OTHER AGENCIES
SUMMARY

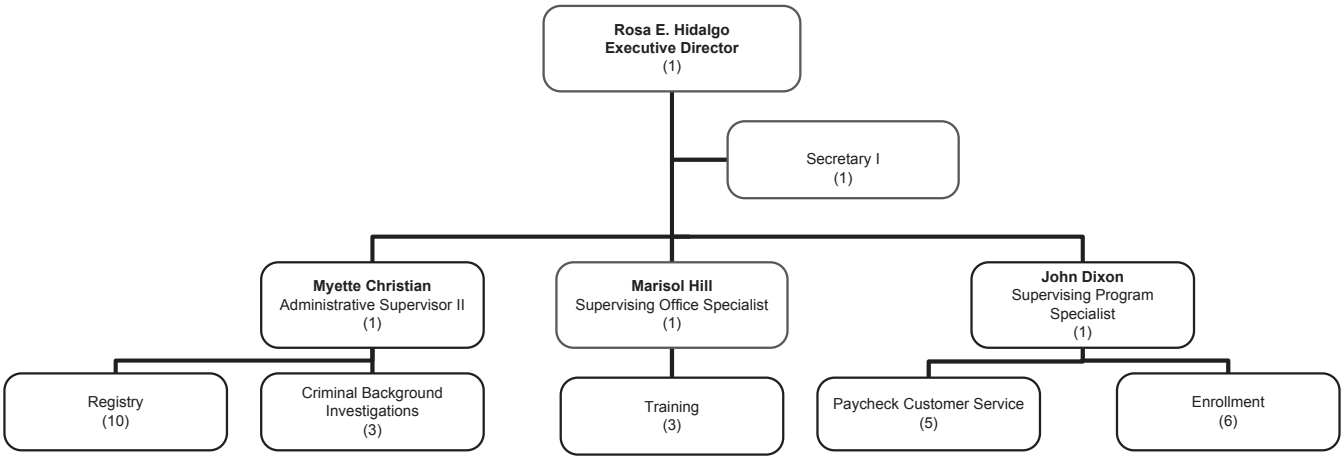
	Page #	Requirements	Sources	Use of (Contribution to) Fund Balance	Budgeted Staffing
IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY	626	7,258,527	7,258,527	0	32
ECONOMIC AND COMMUNITY DEVELOPMENT CORP	631	42	0	42	0
COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY (CoIDA)	633	56,513	150	56,363	0
INLAND COUNTIES EMERGENCY MEDICAL AGENCY	635	3,589,128	3,696,283	(107,155)	18

IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY
Rosa E. Hidalgo

DEPARTMENT MISSION STATEMENT

The mission of the In-Home Supportive Services Public Authority is to improve the availability and quality of Homecare in the County of San Bernardino.

ORGANIZATIONAL CHART



2015-16 SUMMARY OF BUDGET UNITS

	2015-16					
	Requirements	Sources	Net County Cost	Use of / (Contribution to) Fund Balance	Use of / (Contribution to) Net Position	Staffing
Special Revenue Funds						
In Home Supportive Services Public Authority	7,258,527	7,258,527		0		32
Total Special Revenue Funds	7,258,527	7,258,527		0		32

OTHER AGENCIES

2014-15 MAJOR ACCOMPLISHMENTS

- Transitioned several provider services from the Department of Aging and Adult Services to the IHSS Public Authority in January 2015. These services included provider orientation, enrollment, payroll customer services, employment verifications, and worker's compensation. These services were successfully implemented resulting in time savings and faster processing of enrollment packets, employment verifications and paycheck customer services.
- Processed over 10,670 criminal background reports to comply with State of California's IHSS fraud initiative.
- Assisted over 1,288 recipients in finding a caregiver to allow them to remain safely in their home avoiding institutional placement. The number of matches decreased from last fiscal year because matches between providers and recipients are lasting longer indicating better matching services and higher quality of care.
- Implemented Coordinated Care Initiative activities with Inland Empire Health Plan and Molina Healthcare.
- Trained over 4,000 IHSS providers on the Fair Labor Standards Act pre-implementation activities and new timesheets.
- Restored the National Caregivers Appreciation Day event to honor IHSS providers.

DEPARTMENT PERFORMANCE MEASURES

COUNTY GOAL: PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICES NEEDS OF COUNTY RESIDENTS		Measure	2013-14 Actual	2014-15 Target	2014-15 Actual	2015-16 Target
OBJECTIVE	**Partner with County and non-County agencies and maximize the use of Federal and State programs and funding to address the public health, safety and social service needs of County residents and move participants to self-sufficiency.**	Number of qualified providers in metropolitan areas.	1,202	1,690	1,350	1,690
STRATEGY	Maintain the number of qualified providers in the Registry to refer to IHSS recipients.					
COUNTY GOAL: PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICES NEEDS OF COUNTY RESIDENTS		**Measure**	**2013-14 Actual**	**2014-15 Target**	**2014-15 Actual**	**2015-16 Target**
OBJECTIVE	**Partner with County and non-County agencies and maximize the use of Federal and State programs and funding to address the public health, safety and social service needs of County residents and move participants to self-sufficiency.**	Number of qualified providers in rural areas.	143	217	246	217
STRATEGY	Maintain the number of qualified providers in the Registry to refer to IHSS recipients.					
COUNTY GOAL: CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY		**Measure**	**2013-14 Actual**	**2014-15 Target**	**2014-15 Actual**	**2015-16 Target**
OBJECTIVE	**Utilize County programs and resources to support the local economy, maximize job creation and promote tourism.**	Payroll processing time	6 weeks	3 weeks	5 days	1 week
STRATEGY	Maintain payroll processing time to allow IHSS providers to more quickly receive timesheets and paychecks which adds economic value within the county of San Bernardino.					
COUNTY GOAL: PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICES NEEDS OF COUNTY RESIDENTS		**Measure**	**2013-14 Actual**	**2014-15 Target**	**2014-15 Actual**	**2015-16 Target**
OBJECTIVE	**Partner with County and non-County agencies and maximize the use of Federal and State programs and funding to address the public health, safety and social service needs of County residents and move participants to self-sufficiency.**	Percentage of IHSS Registry providers trained in CPR/First Aid	22%	40%	23%	60%
STRATEGY	Increase number of trained IHSS providers to better assist IHSS recipients to remain in their home.					
STRATEGY	Increase number of trained residents in San Bernardino County to have a more qualified workforce.					

In-Home Supportive Services – Public Authority

DESCRIPTION OF MAJOR SERVICES

Budget at a Glance	
Requirements Less Reimbursements	$7,258,527
Sources/Reimbursements	$7,258,527
Use of/ (Contribution to) Fund Balance	$0
Total Staff	32

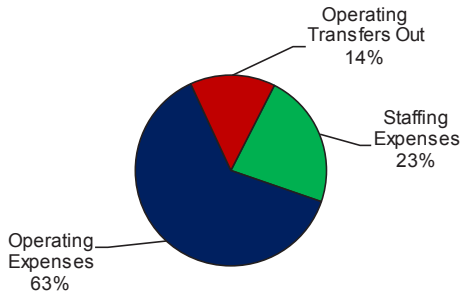
The In-Home Supportive Services (IHSS) program was created in 1973 to serve elderly, blind, and/or disabled individuals who are not able to remain safely in their home without assistance. Section 12302.25 of the Welfare and Institutions Code (WIC) mandates that each county, on or before January 1, 2003, must act as, or establish, an employer of record for collective bargaining purposes for IHSS care providers. The IHSS Public Authority (PA) was established to comply with this mandate.

In addition to its role in collective bargaining, the IHSS PA is required by WIC to provide the following mandated services:

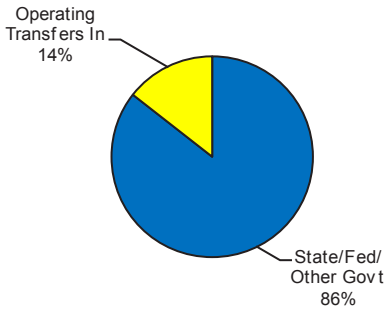
- Establish a registry of potential care providers.
- Investigate the background and qualifications of potential care providers.
- Refer potential care providers from the registry to IHSS consumers upon request.
- Provide training for both IHSS care providers and consumers.
- Perform other functions related to the delivery of IHSS as designated by the governing board.

2015-16 ADOPTED BUDGET

REQUIREMENTS LESS REIMBURSEMENTS



SOURCES/REIMBURSEMENTS



OTHER AGENCIES

ANALYSIS OF 2015-16 ADOPTED BUDGET

GROUP: Human Services
DEPARTMENT: IHSS - Public Authority
FUND: IHSS - Public Authority

BUDGET UNIT: RHH 498
FUNCTION: Public Assistance
ACTIVITY: Public Assistance Admin

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Actual	2014-15 Final Budget	2015-16 Adopted Budget	Change From 2014-15 Final Budget
Requirements							
Staffing Expenses	1,227,771	1,171,008	1,054,976	1,268,433	1,303,483	1,651,963	**348,480**
Operating Expenses	3,535,668	3,430,159	4,480,611	4,878,258	4,988,301	4,553,120	**(435,181)**
Capital Expenditures	0	0	0	0	0	9,000	**9,000**
Total Exp Authority	4,763,439	4,601,167	5,535,587	6,146,691	6,291,784	6,214,083	**(77,701)**
Reimbursements	0	0	0	(129)	0	0	**0**
Total Appropriation	4,763,439	4,601,167	5,535,587	6,146,562	6,291,784	6,214,083	**(77,701)**
Operating Transfers Out	0	0	0	1,009,125	1,009,125	1,044,444	**35,319**
Total Requirements	4,763,439	4,601,167	5,535,587	7,155,687	7,300,909	7,258,527	**(42,382)**
Sources							
Taxes	0	0	0	0	0	0	**0**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	3,912,503	4,389,445	5,532,146	5,681,542	5,805,307	6,212,583	**407,276**
Fee/Rate	0	0	0	483,870	483,870	0	**(483,870)**
Other Revenue	850,341	212,743	2,812	8,689	2,000	1,500	**(500)**
Total Revenue	4,762,844	4,602,188	5,534,958	6,174,101	6,291,177	6,214,083	**(77,094)**
Operating Transfers In	0	17,457	0	1,009,125	1,009,125	1,044,444	**35,319**
Total Financing Sources	4,762,844	4,619,645	5,534,958	7,183,226	7,300,302	7,258,527	**(41,775)**
Fund Balance							
Use of / (Contribution to) Fund Balance	595	(18,478)	629	(27,539)	607	0	**(607)**
Available Reserves					1,431,811	1,459,957	**28,146**
Total Fund Balance					1,432,418	1,459,957	**27,539**
Budgeted Staffing*	25	21	19	26	26	32	**6**

*Data represents final budgeted staffing

MAJOR EXPENDITURES AND REVENUE IN 2015-16 ADOPTED BUDGET

Requirements of $7.3 million consist of the following:

- Staffing expenses of $1.7 million which funds 32 positions.
- Operating expenses of $4.6 million which is made up of services and supplies, licensing and maintenance of the annual registry and provider health benefits database, provider and staff training, provider background investigations and finger printing, COWCAP, and payments for provider health benefits.
- Operating transfers out of $1.0 million to the HS Administrative Claim budget unit which represents the required local share match payment to the State for Public Authority (PA) administration and health benefits paid to the State as part of the mandated Maintenance of Effort (MOE) agreement. The HS Administrative Claim budget unit makes the entire match payment to the State for all IHSS MOE components.

State, Federal and other government aid revenue and other revenue sources of $6.2 million represents the State and federal mandated share of PA expenditures.

Operating transfers in of $1.0 million represents funding for the match mandated by State legislation due to the changes made to the IHSS MOE funding structure. This is funded with the 1991 Social Services Realignment transferred from the HS Administrative Claim budget unit.

BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements are decreasing by $42,382, which includes an increase in staffing expenses of $348,480 as a result of adding thirteen new contract positions and deleting seven contract positions for a net increase of six positions. The PA took responsibility for IHSS provider payroll, enrollment and orientation from the Department of Adult Services.

Operating expense is decreasing by $435,181 as a result of the removal of the one-time increase in provider health benefits in 2014-15.

Sources are decreasing by $41,775. This is primarily due to an increase in available federal/state funding of $407,276 and a decrease in one-time funding for the provider health benefits. Additionally operating transfers in of Realignment revenue is increasing by $35,319 to fund an increase in the MOE as mandated by State legislation.

ANALYSIS OF FUND BALANCE

IHSS Public Authority is fully reimbursed from federal and state funding sources with a required match which is funded with 1991 Realignment. Typically there is no use of fund balance.

2015-16 POSITION SUMMARY*

Division	2014-15 Final Staffing	Adds	Deletes	Re-Orgs	2015-16 Adopted	Limited	Regular
Administration	4	1	-1	-2	2	2	0
Criminal Background Investigations	3	1	-1	0	3	3	0
Provider Services	9	0	-5	-4	0	0	0
Registry	8	5	0	-2	11	11	0
Training	2	2	0	0	4	4	0
Paycheck Customer Service	0	2	0	3	5	5	0
Enrollment	0	2	0	5	7	7	0
Total	26	13	-7	0	32	32	0

*Detailed classification listing available in Appendix D

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of $1.7 million fund 32 budgeted positions of which all are limited term positions. Due to new responsibilities mandated by State and Federal agencies, such as the Cal MediConnect initiative, the Affordable Care Act, and new Federal legislation on overtime and services for homecare workers, the department required the addition of new positions. Detailed changes are outlined below:

Added:
1 Contract Secretary I
3 Contract Social Worker II
5 Contract Office Assistant II
2 Contract Office Assistant III
1 Contract Supervising Office Specialist
1 Contract Supervising Program Specialist

Deleted:
1 Contract Office Assistant II
2 Contract Office Assistant III
1 Contract Social Worker I
1 Contract Social Worker II
1 Supervising Office Specialist
1 Supervising Program Specialist

Re-Orgs:
Positions were moved within the org chart to accommodate the creation of two new sections: Paycheck Customer Service and Enrollment. Both were previously included together under the section of Provider Services but are now separate due to the expansion of services in each section.

ECONOMIC AND COMMUNITY DEVELOPMENT CORPORATION

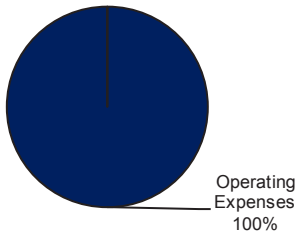
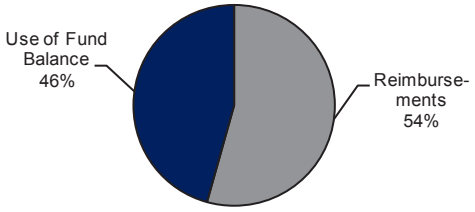
Mary Jane Olhasso

DESCRIPTION OF MAJOR SERVICES

Budget at a Glance	
Requirements Less Reimbursements	$92
Sources/Reimbursements	$50
Use of/ (Contribution to) Fund Balance	$42
Total Staff	0

In September 1987, the Board of Supervisors formed the County of San Bernardino Economic and Community Development Corporation to provide additional methods of financing the acquisition of property, for and on behalf of private enterprise, to promote and enhance economic development and increase opportunities for useful employment. On May 8, 2012 (Item #45), the Board of Supervisors amended the Articles of Incorporation and the By-Laws to enable the Corporation to establish an Advisory Board that would comply with the requirements for designation as a Community Development Entity (CDE) by the Community Development Financial Institution Fund of the United States Department of the Treasury. The Corporation was designated as a CDE in December 2012. Economic and Community Development Corporation is a function of the Economic Development Agency.

2015-16 ADOPTED BUDGET

REQUIREMENTS LESS REIMBURSEMENTS	SOURCES/REIMBURSEMENTS
	

OTHER AGENCIES

ANALYSIS OF 2015-16 ADOPTED BUDGET

GROUP: Economic Development
DEPARTMENT: Economic Development Agency
FUND: Economic and Community Development Corporation

BUDGET UNIT: SFI 499
FUNCTION: General
ACTIVITY: Other General

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Actual	2014-15 Final Budget	2015-16 Adopted Budget	Change From 2014-15 Final Budget
Requirements							
Staffing Expenses	0	0	0	0	0	0	**0**
Operating Expenses	0	0	0	50	93	92	**(1)**
Capital Expenditures	0	0	0	0	0	0	**0**
Total Exp Authority	0	0	0	50	93	92	**(1)**
Reimbursements	0	0	0	0	0	(50)	**(50)**
Total Appropriation	0	0	0	50	93	42	**(51)**
Operating Transfers Out	0	0	0	0	0	0	**0**
Total Requirements	0	0	0	50	93	42	**(51)**
Sources							
Taxes	0	0	0	0	0	0	**0**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	0	0	0	0	0	0	**0**
Fee/Rate	0	0	0	0	0	0	**0**
Other Revenue	1	0	0	0	0	0	**0**
Total Revenue	1	0	0	0	0	0	**0**
Operating Transfers In	0	0	0	0	0	0	**0**
Total Financing Sources	1	0	0	0	0	0	**0**
Fund Balance							
Use of / (Contribution to) Fund Balance	(1)	0	0	50	93	42	**(51)**
Available Reserves					0	1	**1**
Total Fund Balance					93	43	**(50)**
Budgeted Staffing*	0	0	0	0	0	0	**0**

*Data represents final budgeted staffing

MAJOR EXPENDITURES AND REVENUE IN 2015-16 ADOPTED BUDGET

Operating expenses of $92 represent costs associated with maintaining the Economic and Community Development Corporation.

BUDGET CHANGES AND OPERATIONAL IMPACT

Total requirements reflect the available fund balance and other revenue anticipated in 2015-16. There is no staffing associated with this budget.

ANALYSIS OF FUND BALANCE

Fund balance is budgeted to fund costs associated with maintaining the Economic and Community Development Corporation.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit.

COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY

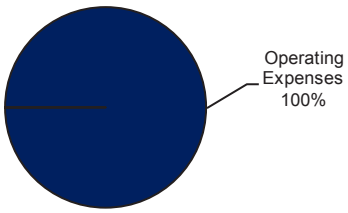
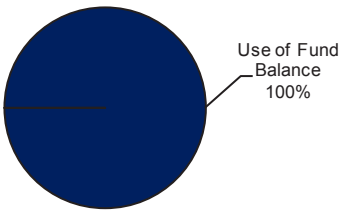
Mary Jane Olhasso

DESCRIPTION OF MAJOR SERVICES

Budget at a Glance	
Requirements Less Reimbursements	$56,513
Sources/Reimbursements	$150
Use of/ (Contribution to) Fund Balance	$56,363
Total Staff	0

In March 1981, the Board of Supervisors created the San Bernardino County Industrial Development Authority (CoIDA) to issue tax-exempt industrial bonds for the furtherance of economic development and the creation of new jobs within the County. The annual CoIDA budget typically provides for funding for the cost of professional services related to the issuance of bonds, promotion of the financing program and other program related costs. CoIDA is a function within the Economic Development Agency.

2015-16 ADOPTED BUDGET

REQUIREMENTS LESS REIMBURSEMENTS	SOURCES/REIMBURSEMENTS
	

OTHER AGENCIES

ANALYSIS OF 2015-16 ADOPTED BUDGET

GROUP: Economic Development
DEPARTMENT: Economic Development Agency
FUND: Industrial Development Authority

BUDGET UNIT: SPG 510
FUNCTION: General
ACTIVITY: Other General

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Actual	2014-15 Final Budget	2015-16 Adopted Budget	Change From 2014-15 Final Budget
Requirements							
Staffing Expenses	0	0	0	0	0	0	**0**
Operating Expenses	180	187	81	0	56,533	56,513	**(20)**
Capital Expenditures	0	0	0	0	0	0	**0**
Total Exp Authority	180	187	81	0	56,533	56,513	**(20)**
Reimbursements	0	0	0	0	0	0	**0**
Total Appropriation	180	187	81	0	56,533	56,513	**(20)**
Operating Transfers Out	0	0	0	0	0	0	**0**
Total Requirements	180	187	81	0	56,533	56,513	**(20)**
Sources							
Taxes	0	0	0	0	0	0	**0**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	0	0	0	0	0	0	**0**
Fee/Rate	1,827	0	0	0	0	0	**0**
Other Revenue	3,894	223	3,831	222	120	150	**30**
Total Revenue	5,721	223	3,831	222	120	150	**30**
Operating Transfers In	0	0	0	0	0	0	**0**
Total Financing Sources	5,721	223	3,831	222	120	150	**30**
Fund Balance							
Use of / (Contribution to) Fund Balance	(5,541)	(36)	(3,750)	(222)	56,413	56,363	**(50)**
Available Reserves					0	273	**273**
Total Fund Balance					56,413	56,636	**223**
Budgeted Staffing*	0	0	0	0	0	0	**0**

*Data represents final budgeted staffing

MAJOR EXPENDITURES AND REVENUE IN 2015-16 ADOPTED BUDGET

Operating expenses of $56,513 represent professional services associated with the issuance of bonds, promotion of the financing program and other related costs.

BUDGET CHANGES AND OPERATIONAL IMPACT

No significant budget changes and operational impact. There is no staffing associated with this budget unit.

ANALYSIS OF FUND BALANCE

Fund balance is budgeted to fund costs associated with maintaining the Economic and Community Development Corporation.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit.

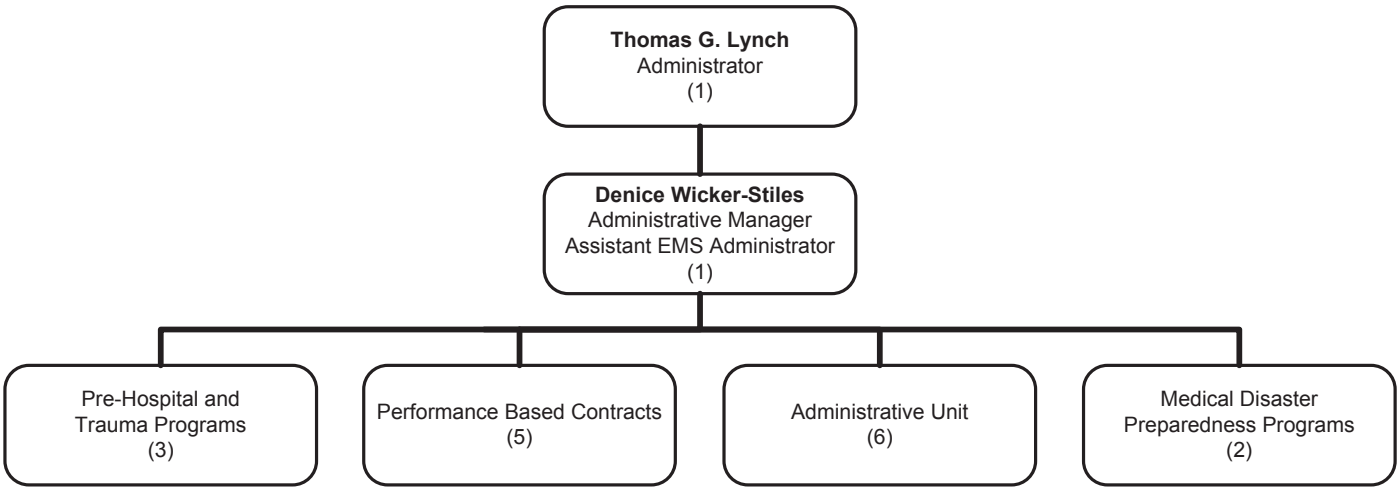
INLAND COUNTIES EMERGENCY MEDICAL AGENCY (ICEMA)

Thomas G. Lynch

DEPARTMENT MISSION STATEMENT

Inland Counties Emergency Medical Agency ensures an effective system of quality patient care and coordinated emergency medical response by planning, implementing and evaluating an effective emergency medical services system including fire departments, public ambulances, pre-hospital providers, hospitals, and specialty hospitals, such as trauma, stroke and cardiac care hospitals.

ORGANIZATIONAL CHART



2015-16 SUMMARY OF BUDGET UNITS

	2015-16					
	Requirements	Sources	Net County Cost	Use of / (Contribution to) Fund Balance	Use of / (Contribution to) Net Position	Staffing
Special Revenue Fund						
Inland Counties Emergency Medical Agency	3,589,128	3,696,283		(107,155)		18
Total Special Revenue Fund	3,589,128	3,696,283	0	(107,155)	0	18
Total - All Funds	3,589,128	3,696,283	0	(107,155)	0	18

OTHER AGENCIES

2014-15 MAJOR ACCOMPLISHMENTS

- Initiated trial study on the prehospital administration of Tranexamic Acid (TXA) to determine if prehospital administration of TXA in trauma patients decreases bleeding and provides for a statistically significant decrease in mortality, without a significant increase in complications.
- Made significant progress toward the integration of Emergency Medical Services data into Health Information Exchange (HIE).
- Received the National Association of Counties (NACO) award for ICEMA Health Information Network.
- Developed and implemented an online application process for EMS Credentialing.
- Was the first Emergency Medical Services Agency to submit statewide Emergency Medical Services data to the National database.

DEPARTMENT PERFORMANCE MEASURES

COUNTY GOAL: PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICES NEEDS OF COUNTY RESIDENTS		Measure	2013-14 Actual	2014-15 Target	2014-15 Actual	2015-16 Target
OBJECTIVE	**Partner with County and non-County agencies and maximize the use of Federal and State programs and funding to address the public health, safety and social service needs of County residents and move participants to self-sufficiency.**	Number of new revenue contracts and workplans/applications submitted	2	4	5	4
STRATEGY	Cooperatively develop service contracts with State and Federal agencies to fund department activities					
COUNTY GOAL: IMPROVE COUNTY GOVERNMENT OPERATIONS		**Measure**	**2013-14 Actual**	**2014-15 Target**	**2014-15 Actual**	**2015-16 Target**
OBJECTIVE	**Monitor and evaluate operations and implement strategies to continually improve efficiency, effectiveness, and collaboration.**	Number of Ambulance Patient Offload Delay (bed delay) hours	20,400	18,810	28,701	25,232
STRATEGY	Collabratively develop policies and procedures to reduce Ambulance Patient Offload Delay (bed delay) hours					
COUNTY GOAL: IMPROVE COUNTY GOVERNMENT OPERATIONS		**Measure**	**2013-14 Actual**	**2014-15 Target**	**2014-15 Actual**	**2015-16 Target**
OBJECTIVE	**Monitor and evaluate operations and implement strategies to continually improve efficiency, effectiveness, and collaboration.**	Percentage of air transports reviewed for quality improvement	10%	100%	100%	100%
STRATEGY	Ensure patient safety and improve patient care through quality improvement review of air transport documentation.					
COUNTY GOAL: IMPROVE COUNTY GOVERNMENT OPERATIONS		**Measure**	**2013-14 Actual**	**2014-15 Target**	**2014-15 Actual**	**2015-16 Target**
OBJECTIVE	**Monitor and evaluate operations and implement strategies to continually improve efficiency, effectiveness, and collaboration.**	Number of EMS Continuing Education providers audited	0	20	22	20
STRATEGY	Cooperatively develop service contracts with State agencies to fund department activities.					
STRATEGY	Ensure EMS Continuing Education/Training Programs are compliant with Title 22, California Code of Regulations and educational standards.					

Inland Counties Emergency Medical Agency

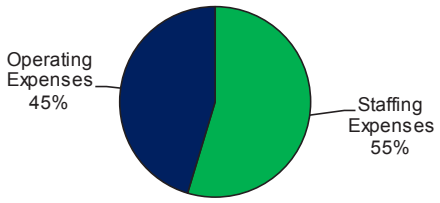
DESCRIPTION OF MAJOR SERVICES

Budget at a Glance	
Requirements Less Reimbursements	$3,589,128
Sources/Reimbursements	$3,696,283
Use of/ (Contribution to) Fund Balance**	($107,155)
Total Staff	18

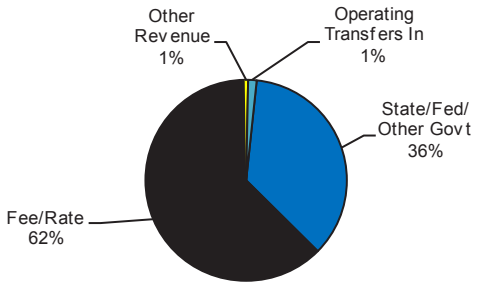
The Inland Counties Emergency Medical Agency (ICEMA) was developed under a Joint Powers Agreement with San Bernardino, Inyo and Mono Counties. ICEMA is responsible for ensuring effective emergency medical services for the three County areas. Specifically, they are charged with the coordination, evaluation and monitoring of Emergency Medical Services (EMS) within the public and private pre-hospital providers, specialty hospitals, paramedic base hospitals, as well as the effectiveness of EMS educational programs and medical disaster preparedness.

2015-16 ADOPTED BUDGET

REQUIREMENTS LESS REIMBURSEMENTS



SOURCES/REIMBURSEMENTS



**Contribution to Fund Balance appears as a negative number and increases Available Reserves

ANALYSIS OF 2015-16 ADOPTED BUDGET

GROUP: Administration
DEPARTMENT: Inland Counties Emergency Medical Agency
FUND: ICEMA

BUDGET UNIT: SMI ICM
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Actual	2014-15 Final Budget	2015-16 Adopted Budget	Change From 2014-15 Final Budget
Requirements							
Staffing Expenses	1,961,754	1,982,988	2,035,785	1,861,215	2,028,612	1,962,059	**(66,553)**
Operating Expenses	2,696,351	1,635,813	1,737,636	2,332,139	2,506,819	1,627,069	**(879,750)**
Capital Expenditures	325,760	356,290	49,439	66,000	136,000	0	**(136,000)**
Total Exp Authority	4,983,865	3,975,091	3,822,860	4,259,354	4,671,431	3,589,128	**(1,082,303)**
Reimbursements	(10,000)	0	0	(242)	0	0	**0**
Total Appropriation	4,973,865	3,975,091	3,822,860	4,259,112	4,671,431	3,589,128	**(1,082,303)**
Operating Transfers Out	312,179	0	110,000	330,000	330,000	0	**(330,000)**
Total Requirements	5,286,044	3,975,091	3,932,860	4,589,112	5,001,431	3,589,128	**(1,412,303)**
Sources							
Taxes	0	0	0	0	0	0	**0**
Realignment	0	0	0	0	0	0	**0**
State, Fed or Gov't Aid	848,911	1,464,556	1,430,177	1,121,437	1,340,053	1,321,880	**(18,173)**
Fee/Rate	3,915,290	2,676,857	2,129,954	3,341,095	3,729,107	2,304,269	**(1,424,838)**
Other Revenue	8,258	49,472	16,869	30,045	21,173	20,158	**(1,015)**
Total Revenue	4,772,459	4,190,885	3,576,999	4,492,577	5,090,333	3,646,307	**(1,444,026)**
Operating Transfers In	7,370	287,530	261,360	44,954	43,261	49,976	**6,715**
Total Financing Sources	4,779,829	4,478,415	3,838,359	4,537,530	5,133,594	3,696,283	**(1,437,311)**
Fund Balance							
Use of / (Contribution to) Fund Balance**	506,215	(503,324)	94,501	51,581	(132,163)	(107,155)	**25,008**
Available Reserves					912,681	844,831	**(67,850)**
Total Fund Balance					780,518	737,676	**(42,842)**
Budgeted Staffing*	24	24	21	20	20	18	**(2)**

*Data represents final budgeted staffing
**Contribution to Fund Balance appears as a negative number and increases Available Reserves

MAJOR EXPENDITURES AND REVENUE IN 2015-16 ADOPTED BUDGET

Staffing expenses of $2.0 million fund 18 budgeted positions.

Operating expenses of $1.6 million are primarily comprised of other professional and specialized services ($180,000), transfers out for building lease expense ($439,559), computer software/maintenance and hardware expense ($192,394), and COWCAP ($42,434). Other operating expenses include Hospital Preparedness Program expense and costs related to submitting EMT Certifications to the State.

Sources of $3.7 million are primarily comprised of fees for current services, performance based contract revenues and State and federal grant funds.

BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements are decreasing by $1.4 million due to reductions in transfers related to pediatric trauma expenditures, capital expenditures, COWCAP, and staffing expenses resulting from the deletion of 2 vacant positions due to improved efficiencies from the new electronic EMS credentialing process.

Sources are decreasing by $1.4 million as a result of decreased performance based contracts revenues and the elimination of the transfer of funds in from the fines and penalties trust fund.

ANALYSIS OF FUND BALANCE

The department expects to have a contribution to Fund Balance of $107,155. The majority of the increase in departmental fund balance represents cost savings from the elimination of two positions due to improved efficiencies with the new electronic EMS credentialing process. The department intends to utilize fund balance at a future date to fund one-time expenses, such as improvements to the ImageTrend electronic patient care record system or minor equipment purchases.

2015-16 POSITION SUMMARY*

Division	2014-15 Final Staffing	Adds	Deletes	Re-Orgs	2015-16 Adopted	Limited	Regular
Administration	10	0	-2	0	8	1	7
Pre-Hospital and Trauma Programs	3	0	0	0	3	2	1
Performance Based Contracts	5	0	0	0	5	1	4
Medical Disaster Preparedness Program	2	0	0	0	2	0	2
Total	20	0	-2	0	18	4	14

*Detailed classification listing available in Appendix D

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of $2.0 million fund 18 positions, of which 14 are regular positions and 4 are limited term positions. Despite increases to benefit costs, a small overall reduction occurred due to the deletion of 2 vacant positions.

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