

# AIRPORTS

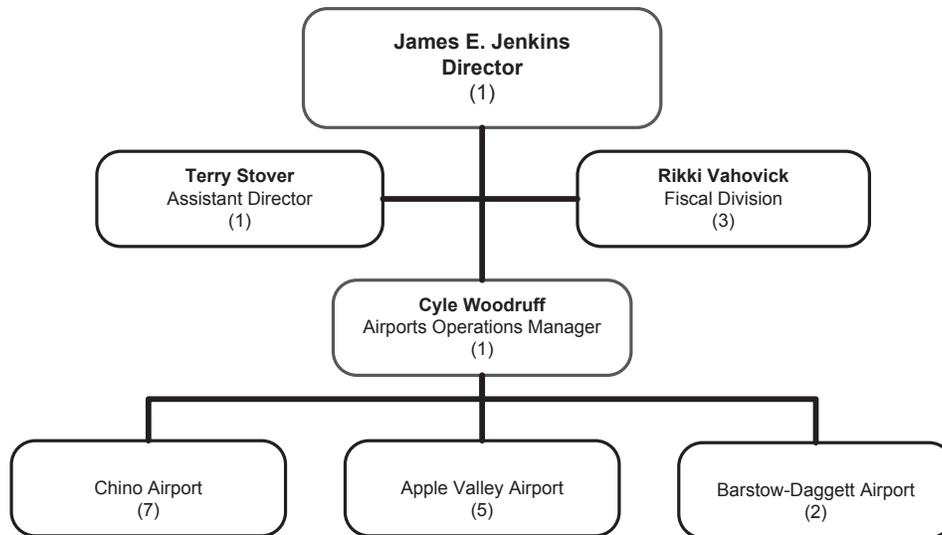
## James E. Jenkins

### DEPARTMENT MISSION STATEMENT

*San Bernardino County Department of Airports plans, organizes and directs the County's airport and aviation system to provide high-quality aviation facilities and services in a safe and efficient manner, optimizing the benefit to the communities and citizens of the County.*



### ORGANIZATIONAL CHART



### 2015-16 SUMMARY OF BUDGET UNITS

	2015-16					
	Requirements	Sources	Net County Cost	Use of / (Contribution to) Fund Balance	Use of / (Contribution to) Net Position	Staffing
<b>General Fund</b>						
Airports	2,958,485	2,958,485	0			20
Total General Fund	2,958,485	2,958,485				20
<b>Special Revenue Funds</b>						
Airports Special Revenue Fund - Consolidated	6,835,158	5,652,959		1,182,199		0
Total Special Revenue Funds	6,835,158	5,652,959		1,182,199		0
<b>Enterprise Funds</b>						
CSA 60 - Apple Valley Airport - Operations	1,698,123	2,632,663			(934,540)	0
CSA 60 - Apple Valley Airport - Cap Improv	2,186,248	0			2,186,248	0
Total Enterprise Funds	3,884,371	2,632,663			1,251,708	0
<b>Total - All Funds</b>	<b>13,678,014</b>	<b>11,244,107</b>	<b>0</b>	<b>1,182,199</b>	<b>1,251,708</b>	<b>20</b>



## 2014-15 MAJOR ACCOMPLISHMENTS

- Commissioned new financial accounting and lease management software.
- Completed major lease audit and implemented delinquency management protocols.
- Executed three new leases that will result in increased revenues of \$488,000 annually.
- Awarded and accepted five Federal grants valued at \$1.2 million.
- Concluded Chino Airport Groundwater Plume characterization under the supervision of the Santa Ana Regional Water Control Board.

## DEPARTMENT PERFORMANCE MEASURES

COUNTY GOAL: PURSUE COUNTY GOALS AND OBJECTIVES BY WORKING WITH OTHER AGENCIES		Measure	2013-14 Actual	2014-15 Target	2014-15 Actual	2015-16 Target
OBJECTIVE	Work with Federal, State and regional governments and organizations, to ensure San Bernardino County receives its fair share of resources.	<b>NEW</b>				
STRATEGY	Improve and maintain Airport infrastructure, such as runways and drainage systems by maximizing utilization of Federal Aviation Administration and Cal Trans Aeronautics funding.	Percentage of airport infrastructure area inspected annually.	N/A	N/A	N/A	15%
STRATEGY	Continue to develop and maintain focus on structured and preventative maintenance programs to address infrastructure deficiencies.					
COUNTY GOAL: OPERATE IN A FISCALLY-RESPONSIBLE AND BUSINESS-LIKE MANNER		Measure	2013-14 Actual	2014-15 Target	2014-15 Actual	2015-16 Target
OBJECTIVE	Invest County resources in ways which create more ongoing revenue to reinvest in maintaining and improving services.	New property use revenue generated.	N/A	\$60,000	\$0	\$60,000
STRATEGY	Leverage ground use at various County airports to produce new revenue streams to subsidize ongoing airport operational costs.					
COUNTY GOAL: CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY		Measure	2013-14 Actual	2014-15 Target	2014-15 Actual	2015-16 Target
OBJECTIVE	Continue business retention and expansion programs while implementing office and industrial attraction strategies for companies providing high-paying jobs.	Number of businesses operating on airport properties (commercial leases).	84	88	84	88
STRATEGY	Maximize structured outreach activities to private sector business entities thus informing prospective businesses of real estate opportunities at various County airports					
STRATEGY	Closely monitor existing airport businesses to ensure continued success; assist by providing clearinghouse guidance to available resources.					



## Airports

### DESCRIPTION OF MAJOR SERVICES

The Department of Airports provides for the management, development, maintenance and operation of six airports. The department assures that County airports are maintained and operated in compliance with state and federal regulations. The department works cooperatively with other airports located within the County regarding state and federal aviation programs, issues and requirements. The department participates and provides input to aviation industry support organizations, as necessary, to develop local, national and state aviation policy.

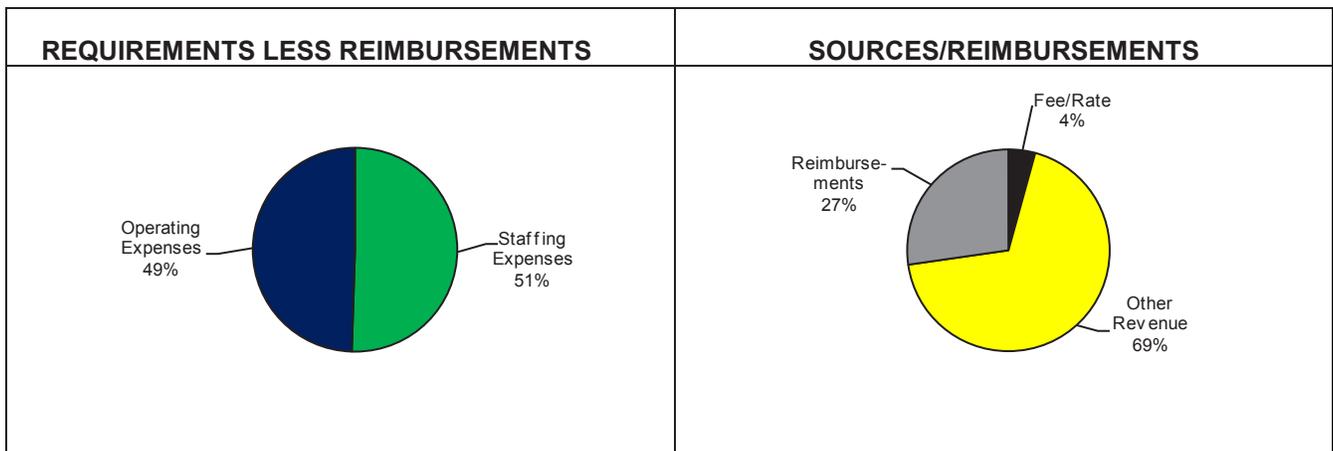
Budget at a Glance	
Requirements Less Reimbursements	\$4,068,425
Sources/Reimbursements	\$4,068,425
Net County Cost	\$0
Total Staff	20
Funded by Net County Cost	0%

The County's six airports include:

1. Apple Valley Airport, a County Service Area (CSA-60) with a significant sport aviation base;
2. Baker Airport, located adjacent to the Town of Baker and supports I-40 between Barstow and Las Vegas;
3. Barstow-Daggett Airport, which features significant military activity and the Fort Irwin Helicopter Maintenance Base, both of which support the Fort Irwin National Training Center;
4. Chino Airport, a Federal Aviation Administration (FAA) designated reliever to John Wayne Airport and one of the largest general aviation airports in the country with approximately 650 based aircraft;
5. Needles Airport, a critical transportation link along the Colorado River;
6. Twenty-nine Palms Airport, a center for soaring activity serving the surrounding community, including the United States Marine Corps Air-Ground Combat Center.

The County's airports produce revenue to operate and maintain the airport system. Revenues are generated from facility rents, concession and user fees, and, in the case of Apple Valley Airport, property taxes dedicated to the support of CSA-60. State and federal grants are significant sources for funds to construct, improve and maintain airport infrastructure.

### 2015-16 ADOPTED BUDGET



## ANALYSIS OF 2015-16 ADOPTED BUDGET

GROUP: Operations and Community Services  
DEPARTMENT: Airports  
FUND: General

BUDGET UNIT: AAA APT  
FUNCTION: Public Ways and Facilities  
ACTIVITY: Transportation Terminal

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Actual	2014-15 Final Budget	2015-16 Adopted Budget	Change From 2014-15 Final Budget
<b>Requirements</b>							
Staffing Expenses	2,091,771	1,632,659	1,855,067	1,768,633	1,768,633	2,049,978	281,345
Operating Expenses	2,004,137	1,867,509	1,855,126	1,883,999	1,884,000	2,008,447	124,447
Capital Expenditures	0	0	7,895	0	0	10,000	10,000
Total Exp Authority	4,095,908	3,500,168	3,718,088	3,652,632	3,652,633	4,068,425	415,792
Reimbursements	(1,227,613)	(886,813)	(936,848)	(1,000,837)	(1,000,837)	(1,109,940)	(109,103)
Total Appropriation	2,868,295	2,613,355	2,781,240	2,651,795	2,651,796	2,958,485	306,689
Operating Transfers Out	19,000	424,000	194,696	865,875	865,875	0	(865,875)
Total Requirements	2,887,295	3,037,355	2,975,936	3,517,670	3,517,671	2,958,485	(559,186)
<b>Sources</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	58,519	45,616	40,000	43,064	43,064	0	(43,064)
Fee/Rate	176,850	156,865	189,008	289,519	289,519	173,306	(116,213)
Other Revenue	2,649,144	2,821,029	2,744,516	3,185,088	3,185,088	2,708,112	(476,976)
Total Revenue	2,884,513	3,023,510	2,973,524	3,517,671	3,517,671	2,881,418	(636,253)
Operating Transfers In	0	25,000	23,502	0	0	77,067	77,067
Total Financing Sources	2,884,513	3,048,510	2,997,026	3,517,671	3,517,671	2,958,485	(559,186)
Net County Cost	2,782	(11,155)	(21,090)	(1)	0	0	0
Budgeted Staffing*	24	19	20	20	20	20	0

\*Data represents final budgeted staffing

## MAJOR EXPENDITURES AND REVENUE IN 2015-16 ADOPTED BUDGET

Staffing expenses of \$2.0 million fund 20 budgeted regular positions that provide support for 6 County-operated airports. Operating expenses of \$2.0 million include Countywide Services (including COWCAP), property insurance, utilities, other professional services and general maintenance. Reimbursements of \$1.1 million are primarily for staffing costs and services/supplies expenses that are incurred by the Airports general fund budget unit for personnel that are assigned to support the Apple Valley Airport and Chino Airport Commercial Hangar complex. Sources of \$3.0 million primarily represent rents and concession receipts at the airports.

## BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements and sources are decreasing by \$559,186 primarily due to a decrease in operating transfers out to Airport's special revenue fund which is the result of an anticipated decrease in fee/rate and other revenues.



**2015-16 POSITION SUMMARY\***

Division	2014-15 Final Staffing	Adds	Deletes	Reorgs	2015-16 Adopted	Limited	Regular
Administration	5	0	0	1	6	0	6
Apple Valley Airport	5	0	0	0	5	0	5
Barstow-Daggett Airport	2	0	0	0	2	0	2
Chino Airport	8	0	0	-1	7	0	7
<b>Total</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20</b>	<b>0</b>	<b>20</b>

\*Detailed classification listing available in Appendix D

**STAFFING CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$2.0 million fund 20 budgeted regular positions. There are no staffing changes.



## Airports Special Revenue Funds – Consolidated

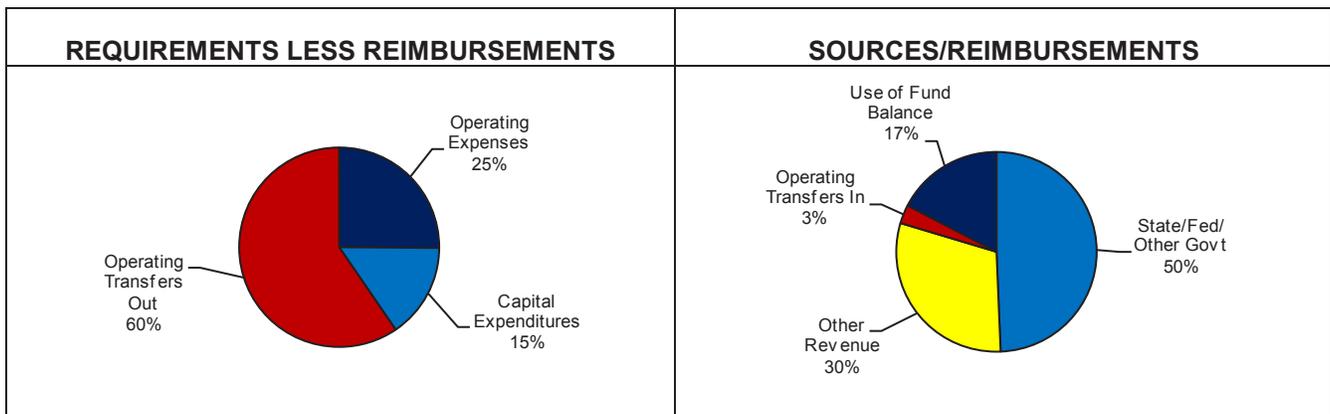
### DESCRIPTION OF MAJOR SERVICES

**Chino Airport Commercial Hangars** complex is managed, maintained, and operated by the Department of Airports. The Commercial Hangars at Chino Airport were constructed in 1987 with proceeds from a 30-year bond issue. In addition to maintenance expenses, requirements are budgeted annually for insurance costs and bond repayment. Requirements for this budget unit are funded from rental revenues and available fund balance. There is no staffing associated with this budget unit. However, this budget unit reimburses the Airport’s general fund budget unit for the cost of staffing incurred to support the Commercial Hangar complex.

Budget at a Glance	
Requirements Less Reimbursements	\$6,835,158
Sources/Reimbursements	\$5,652,959
Use of/ (Contribution to) Fund Balance	\$1,182,199
Total Staff	0

**Airports Capital Improvement Program** is a Capital Improvement Program (CIP) that is managed by the Department of Airports and includes projects for Baker Airport, Barstow-Daggett Airport, Chino Airport, Needles Airport, and Twenty-nine Palms Airport. Projects funded in this budget unit include utility, storm water, and fire suppression plans, Airport Master Plans, Airport Layout Plans, construction and rehabilitation for numerous runways, taxiways, water systems, airport facilities, annual pavement maintenance, infrastructure and rehabilitation of reverted buildings. The capital projects for Apple Valley Airport (County Service Area 60) are budgeted in a separate budget unit. Capital Improvement Projects for all six airports that are administered by the department, or by Architecture and Engineering on behalf of the department, are reported in the Capital Improvement Program section of this budget book. There is no staffing associated with this budget unit

### 2015-16 ADOPTED BUDGET



### ANALYSIS OF 2015-16 ADOPTED BUDGET

GROUP: Operations and Community Services  
 DEPARTMENT: Airports  
 FUND: Consolidated Special Revenue

BUDGET UNIT: Various  
 FUNCTION: General  
 ACTIVITY: Plant Acquisition

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Actual	2014-15 Final Budget	2015-16 Adopted Budget	Change From 2014-15 Final Budget
<b>Requirements</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	1,416,177	1,094,597	1,214,034	939,378	1,502,777	1,717,484	214,707
Capital Expenditures	2,925,116	539,298	914,532	1,402,992	3,192,922	1,048,336	(2,144,586)
Total Exp Authority	4,341,293	1,633,895	2,128,566	2,342,370	4,695,699	2,765,820	(1,929,879)
Reimbursements	0	(200,000)	0	0	0	0	0
Total Appropriation	4,341,293	1,433,895	2,128,566	2,342,370	4,695,699	2,765,820	(1,929,879)
Operating Transfers Out	442,100	1,057,764	583,255	1,378,387	2,484,651	4,069,338	1,584,687
Total Requirements	4,783,393	2,491,659	2,711,821	3,720,757	7,180,350	6,835,158	(345,192)
<b>Sources</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	909,730	1,975,371	0	102,509	1,719,000	3,365,887	1,646,887
Fee/Rate	0	184	7,428	32,134	3,856	12,944	9,088
Other Revenue	587,260	926,599	1,677,979	1,832,776	1,822,964	2,067,815	244,851
Total Revenue	1,496,990	2,902,154	1,685,407	1,967,419	3,545,820	5,446,646	1,900,826
Operating Transfers In	221,100	1,111,129	758,816	1,215,875	1,626,085	206,313	(1,419,772)
Total Financing Sources	1,718,090	4,013,283	2,444,223	3,183,294	5,171,905	5,652,959	481,054
<b>Fund Balance</b>							
Use of / (Contribution to) Fund Balance	3,065,303	(1,521,624)	267,598	537,463	2,008,445	1,182,199	(826,246)
Available Reserves					1,111,763	1,428,225	316,462
Total Fund Balance					3,120,208	2,610,424	(509,784)
Budgeted Staffing*	0	0	0	0	0	0	0

\*Data represents final budgeted staffing

### DETAIL OF 2015-16 ADOPTED BUDGET

	2015-16				
	Requirements	Sources	Use of / (Contribution to) Fund Balance	Available Reserves	Staffing
<b>Special Revenue Funds</b>					
Chino Airport Commercial Hangars (RCI)	1,098,544	1,043,376	55,168	0	0
Chino Airport Incentive Fund (RCO)	0	0	0	0	0
Airports Capital Improvement Program (RAA& RCD)	5,736,614	4,609,583	1,127,031	1,428,225	0
Total Special Revenue Funds	6,835,158	5,652,959	1,182,199	1,428,225	0

**Chino Airport Commercial Hangars** has approximately \$1.1 million in requirements for operating expenses, which includes transfers of \$556,253 for the bond payment, \$451,693 in services and supplies for operations, and \$90,598 for salaries and benefits reimbursed to the Airport's operating budget unit.

Sources of approximately \$1.0 million are from rents and concession receipts from commercial tenants of \$960,432 and an operating transfer in from the Airports Capital Improvement Program budget unit of \$70,000 to fund current services.

**Chino Airport Incentive Fund** was closed at the end of 2014-15 and now has a \$0 balance in the 2015-16 budget due to the elimination of Discretionary General Funding for this budget unit.

**Airports Capital Improvement Program** has \$5.7 million in requirements which includes \$1.0 million in capital expenditures, primarily for: the ground water assessment associated with the groundwater plume at Chino Airport for \$600,000; the Chino Airport northwest apron rehab project for \$199,170; the Needles Airport layout plan for \$174,166; and Chino Airport roof coating project for \$75,000. Operating transfers out of \$4.0 million primarily consist of transfers to Architecture and Engineering for management of various Capital Improvement Program



Projects (CIP's), including: \$1.8 million for the Chino Airport northwest apron rehab project, \$998,575 for the Chino Airport runway safety and fire suppression removal project, \$497,383 for the Yellow Jacket Construction contract portion of the groundwater plume, \$250,000 for the Chino Airport paving project, \$240,000 for the Kimball Avenue storm water conveyance project, also \$77,067 to the Airports general fund budget unit and \$70,000 to the Chino Airport Commercial Hangars budget unit to fund current services.

Sources of \$4.6 million are primarily from anticipated Federal grants for various CIP's including the Chino Airport Northwest Apron Rehab and the Chino Fire Suppression Removal projects.

### **BUDGET CHANGES AND OPERATIONAL IMPACT**

Requirements are decreasing by a net \$345,192 due to a decrease to capital expenditures offset by an increase to operating transfers out, due to additional A&E managed projects in 2015-16. Sources are increasing by a net \$481,054 primarily due to an increase to Federal and State Grant funds of \$1.6 million, offset by a decrease of \$1.4 million in operating transfers in from Airports Capital Improvement Program budget unit due to the revenue of said leases covering current fiscal year expenses.

### **ANALYSIS OF FUND BALANCE**

In 2015-16 there is a beginning fund balance of \$2.6 million, of which approximately \$1.0 million is being used for one-time projects and \$147,067 is being used to fund current services within the Airports general fund budget unit, and the Chino Airport Commercial Hangars budget unit until the Commercial Hangars bond has been paid in full, which is anticipated in 2015-16. Additionally, fund balance of \$1.4 million is available to fund future expenses.

### **STAFFING CHANGES AND OPERATIONAL IMPACT**

There is no staffing associated with this budget unit.



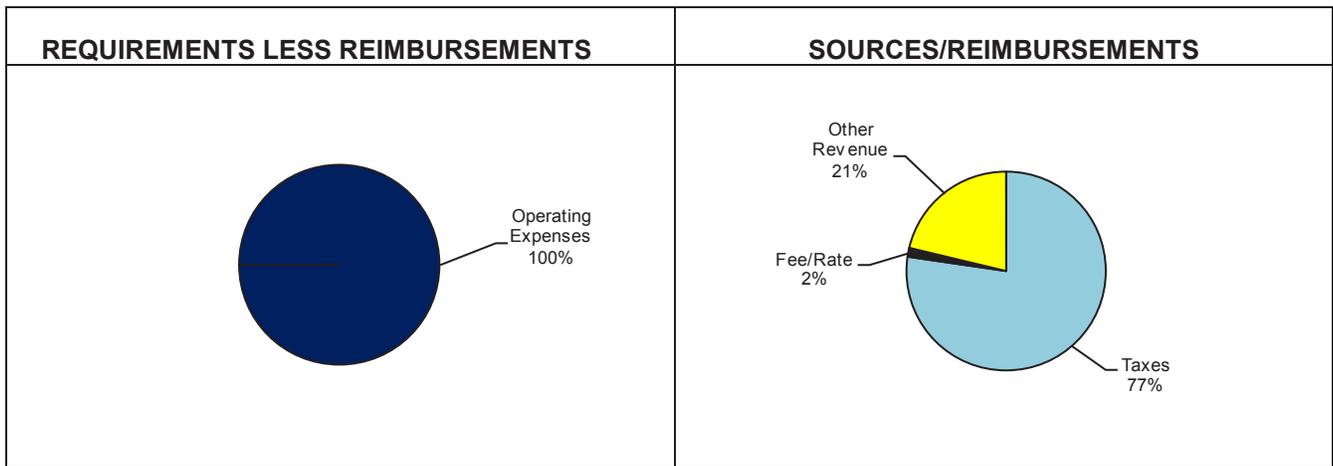
## CSA 60 – Apple Valley Airport - Operations

### DESCRIPTION OF MAJOR SERVICES

County Service Area 60 (CSA 60) funds the operation, capital projects and maintenance of Apple Valley Airport, which is administered and staffed by the County of San Bernardino Department of Airports. Apple Valley Airport, which was built in 1970, is a public use airport providing general aviation services to the High Desert region. CSA 60 is primarily funded by local property tax and revenue generated from airport leasing activities.

Budget at a Glance	
Requirements Less Reimbursements	\$1,698,123
Sources/Reimbursements	\$2,632,663
Use of / (Contribution To) Net Position**	(\$934,540)
Total Staff	0

### 2015-16 ADOPTED BUDGET



\*\*Contribution to Net Position appears as a negative number and increases Estimated Net Position Available



## ANALYSIS OF 2015-16 ADOPTED BUDGET

GROUP: Operations and Community Services  
DEPARTMENT: Airports  
FUND: CSA 60 - Apple Valley Airport

BUDGET UNIT: EBJ 400  
FUNCTION: Public Ways and Facilities  
ACTIVITY: Transportation Terminal

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Actual	2014-15 Final Budget	2015-16 Adopted Budget	Change From 2014-15 Final Budget
<b>Requirements</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	1,431,095	1,465,115	1,394,940	1,458,961	1,599,978	1,698,123	98,145
Capital Expenditures	167,687	0	5,184	0	22,000	0	(22,000)
Total Exp Authority	1,598,782	1,465,115	1,400,124	1,458,961	1,621,978	1,698,123	76,145
Reimbursements	0	(182)	0	0	0	0	0
Total Appropriation	1,598,782	1,464,933	1,400,124	1,458,961	1,621,978	1,698,123	76,145
Operating Transfers Out	0	563,000	0	0	70,000	0	(70,000)
Total Requirements	1,598,782	2,027,933	1,400,124	1,458,961	1,691,978	1,698,123	6,145
<b>Sources</b>							
Taxes	1,888,385	1,921,496	2,033,265	2,117,048	1,600,000	2,035,000	435,000
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	31,951	27,566	29,892	29,169	0	0	0
Fee/Rate	(13,158)	(12,738)	3,764	26,315	12,594	38,219	25,625
Other Revenue	650,292	638,094	722,234	573,175	560,050	559,444	(606)
Total Revenue	2,557,470	2,574,418	2,789,155	2,745,708	2,172,644	2,632,663	460,019
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	2,557,470	2,574,418	2,789,155	2,745,708	2,172,644	2,632,663	460,019
<b>Net Position</b>							
Use of/ (Contribution to) Net Position**	(958,688)	(546,485)	(1,389,031)	(1,286,747)	(480,666)	(934,540)	(453,874)
Est. Net Position Available					4,758,340	6,353,137	1,594,797
Total Net Position					4,277,674	5,418,597	1,140,923
Budgeted Staffing*	0	0	0	0	0	0	0

\*Data represents final budgeted staffing

\*\*Contribution to Net Position appears as a negative number and increases Estimated Net Position Available

## MAJOR EXPENDITURES AND REVENUE IN 2015-16 ADOPTED BUDGET

Operating expenses of \$1.7 million include \$974,475 in transfers to reimburse the Airport's general fund budget unit for staffing costs, services and supplies costs for personnel assigned to support the Apple Valley Airport, and general airport operating expenses of \$723,648 including utilities. Sources of \$2.6 million primarily consist of \$2.0 million from tax revenue receipts and \$559,444 for leasing related activity revenues.

## BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements are increasing by \$6,145. Sources are increasing by \$460,019 primarily due to an increase in tax revenues based on current assessed valuations.

## ANALYSIS OF NET POSITION

Net position is increasing by \$934,540 in 2015-16 primarily due to tax revenues not being allocated for operations. Funds will be transferred to the CSA 60 – Apple Valley Airport CIP budget unit to fund future capital improvement projects as necessary.

## STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit. However, this budget unit reimburses the Airports general fund budget unit for staffing costs incurred in connection with service to the Apple Valley Airport.



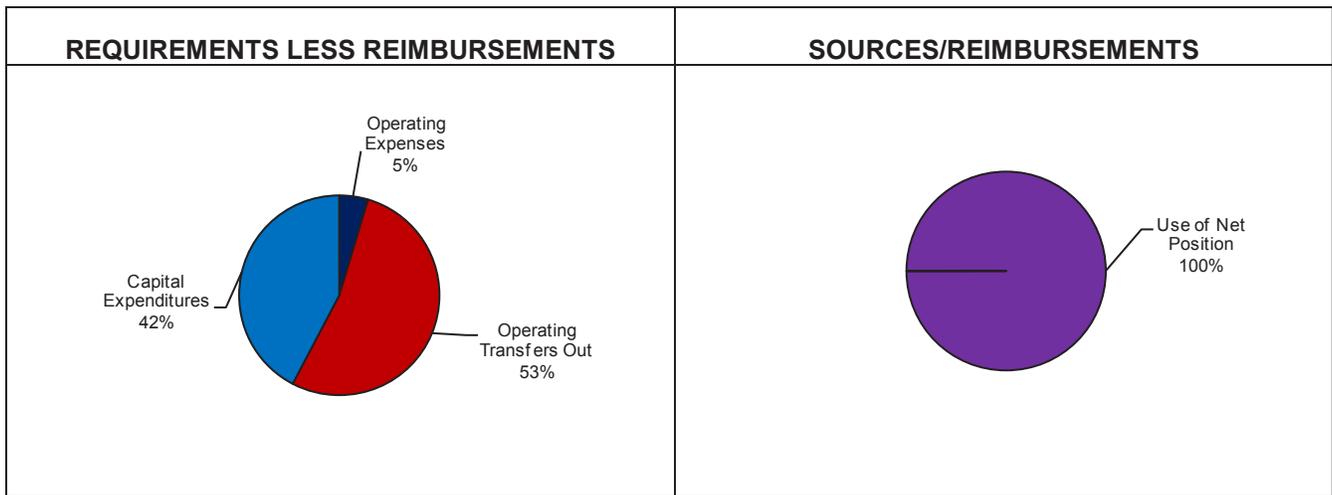
## CSA 60 – Apple Valley Airport – Capital Improvement Program

### DESCRIPTION OF MAJOR SERVICES

County Service Area 60 (CSA 60), through the Department of Airports, manages the Capital Improvement Program (CIP) for Apple Valley Airport. Projects include utility, storm water, fire suppression plans, Airport Master Plan and construction/rehabilitation of numerous runways, taxiways, and airport facilities. Projects are funded with proceeds from CSA 60 – Apple Valley Airport budget and when available, Federal Aviation Administration and Cal Trans Aeronautics grants.

Budget at a Glance	
Requirements Less Reimbursements	\$2,186,248
Sources/Reimbursements	\$0
Use of / (Contribution To) Net Position	\$2,186,248
Total Staff	0

### 2015-16 ADOPTED BUDGET



## ANALYSIS OF 2015-16 ADOPTED BUDGET

GROUP: Operations and Community Services  
DEPARTMENT: Airports  
FUND: CSA 60 - Apple Valley Airport CIP

BUDGET UNIT: RAI 400  
FUNCTION: General  
ACTIVITY: Plant Acquisition

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Actual	2014-15 Final Budget	2015-16 Adopted Budget	Change From 2014-15 Final Budget
<b>Requirements</b>							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	761,633	351,499	83,608	20,928	105,837	101,498	(4,339)
Capital Expenditures	17,627	216,857	54,535	104,773	659,900	925,000	265,100
Total Exp Authority	779,260	568,356	138,143	125,701	765,737	1,026,498	260,761
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	779,260	568,356	138,143	125,701	765,737	1,026,498	260,761
Operating Transfers Out	185,772	1,672,518	1,139,066	250	2,040,100	1,159,750	(880,350)
Total Requirements	965,032	2,240,874	1,277,209	125,951	2,805,837	2,186,248	(619,589)
<b>Sources</b>							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	59,300	270,000	0	(270,000)
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	25,955	19,928	8,324	7,345	5,000	0	(5,000)
Total Revenue	25,955	19,928	8,324	66,645	275,000	0	(275,000)
Operating Transfers In	0	500,000	0	0	0	0	0
Total Financing Sources	25,955	519,928	8,324	66,645	275,000	0	(275,000)
<b>Net Position</b>							
Use of/ (Contribution to) Net Position	939,077	1,720,946	1,268,885	59,305.10	2,530,837	2,186,248	(344,589)
Est. Net Position Available					302,961	429,824	126,863
Total Net Position					2,833,798	2,616,072	(217,726)
Budgeted Staffing*	0	0	0	0	0	0	0

\*Data represents final budgeted staffing

## MAJOR EXPENDITURES AND REVENUE IN 2015-16 ADOPTED BUDGET

Requirements of \$2.2 million consist primarily of operating transfers out of \$1.2 million to Architecture and Engineering for the management of capital improvement projects at Apple Valley Airport, including \$460,000 for a solar powered obstruction lighting project, \$449,750 for taxiway and parking lot reconstruction projects and \$250,000 for t-hangar improvements. Capital expenditures of \$925,000 represent five projects including \$500,000 for an obstruction lighting project, \$200,000 for fog sealing and striping, \$150,000 for Phase I of a runway rehab project, and \$75,000 for Phase I of the Comprehensive Land Use Plan (CLUP) and terminal HVAC upgrades.

## BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements are decreasing by \$619,589 due to a decrease in direct construction related services and supplies expenses. Sources are decreasing by \$275,000 due to not budgeting FAA grant funding received for prior year projects.

## ANALYSIS OF NET POSITION

Net position of \$2.2 million is being used in 2015-16 for planned capital improvement projects. This budget unit funds capital improvement projects for the Apple Valley Airport. Funds are transferred from the CSA 60 – Apple Valley Airport operating budget unit when a new project requires funding.

## STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit. However, this budget unit reimburses the Airports general fund budget unit for staffing costs incurred in connection with service to the Apple Valley Airport.

