

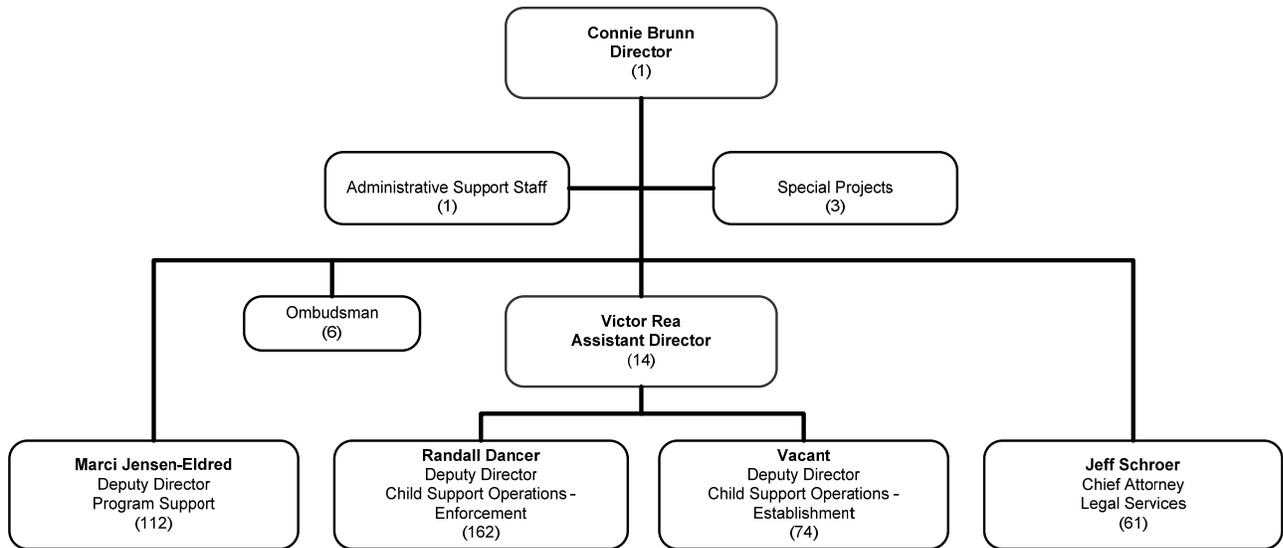
CHILD SUPPORT SERVICES Connie Brunn

DEPARTMENT MISSION STATEMENT

The County of San Bernardino Department of Child Support Services determines paternity, establishes and enforces child support orders, and secures payments to assist families in meeting the financial and medical needs of their children. The Department provides timely and effective service in a professional manner.



ORGANIZATIONAL CHART



2012-13 ACCOMPLISHMENTS

- Collected \$169.4 million in child support payments in Federal Fiscal Year 2012, a 4.34% increase over the prior fiscal year.
- Received ranking of second in the State in program cost effectiveness, distributing \$4.38 for each dollar in funding provided to the Department.
- Received the California Department of Child Support Services Directors' Excellence Award for exceeding all performance goals in Federal Fiscal Year 2012 for the second consecutive year,
- Recognized by the California Department of Child Support Services for increasing distributed collections by 4.3% over the prior fiscal year.
- Installed kiosks in all three offices and at the court location to enable participants to access case information, links to related state and County websites, and provide the option of making a child support payment on line via credit card.
- Continued efforts to ensure availability of services to all County residents by assisting customers with their child support-related issues at Transitional Assistance Department (TAD) offices located throughout the County.
- Continued to collaborate with the San Bernardino County Workforce Development Department to provide employment-related services to unemployed non-custodial parents who are unable to meet their child support obligation.



COUNTY GOALS AND OBJECTIVES AND DEPARTMENT PERFORMANCE MEASURES

COUNTY GOAL: PROVIDE FOR THE HEALTH AND SOCIAL SERVICES NEEDS OF COUNTY RESIDENTS

Objective(s): • *To the maximum extent legally allowed, utilize County programs to move participants to self-sufficiency.*

Department Strategy:

- *Work in collaboration with parents to obtain accurate and appropriate child support orders for the families in San Bernardino County.*
- *Increase the collections of current child support which will result in more money being received by San Bernardino County families.*
- *Educate Parents about the child support program and the importance of paying consistently and the need for reliable child support on a monthly basis.*

Measurement	2011-12 Actual	2012-13 Target	2012-13 Estimate	2013-14 Target
Percentage of current child support collected compared to the total current child support due.	60%	62%	62.83%	64%

COUNTY GOAL: PROVIDE FOR THE HEALTH AND SOCIAL SERVICES NEEDS OF COUNTY RESIDENTS

Objective(s): • *To the maximum extent legally allowed, utilize County programs to move participants to self-sufficiency.*

Department Strategy:

- *Create a team dedicated to the collection of child support arrears/past due child support with a focus on increased collections.*
- *Work with the San Bernardino Courts on non-DCSS cases to prevent the accumulation of child support arrears by involving Child Support Services early in the process.*

Measurement	2011-12 Actual	2012-13 Target	2012-13 Estimate	2013-14 Target
Increase the percentage of child support cases with a collection of arrears compared to the total child support cases with arrears owed.	62.6%	64.6%	65.25%	66%

COUNTY GOAL: PROVIDE FOR THE HEALTH AND SOCIAL SERVICES NEEDS OF COUNTY RESIDENTS

Objective(s): • *Maximize the utilization of Federal and State programs and funding to mitigate the effects of the economic downturn on county residents.*

Department Strategy:

- *Implement efficiencies in our business processes in order to increase collections and improve cost effectiveness.*
- *Continue to implement efficient processes regarding the Automated Statewide Child Support System to identify changes that will improve collections and cost effectiveness.*

Measurement	2011-12 Actual	2012-13 Target	2012-13 Estimate	2013-14 Target
Amount of child support collected for every dollar expensed.	\$4.38	\$4.21	\$4.34	\$4.34



SUMMARY OF BUDGET UNITS

2013-14						
	Requirements	Sources	Net County Cost	Fund Balance	Net Budget	Staffing
General Fund						
Child Support Services	40,134,968	40,134,968	0			434
Total General Fund	40,134,968	40,134,968	0			434

5-YEAR REQUIREMENTS TREND					
	2009-10	2010-11	2011-12	2012-13	2013-14
Child Support Services	38,197,787	39,696,127	38,934,431	39,685,993	40,134,968
Total	38,197,787	39,696,127	38,934,431	39,685,993	40,134,968

5-YEAR SOURCES TREND					
	2009-10	2010-11	2011-12	2012-13	2013-14
Child Support Services	38,197,787	39,696,127	38,934,431	39,685,993	40,134,968
Total	38,197,787	39,696,127	38,934,431	39,685,993	40,134,968

5-YEAR NET COUNTY COST TREND					
	2009-10	2010-11	2011-12	2012-13	2013-14
Child Support Services	0	0	0	0	0
Total	0	0	0	0	0



Child Support Services

DESCRIPTION OF MAJOR SERVICES

The Department of Child Support Services (DCSS) promotes family self-sufficiency by helping parents meet their mutual obligation to provide financial and medical support for their children. These services are offered throughout San Bernardino County with offices located in the high desert, the west end, and the greater San Bernardino area.

Budget at a Glance	
Total Requirements	\$40,134,968
Total Sources	\$40,134,968
Net County Cost	\$0
Total Staff	434
Funded by Net County Cost	0%

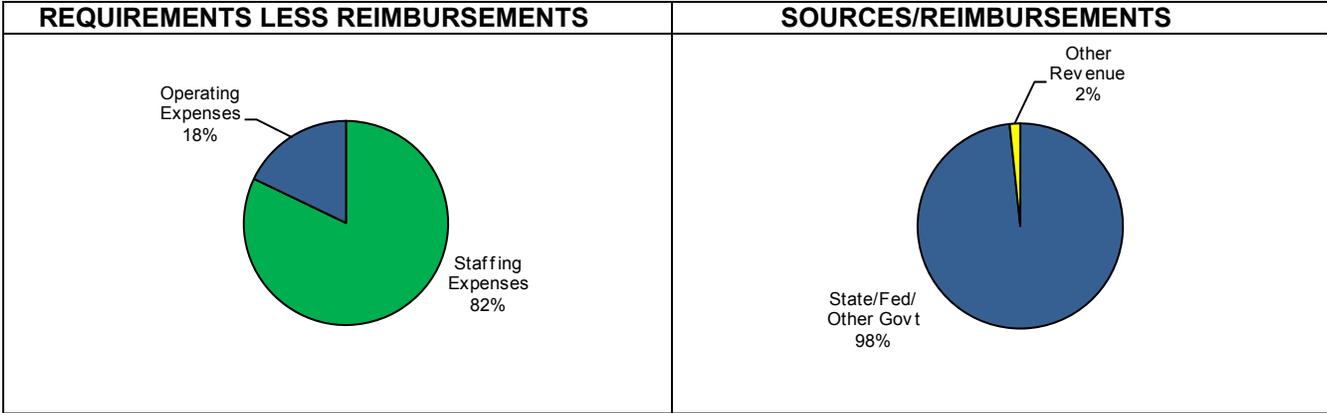
DCSS is dedicated to administering the program in a manner that puts the needs of the children first and foremost. The belief that working collaboratively with parents in understanding and meeting their obligations is a fundamental element in the success of the program.

The services provided by DCSS include the following:

- Locating parents to establish court orders for paternity, child and medical support.
- Enforcing court orders for child, family, spousal and medical support.
- Securing child support payments.
- Maintaining records of payments made and balances due.
- Modifying court orders when appropriate.

Additionally, DCSS offers services to assist customers with concerns that may arise in the progress of their case. The Ombudsman program administers the Complaint Resolution process, in which customers have the opportunity to raise concerns with the processing of their case, pursue resolution, and obtain information about the child support program and their rights and responsibilities.

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING

STAFFING ANALYSIS					5-YEAR STAFFING TREND				
	2011-12	2012-13	2012-13	2013-14					
Authorized Positions	Final	Adopted	Modified	Recommended					
Regular	435	434	434	434					
Limited Term	0	1	1	0					
Total	435	435	435	434					
Staffing Expenses	\$30,878,412	\$32,073,284	\$32,073,284	\$32,833,296					

ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Human Services
 DEPARTMENT: Child Support Services
 FUND: General

BUDGET UNIT: AAA DCS
 FUNCTION: Public Protection
 ACTIVITY: Judicial

	2009-10	2010-11	2011-12	2012-13	2012-13	2013-14	Change From
	Actual	Actual	Actual	Estimate	Modified Budget	Recommended Budget	2012-13 Modified Budget
Requirements							
Staffing Expenses	29,898,490	30,602,092	30,878,412	31,452,802	32,073,284	32,833,296	760,012
Operating Expenses	8,278,733	8,908,877	7,951,067	7,496,755	7,657,433	7,146,571	(510,862)
Capital Expenditures	133,022	310,853	232,668	55,354	85,620	187,762	102,142
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	38,310,245	39,821,822	39,062,147	39,004,911	39,816,337	40,167,629	351,292
Reimbursements	(112,458)	(125,694)	(128,181)	(129,723)	(130,344)	(32,661)	97,683
Total Appropriation	38,197,787	39,696,128	38,933,966	38,875,188	39,685,993	40,134,968	448,975
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	38,197,787	39,696,128	38,933,966	38,875,188	39,685,993	40,134,968	448,975
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	38,136,673	39,268,735	38,864,818	38,813,188	38,891,056	39,462,528	571,472
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	61,113	427,392	67,376	62,000	794,937	672,440	(122,497)
Total Revenue	38,197,786	39,696,127	38,932,194	38,875,188	39,685,993	40,134,968	448,975
Operating Transfers In	0	0	0	0	0	0	0
Total Sources	38,197,786	39,696,127	38,932,194	38,875,188	39,685,993	40,134,968	448,975
Net County Cost	1	1	1,772	0	0	0	0
Budgeted Staffing					435	434	(1)

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Major requirements and sources include the following:

- Staffing expenses of \$32.8 million fund 434 budgeted positions.
- Operating expenses of \$7.1 million include professional services contracts, telephone services, mail services, COWCAP, leases, and other operating costs.

Sources of \$40.1 million primarily represent the federal and state allocation to fund child support operations. DCSS has no net county cost.



BUDGET CHANGES AND OPERATIONAL IMPACT

For 2013-14, requirements are expected to increase by \$0.5 million over the 2012-13 modified budget primarily due to the restoration of the one-time Federal and State funding reduction. During 2012-13, funding for Local Child Support Agencies was reduced as a result of the Governor’s May Budget Revision. The restored funding will be used for increased salary and retirement benefits costs.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$32.8 million fund 434 budgeted regular positions. This is a reduction of 1 position compared to the 2012-13 modified budget and is the net effect of 3 deletions and 2 additions. For 2013-14, 2 vacant program positions as well as 1 extra-help position are being deleted, and 1 legal services position and 1 technical support position are being requested. These adjustments are necessary to provide mandatory legal and technical support for child support operations, as well as improve the overall efficiency of the Department’s daily operations.

2013-14 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Director and Ombudsman	11	0	11	10	1	0	11
Assistant Director and Technical Support	14	0	14	13	0	1	14
Program Support	112	0	112	106	6	0	112
Child Support Operations - Enforcement	162	0	162	155	7	0	162
Child Support Operations - Establishment	74	0	74	66	8	0	74
Legal Services	61	0	61	55	5	1	61
Total	434	0	434	405	27	2	434

Director and Ombudsman	Assistant Director and Technical Support	Program Support
<u>Classification</u>	<u>Classification</u>	<u>Classification</u>
1 Director of Child Support	1 Assistant Director of Child Support	1 Deputy Director
4 Child Support Officer II	1 Automated Systems Analyst I	1 Accountant II
1 Child Support Operations Manager	3 Automated Systems Technician	1 Accountant III
1 Executive Secretary II	1 Business Applications Manager	3 Accounting Technician
1 Media Specialist	1 Business Systems Analyst II	1 Administrative Supervisor II
1 Program Specialist I	1 Business Systems Analyst III	1 Child Support Accounting Supervisor
1 Program Specialist II	1 Department Systems Engineer	5 Child Support Assistant
1 Supervising Child Support Officer	1 IT Technical Assistant	44 Child Support Officer I / Trainee
11 Total	1 Secretary I	9 Child Support Officer II
	1 Secretary II	2 Child Support Operations Manager
	1 Statistical Analyst	4 Fiscal Assistant
	1 Supervising Auto Systems Analyst II	18 Office Assistant II
	14 Total	2 Payroll Specialist
		4 Program Specialist I
		3 Staff Analyst II
		3 Staff Training Instructor
		2 Storekeeper
		5 Supervising Child Support Officer
		2 Supervising Office Assistant
		1 Training & Development Supervisor
		112 Total
Child Support Operations - Enforcement	Child Support Operations - Establishment	Legal Services
<u>Classification</u>	<u>Classification</u>	<u>Classification</u>
1 Deputy Director	1 Deputy Director	1 Child Support Chief Attorney
14 Child Support Assistant	19 Child Support Assistant	7 Child Support Assistant
3 Child Support Asst Ops Manager	38 Child Support Officer I	15 Child Support Attorney III
99 Child Support Officer I	7 Child Support Officer II	24 Child Support Officer I
16 Child Support Officer II	2 Child Support Operations Manager	3 Child Support Officer II
4 Child Support Operations Manager	1 Office Assistant II	1 Child Support Operations Manager
8 Office Assistant II	1 Secretary I	2 Office Assistant III
2 Office Assistant III	5 Supervising Child Support Officer	1 Secretary I
15 Supervising Child Support Officer	74 Total	2 Supervising Child Support Attorney
162 Total		5 Supervising Child Support Officer
		61 Total

HUMAN SERVICES



Wraparound Reinvestment Fund

DESCRIPTION OF MAJOR SERVICES

The Wraparound Services Program was created through Senate Bill (SB) 163, Chapter 795, Statutes of 1997, and is an intensive, community-based and family-centered process designed to allow children with serious behavior and/or emotional difficulties to remain in their community at the lowest level of care possible instead of being placed in a group home setting. Payments for Wraparound Services are included in the Aid to Families with Dependent Children (AFDC) – Foster Care budget unit. This bill allows counties to accumulate savings realized from a wraparound program and requires that the savings be reinvested in a Child Welfare Services Program.

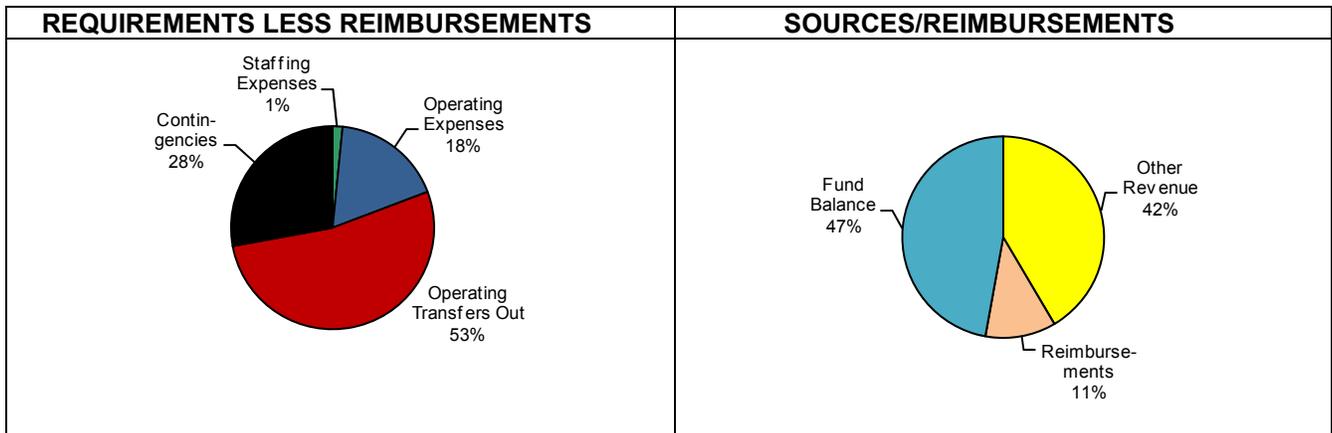
Budget at a Glance	
Total Requirements	\$16,947,295
Total Sources	\$7,935,000
Fund Balance	\$9,012,295
Use of Fund Balance	\$3,680,527
Total Staff	6

Contracts have been established with five agencies to provide Countywide Wraparound Program Services to high risk children. These contracts stipulate that the County will retain 5% of the monthly Wraparound Foster Care payments for federally eligible cases and 10% of the monthly Wraparound Foster Care payments for non-federally eligible cases.

This budget unit will provide funding to 1) reinvest in services for youth in placement while they are being assessed for residential based services, 2) enhance services provided to foster care children and their families, 3) expand services to youth aging out of the foster care system in order to promote self-sufficiency in these young adults and 4) provide matching funds to access additional federal funding in support of the Child Welfare Services Program.

This budget unit requires no discretionary general funding (net county cost) since amounts are withheld from existing AFDC – Foster Care maintenance payments.

2013-14 RECOMMENDED BUDGET



BUDGETED STAFFING

STAFFING ANALYSIS					5-YEAR STAFFING TREND				
	2011-12	2012-13	2012-13	2013-14					
Authorized Positions	Final	Adopted	Modified	Recommended					
Regular	3	1	1	1					
Limited Term	25	5	5	5					
Total	28	6	6	6					
Staffing Expenses	\$1,203,198	\$263,436	\$263,436	\$302,370					

Fiscal Year	Number of Positions
2009-10	0
2010-11	27
2011-12	28
2012-13	6
2013-14	6

ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Human Services
 DEPARTMENT: Human Services
 FUND: Wraparound Reinvestment Fund

BUDGET UNIT: SIN BHI
 FUNCTION: Public Assistance
 ACTIVITY: Aid Program

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	0	650,051	1,203,198	236,870	263,436	302,370	38,934
Operating Expenses	877,306	2,250,552	3,257,484	2,530,499	3,995,560	3,374,405	(621,155)
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	13,429,998	5,331,768	(8,098,230)
Total Exp Authority	877,306	2,900,603	4,460,682	2,767,369	17,688,994	9,008,543	(8,680,451)
Reimbursements	0	(1,331,186)	(1,378,400)	(2,004,961)	(2,000,000)	(2,160,000)	(160,000)
Total Appropriation	877,306	1,569,417	3,082,282	762,408	15,688,994	6,848,543	(8,840,451)
Operating Transfers Out	0	0	0	10,098,752	5,098,752	10,098,752	5,000,000
Total Requirements	877,306	1,569,417	3,082,282	10,861,160	20,787,746	16,947,295	(3,840,451)
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	3,230,053	6,550,990	6,309,157	7,830,620	8,744,911	7,935,000	(809,911)
Total Revenue	3,230,053	6,550,990	6,309,157	7,830,620	8,744,911	7,935,000	(809,911)
Operating Transfers In	920,321	0	0	0	0	0	0
Total Sources	4,150,374	6,550,990	6,309,157	7,830,620	8,744,911	7,935,000	(809,911)
Fund Balance					12,042,835	9,012,295	(3,030,540)
Budgeted Staffing					6	6	0

MAJOR EXPENDITURES AND REVENUE IN 2013-14 RECOMMENDED BUDGET

Requirements for 2013-14 are \$16.9 million which is made up of the following:

- \$0.3 million which funds 6 positions.
- \$3.4 million in operating expenses which is made up of the services and supplies, travel and public assistance purchases for children in need.
- \$5.3 million in contingencies to be set aside for future use.
- \$10.1 million in operating transfers out to the Human Services Administrative Claim budget unit to provide matching funds which will allow access to additional federal funding in support of the Child Welfare Services Program which is administered by Children and Family Services.

Reimbursements and sources of \$10.1 million is anticipated from unexpended funds that will be recovered from contractors as their contracts end.



BUDGET CHANGES AND OPERATIONAL IMPACT

Changes anticipated in 2013-14 are a decrease of \$3.8 million of requirements which includes the following:

- Staffing expenses increasing by \$38,934 to fund 6 positions.
- Operating expenses decreasing by \$621,155 due to a \$615,000 reduction in transfers.
- Reimbursement increasing by \$160,000 which is retained Wraparound Services Program payments.
- Contingencies decreasing by \$8.1 million based on remaining fund balance that may be used to cover Wraparound program payments.
- Operating transfers out increasing by \$5.0 million to fund mandated requirements within the foster care program reducing the need to use Social Services Realignment.

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$302,370 fund 6 budgeted positions of which 1 is a regular position and 5 are limited term positions.

2013-14 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Family to Family	1	5	6	6	0	0	6
Total	1	5	6	6	0	0	6

Family to Family Program	
Classification	
5	Contract CFS Parent Partner I
1	Peer and Family Assistant I
6	Total



Human Services Subsistence Funds - Consolidated

DESCRIPTION OF MAJOR SERVICES

Budget at a Glance	
Total Requirements	\$511,782,257
Total Sources	\$482,384,868
Net County Cost	\$29,397,389
Total Staff	0
Funded by Net County Cost	6%

Aid to Indigents (General Relief) provides mandated County subsistence in the form of cash aid for food, shelter and transportation to indigents who do not meet categorical eligibility requirements for state and federally funded programs. These general relief payments facilitate transition to an employable status and/or provide interim assistance pending receipt of Social Security Income (SSI) benefits. Revenue under this program represents retroactive SSI payments which the County receives as reimbursements for general relief assistance provided to SSI eligible indigents prior to their enrollment in the SSI program and reimbursements made by non-SSI eligible indigents when assistance under this program is no longer needed.

Domestic Violence/Child Abuse Services provides for a number of contracts with agencies to ensure temporary shelter, food, transportation, emergency services and treatment/counseling for adults and children who are victims of domestic violence and child abuse. The domestic violence program under SB 1246 is funded by a surcharge on marriage licenses and court fines imposed in domestic violence cases. The child abuse prevention program is funded by a state grant and revenues generated from a surcharge placed on certified copies of birth certificates. Revenues from the surcharges are deposited into special revenue funds and used to fund the payments to contractors. These three revenue sources provide 100% of the funding for this program.

Entitlement Payments (Childcare) provides for the Stage 1 Childcare Program administered by the Transitional Assistance Department (TAD). This program is one of the major programs of federal welfare reform and the resulting state CalWORKs program and is intended to fund childcare for CalWORKs recipients who are seeking employment or have obtained employment. Childcare provider payments are 100% federally and state funded through reimbursements by the state.

Out-of-Home Child Care provides assistance grants for room, board and care for children pending determination of eligibility for state or federal aid, those who are ineligible due to other resources or those who are undocumented residents. Some of these children have serious emotional and medical problems which increase the difficulty of locating appropriate facilities for care. Costs for this program can fluctuate based on the unique nature and requirements of each individual case.

Aid to Adoptive Children program provides financial assistance to adoptive parents who would otherwise not be able to provide for a child's special needs. The children are either personally disadvantaged, physically handicapped or adolescents. This program enables hard to place children to be adopted and taken out of the higher cost Foster Care program. This budget unit is funded approximately 42% federal, 44% state (2011 Realignment), with the remaining costs offset by revenue from Social Services Realignment and discretionary general funding (net county cost).

AFDC-Foster Care provides aid payments for children living in foster homes and group-care facilities. The Foster Care caseload consists of cases from both Children and Family Services (CFS) (approximately 90%) and Probation (approximately 10%). The cost of Probation related foster care cases is approximately 2 times greater than CFS cases due to the higher levels of care required for these juveniles. There are two funding eligibility criteria in the Foster Care Program, federal (federal, state and county participation) and non-federal (state and county only). Foster Care placements are generally eligible for federal financial participation if the parents meet the previous Aid to Families with Dependent Children (AFDC) Program criteria.

- For federally eligible (federal) cases, the cost-sharing ratios are now approximately 45% federal, 21.5% state (2011 Realignment), and 33.5% County.
- For non-federally eligible (non-federal) cases, the cost-sharing ratio is 40% state (2011 Realignment) and 60% County.
- All County share-of-cost is mandated and is reimbursed from Social Services Realignment and discretionary general funding (net county cost).



Refugee Cash Assistance provides assistance payments for a maximum of eight months to all refugees who cannot meet the requirements for the Refugee Demonstration Project and CalWORKs programs. This program is 100% federally funded and open-ended.

Cash Assistance for Immigrants program, under AB 2779, provides cash assistance to aged, blind and disabled legal immigrants who meet the Supplemental Security Income/State Supplementary Payment (SSI/SSP) immigration status requirements in effect on August 21, 1998, and all other current SSI/SSP eligibility requirements, yet are no longer eligible for SSI/SSP solely due to their immigration status. This program is 100% state funded.

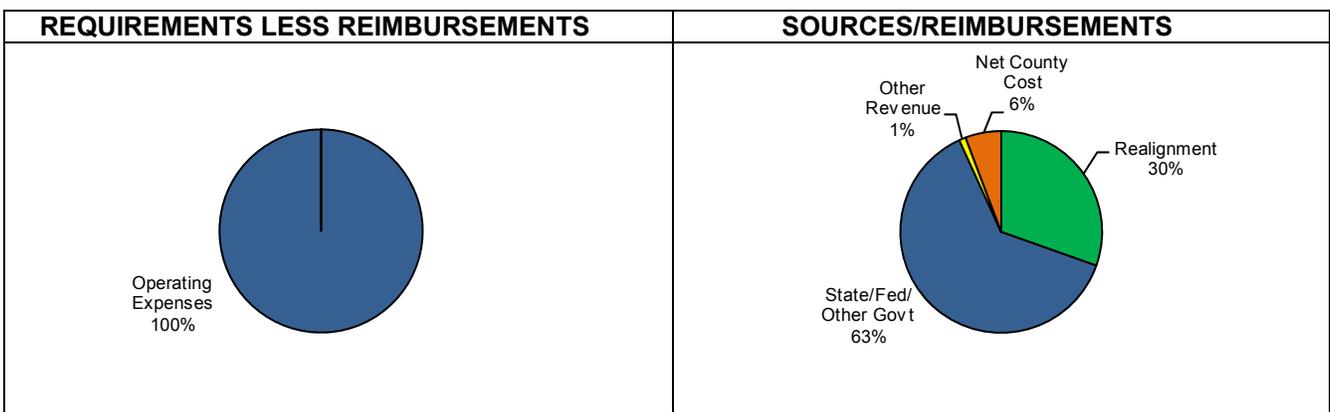
CalWORKs – All Other Families provides CalWORKs assistance payments to families eligible for aid and includes all cases that have not been identified as two-parent or zero-parent families. The federal and state governments reimburse 97.5% of the costs for this program. Currently, approximately 37.5% of state funding is 2011 Realignment. The mandated County share of 2.5% is funded by discretionary general funding (net county cost).

Kinship Guardianship Assistance Program (Kin-Gap) provides a subsidy to children who leave the juvenile court dependency system to live with a relative legal guardian. It offers relative caregivers of dependent children an option for providing a permanent home to these children. To be eligible for the program, the child must have lived with the relative at least 12 consecutive months, the relative guardianship must be established pursuant to Welfare and Institutions Code 366.26, and the juvenile court dependency for the child must be dismissed. Movement to the Kin-Gap program is not automatic. The court, with a recommendation from the social worker, has discretion regarding whether termination of dependency is in the child's best interest. This program is approximately 87.7% state (2011 Realignment) funded; the remaining 12.3% is funded by discretionary general funding (net county cost).

CalWORKs – 2 Parent Families provides payments to resident families who are eligible for aid in accordance with state law. This budget includes all cases identified as having two parents in the home or in which the parents are excluded from, or ineligible for, CalWORKs. The federal and state governments reimburse 97.5% of the costs for this program. The mandated County share of 2.5% is funded by discretionary general funding (net county cost).

There is no staffing associated with these budget units. Services for the above programs are provided by staff budgeted in the Human Services (HS) Administrative Claim budget unit.

2013-14 RECOMMENDED BUDGET



ANALYSIS OF 2013-14 RECOMMENDED BUDGET

GROUP: Human Services
DEPARTMENT: Human Services Subsistence
FUND: Human Services Subsistence - Consolidated

BUDGET UNIT: Various
FUNCTION: Public Assistance
ACTIVITY: Aid Programs

	2009-10 Actual	2010-11 Actual	2011-12 Actual	2012-13 Estimate	2012-13 Modified Budget	2013-14 Recommended Budget	Change From 2012-13 Modified Budget
Requirements							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	458,805,325	500,221,044	462,275,843	480,453,819	495,769,398	512,561,659	16,792,261
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	458,805,325	500,221,044	462,275,843	480,453,819	495,769,398	512,561,659	16,792,261
Reimbursements	0	(825,444)	(712,333)	(779,402)	(779,402)	(779,402)	0
Total Appropriation	458,805,325	499,395,600	461,563,510	479,674,417	494,989,996	511,782,257	16,792,261
Operating Transfers Out	920,321	0	0	0	0	0	0
Total Requirements	459,725,646	499,395,600	461,563,510	479,674,417	494,989,996	511,782,257	16,792,261
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	26,423,998	36,843,043	130,852,212	143,332,116	148,234,956	155,750,138	7,515,182
State, Fed or Gov't Aid	405,740,566	435,168,514	305,028,947	304,220,324	319,662,276	321,129,730	1,467,454
Fee/Rate	1,613,622	1,869,596	0	0	0	0	0
Other Revenue	210,337	550,477	684,962	524,588	495,375	505,000	9,625
Total Revenue	433,988,523	474,431,630	436,566,121	448,077,028	468,392,607	477,384,868	8,992,261
Operating Transfers In	739,824	(33,419)	0	5,000,000	0	5,000,000	5,000,000
Total Sources	434,728,347	474,398,211	436,566,121	453,077,028	468,392,607	482,384,868	13,992,261
Net County Cost	24,997,299	24,997,389	24,997,389	26,597,389	26,597,389	29,397,389	2,800,000
Budgeted Staffing					0	0	0

Consolidated Human Services Subsistence Funds are increasing requirements by \$16.8 million due to a combination of caseload and grant payment increases in HS Subsistence budget units. Sources are increasing by \$14.0 million which includes an increase of \$7.5 million in Realignment (both Social Services Realignment and 2011 Realignment funds). This represents required matching funds in various HS Subsistence budget units due to caseload and cost growth and is outlined in the HS Administrative Claim budget unit. Additional \$2.8 million in discretionary general funding (net county cost) is required because the County share for programs with decreasing requirements is minimal (0 - 2.5%) and the County share for programs with increasing requirements is significant (15% - 60%).

Realignment Breakdown and History 2011-14

	2011-12 Actual		2012-13 Estimate		2012-13 Modified Budget		2013-14 Recommended		Change from Modified	
	R 1	R 2	R 1	R 2	R 1	R 2	R 1	R 2	R 1	R 2
Domestic Violence	-	0.5	-	0.5	-	0.5	-	0.5	-	-
Aid to Adoptive Children	5.1	21.3	5.6	22.8	5.8	23.3	6.4	25.0	0.6	1.7
AFDC - Foster Care	32.7	28.4	30.1	32.5	36.7	33.2	31.6	35.3	(5.1)	2.1
Kinship Guardianship	-	-	-	3.0	-	-	-	3.4	-	3.4
CalWORKs Cash Aid	-	42.9	-	48.7	-	48.7	-	53.5	-	4.8
Total	37.8	93.1	35.7	107.5	42.5	105.7	38.0	117.7	(4.5)	12.0
Grand Total		130.9		143.2		148.2		155.7		7.5

R1 = Social Services Realignment
R2 = 2011 Realignment



DETAIL OF 2013-14 RECOMMENDED BUDGET

	2013-14			
	Requirements	Sources	Net County Cost	Staffing
<u>Subsistence Funds</u>				
Aid to Indigents (Fund AAA ATI)	1,711,197	505,000	1,206,197	0
Domestic Violence/Child Abuse Services (Fund AAA DVC)	531,812	531,812	0	0
Entitlement Payments (Child Care) (Fund AAA ETP)	31,244,447	31,244,447	0	0
Out-of-Home Child Care (Fund AAA OCC)	810,566	0	810,566	0
Aid to Adoptive Children (AAB ATC)	56,334,041	54,384,521	1,949,520	0
AFDC - Foster Care (Fund AAB BHI)	123,710,568	106,395,312	17,315,256	0
Refugee Cash Assistance (AAB CAP)	75,918	75,918	0	0
Cash Assistance for Immigrants (AAB CAS)	1,924,374	1,924,374	0	0
CalWORKs - All Other Families (AAB FGR)	248,426,880	242,216,208	6,210,672	0
Kinship Guardianship Assistance Program (AAB KIN)	7,485,732	6,568,722	917,010	0
CalWORKs - 2 Parent Families (Fund AAB UPP)	39,526,722	38,538,554	988,168	0
Total Subsistence Funds	511,782,257	482,384,868	29,397,389	0

BUDGET CHANGES AND OPERATIONAL IMPACT

Aid to Indigents (General Relief) includes operating expenses of \$1.7 million which provides cash aid for food, shelter and transportation, as well as SSI advocacy legal fees, to indigents who do not meet categorical eligibility requirements for state and federally funded programs. Due to anticipated minor caseload decreases, requirements level will decrease by \$70,919. As a result of a small growth in sources from increased SSI referrals, net county cost is expected to decrease \$230,544 to \$1.2 million. These savings allow the overall HS Subsistence budget units to remain within overall net county cost targets.

Domestic Violence/Child Abuse Services includes operating expenses of \$1.3 million which funds contracts with agencies to ensure temporary shelter, food, transportation, emergency services and treatment/counseling for adults and children who are victims of domestic violence and child abuse. Reimbursements of \$779,402 are from a surcharge placed on certified copies of birth certificates, marriage licenses and court fines imposed in domestic violence cases. Sources of \$531,812 is from a state grant to fund the child abuse prevention program. There is no change to this budget unit from the prior year.

Entitlement Payments (Child Care) includes operating expenses of \$31.2 million which provides payments to childcare providers for Stage 1 childcare. The requirements and sources for 2013-14 will be increased by \$2.8 million. The Welfare to Work participation exemption for parents caring for young children expired June 30, 2012. Re-engagement of these clients began in March of 2013 and will continue throughout 2013-14. Therefore, these CalWORKs clients will be required to participate in work activities and the need for childcare services will increase.

Out-of-Home Child Care includes operating expenses of \$810,566 which provides assistance grants for room, board and care for children. Requirements are expected to remain level with the 2012-13 modified budget as the current average monthly caseload (34) and the current average monthly grant (\$2,001) are expected to remain constant through 2013-14.

Aid to Adoptive Children includes operating expenses of \$56.3 million which provides assistance to adoptive parents who would otherwise not be able to provide for a child's special needs. Requirements are projected to increase \$3.4 million (6.5%) over the 2012-13 modified budget due to continued caseload growth and associated costs resulting from the success of legislation (AB390) which encourages and promotes the adoption of eligible children. Continued increase in the average monthly grant payment is partially due to historical increases based on the child's needs and legislation (AB106) which granted a California Necessities Index (CNI) increase



retroactive to July 2011. Federal and state revenue (2011 Realignment) is projected to increase \$2.8 million. A net county cost increase is averted with the use of an additional \$591,066 of Social Services Realignment.

AFDC-Foster Care includes operating expenses of \$123.7 million, a \$12.0 million increase, consisting of \$120.3 million in aid payments and other expenses for children living in foster homes and group-care facilities, \$1.2 million in payments to Transitional Housing Program-Plus (THPP) contractors and \$2.2 million in transfers to the Wraparound Reinvestment Fund. The 100% state funded (2011 Realignment) THPP program provides support services to youth exiting foster care. The transfer to the Wraparound Reinvestment Fund represents the 5% - 10% of monthly Wraparound Foster Care payments to contractors that are contractually retained by the County to be re-invested in Child Welfare Services programs. The number of children receiving Wraparound services continues to increase resulting in an increase of \$160,000. Caseload is projected to increase by 4% overall, (federal cases by 5% with non-federal by 1%). Costs are projected to increase 8.5% due to the following:

- The United States District Court ordered a new method of determining payment rates for foster homes. While costs for foster care cases have increased slightly overall in recent years, the court-ordered foster home rate increases are projected to increase federal case costs by 2% and non-federal case costs by 10%.
- AB 12 allows wards and child welfare dependents turning age 18 in 2012 to remain in extended foster care (EFC). In 2014, these youth will be eligible to stay in care through age 21. The financial impact of this change has not yet been determined.

Federal revenue will increase by \$6.7 million and state revenue (2011 Realignment) will increase by \$2.0 million. \$5 million in additional revenue will be transferred from the Wraparound Reinvestment Fund. An additional \$3.4 million of net county cost is required for this program to meet mandated matches, and exceeds targets by \$566,239. Savings in other HS subsistence budget units allow HS to remain within overall net county cost targets.

Refugee Cash Assistance is 100% federally funded and includes operating expenses of \$75,918 which provides payments to refugees who cannot meet the requirements for the Refugee Demonstration Project and CalWORKs programs. Requirements and sources are projected to decrease slightly due to small changes to caseload and grant payment costs.

Cash Assistance for Immigrants is 100% state funded and includes operating expenses of \$1.9 million which provides payments to legal immigrants who meet the SSI/SSP immigration status requirements. Requirements and sources are projected to increase \$235,311 due to a 10% increase in caseload.

CalWORKs – All Other Families includes operating expenses of \$248.4 million which provides assistance payments to families eligible for aid and includes all cases that have not been identified as two-parent or zero-parent families. This is a \$1.4 million reduction from the prior year and is a result of slightly lower caseload. Federal and state revenue of \$188.7 million and 2011 Realignment revenue of \$53.5 million comprise 97.5% of the funding for this program, a \$1.3 million reduction from the 2012-13 modified budget. The resulting decrease of \$34,476 in net county cost allows HS to remain within overall net county cost targets.

Kinship Guardianship Assistance Program (Kin-GAP) includes operating expenses of \$7.5 million which provides subsidies to relative caregivers of children who leave the juvenile court dependency system to live with a relative legal guardian. Requirements are projected to increase \$1.1 million due an 18% increase in placement costs. Sources are projected to increase \$1.6 million due to the availability of additional 2011 Realignment funds. This additional revenue results in \$416,979 savings of net county cost and allows HS to remain within overall net county cost targets.

CalWORKs – 2 Parent Families includes operating expenses of \$39.5 million which provides assistance payments to all cases identified as having two parents in the home or in which the parents are excluded from or ineligible for CalWORKs. A state mandated reduction in aid payments contributes to a \$1.4 million decrease in requirements. Caseload is expected to remain stable in 2013-14. Federal and state revenue of \$38.5 million comprises 97.5% of the funding for this program, a \$1.3 million decrease from 2012-13 modified budget. The resulting decrease of \$34,240 in net county cost allows HS to remain within overall net county cost targets.

