

AIRPORTS

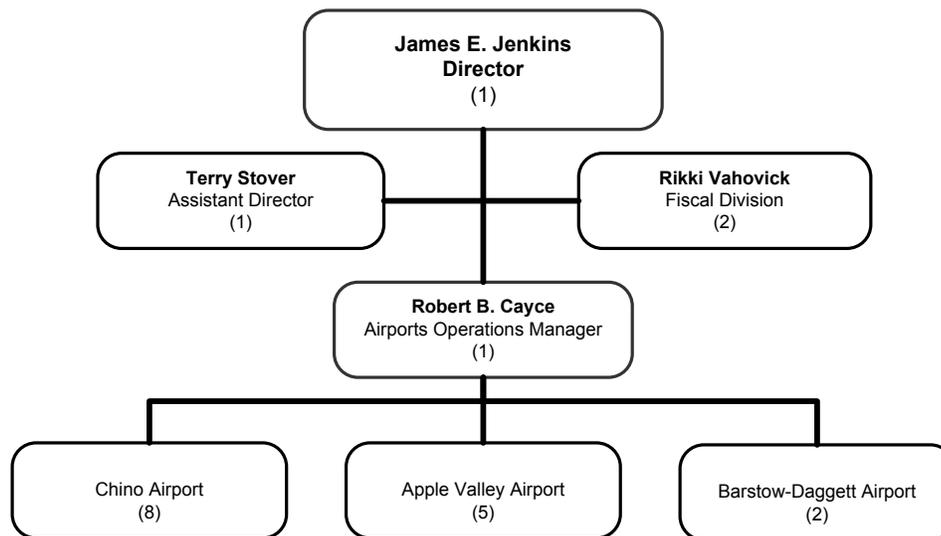
James E. Jenkins

DEPARTMENT MISSION STATEMENT

San Bernardino County Department of Airports plans, organizes and directs the County's airport and aviation system to provide high-quality aviation facilities and services in a safe and efficient manner, optimizing the benefit to the communities and citizens of the County.



ORGANIZATIONAL CHART



2013-14 ACCOMPLISHMENTS

- Apple Valley Airport - Completed construction and dedication of fuel storage facility - \$3.1 million capital investment; project completed \$200,000 under construction budget.
- Chino Airport - Negotiated sub-tenancy agreement with aircraft manufacturing company Soaring America, a subsidiary entity to the Mooney Aircraft Company, to locate new research and development division to San Bernardino County, which brings hi-tech jobs to the region.
- Twentynine Palms Airport - Erected new aircraft storage facility for use by airport tenants.

COUNTY GOALS AND OBJECTIVES AND DEPARTMENT PERFORMANCE MEASURES

COUNTY GOAL: PURSUE COUNTY GOALS AND OBJECTIVES BY WORKING WITH OTHER GOVERNMENTAL AGENCIES

Objective(s): • *Work with Federal, State and regional governments and organizations to ensure San Bernardino County receives its fair share of resources and to help shape legislation and regulations which affect the County.*

Department Strategy: • *Improve and maintain Airport infrastructure, such as runways and drainage systems by maximizing utilization of Federal Aviation Administration and Cal Trans Aeronautics funding.*
 • *Continue to develop and maintain focus on structured and preventative maintenance programs to address infrastructure deficiencies.*

Measurement	2012-13 Actual	2013-14 Target	2013-14 Actual	2014-15 Target
Percentage of pavement rehabilitation completed (minimum 10% annually).	2%	15%	20%	15%

COUNTY GOAL: OPERATE IN A FISCALLY-RESPONSIBLE AND BUSINESS-LIKE MANNER

Objective(s): • *Invest County resources in ways which create more ongoing revenue to reinvest in maintaining and improving services.*

Department Strategy: • *Leverage ground use at Chino Airport to produce new revenue streams to subsidize ongoing airport operational costs.*

Measurement	2012-13 Actual	2013-14 Target	2013-14 Actual	2014-15 Target
New ground use revenue generated.	N/A	N/A	N/A	\$60,000

COUNTY GOAL: CREATE, MAINTAIN AND GROW JOBS AND ECONOMIC VALUE IN THE COUNTY

Objective(s): • *Continue business retention and expansion programs while implementing office and industrial attraction strategies emphasizing provision of high-paying jobs.*

Department Strategy: • *Maximize structured outreach activities to private sector business entities thus informing prospective businesses of real estate opportunities at various County airports.*
 • *Continue to closely monitor existing airport businesses to ensure continued success; assist by providing clearinghouse guidance to available related resources.*

Measurement	2012-13 Actual	2013-14 Target	2013-14 Actual	2014-15 Target
Number of businesses operating on airport properties (commercial leases).	75	85	84	88



SUMMARY OF BUDGET UNITS

	2014-15					Staffing
	Requirements	Sources	Net County Cost	Fund Balance	Net Budget	
General Fund						
Airports	2,810,030	2,810,030				20
Total General Fund	2,810,030	2,810,030				20
Special Revenue Fund						
Airports Special Revenue Fund-Consolidated	6,156,238	3,036,030		3,120,208		0
Total Special Revenue Funds	6,156,238	3,036,030		3,120,208		0
Enterprise Funds						
CSA 60 - Apple Valley Airport - Operations	6,450,318	2,172,644			(4,277,674)	0
CSA 60 - Apple Valley Airport - Cap Improv	3,108,798	275,000			(2,833,798)	0
Total Enterprise Funds	9,559,116	2,447,644			(7,111,472)	0
Total - All Funds	18,525,384	8,293,704	0	3,120,208	(7,111,472)	20



5-YEAR REQUIREMENTS TREND

	2010-11	2011-12	2012-13	2013-14	2014-15
Airports	3,088,478	2,886,349	2,879,545	2,996,893	2,810,030
Chino Airport Commercial Hangars	1,863,863	1,569,987	1,258,469	1,339,915	1,147,804
Chino Airport Incentive Fund	142,142	172,415	106,633	71,260	26,933
Airports Capital Improvement Program	8,063,335	4,886,535	3,935,486	5,461,792	4,981,501
CSA 60 - Apple Valley Airport - Operations	3,347,296	5,566,790	6,144,933	5,572,889	6,450,318
CSA 60 - Apple Valley Airport - Cap. Improv	6,564,764	5,360,429	4,922,355	4,117,693	3,108,798
Total	23,069,878	20,442,505	19,247,421	19,560,442	18,525,384

5-YEAR SOURCES TREND

	2010-11	2011-12	2012-13	2013-14	2014-15
Airports	3,088,478	2,886,349	2,879,545	2,996,893	2,810,030
Chino Airport Commercial Hangars	837,630	914,248	1,249,101	1,162,131	1,137,030
Chino Airport Incentive Fund	58,662	0	105,026	43,929	0
Airports Capital Improvement Program	4,806,196	925,375	2,200,771	2,280,103	1,899,000
CSA 60 - Apple Valley Airport - Operations	2,652,261	3,716,654	3,117,287	2,234,189	2,172,644
CSA 60 - Apple Valley Airport - Cap. Improv	46,038	(905,155)	619,918	64,000	275,000
Total	11,489,265	7,537,471	10,171,648	8,781,245	8,293,704

5-YEAR NET COUNTY COST TREND

	2010-11	2011-12	2012-13	2013-14	2014-15
Airports	0	0	0	0	0
Total	0	0	0	0	0

5-YEAR FUND BALANCE TREND

	2010-11	2011-12	2012-13	2013-14	2014-15
Chino Airport Commercial Hangars	1,026,233	655,739	9,368	177,784	10,774
Chino Airport Incentive Fund	83,480	172,415	1,607	27,331	26,933
Airports Capital Improvement Program	3,257,139	3,961,160	1,734,715	3,181,689	3,082,501
Total	4,366,852	4,789,314	1,745,690	3,386,804	3,120,208

5-YEAR NET BUDGET TREND

	2010-11	2011-12	2012-13	2013-14	2014-15
CSA 60 - Apple Valley Airport - Operations	(695,035)	(1,850,136)	(3,027,646)	(3,338,700)	(4,277,674)
CSA 60 - Apple Valley Airport - Cap. Improv	(6,518,726)	(6,265,584)	(4,302,437)	(4,053,693)	(2,833,798)
Total	(7,213,761)	(8,115,720)	(7,330,083)	(7,392,393)	(7,111,472)

Note: Beginning in fiscal year 2012-13, Capital Expenditures have been included and Depreciation has been excluded in Requirements in enterprise and internal service funds for budgetary purposes. In the table above, prior years have been restated for consistency.



Airports

DESCRIPTION OF MAJOR SERVICES

The Department of Airports provides for the management, development, maintenance and operation of six airports. The department assures that County airports are maintained and operated in compliance with state and federal regulations. The department works cooperatively with other airports located within the County regarding state and federal aviation programs, issues and requirements. The department participates and provides input to aviation industry support organizations, as necessary, to develop local, national and state aviation policy.

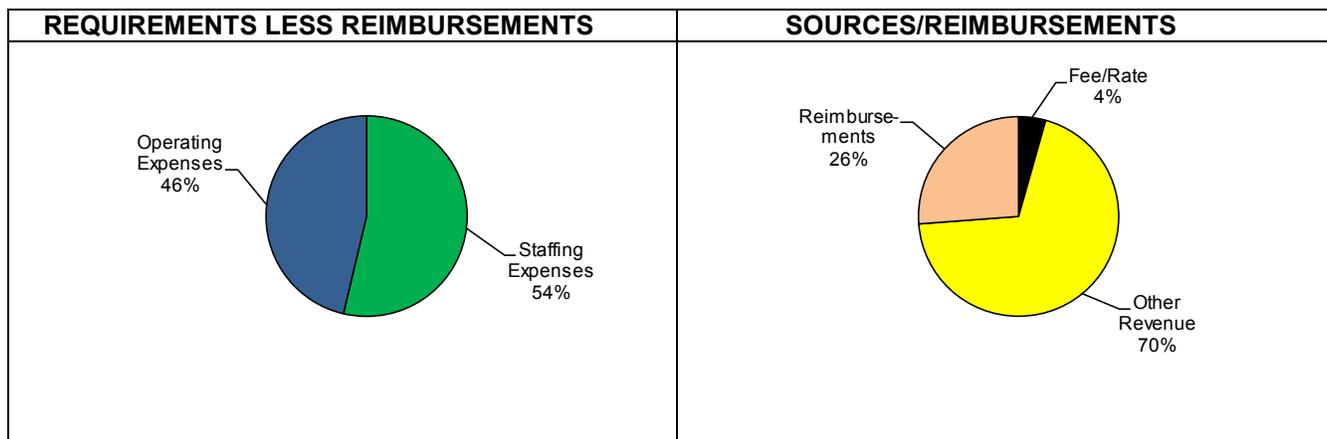
Budget at a Glance	
Requirements Less Reimbursements*	\$3,807,116
Sources/Reimbursements	\$3,807,116
Net County Cost	\$0
Total Staff	20
Funded by Net County Cost	0%
<small>*Includes Contingencies</small>	

The County's six airports include:

1. Apple Valley Airport, a County Service Area (CSA-60) with a significant sport aviation base;
2. Baker Airport, located adjacent to the Town of Baker and supports 1-40 between Barstow and Las Vegas;
3. Barstow-Daggett Airport, which features significant military activity and the Fort Irwin Helicopter Maintenance Base, both of which support the Fort Irwin National Training Center;
4. Chino Airport, a Federal Aviation Administration (FAA) designated reliever to John Wayne Airport and one of the largest general aviation airports in the country with approximately 650 based aircraft;
5. Needles Airport, a critical transportation link along the Colorado River; and
6. Twentynine Palms Airport, a center for soaring activity serving the surrounding community, including the United States Marine Corps Air-Ground Combat Center.

The County's airports produce revenue to operate and maintain the airport system. Revenues are generated from facility rents, concession and user fees, and, in the case of Apple Valley Airport, property taxes dedicated to the support of CSA-60. State and federal grants are significant sources for funds to construct, improve and maintain airport infrastructure.

2014-15 ADOPTED BUDGET



BUDGETED STAFFING

STAFFING ANALYSIS					5-YEAR STAFFING TREND				
Authorized Positions	2012-13 Final	2013-14 Adopted	2013-14 Final	2014-15 Adopted					
Regular	19	20	20	20					
Limited Term	0	0	0	0					
Total	19	20	20	20					
Staffing Expenses	\$1,814,396	\$1,925,294	\$1,925,294	\$2,038,764					

ANALYSIS OF 2014-15 ADOPTED BUDGET

GROUP: Operations and Community Services
 DEPARTMENT: Airports
 FUND: General

BUDGET UNIT: AAA APT
 FUNCTION: Public Ways and Facilities
 ACTIVITY: Transportation Terminals

	2010-11 Actual	2011-12 Actual	2012-13 Actual	2013-14 Actual	2013-14 Final Budget	2014-15 Adopted Budget	Change From 2013-14 Final Budget
Requirements							
Staffing Expenses	2,233,507	2,091,771	1,632,659	1,855,067	1,925,294	2,038,764	113,470
Operating Expenses	1,325,493	2,004,137	1,867,509	1,855,126	1,895,778	1,758,352	(137,426)
Capital Expenditures	0	0	0	7,895	21,050	10,000	(11,050)
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	3,559,000	4,095,908	3,500,168	3,718,088	3,842,122	3,807,116	(35,006)
Reimbursements	(859,932)	(1,227,613)	(886,813)	(936,848)	(1,039,925)	(997,086)	42,839
Total Appropriation	2,699,068	2,868,295	2,613,355	2,781,240	2,802,197	2,810,030	7,833
Operating Transfers Out	335,210	19,000	424,000	194,696	194,696	0	(194,696)
Total Requirements	3,034,278	2,887,295	3,037,355	2,975,936	2,996,893	2,810,030	(186,863)
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	80,000	58,519	45,616	40,000	0	0	0
Fee/Rate	160,214	176,850	156,865	189,008	217,563	165,878	(51,685)
Other Revenue	2,849,265	2,649,144	2,821,029	2,744,516	2,730,330	2,595,996	(134,334)
Total Revenue	3,089,479	2,884,513	3,023,510	2,973,524	2,947,893	2,761,874	(186,019)
Operating Transfers In	0	0	25,000	23,502	49,000	48,156	(844)
Total Sources	3,089,479	2,884,513	3,048,510	2,997,026	2,996,893	2,810,030	(186,863)
Net County Cost	(55,201)	2,782	(11,155)	(21,090)	0	0	0
Budgeted Staffing					20	20	0

MAJOR EXPENDITURES AND REVENUE IN 2014-15 ADOPTED BUDGET

Staffing expenses of \$2.0 million fund 20 budgeted regular positions that provide support for 6 County-operated airports. Operating expenses of \$1.8 million include Countywide Services (COWCAP), property insurance, utilities, other professional services and general maintenance. Reimbursements of \$997,086 are from Airport's special revenue and enterprise funds and are primarily for staffing costs and services/supplies expenses that are incurred by the Airport's general fund budget unit for personnel that are assigned to support the Apple Valley Airport and Chino Airport Commercial Hangar complex. Sources of \$2.8 million primarily represent Rents and Concession receipts at the various airports.



BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements are decreasing by \$186,863 which includes an increase of \$113,470 in staffing expenses due to anticipated retirements (leave cash outs), step increases, and an increase to general member retirement costs and a decrease in operating expenses primarily attributed to a reduction of utility charges at Chino Airport. Capital expenditures are decreasing slightly from the prior year, and consist of purchasing a mower in 2014-15 to maintain the grounds at Chino Airport. Operating transfers out are eliminated as this budget unit will not be transferring funds to the Capital Improvement Program budget in 2014-15. Sources are decreasing by \$186,863 to reflect anticipated rents and concessions collection levels.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$2.0 million fund 20 budgeted regular positions. A minor restructuring of the department's fiscal function has resulted in the reclassification of 1 position: Fiscal Assistant to Fiscal Specialist. Reclassifying this position will align the position classification with the new scope of job duties.

2014-15 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Administration	5	0	5	5	0	0	5
Apple Valley Airport	5	0	5	5	0	0	5
Barstow-Daggett Airport	2	0	2	2	0	0	2
Chino Airport	8	0	8	7	1	0	8
Total	20	0	20	19	1	0	20

Administration	Apple Valley Airport	Barstow-Daggett Airport
<u>Classification</u>	<u>Classification</u>	<u>Classification</u>
1 Airports Director	1 Airport Maintenance Supervisor	2 Airport Maintenance Worker I
1 Airports Assistant Director	2 Airport Maintenance Worker I	2 Total
1 Airports Operations Manager	1 Airport Maintenance Worker II	
1 Fiscal Specialist	1 Secretary I	
1 Staff Analyst II	5 Total	
5 Total		
Chino Airport		
<u>Classification</u>		
1 Airport Maintenance Supervisor		
5 Airport Maintenance Worker I		
1 Fiscal Assistant		
1 Secretary I		
8 Total		



Airports Special Revenue Funds - Consolidated

DESCRIPTION OF MAJOR SERVICES

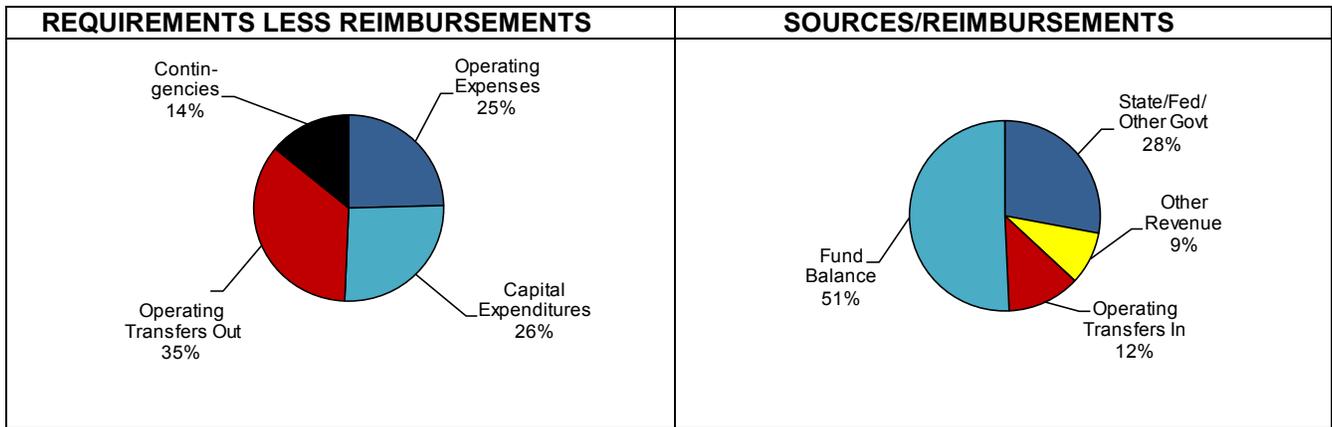
Chino Airport Commercial Hangars complex is managed, maintained, and operated by the Department of Airports. The Commercial Hangars at Chino Airport were constructed in 1987 with proceeds from a 30-year bond issue. In addition to maintenance expenses, requirements are budgeted annually for insurance costs and bond repayment. Requirements for this budget unit are funded from rental revenues and available fund balance. There is no staffing associated with this budget unit. However, this budget unit reimburses the Airport's general fund budget unit for the cost of staffing incurred to support the Commercial Hangar complex.

Budget at a Glance	
Requirements Less Reimbursements*	\$6,156,238
Sources/Reimbursements	\$3,036,030
Fund Balance	\$3,120,208
Use of Fund Balance	\$2,256,763
Total Staff	0
<small>*Includes Contingencies</small>	

The Chino Airport Incentive Fund was established mid-year in 2007-08 to provide separate accountability for all costs and revenues related to the objective of attracting and retaining businesses at Chino Airport. There is no staffing associated with this budget unit

Airports Capital Improvement Program is a Capital Improvement Program (CIP) that is managed by the Department of Airports and includes projects for Baker Airport, Barstow-Daggett Airport, Chino Airport, Needles Airport, and Twentynine Palms Airport. Projects funded in this budget unit include utility, storm water, and fire suppression plans, Airport Master Plans, Airport Layout Plans, construction and rehabilitation for numerous runways, taxiways, water systems, airport facilities, annual pavement maintenance, infrastructure and rehabilitation of reverted buildings. The capital projects for Apple Valley Airport (County Service Area 60) are budgeted in a separate budget unit. All Capital Improvement Projects for all six airports that are administered by the Department, or by Architecture and Engineering on behalf of the Department, are reported in the Capital Improvement Program section of this budget book. There is no staffing associated with this budget unit

2014-15 ADOPTED BUDGET



ANALYSIS OF 2014-15 ADOPTED BUDGET

GROUP: Operations and Community Services
DEPARTMENT: Airports
FUND: Consolidated Special Revenue

BUDGET UNIT: Various
FUNCTION: General
ACTIVITY: Plant Acquisition

	2010-11 Actual	2011-12 Actual	2012-13 Actual	2013-14 Actual	2013-14 Final Budget	2014-15 Adopted Budget	Change From 2013-14 Final Budget
Requirements							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	1,700,659	1,416,177	1,094,597	1,214,034	1,387,826	1,512,895	125,069
Capital Expenditures	3,536,343	2,925,116	539,298	914,532	2,009,566	1,607,209	(402,357)
Contingencies	0	0	0	0	696,497	863,445	166,948
Total Exp Authority	5,237,002	4,341,293	1,633,895	2,128,566	4,093,889	3,983,549	(110,340)
Reimbursements	0	0	(200,000)	0	0	0	0
Total Appropriation	5,237,002	4,341,293	1,433,895	2,128,566	4,093,889	3,983,549	(110,340)
Operating Transfers Out	234,000	442,100	1,057,764	583,255	2,779,078	2,172,689	(606,389)
Total Requirements	5,471,002	4,783,393	2,491,659	2,711,821	6,872,967	6,156,238	(716,729)
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	4,201,216	909,730	1,975,371	0	1,057,500	1,719,000	661,500
Fee/Rate	4,536	0	184	7,428	0	3,856	3,856
Other Revenue	937,734	587,260	926,599	1,677,979	1,243,183	552,964	(690,219)
Total Revenue	5,143,486	1,496,990	2,902,154	1,685,407	2,300,683	2,275,820	(24,863)
Operating Transfers In	596,210	221,100	1,111,129	758,816	1,185,480	760,210	(425,270)
Total Sources	5,739,696	1,718,090	4,013,283	2,444,223	3,486,163	3,036,030	(450,133)
				Fund Balance	3,386,804	3,120,208	(266,596)
				Budgeted Staffing	0	0	0

DETAIL OF 2014-15 ADOPTED BUDGET

	2014-15			
	Requirements	Sources	Fund Balance	Staffing
Special Revenue Funds				
Chino Airport Commercial Hangars (Fund RCI)	1,147,804	1,137,030	10,774	0
Chino Airport Incentive Fund (Fund RCO)	26,933	0	26,933	0
Airports Capital Improvement Program (Fund RAA,RCD)	4,981,501	1,899,000	3,082,501	0
Total Special Revenue Funds	6,156,238	3,036,030	3,120,208	0

Chino Airport Commercial Hangars has approximately \$1.1 million in requirements for operating expenses, which includes transfers of \$856,394 for the bond payment and \$138,264 in services and supplies for operations. Sources of approximately \$1.1 million are generated from rents and concessions receipts from commercial tenants in the amount of \$547,964 and an operating transfer in from the Airports Capital Improvement Program budget unit in the amount of \$585,210 to fund current services. The Chino Airport Commercial Hangars, if fully occupied at the current market lease rate, will not generate adequate revenues to fully fund the operations, maintenance, and bond obligation expenses through the bond payment period.

Chino Airport Incentive Fund has \$26,933 in requirements for operating expenses for services and supplies, which is primarily for the completion of the Chino Airport Master plan, and is supported by the current fund balance of \$26,933.

Airports Capital Improvement Program has \$5.0 million in requirements which includes \$1.6 million in capital expenditures, primarily for: the ground water assessment associated with the groundwater plume at Chino Airport for \$200,000; the Chino Airport pavement and maintenance projects for \$390,746; and an on-call engineering contract for various projects for \$200,000. Operating transfers out of \$2.2 million primarily consists of transfers to Architecture and Engineering (A&E) for management of various CIP's, including: \$1.1 million for



the Chino Runway Safety and Fire Suppression project and \$240,000 for the Kimball Avenue Storm Water Conveyance project, both at the Chino airport; and \$585,210 to the Chino Airport Commercial Hangars to fund current services. Sources of \$1.9 million are primarily from Federal grants for various CIP's including the Chino Fire Suppression Removal project.

BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements are decreasing by a net \$716,729 primarily to reflect a decrease of \$606,389 in operating transfers out due to fewer A&E managed projects in 2014-15. Sources are decreasing by a net \$450,133 primarily attributed to the elimination of an operating transfer in from the Airport general fund budget to the Airport Capital Improvement Program budget due to financial constraints in the Airport general fund budget.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit.



CSA 60 – Apple Valley Airport – Operations

DESCRIPTION OF MAJOR SERVICES

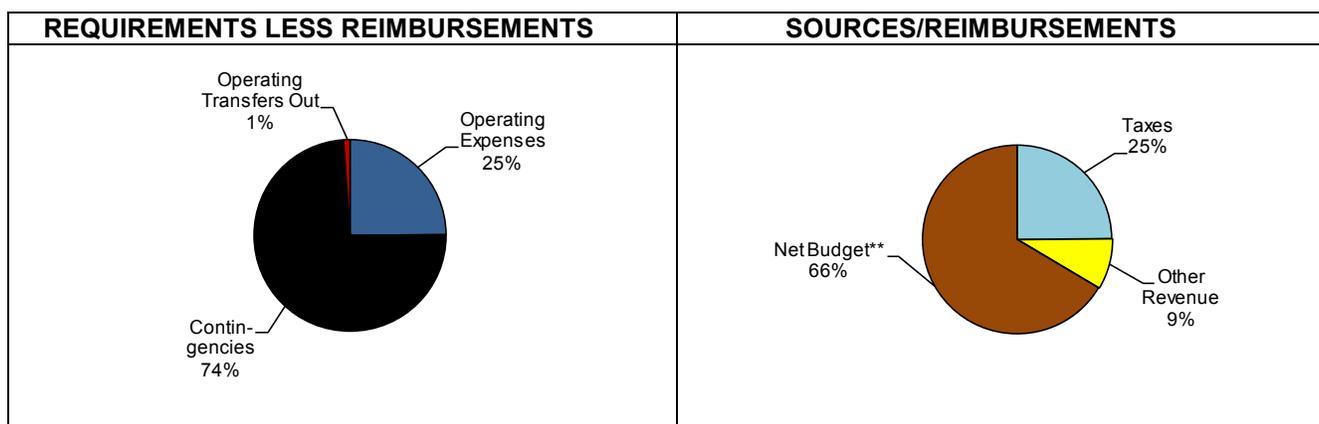
County Service Area 60 (CSA 60) funds the operation, capital projects and maintenance of Apple Valley Airport, which is administered and staffed by the County of San Bernardino Department of Airports. Apple Valley Airport, which was built in 1970, is a public use airport providing general aviation services to the High Desert region. CSA 60 is primarily funded by local property tax and revenue generated from airport leasing activities.

Budget at a Glance

Requirements Less Reimbursements*	\$6,450,318
Sources/Reimbursements	\$2,172,644
Net Budget**	(\$4,277,674)
Estimated Unrestricted Net Assets	\$6,359,944
Use of Unrestricted Net Assets	\$0
Total Staff	0

*Includes Contingencies

2014-15 ADOPTED BUDGET



ANALYSIS OF 2014-15 ADOPTED BUDGET

GROUP: Operations and Community Services
 DEPARTMENT: Airports
 FUND: CSA 60 - Apple Valley Airport

BUDGET UNIT: EBJ 400
 FUNCTION: Public Ways and Facilities
 ACTIVITY: Transportation

	2010-11 Actual	2011-12 Actual	2012-13 Actual	2013-14 Actual	2013-14 Final Budget	2014-15 Adopted Budget	Change From 2013-14 Final Budget
Requirements							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	1,365,828	1,431,095	1,465,115	1,394,940	2,029,536	1,599,978	(429,558)
Capital Expenditures	0	167,687	0	5,184	0	22,000	22,000
Contingencies	0	0	0	0	3,473,353	4,758,340	1,284,987
Total Exp Authority	1,365,828	1,598,782	1,465,115	1,400,124	5,502,889	6,380,318	877,429
Reimbursements	0	0	(182)	0	0	0	0
Total Appropriation	1,365,828	1,598,782	1,464,933	1,400,124	5,502,889	6,380,318	877,429
Operating Transfers Out	0	0	563,000	0	70,000	70,000	0
Total Requirements	1,365,828	1,598,782	2,027,933	1,400,124	5,572,889	6,450,318	877,429
Sources							
Taxes	1,792,854	1,888,385	1,921,496	2,033,265	1,667,539	1,600,000	(67,539)
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	42,315	31,951	27,566	29,892	0	0	0
Fee/Rate	(6,255)	(13,158)	(12,738)	3,764	3,600	12,594	8,994
Other Revenue	823,345	650,292	638,094	722,234	563,050	560,050	(3,000)
Total Revenue	2,652,259	2,557,470	2,574,418	2,789,155	2,234,189	2,172,644	(61,545)
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	2,652,259	2,557,470	2,574,418	2,789,155	2,234,189	2,172,644	(61,545)
Net Budget**	1,286,431	958,688	546,485	1,389,031	(3,338,700)	(4,277,674)	(938,974)
				Budgeted Staffing	0	0	0

**Net Budget reflects Total Sources less Total Requirements for Internal Service and Enterprise funds. When Net Budget is negative, it means that the department will be using assets that have been carried over from the prior year.



MAJOR EXPENDITURES AND REVENUE IN 2014-15 ADOPTED BUDGET

Operating expenses of \$1.6 million include \$859,117 in transfers to reimburse the Airport's general fund budget for staffing costs, services and supplies costs for personnel assigned to support the Apple Valley Airport, and general airport operating expenses including utilities. Contingencies of \$4.8 million are set aside for future capital projects and major unanticipated expenses. Sources of \$2.2 million primarily consist of \$1.6 million from property tax revenue receipts and \$530,050 for leasing related activity revenues.

BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements are increasing by \$877,429 primarily due to a \$1.3 million increase in contingencies set aside for future capital projects and major unanticipated expenses. This increase is offset by a decrease in operating expenses based on a reduction of depreciation expense of \$460,006.

Sources are decreasing by \$61,545 primarily due to a reduction of revenue at a realistic level for 2014-15.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit. However, this budget unit reimburses the Airport's general fund budget unit for staffing costs incurred in connection with service to the Apple Valley Airport.



CSA 60 – Apple Valley Airport – Capital Improvement Program

DESCRIPTION OF MAJOR SERVICES

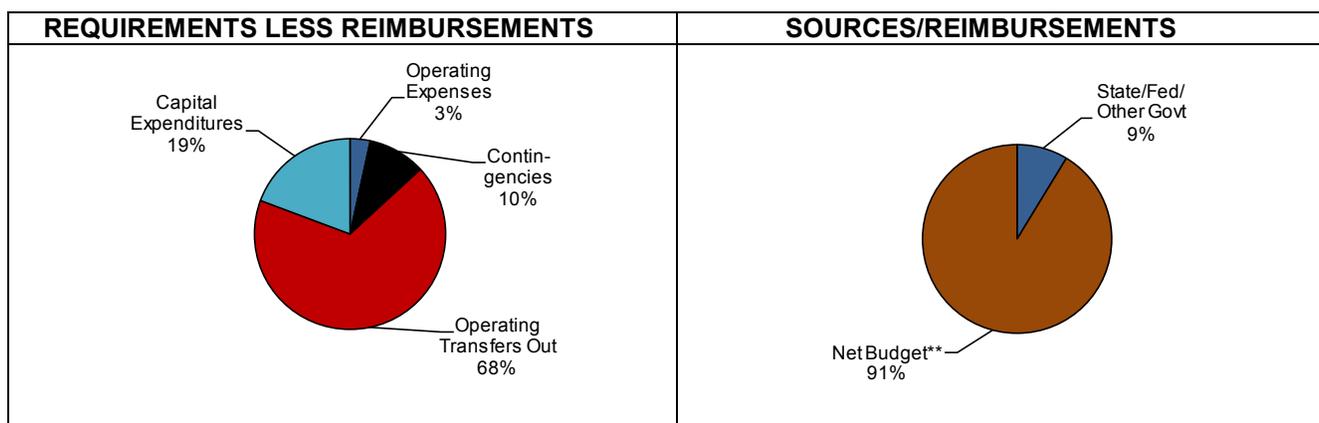
County Service Area 60 (CSA 60), through the Department of Airports, manages the Capital Improvement Program (CIP) for Apple Valley Airport. Projects include utility, storm water, fire suppression plans, Airport Master Plan and construction/rehabilitation of numerous runways, taxiways, and airport facilities. Projects are funded with proceeds from CSA 60 – Apple Valley Airport Operations budget and when available, Federal Aviation Administration and Cal Trans Aeronautics grants.

Budget at a Glance

Requirements Less Reimbursements*	\$3,108,798
Sources/Reimbursements	\$275,000
Net Budget**	(\$2,833,798)
Estimated Unrestricted Net Assets	\$2,833,798
Use of Unrestricted Net Assets	\$2,530,837
Total Staff	0

*Includes Contingencies

2014-15 ADOPTED BUDGET



**Net Budget reflects Total Sources less Total Requirements for Internal Service and Enterprise funds. When Net Budget is negative, it means that the department will be using assets that have been carried over from the prior year.



ANALYSIS OF 2014-15 ADOPTED BUDGET

GROUP: Operations and Community Services
 DEPARTMENT: Airports
 FUND: CSA - Apple Valley Airport Capital Improvement Program

BUDGET UNIT: RAI 400
 FUNCTION: Public Ways and Facilities
 ACTIVITY: Transportation

	2010-11 Actual	2011-12 Actual	2012-13 Actual	2013-14 Actual	2013-14 Final Budget	2014-15 Adopted Budget	Change From 2013-14 Final Budget
Requirements							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	20,834	761,633	351,499	83,608	90,000	105,837	15,837
Capital Expenditures	2,711	17,627	216,857	54,535	310,000	600,000	290,000
Contingencies	0	0	0	0	1,702,880	302,961	(1,399,919)
Total Exp Authority	23,545	779,260	568,356	138,143	2,102,880	1,008,798	(1,094,082)
Reimbursements	0	0	0	0	0	0	0
Total Appropriation	23,545	779,260	568,356	138,143	2,102,880	1,008,798	(1,094,082)
Operating Transfers Out	0	185,772	1,672,518	1,139,066	2,014,813	2,100,000	85,187
Total Requirements	23,545	965,032	2,240,874	1,277,209	4,117,693	3,108,798	(1,008,895)
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	54,000	270,000	216,000
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	56,935	25,955	19,928	8,324	10,000	5,000	(5,000)
Total Revenue	56,935	25,955	19,928	8,324	64,000	275,000	211,000
Operating Transfers In	0	0	500,000	0	0	0	0
Total Sources	56,935	25,955	519,928	8,324	64,000	275,000	211,000
Net Budget*	33,390	(939,077)	(1,720,946)	(1,268,885)	(4,053,693)	(2,833,798)	1,219,895
				Budgeted Staffing	0	0	0

*Net Budget reflects Total Sources less Total Requirements for Internal Service and Enterprise funds. When Net Budget is negative, it means that the department will be using assets that have been carried over from the prior year.

MAJOR EXPENDITURES AND REVENUE IN 2014-15 ADOPTED BUDGET

Requirements of \$3.1 million consist primarily of operating transfers out of \$2.1 million to Architecture and Engineering (A&E) for the management of capital improvement projects, including \$1.2 million for the airport perimeter road project, \$650,000 for a taxiway and parking lot reconstruction projects and \$250,000 for a hangar facility door upgrade project at Apple Valley Airport. Capital expenditures of \$600,000 represent three projects including \$300,000 for runway pavement project, \$200,000 for fog sealing and striping, \$50,000 land use planning study and \$50,000 on call engineering services agreement at Apple Valley Airport. Contingencies of \$302,961 are set aside for future projects and/or unanticipated expenses. Sources of \$275,000 consist primarily of funding from the Federal Aviation Administration (FAA) for a runway rehabilitation project.

BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements are decreasing by \$1.0 million primarily due to a decrease in direct construction related services and supplies expenses, and a decrease in contingencies due to use of funding for planned projects.

Sources are increasing by \$211,000 primarily due to FAA grant funding for a runway rehabilitation project.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no staffing associated with this budget unit.

