

## Road Districts Special Revenue Funds - Consolidated

### DESCRIPTION OF MAJOR SERVICES

Special Districts Department provides for the management, funding, and maintenance of road districts throughout the County offering various services from snowplowing to basic road maintenance to 40 County Service Areas (CSA) and Improvement Zones. Sources include property taxes, specialty taxes and service charges.

#### Budget at a Glance

Total Requirements	\$3,771,000
Total Sources	\$1,715,825
Fund Balance	\$2,055,175
Use of Fund Balance	\$466,799
Total Staff	1

**CSA 18 Cedarpines** was established by an act of the County of San Bernardino Board of Supervisors on July 17, 1967 to maintain 17.3 miles of paved and dirt roadways, one community center and one five-acre park. This road CSA receives property taxes revenue and a \$50 per parcel service charge on approximately 3,781 parcels. This road CSA does not utilize an Advisory Commission or Municipal Advisory Council (MAC). Community meetings are held as needed.

**CSA 59 Deer Lodge Park** was established by an act of the County of San Bernardino Board of Supervisors on December 19, 1966 to maintain 5 miles of paved roads. This road CSA receives property taxes revenue to fund road maintenance and snow removal services. On June 7, 2011 voters approved an annual special tax of \$220 per parcel per year with a 2.5% inflationary factor for road paving and road maintenance services. The 2013-14 per parcel special tax is \$231.14, currently there are 706 parcels billed for the special tax. This road CSA does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 68 Valley of the Moon** was established by an act of the County of San Bernardino Board of Supervisors on December 1, 1969 to maintain 4 miles of paved roads. This road CSA receives property taxes revenue to fund road maintenance and snow removal services. This road CSA does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 69 Lake Arrowhead Road** was established by an act of the County of San Bernardino Board of Supervisors on December 22, 1969 to maintain 4 miles of paved roads. This road CSA receives property taxes revenue and a \$100 service charge levied on each of 394 parcels of land for the maintenance of roads and snow removal services. This road CSA does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 G Wrightwood Road** was established by an act of the County of San Bernardino Board of Supervisors on November 29, 1971 to maintain 7.3 miles of paved and unpaved roads. This road Improvement Zone receives property taxes revenue to fund road maintenance and snow removal services. On June 3, 2003, voters approved an annual special tax of \$375 per parcel. There are 464 parcels currently billed the special tax in this Improvement Zone. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 M Wonder Valley** was established by an act of the County of San Bernardino Board of Supervisors on August 14, 1972 to provide road maintenance for 178.4 miles of road to the community of Wonder Valley. This road Improvement Zone is located 10 miles east of Twenty-Nine Palms and receives a \$15 service charge currently billed on 4,634 parcels of land to fund its maintenance service. This road Improvement Zone has a Board appointed Advisory Commission and utilizes the Wonder Valley Community Center for meetings.

**Permanent Road Division (PRD) G-1 Wrightwood** was established by an act of the County of San Bernardino Board of Supervisors on April 18, 2006 to provide financing for a road improvement project in CSA 70, Zone G (Wrightwood).

**CSA 70 R-2 Twin Peaks** was established by an act of the County of San Bernardino Board of Supervisors on November 4, 1974 to maintain 1.5 miles of paved roads. This road Improvement Zone receives property taxes revenue to fund road maintenance and snow removal services. On June 3, 2008 voters approved a special tax of \$225 per parcel, per year with a 2.5% inflationary factor increase each year thereafter.

There are currently 303 parcels which will be billed the 2013-14 special tax of \$254.58 to fund road improvements and increased operating expenses. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.



**CSA 70 R-3 Erwin Lake** was established by an act of the County of San Bernardino Board of Supervisors on November 4, 1974 to maintain 9 miles of paved roads. This road Improvement Zone receives property taxes revenue and a \$12 service charge currently billed on 1,114 parcels of land to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-4 Cedar Glen** was established by an act of the County of San Bernardino Board of Supervisors on September 26, 1977 to maintain 964 feet of paved roads. This road Improvement Zone receives a \$100 service charge on 26 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-5 Sugarloaf** was established by an act of the County of San Bernardino Board of Supervisors on March 5, 1980 to maintain 20.9 miles of paved and unpaved roads. On May 1, 2007 voters approved a special tax of \$60 per parcel, per year with a 2.5% inflationary factor. This road Improvement Zone receives a \$69.60 special tax for 2013-14 on 3,520 parcels to fund road maintenance and snow removal services. This road Improvement Zone has a board appointed MAC and utilizes the Sugarloaf Fire Station for meetings.

**CSA 70 R-7 Lake Arrowhead** was established by an act of the County of San Bernardino Board of Supervisors on December 15, 1980 to maintain 965 feet of paved roads. This road Improvement Zone receives a \$700 per parcel service charge on 9 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-8 Riverside Terrace** located in the Chino area was established by an act of the County of San Bernardino Board of Supervisors on March 16, 1982 to maintain 1 mile of paved road. On June 5, 2007 voters approved an increase in the annual service charge from \$250 per parcel to \$350 per parcel with a 2.5% inflationary factor. The 2013-14 service charge of \$376.91 will be billed on 67 parcels to fund the road maintenance services. No 2.5% annual inflationary increase is required for 2013-14. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-9 Rim Forest** was established by an act of the County of San Bernardino Board of Supervisors on May 9, 1983 to maintain 1 mile of paved road. This road Improvement Zone receives a \$60 per parcel, per year service charge on 149 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-12 Baldwin Lake** was established by an act of the County of San Bernardino Board of Supervisors on July 9, 1984 to maintain 1.62 miles of unpaved road. On August 19, 2008 voters approved an increase in the service charge from \$50 per parcel, per year to \$288 per parcel, per year with an annual 2.5% inflation increase every year thereafter. There are currently 33 parcels which will be billed the \$325.84 service charge for 2013-14 to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-13 Lake Arrowhead North Shore** was established by an act of the County of San Bernardino Board of Supervisors on July 9, 1984 to maintain 1.39 miles of paved roads. This road Improvement Zone receives a \$100 per parcel annual service charge on 88 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-15 Landers** was established by an act of the County of San Bernardino Board of Supervisors on July 9, 1984 to maintain 162 miles of unpaved roads in the community of Landers. This road Improvement Zone receives a \$20 per parcel service charge on 3,497 parcels to fund road grading and road maintenance services. CSA 70 R-15 and CSA 70 M share the cost of 1 full-time Equipment Operator I position. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-16 Running Springs** was established by an act of the County of San Bernardino Board of Supervisors on May 14, 1984 to maintain .94 miles of paved roads in the community of Running Springs. This road Improvement Zone receives a \$600 per parcel, per year special tax on 25 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.



**CSA 70 R-19 Copper Mountain** in the vicinity of 29 Palms was established by an act of the County of San Bernardino Board of Supervisors on May 19, 1986 to maintain 91.7 miles of unpaved road. This road Improvement Zone receives a \$20 per parcel, per year service charge on 2,051 parcels to fund road maintenance services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-20 Flamingo Heights** was established by an act of the County of San Bernardino Board of Supervisors on April 7, 1986 to maintain 36.9 miles of unpaved roads. This road Improvement Zone receives a \$15 per parcel, per year service charge on 762 parcels to fund road maintenance services. This road Improvement Zone has a board appointed Advisory Commission and utilizes the Flamingo Heights Community Center for meetings.

**CSA 70 R-21 Mountain View** was established by an act of the County of San Bernardino Board of Supervisors on August 17, 1987 to maintain approximately 1,290 feet of paved roads. This road Improvement Zone receives a \$90 per parcel, per year service charge on 24 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-22 Twin Peaks** was established by an act of the County of San Bernardino Board of Supervisors on August 21, 1989 to maintain 2 miles of paved road in the community of Twin Peaks. This road Improvement Zone receives a per parcel, per year service charge of \$100 on 187 parcels and a per parcel, per year special tax of \$100 on 10 annexed parcels which was approved by voters on July 16, 2002 to fund road maintenance and snow removal services. This road Improvement Zone utilizes an Advisory Commission. Community meetings are held as needed.

**CSA 70 R-23 Mile High Park** was established by an act of the County of San Bernardino Board of Supervisors on July 8, 1991 to maintain 1 mile of paved road. This road Improvement Zone receives an annual service charge of \$240 on each improved parcel of land and \$120 for each unimproved parcel. There are currently 58 improved parcels and 24 unimproved parcels billed to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-25 Lucerne Valley** was established by an act of the County of San Bernardino Board of Supervisors on August 21, 1989 to maintain .56 mile of unpaved road in the community of Lucerne Valley. This road Improvement Zone receives a \$60 per parcel, per year service charge on 18 parcels to hold in reserve in case of emergency needs. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-26 Yucca Mesa** was established by an act of the County of San Bernardino Board of Supervisors on August 21, 1989 to maintain 8.8 miles of roads. This road Improvement Zone receives a \$35 per parcel, per year service charge on 184 parcels to fund road maintenance and road grading services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-29 Yucca Mesa** was established by an act of the County of San Bernardino Board of Supervisors on August 12, 1991 to maintain 7 miles of road. This road Improvement Zone receives a \$30 per parcel, per year service charge on 209 parcels to fund road maintenance and road grading services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-30 Verdemont** was established by an act of the County of San Bernardino Board of Supervisors on July 1, 1991 to maintain 1 mile of unpaved road in the Devore/Glen Helen area. This road Improvement Zone receives a \$100 per parcel, per year service charge on 23 parcels to fund road maintenance and road grading services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-31 Lytle Creek** was established by an act of the County of San Bernardino Board of Supervisors on August 12, 1991 to maintain 1.14 miles of paved road in the community of Lytle Creek. This road Improvement Zone receives a \$30 per parcel, per year service charge on 94 parcels to fund road maintenance services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.



**CSA 70 R-33 Big Bear City** was established by an act of the County of San Bernardino Board of Supervisors on August 22, 1995 to maintain .76 mile of paved road on Fairway Blvd. in the City of Big Bear. This road Improvement Zone receives a \$100 per parcel, per year service charge on 97 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-34 Big Bear** was established by an act of the County of San Bernardino Board of Supervisors on January 11, 1994 to maintain approximately 1,026 feet of unpaved road on Alley Way in the community of Big Bear. This road Improvement Zone receives a \$100 per parcel, per year service charge on 26 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-35 Cedar Glen** was established by an act of the County of San Bernardino Board of Supervisors on July 12, 1994 to maintain approximately 745 feet of paved road. This road Improvement Zone receives a \$150 per parcel, per year service charge on 17 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-36 Pan Springs** was established by an act of the County of San Bernardino Board of Supervisors on July 12, 1994 to maintain .77 mile of paved road near Big Bear Airport. This road Improvement Zone receives a \$100 per parcel, per year service charge on 90 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-39 Highland Estates** was established by the County of San Bernardino Board of Supervisors on January 03, 2001 to maintain 3.7 miles of paved roads. This road Improvement Zone receives a \$405 per parcel, per year service charge on 177 parcels of land to fund road maintenance services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-40 Upper No. Bay, Lake Arrowhead** was approved by the County of San Bernardino Board of Supervisors on March 20, 2001 to maintain approximately 0.5 miles of the paved Upper North Bay access road for residents in the Blue Jay area of Lake Arrowhead. This road Improvement Zone receives a \$500 per parcel, per year special tax on 35 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-41 Quail Summit** was approved by the County of San Bernardino Board of Supervisors on January 29, 2002 to maintain approximately 1.23 miles of paved road and 11 streetlights in the Quail Summit tract in Oak Hills. On March 26, 2002 voters approved an annual service charge of \$166 per parcel, per year with an annual inflationary increase of 1.5% every year thereafter. The service charge for 2013-14 is \$184.23 which will be billed on 33 parcels to fund road maintenance and streetlight costs. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-42 Windy Pass** was approved by the County of San Bernardino Board of Supervisors on September 11, 2002 to maintain approximately 2.15 miles of paved roadway in the Barstow Heights area. On July 16, 2002 voters approved a special tax, of \$750 per parcel, per year, currently billed on 60 parcels, to fund road paving and maintenance services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 70 R-44 Saw Pit Canyon** was established through voter approval on August 16, 2005. This road Improvement Zone was formed to provide road improvement and maintenance, including: several large culverts; headwall installations and maintenance; land slide restoration; snow removal; and road grading services. This Improvement Zone receives a \$1,000 per parcel, per year special tax on 11 parcels. This road Improvement Zone consists of 1.14 miles of road which includes Ascension Road, Ascension Court, and Alder Glen Road in the Sawpit Canyon area of Cedar Pines Park. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

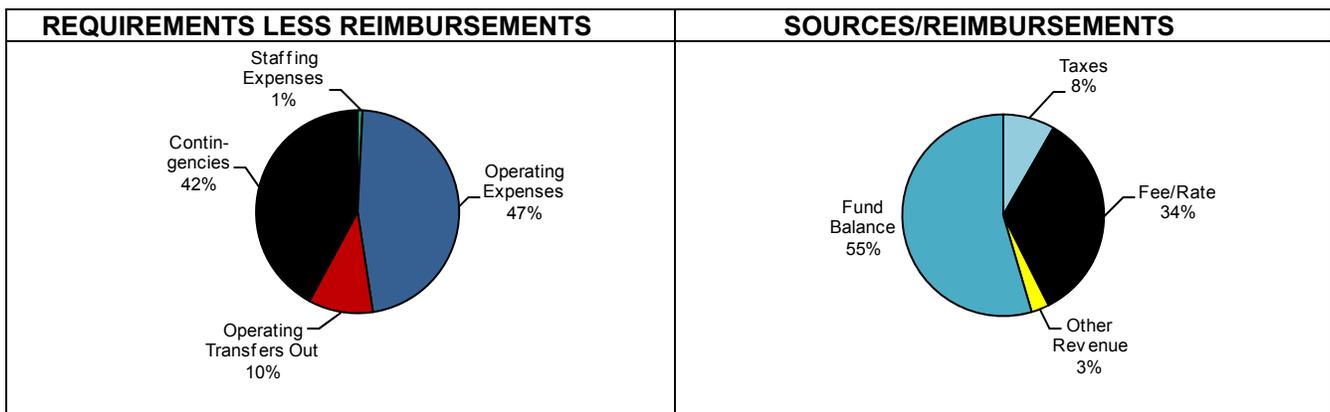
**CSA 70 R-45 Erwin Lake** was approved by the County of San Bernardino Board of Supervisors on August 18, 2009, to maintain approximately .72 miles of dirt road in the Erwin Lake area on the east end of Big Bear Valley. The service charge for 2013-14 is \$172.30 which will be billed on 58 parcels to fund road maintenance and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.



**CSA 70 R-46 So. Fairway Drive** was established through voter approval on August 10, 2010 to assess a \$325 per parcel per year special tax with a 2.5% inflationary factor each year thereafter. The 2013-14 special tax of \$341.46 on 17 parcels will fund road maintenance, snow removal, and road grading services. This road Improvement Zone will include South Fairway Drive in the unincorporated area of Lake Arrowhead. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**CSA 79 R-1 Green Valley Lake** was established by an act of the County of San Bernardino Board of Supervisors on September 14, 1993 to maintain approximately .65 mile of paved road in "The Meadow" area of Green Valley Lake. On August 7, 2007, voters approved a \$325 per parcel, per year special tax with a 2.5% inflationary factor each year thereafter. The 2013-14 special tax of \$408.22 on 66 parcels will fund road maintenance, paving, and snow removal services. This road Improvement Zone does not utilize an Advisory Commission or MAC. Community meetings are held as needed.

**2013-14 RECOMMENDED BUDGET**



**ANALYSIS OF 2013-14 RECOMMENDED BUDGET**

GROUP: Special Districts  
 DEPARTMENT: Special Districts  
 FUND: Road Districts - Consolidated

BUDGET UNIT: Various  
 FUNCTION: Operating  
 ACTIVITY: Road

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
<b>Requirements</b>							
Staffing Expenses	176,587	62,090	78,794	92,328	114,331	29,394	(84,937)
Operating Expenses	1,488,206	1,589,095	1,454,628	957,962	1,474,953	1,765,234	290,281
Capital Expenditures	134,186	0	0	330,286	330,286	0	(330,286)
Contingencies	0	0	0	0	1,266,858	1,588,376	321,518
Total Exp Authority	1,798,979	1,651,185	1,533,422	1,380,576	3,186,428	3,383,004	196,576
Reimbursements	(55,547)	(10,000)	(4,089)	6,000	0	0	0
Total Appropriation	1,743,432	1,641,185	1,529,333	1,386,576	3,186,428	3,383,004	196,576
Operating Transfers Out	399,196	551,400	287,282	393,900	468,400	387,996	(80,404)
Total Requirements	2,142,628	2,192,585	1,816,615	1,780,476	3,654,828	3,771,000	116,172
<b>Sources</b>							
Taxes	1,445,037	322,429	303,969	312,829	308,889	312,829	3,940
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	4,485	0	151,965	3,612	3,768	3,612	(156)
Fee/Rate	15,078	1,225,364	1,314,472	1,345,663	1,315,780	1,291,254	(24,526)
Other Revenue	192,356	137,199	102,972	160,174	13,018	8,730	(4,288)
Total Revenue	1,656,956	1,684,992	1,873,378	1,822,278	1,641,455	1,616,425	(25,030)
Operating Transfers In	0	99,361	111,171	99,400	99,400	99,400	0
Total Sources	1,656,956	1,784,353	1,984,549	1,921,678	1,740,855	1,715,825	(25,030)
				Fund Balance	1,913,973	2,055,175	141,202
				Budgeted Staffing	2	1	(1)



## DETAIL OF 2013-14 RECOMMENDED BUDGET

	2013-14			
	Requirements	Sources	Fund Balance	Staffing
<b><u>Special Revenue Funds</u></b>				
CSA 18 Cedarpines (Fund SFY)	432,708	262,493	170,215	0
CSA 59 Deer Lodge Park (Fund SKJ)	292,083	154,531	137,552	0
CSA 68 Valley of the Moon (Fund SKP)	83,068	41,920	41,148	0
CSA 69 Lake Arrowhead Road (Fund SKS)	134,280	63,352	70,928	0
CSA 70 G Wrightwood Road (Fund SLG)	372,989	159,672	213,317	0
CSA 70 M Wonder Valley (Fund SLP)	109,601	69,402	40,199	1
CSA 70 PRD G-1 Wrightwood (Fund SLK)	99,428	99,414	14	0
CSA 70 R-2 Twin Peaks (Fund SMA)	159,101	70,429	88,672	0
CSA 70 R-3 Erwin Lake (Fund SMD)	100,885	68,296	32,589	0
CSA 70 R-4 Cedar Glen (Fund SMG)	9,433	3,075	6,358	0
CSA 70 R-5 Sugarloaf (Fund SMP)	779,892	241,018	538,874	0
CSA 70 R-7 Lake Arrowhead (Fund SMS)	11,206	5,716	5,490	0
CSA 70 R-8 Riverside Terrace (Fund SMY)	198,783	25,775	173,008	0
CSA 70 R-9 Rim Forest (Fund SNG)	12,895	8,595	4,300	0
CSA 70 R-12 Baldwin Lake (Fund SOA)	28,250	9,869	18,381	0
CSA 70 R-13 Lake Arrowhead North Shore (Fund SOE)	29,769	8,711	21,058	0
CSA 70 R-15 Landers (Fund SOG)	167,104	68,988	98,116	0
CSA 70 R-16 Running Springs (Fund SOJ)	31,363	15,162	16,201	0
CSA 70 R-19 Copper Mountain (Fund SNA)	59,736	40,904	18,832	0
CSA 70 R-20 Flamingo Heights (Fund SNS)	21,413	11,745	9,668	0
CSA 70 R-21 Mountain View (Fund SNM)	5,438	2,834	2,604	0
CSA 70 R-22 Twin Peaks (Fund SOB)	29,557	19,714	9,843	0
CSA 70 R-23 Mile High Park (Fund RCA)	42,833	17,350	25,483	0
CSA 70 R-25 Lucerne Valley (Fund SOC)	2,673	1,424	1,249	0
CSA 70 R-26 Yucca Mesa (Fund SOD)	18,177	6,521	11,656	0
CSA 70 R-29 Yucca Mesa (Fund RCB)	12,376	6,553	5,823	0
CSA 70 R-30 Verdemont (Fund RCC)	4,807	2,711	2,096	0
CSA 70 R-31 Lytle Creek (Fund RCE)	6,717	3,023	3,694	0
CSA 70 R-33 Big Bear City (Fund RCN)	56,991	9,346	47,645	0
CSA 70 R-34 Big Bear (Fund RCM)	11,467	2,644	8,823	0
CSA 70 R-35 Cedar Glen (Fund RCQ)	6,131	2,361	3,770	0
CSA 70 R-36 Pan Springs (Fund RCR)	48,118	10,152	37,966	0
CSA 70 R-39 Highland Estates (Fund RCK)	75,382	65,982	9,400	0
CSA 70 R-40 Upper No. Bay, Lake Arrowhead (Fund RGW)	73,384	18,941	54,443	0
CSA 70 R-41 Quail Summit (Fund RGY)	23,818	8,691	15,127	0
CSA 70 R-42 Windy Pass (Fund RHL)	122,016	54,405	67,611	0
CSA 70 R-44 Saw Pit Canyon (Fund SYT)	11,618	11,503	115	0
CSA 70 R-45 Erwin Lake (Fund SMO)	26,128	10,722	15,406	0
CSA 70 R-46 South Fairway Drive (Fund SYX)	20,375	8,347	12,028	0
CSA 79 R-1 Green Valley Lake (Fund RCP)	39,007	23,534	15,473	0
Total Special Revenue Funds	3,771,000	1,715,825	2,055,175	1



**CSA 18 Cedarpines** – Requirements of \$432,708 primarily includes operating expenses for road maintenance, transfers for indirect costs, and contingencies. Sources of \$262,493 are primarily from special taxes and service charges. Fund balance of \$170,215 primarily funds budgeted contingencies and planned use to support operations for required road repairs.

**CSA 59 Deer Lodge Park** – Requirements of \$292,083 primarily includes operating expenses for road maintenance, transfers for indirect costs, and contingencies. Sources of \$154,531 are from special taxes and service charges. Fund balance of \$137,552 primarily funds budgeted contingencies and planned use to fund a road improvement project.

**CSA 68 Valley of the Moon** – Requirements of \$83,068 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs. Sources of \$41,920 are from property taxes. Fund balance of \$41,148 funds operating expenses for required road repairs.

**CSA 69 Lake Arrowhead Road** – Requirements of \$134,280 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs and contingencies. Sources of \$63,352 are from property taxes. Fund balance of \$70,928 primarily funds budgeted contingencies.

**CSA 70 G Wrightwood Road** – Requirements of \$372,989 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, contingencies, and operating transfers out to the CSA 70 PRD G-1 loan payment fund. Sources of \$159,672 are from property taxes and service charges. Fund balance of \$213,317 funds budgeted contingencies.

**CSA 70 M Wonder Valley** – Requirements of \$109,601 primarily includes salaries and benefits for 1 extra help position, operating expenses for road maintenance, transfers for indirect costs and contingencies. Sources of \$69,402 are from service charges. Fund balance of \$40,199 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 Permanent Road Division (PRD) G-1 Wrightwood** – Requirements of \$99,428 represents the debt payment of a project loan. Sources of \$99,414 are from an operating transfer in from CSA 70 Zone G operating fund. Fund balance of \$14 funds budgeted contingencies.

**CSA 70 R-2 Twin Peaks** – Requirements of \$159,101 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, contingencies, and operating transfers out for a road paving project. Sources of \$70,429 are from property taxes and service charges. Fund balance of \$88,672 funds budgeted contingencies.

**CSA 70 R-3 Erwin Lake** – Requirements of \$100,885 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, contingencies, and operating transfers out for a road paving project. Sources of \$68,296 are from property taxes and service charges. Fund balance of \$32,589 funds budgeted contingencies.

**CSA 70 R-4 Cedar Glen** – Requirements of \$9,433 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs and contingencies. Sources of \$3,075 are from service charges. Fund balance of \$6,358 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-5 Sugarloaf** – Requirements of \$779,892 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, contingencies, and operating transfers out for a road paving project. Sources of \$241,018 are from special taxes. Fund balance of \$538,874 funds budgeted contingencies, operating expenses for required road repairs, and operating transfers out for a road paving project.

**CSA 70 R-7 Lake Arrowhead** – Requirements of \$11,206 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, and contingencies. Sources of \$5,716 are from service charges. Fund balance of \$5,490 funds budgeted contingencies.



**CSA 70 R-8 Riverside Terrace** – Requirements of \$198,783 primarily includes operating expenses for road maintenance, transfers for indirect costs, and contingencies. Sources of \$25,775 are from service charges and other financing sources due to residual equity from completed capital improvement project. Fund balance of \$173,008 funds budgeted contingencies.

**CSA 70 R-9 Rim Forest** – Requirements of \$12,895 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, and contingencies. Sources of \$8,595 are from service charges. Fund balance of \$4,300 funds operating expenses for required road repairs.

**CSA 70 R-12 Baldwin Lake** – Requirements of \$28,250 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, and contingencies. Sources of \$9,869 are from service charges. Fund balance of \$18,381 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-13 Lake Arrowhead North Shore** – Requirements of \$29,769 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, and contingencies. Sources of \$8,711 are from service charges. Fund balance of \$21,058 funds budgeted contingencies and expenses for required road repairs.

**CSA 70 R-15 Landers** – Requirements of \$167,104 primarily includes operating expenses for road maintenance, transfers for indirect costs, and contingencies. Sources of \$68,988 are from service charges. Fund balance of \$98,116 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-16 Running Springs** – Requirements of \$31,363 primarily includes operating expenses for road maintenance and snow removal and transfers for indirect costs, and contingencies. Sources of \$15,162 are from special taxes. Fund balance of \$16,201 funds budgeted contingencies and expenses for required road repairs and operations.

**CSA 70 R-19 Copper Mountain** – Requirements of \$59,736 primarily includes operating expenses for road maintenance, transfers for indirect costs, and contingencies. Sources of \$40,904 are from service charges. Fund balance of \$18,832 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-20 Flamingo Heights** – Requirements of \$21,413 primarily includes operating expenses for road maintenance and transfers for indirect costs. Sources of \$11,745 are from service charges. Fund balance of \$9,668 funds operating expenses for required road repairs.

**CSA 70 R-21 Mountain View** – Requirements of \$5,438 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$2,834 are from service charges. Fund balance of \$2,604 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-22 Twin Peaks** – Requirements of \$29,557 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$19,714 are from service charges. Fund balance of \$9,843 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-23 Mile High Park** – Requirements of \$42,833 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$17,350 are from service charges. Fund balance of \$25,483 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-25 Lucerne Valley** – Requirements of \$2,673 primarily includes operating expenses for road maintenance and transfers for indirect costs. Sources of \$1,424 are from service charges. Fund balance of \$1,249 funds budgeted contingencies and operating expenses for required road repairs.



**CSA 70 R-26 Yucca Mesa** – Requirements of \$18,177 primarily includes expenses for road maintenance and grading services, transfers for indirect costs, and contingencies. Sources of \$6,521 are from service charges. Fund balance of \$11,656 funds budgeted contingencies.

**CSA 70 R-29 Yucca Mesa** – Requirements of \$12,376 primarily includes operating expenses for road maintenance and grading services, transfers for indirect costs, and contingencies. Sources of \$6,553 are from service charges. Fund balance of \$5,823 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-30 Verdemont** – Requirements of \$4,807 primarily includes operating expenses for road maintenance and grading services, transfers for indirect costs, and contingencies. Sources of \$2,711 are from service charges. Fund balance of \$2,096 funds required road repairs and planned use to support operations.

**CSA 70 R-31 Lytle Creek** – Requirements of \$6,717 primarily includes operating expenses for road maintenance and grading services, and transfers for indirect costs. Sources of \$3,023 are from service charges. Fund balance of \$3,694 funds operating expenses for required road projects.

**CSA 70 R-33 Big Bear City** – Requirements of \$56,991 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$9,346 are from service charges. Fund balance of \$47,645 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-34 Big Bear** – Requirements of \$11,467 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$2,644 are from service charges. Fund balance of \$8,823 funds budgeted contingencies and expenses for required road repairs and planned use to support operations.

**CSA 70 R-35 Cedar Glen** – Requirements of \$6,131 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$2,361 are from service charges. Fund balance of \$3,770 funds budgeted contingencies and planned use to support operations.

**CSA 70 R-36 Pan Springs** – Requirements of \$48,118 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$10,152 are from service charges. Fund balance of \$37,966 funds budgeted contingencies.

**CSA 70 R-39 Highland Estates** – Requirements of \$75,382 primarily includes operating expenses for road maintenance, debt service for a CSA Revolving Loan, transfers for indirect costs, and contingencies. Sources of \$65,982 are from service charges. Fund balance of \$9,400 funds planned use to support operations.

**CSA 70 R-40 Upper No. Bay, Lake Arrowhead** – Requirements of \$73,384 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$18,941 are from special taxes. Fund balance of \$54,443 funds budgeted contingencies.

**CSA 70 R-41 Quail Summit** – Requirements of \$23,818 primarily includes operating expenses for road maintenance and streetlighting, transfers for indirect costs, and contingencies. Sources of \$8,691 are from service charges. Fund balance of \$15,127 funds budgeted contingencies and operating expenses for required road repairs.

**CSA 70 R-42 Windy Pass** – Requirements of \$122,016 primarily includes operating expenses for road maintenance and paving services, transfers for indirect costs, and contingencies. Sources of \$54,405 are from special taxes. Fund balance of \$67,611 funds budgeted contingencies.

**CSA 70 R-44 Saw Pit Canyon** – Requirements of \$11,618 primarily includes operating expenses for road maintenance and transfers for indirect costs. Sources of \$11,503 are from special taxes. Fund balance of \$115 funds budgeted contingencies.



**CSA 70 R-45 Erwin Lake South** – Requirements of \$26,128 primarily includes operating expenses for road maintenance, transfers for indirect costs, and contingencies. Sources of \$10,722 are from service charges. Fund balance of \$15,406 funds budgeted contingencies.

**CSA 70 R-46 So. Fairway Drive** – Requirements of \$20,375 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$8,347 are from service charges. Fund balance of \$12,028 funds operating expenses for required road repairs.

**CSA 79 R-1 Green Valley Lake** – Requirements of \$39,007 primarily includes operating expenses for road maintenance and snow removal, transfers for indirect costs, and contingencies. Sources of \$23,534 are from special taxes. Fund balance of \$15,473 funds budgeted contingencies.

### **BUDGET CHANGES AND OPERATIONAL IMPACT**

Major changes in requirements include a decrease in capital expenditures of \$330,286 due to a reduction in road paving projects compared to prior year and an increase of contingencies of \$321,518 as a result of operations due to no significant winter storm events resulting in reduced snowplowing and road repair expenditures. There are no significant changes in sources.

### **STAFFING CHANGES AND OPERATIONAL IMPACT**

Staffing expenses of \$29,394 fund 1 limited term position and are decreasing by \$84,937 primarily due to a reduction of 1 limited term Public Service Employee Equipment Operator position which was transferred to CSA 70 Countywide into a shared position and the reduction of hours for the 1 remaining limited term position.

