airport	5	0	0	0	5	0	5
Barstow-Daggett Airport	2	0	0	0	2	0	2
Chino Airport	8	0	0	-1	7	0	7
Total	20	0	0	0	20	0	20

*Detailed classification listing available in Appendix D



STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$2.0 million fund 20 budgeted regular positions. There are no staffing changes.



Airports Special Revenue Funds – Consolidated

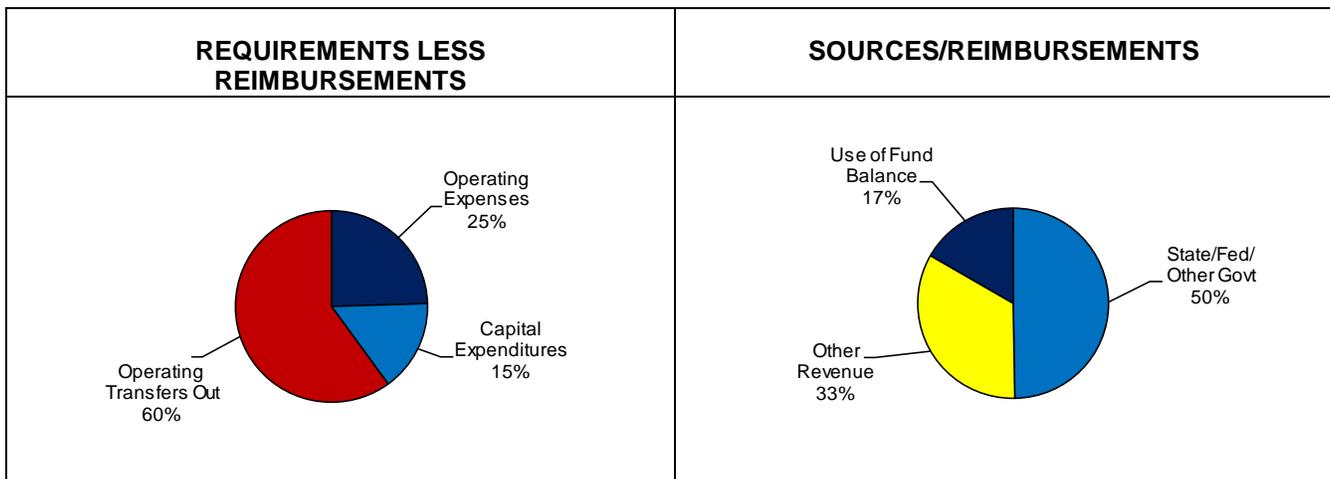
DESCRIPTION OF MAJOR SERVICES

Chino Airport Commercial Hangars complex is managed, maintained, and operated by the Department of Airports. The Commercial Hangars at Chino Airport were constructed in 1987 with proceeds from a 30-year bond issue. In addition to maintenance expenses, requirements are budgeted annually for insurance costs and bond repayment. Requirements for this budget unit are funded from rental revenues and available fund balance. There is no staffing associated with this budget unit. However, this budget unit reimburses the Airport’s general fund budget unit for the cost of staffing incurred to support the Commercial Hangar complex.

Budget at a Glance	
Requirements Less Reimbursements	\$6,779,990
Sources/Reimbursements	\$5,652,959
Use of/ (Contribution to) Fund Balance	\$1,127,031
Total Staff	0

Airports Capital Improvement Program is a Capital Improvement Program (CIP) that is managed by the Department of Airports and includes projects for Baker Airport, Barstow-Daggett Airport, Chino Airport, Needles Airport, and Twenty-nine Palms Airport. Projects funded in this budget unit include utility, storm water, and fire suppression plans, Airport Master Plans, Airport Layout Plans, construction and rehabilitation for numerous runways, taxiways, water systems, airport facilities, annual pavement maintenance, infrastructure and rehabilitation of reverted buildings. The capital projects for Apple Valley Airport (County Service Area 60) are budgeted in a separate budget unit. Capital Improvement Projects for all six airports that are administered by the department, or by Architecture and Engineering on behalf of the department, are reported in the Capital Improvement Program section of this budget book. There is no staffing associated with this budget unit

2015-16 RECOMMENDED BUDGET



ANALYSIS OF 2015-16 RECOMMENDED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Airports
FUND: Consolidated Special Revenue

BUDGET UNIT: Various
FUNCTION: General
ACTIVITY: Plant Acquisition

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Estimate	2014-15 Modified Budget	2015-16 Recommended Budget	Change From 2014-15 Modified Budget
Requirements							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	1,416,177	1,094,597	1,214,034	1,097,215	1,512,895	1,662,316	149,421
Capital Expenditures	2,925,116	539,298	914,533	2,108,394	2,272,922	1,048,336	(1,224,586)
Total Exp Authority	4,341,293	1,633,895	2,128,567	3,205,609	3,785,817	2,710,652	(1,075,165)
Reimbursements	0	(200,000)	0	0	0	0	0
Total Appropriation	4,341,293	1,433,895	2,128,567	3,205,609	3,785,817	2,710,652	(1,075,165)
Operating Transfers Out	442,100	1,057,764	583,255	1,089,170	2,522,689	4,069,338	1,546,649
Total Requirements	4,783,393	2,491,659	2,711,822	4,294,779	6,308,506	6,779,990	471,484
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	909,730	1,975,371	0	171,388	1,719,000	3,365,887	1,646,887
Fee/Rate	0	184	7,428	21,572	3,856	12,944	9,088
Other Revenue	587,260	926,560	1,677,980	1,992,990	902,964	2,067,815	1,164,851
Total Revenue	1,496,990	2,902,115	1,685,408	2,185,950	2,625,820	5,446,646	2,820,826
Operating Transfers In	221,100	1,111,129	758,816	786,209	760,210	206,313	(553,897)
Total Financing Sources	1,718,090	4,013,244	2,444,224	2,972,159	3,386,030	5,652,959	2,266,929
Fund Balance							
Use of / (Contribution to) Fund Balance	3,065,303	(1,521,585)	267,598	1,322,620	2,922,476	1,127,031	(1,795,445)
Available Reserves					197,732	670,557	472,825
Total Fund Balance					3,120,208	1,797,588	(1,322,620)
Budgeted Staffing*	0	0	0	0	0	0	0

*Data represents modified budgeted staffing

DETAIL OF 2015-16 RECOMMENDED BUDGET

	2015-16				
	Requirements	Sources	Use of / (Contribution to) Fund Balance	Available Reserves	Staffing
Special Revenue Funds					
Chino Airport Commercial Hangars (RCI)	1,043,376	1,043,376	0	0	0
Chino Airport Incentive Fund (RCO)	0	0	0	0	0
Airports Capital Improvement Program (RAA& RCD)	5,736,614	4,609,583	1,127,031	670,557	0
Total Special Revenue Funds	6,779,990	5,652,959	1,127,031	670,557	0

Chino Airport Commercial Hangars has approximately \$1.0 million in requirements for operating expenses, which includes transfers of \$556,253 for the bond payment, \$396,525 in services and supplies for operations, and \$90,598 for salaries and benefits reimbursed to the Airport's operating budget unit.

Sources of approximately \$1.0 million are from rents and concession receipts from commercial tenants of \$960,432 and an operating transfer in from the Airports Capital Improvement Program budget unit of \$70,000 to fund current services.

Chino Airport Incentive Fund was closed at the end of 2014-15 and now has a \$0 balance in the 2015-16 budget due to the elimination of Discretionary General Funding for this budget unit.



Airports Capital Improvement Program has \$5.7 million in requirements which includes \$1.0 million in capital expenditures, primarily for: the ground water assessment associated with the groundwater plume at Chino Airport for \$600,000; the Chino Airport northwest apron rehab project for \$199,170; the Needles Airport layout plan for \$174,166; and Chino Airport roof coating project for \$75,000. Operating transfers out of \$4.0 million primarily consist of transfers to Architecture and Engineering for management of various Capital Improvement Program Projects (CIP's), including: \$1.8 million for the Chino Airport northwest apron rehab project, \$998,575 for the Chino Airport runway safety and fire suppression removal project, \$497,383 for the Yellow Jacket Construction contract portion of the groundwater plume, \$250,000 for the Chino Airport paving project, \$240,000 for the Kimball Avenue storm water conveyance project, also \$77,067 to the Airports general fund budget unit and \$70,000 to the Chino Airport Commercial Hangars budget unit to fund current services.

Sources of \$4.6 million are primarily from anticipated Federal grants for various CIP's including the Chino Airport Northwest Apron Rehab and the Chino Fire Suppression Removal projects.

BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements are increasing by a net \$471,484 due to a decrease to capital expenditures and an increase to operating transfers out, due to additional A&E managed projects in 2015-16. Sources are increasing by a net \$2.3 million primarily due to an increase to Federal and State Grant funds of \$1.6 million and an increase of \$1.2 million in other revenue from the execution of two new leases at the Chino Commercial Hangars, offset by a decrease of \$553,897 in operating transfers in from Airports Capital Improvement Program budget unit due to the revenue of said leases covering current fiscal year expenses.

ANALYSIS OF FUND BALANCE

In 2015-16 there is an estimated beginning fund balance of \$1.8 million, of which approximately \$1.0 million is being used for one-time projects and \$147,067 is being used to fund current services within the Airports general fund budget unit, and the Chino Airport Commercial Hangars budget unit until the Commercial Hangars Bond has been paid in full, which is anticipated in 2015-16. Additionally, fund balance of \$670,557 is available to fund future expenses.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit.



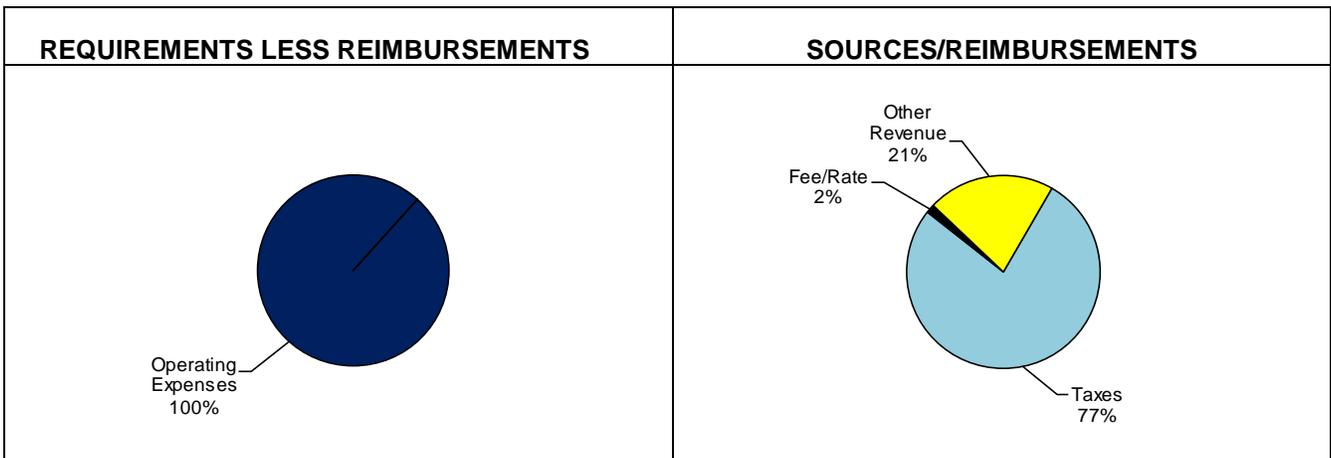
CSA 60 – Apple Valley Airport - Operations

DESCRIPTION OF MAJOR SERVICES

County Service Area 60 (CSA 60) funds the operation, capital projects and maintenance of Apple Valley Airport, which is administered and staffed by the County of San Bernardino Department of Airports. Apple Valley Airport, which was built in 1970, is a public use airport providing general aviation services to the High Desert region. CSA 60 is primarily funded by local property tax and revenue generated from airport leasing activities.

Budget at a Glance	
Requirements Less Reimbursements	\$1,698,123
Sources/Reimbursements	\$2,632,663
Use of / (Contribution To) Net Position**	(\$934,540)
Total Staff	0

2015-16 RECOMMENDED BUDGET



** Contribution to Net Position appears as a negative number and increases Estimated Net Position Available.



ANALYSIS OF 2015-16 RECOMMENDED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Airports
FUND: CSA 60 - Apple Valley Airport

BUDGET UNIT: EBJ 400
FUNCTION: Public Ways and Facilities
ACTIVITY: Transportation

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Estimate	2014-15 Modified Budget	2015-16 Recommended Budget	Change From 2014-15 Modified Budget
Requirements							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	1,431,095	1,465,115	1,394,940	1,568,317	1,599,978	1,698,123	98,145
Capital Expenditures	167,687	0	5,184	7,500	22,000	0	(22,000)
Total Exp Authority	1,598,782	1,465,115	1,400,124	1,575,817	1,621,978	1,698,123	76,145
Reimbursements	0	(182)	0	0	0	0	0
Total Appropriation	1,598,782	1,464,933	1,400,124	1,575,817	1,621,978	1,698,123	76,145
Operating Transfers Out	0	563,000	0	0	70,000	0	(70,000)
Total Requirements	1,598,782	2,027,933	1,400,124	1,575,817	1,691,978	1,698,123	6,145
Sources							
Taxes	1,888,385	1,921,496	2,033,265	2,038,537	1,600,000	2,035,000	435,000
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	31,951	27,566	29,892	19,585	0	0	0
Fee/Rate	(13,158)	(12,738)	3,764	45,072	12,594	38,219	25,625
Other Revenue	650,292	638,094	722,234	613,546	560,050	559,444	(606)
Total Revenue	2,557,470	2,574,418	2,789,155	2,716,740	2,172,644	2,632,663	460,019
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	2,557,470	2,574,418	2,789,155	2,716,740	2,172,644	2,632,663	460,019
Net Position							
Use of/ (Contribution to) Net Position**	(958,688)	(546,485)	(1,389,031)	(1,140,923)	(480,666)	(934,540)	(453,874)
Est. Net Position Available					4,758,340	6,353,137	1,594,797
Total Net Position					4,277,674	5,418,597	1,140,923
Budgeted Staffing*	0	0	0	0	0	0	0

*Data represents modified budgeted staffing

** Contribution to Net Position appears as a negative number and increases Estimated Net Position Available.

MAJOR EXPENDITURES AND REVENUE IN 2015-16 RECOMMENDED BUDGET

Operating expenses of \$1.7 million include \$974,475 in transfers to reimburse the Airport's general fund budget unit for staffing costs, services and supplies costs for personnel assigned to support the Apple Valley Airport, and general airport operating expenses of \$723,648 including utilities. Sources of \$2.6 million primarily consist of \$2.0 million from tax revenue receipts and \$559,444 for leasing related activity revenues.

BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements are increasing by \$6,145. Sources are increasing by \$460,019 primarily due to an increase in tax revenues based on current assessed valuations.

ANALYSIS OF NET POSITION

Net position is increasing by \$934,540 in 2015-16 primarily due to tax revenues not being allocated for operations. Funds will be transferred to the CSA 60 – Apple Valley Airport CIP budget unit to fund future capital improvement projects as necessary.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit. However, this budget unit reimburses the Airports general fund budget unit for staffing costs incurred in connection with service to the Apple Valley Airport.



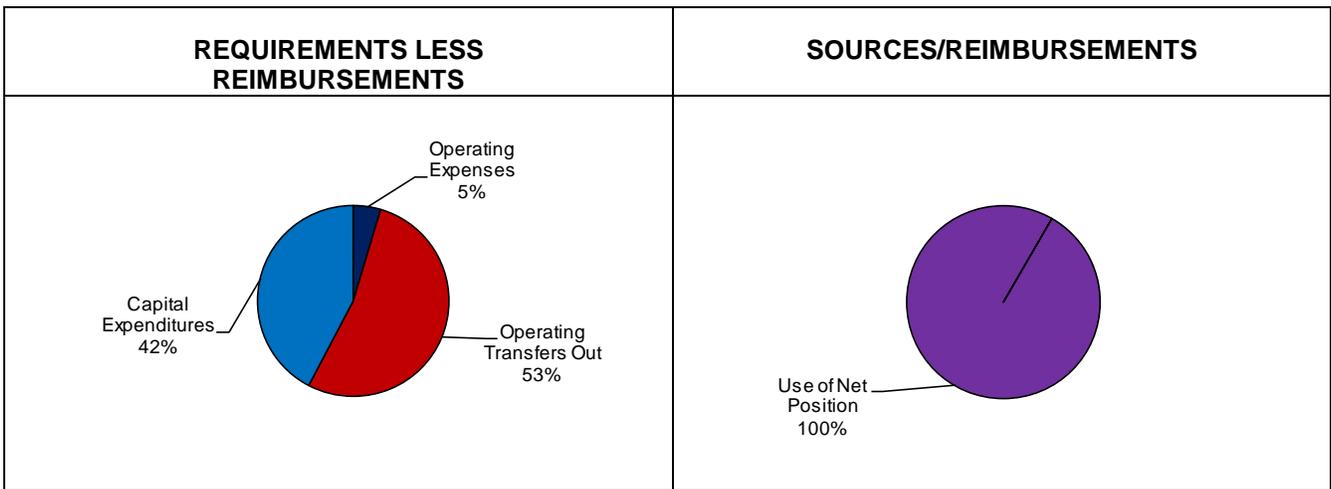
CSA 60 – Apple Valley Airport – Capital Improvement Program

DESCRIPTION OF MAJOR SERVICES

County Service Area 60 (CSA 60), through the Department of Airports, manages the Capital Improvement Program (CIP) for Apple Valley Airport. Projects include utility, storm water, fire suppression plans, Airport Master Plan and construction/rehabilitation of numerous runways, taxiways, and airport facilities. Projects are funded with proceeds from CSA 60 – Apple Valley Airport budget and when available, Federal Aviation Administration and Cal Trans Aeronautics grants.

Budget at a Glance	
Requirements Less Reimbursements	\$2,186,248
Sources/Reimbursements	\$0
Use of / (Contribution To) Net Position	\$2,186,248
Total Staff	0

2015-16 RECOMMENDED BUDGET



ANALYSIS OF 2015-16 RECOMMENDED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Airports
FUND: CSA 60 - Apple Valley Airport CIP

BUDGET UNIT: RAI 400
FUNCTION: Public Ways and Facilities
ACTIVITY: Transportation

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Estimate	2014-15 Modified Budget	2015-16 Recommended Budget	Change From 2014-15 Modified Budget
Requirements							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	761,633	351,499	83,607	5,837	105,837	101,498	(4,339)
Capital Expenditures	17,627	216,857	54,535	150,000	659,900	925,000	265,100
Total Exp Authority	779,260	568,356	138,142	155,837	765,737	1,026,498	260,761
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	779,260	568,356	138,142	155,837	765,737	1,026,498	260,761
Operating Transfers Out	185,772	1,672,518	1,139,066	200,250	2,040,100	1,159,750	(880,350)
Total Requirements	965,032	2,240,874	1,277,208	356,087	2,805,837	2,186,248	(619,589)
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	135,000	270,000	0	(270,000)
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	25,955	19,928	8,324	3,361	5,000	0	(5,000)
Total Revenue	25,955	19,928	8,324	138,361	275,000	0	(275,000)
Operating Transfers In	0	500,000	0	0	0	0	0
Total Sources	25,955	519,928	8,324	138,361	275,000	0	(275,000)
Net Position							
Use of/ (Contribution to) Net Position	939,077	1,720,946	1,268,884	217,726	2,530,837	2,186,248	(344,589)
Est. Net Position Available					302,961	429,824	126,863
Total Net Position					2,833,798	2,616,072	(217,726)
Budgeted Staffing*	0	0	0	0	0	0	0

*Data represents modified budgeted staffing

MAJOR EXPENDITURES AND REVENUE IN 2015-16 RECOMMENDED BUDGET

Requirements of \$2.2 million consist primarily of operating transfers out of \$1.2 million to Architecture and Engineering for the management of capital improvement projects at Apple Valley Airport, including \$460,000 for a solar powered obstruction lighting project, \$449,750 for taxiway and parking lot reconstruction projects and \$250,000 for t-hangar improvements. Capital expenditures of \$925,000 represent five projects including \$500,000 for an obstruction lighting project, \$200,000 for fog sealing and striping, \$150,000 for Phase I of a runway rehab project, and \$75,000 for Phase I of the Comprehensive Land Use Plan (CLUP) and terminal HVAC upgrades.

BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements are decreasing by \$619,589 due to a decrease in direct construction related services and supplies expenses. Sources are decreasing by \$275,000 due to not budgeting FAA grant funding received for prior year projects.

ANALYSIS OF NET POSITION

Net position is decreasing by \$2.2 million in 2015-16 due to use of net position for planned capital improvement projects. Funds in this budget unit are used to fund capital improvement projects for the Apple Valley Airport. Funds are transferred from the CSA 60 – Apple Valley Airport operating budget unit when a new project requires funding.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit. However, this budget unit reimburses the Airports general fund budget unit for staffing costs incurred in connection with service to the Apple Valley Airport.

