

**ADMINISTRATION**

	Fiscal Year 2011-12 Final Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2012-13 Final Budget	Fiscal Year 2013-14 Adopted Budget
<b>Requirements</b>				
Staffing Expenses	88,555,657	104,691,774	93,600,731	95,853,594
Operating Expenses	158,990,499	187,710,265	196,324,571	193,956,682
Capital Expenditures	10,637,093	15,312,824	14,727,423	13,962,844
Reimbursements	(40,748,926)	(42,600,952)	(43,715,838)	(43,042,356)
Contingencies	1,473,885	1,501,830	1,481,830	1,362,244
Subtotal	218,908,208	266,615,741	262,418,717	262,093,008
Operating Transfers Out	11,667,804	12,437,269	13,227,088	10,296,994
Total	230,576,012	279,053,010	275,645,805	272,390,002
<b>Sources</b>				
Taxes	0	0	0	0
1991 Realignment	0	0	0	0
2011 Realignment	0	126,409	126,409	131,242
State and Federal Aid	158,795	289,302	289,302	289,300
Fee/Rate	163,484,504	165,698,233	167,651,165	180,455,434
Other Revenue	(270,634)	18,612,241	12,360,540	6,982,723
Operating Transfers In	7,948,126	6,183,948	6,404,593	6,298,738
Fund Balance/Net Assets	18,725,930	37,840,596	37,840,596	34,531,031
General Fund Allocation/Local Cost	40,529,291	50,302,281	50,973,200	43,701,534
Total	230,576,012	279,053,010	275,645,805	272,390,002
Budgeted Staffing	816	797	797	818



**CAPITAL FACILITIES LEASES**

	Fiscal Year 2011-12 Final Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2012-13 Final Budget	Fiscal Year 2013-14 Adopted Budget
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	18,052,053	14,998,418	14,998,418	14,954,748
Capital Expenditures	0	0	0	0
Reimbursements	(1,943,662)	(1,945,536)	(1,945,536)	(1,941,734)
Contingencies	0	0	0	0
Subtotal	16,108,391	13,052,882	13,052,882	13,013,014
Operating Transfers Out	0	0	0	0
Total	16,108,391	13,052,882	13,052,882	13,013,014
<b>Sources</b>				
Taxes	0	0	0	0
1991 Realignment	0	0	0	0
2011 Realignment	0	0	0	0
State and Federal Aid	0	0	0	0
Fee/Rate	0	0	0	0
Other Revenue	917,784	0	0	0
Operating Transfers In	189,605	0	0	0
Fund Balance/Net Assets	0	0	0	0
General Fund Allocation/Local Cost	15,001,002	13,052,882	13,052,882	13,013,014
Total	16,108,391	13,052,882	13,052,882	13,013,014



**ECONOMIC DEVELOPMENT AGENCY**

	Fiscal Year 2011-12 Final Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2012-13 Final Budget	Fiscal Year 2013-14 Adopted Budget
<b>Requirements</b>				
Staffing Expenses	10,841,247	12,027,678	12,327,678	12,218,257
Operating Expenses	44,498,269	73,810,868	83,827,817	57,059,703
Capital Expenditures	2,300,450	366,000	366,000	0
Reimbursements	(5,163,834)	(4,383,984)	(4,600,384)	(4,853,952)
Contingencies	20,692,605	10,143,591	10,766,609	12,559,785
Subtotal	<u>73,168,737</u>	<u>91,964,153</u>	<u>102,687,720</u>	<u>76,983,793</u>
Operating Transfers Out	2,826,281	12,945,270	7,693,076	2,342,765
Total	<u>75,995,018</u>	<u>104,909,423</u>	<u>110,380,796</u>	<u>79,326,558</u>
<b>Sources</b>				
Taxes	3,695	0	0	0
1991 Realignment	0	0	0	0
2011 Realignment	0	0	0	159,003
State and Federal Aid	49,683,469	50,687,815	55,633,480	37,003,328
Fee/Rate	47,313	30,000	30,000	30,000
Other Revenue	3,635,629	4,591,374	4,768,395	3,161,741
Operating Transfers In	268,316	300,000	650,000	824,276
Fund Balance/Net Assets	19,731,418	46,385,020	46,385,020	35,173,376
General Fund Allocation/Local Cost	2,625,178	2,915,214	2,913,901	2,974,834
Total	<u>75,995,018</u>	<u>104,909,423</u>	<u>110,380,796</u>	<u>79,326,558</u>
Budgeted Staffing	157	143	155	137



**FISCAL**

	Fiscal Year 2011-12 Final Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2012-13 Final Budget	Fiscal Year 2013-14 Adopted Budget
<b>Requirements</b>				
Staffing Expenses	38,559,078	43,061,868	42,229,476	43,297,596
Operating Expenses	21,583,508	23,364,855	23,935,537	24,467,808
Capital Expenditures	179,667	285,000	383,057	390,000
Reimbursements	(2,954,626)	(1,673,664)	(1,658,664)	(1,474,919)
Contingencies	7,129,493	4,795,573	4,670,808	7,166,281
Subtotal	<u>64,497,120</u>	<u>69,833,632</u>	<u>69,560,214</u>	<u>73,846,766</u>
Operating Transfers Out	4,045,000	0	41,000	7,000
Total	<u>68,542,120</u>	<u>69,833,632</u>	<u>69,601,214</u>	<u>73,853,766</u>
<b>Sources</b>				
Taxes	18,000	926,500	926,500	905,000
1991 Realignment	0	0	0	0
2011 Realignment	0	0	0	0
State and Federal Aid	925,062	150,481	150,481	253,081
Fee/Rate	27,864,933	29,852,768	29,980,768	31,569,571
Other Revenue	5,189,379	6,360,536	6,385,536	5,175,875
Operating Transfers In	0	0	0	0
Fund Balance/Net Assets	10,549,141	7,284,046	7,284,046	9,371,872
General Fund Allocation/Local Cost	23,995,605	25,259,301	24,873,883	26,578,367
Total	<u>68,542,120</u>	<u>69,833,632</u>	<u>69,601,214</u>	<u>73,853,766</u>
Budgeted Staffing	511	513	508	525



**ARROWHEAD REGIONAL MEDICAL CENTER**

	Fiscal Year 2011-12 Final Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2012-13 Final Budget	Fiscal Year 2013-14 Adopted Budget
<b>Requirements</b>				
Staffing Expenses	213,455,055	234,420,563	234,823,505	244,234,021
Operating Expenses	234,226,490	221,099,068	233,458,260	222,164,334
Capital Expenditures	16,329,447	19,137,833	17,256,224	10,153,227
Reimbursements	(139,321)	0	0	0
Contingencies	172,045	172,045	172,045	0
Subtotal	464,043,716	474,829,509	485,710,034	476,551,582
Operating Transfers Out	11,713,936	9,794,216	9,818,891	10,596,425
Total	475,757,652	484,623,725	495,528,925	487,148,007
<b>Sources</b>				
Taxes	0	0	0	0
1991 Realignment	0	0	0	0
2011 Realignment	0	0	0	0
State and Federal Aid	307,854,556	325,922,825	337,853,465	331,418,413
Fee/Rate	86,684,872	78,120,942	78,120,942	76,464,564
Other Revenue	4,630,025	6,576,002	6,063,891	6,022,851
Operating Transfers In	66,775,992	65,657,499	65,144,170	64,186,827
Fund Balance/Net Assets	9,812,207	8,346,457	8,346,457	9,055,352
General Fund Allocation/Local Cost	0	0	0	0
Total	475,757,652	484,623,725	495,528,925	487,148,007
Budgeted Staffing	3,416	3,507	3,544	3,608

Note: Includes appropriation and revenue for ARMC's Capital Improvement Funds.



**HUMAN SERVICES**

	Fiscal Year 2011-12 Final Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2012-13 Final Budget	Fiscal Year 2013-14 Adopted Budget
<b>Requirements</b>				
Staffing Expenses	466,927,020	522,598,718	520,531,674	545,553,560
Operating Expenses	854,295,625	949,692,785	993,221,124	1,046,548,783
Capital Expenditures	4,048,640	10,965,700	12,472,286	7,703,403
Reimbursements	(45,036,036)	(44,776,243)	(45,651,574)	(47,199,027)
Contingencies	95,477,530	70,224,282	90,066,505	96,115,822
Subtotal	1,375,712,779	1,508,705,242	1,570,640,015	1,648,722,541
Operating Transfers Out	37,911,523	43,059,432	48,529,156	48,420,351
Total	1,413,624,302	1,551,764,674	1,619,169,171	1,697,142,892
<b>Sources</b>				
Taxes	29,204	32,374	32,374	33,944
1991 Realignment	161,861,903	167,851,315	168,703,699	165,333,733
2011 Realignment	91,167,327	182,093,753	183,400,760	201,130,818
State and Federal Aid	924,874,896	919,458,984	954,205,262	978,145,124
Fee/Rate	40,518,812	75,408,831	100,408,831	107,722,804
Other Revenue	31,395,970	31,760,348	32,029,552	37,491,597
Operating Transfers In	1,059,261	6,237,620	11,436,372	12,602,787
Fund Balance/Net Assets	98,622,582	99,855,328	99,855,328	121,283,999
General Fund Allocation/Local Cost	64,094,347	69,066,121	69,096,993	73,398,086
Total	1,413,624,302	1,551,764,674	1,619,169,171	1,697,142,892
Budgeted Staffing	7,294	7,229	7,242	7,459



**LAW AND JUSTICE**

	Fiscal Year 2011-12 Final Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2012-13 Final Budget	Fiscal Year 2013-14 Adopted Budget
<b>Requirements</b>				
Staffing Expenses	552,448,815	598,703,243	596,512,471	609,756,351
Operating Expenses	203,802,898	258,844,663	259,224,981	245,378,100
Capital Expenditures	7,323,432	12,057,563	15,118,028	15,029,200
Reimbursements	(30,645,307)	(73,104,001)	(77,421,193)	(62,804,030)
Contingencies	36,442,415	21,386,874	17,838,550	20,009,807
Subtotal	<u>769,372,253</u>	<u>817,888,342</u>	<u>811,272,837</u>	<u>827,369,428</u>
Operating Transfers Out	4,647,647	6,068,191	11,736,809	10,874,266
Total	<u>774,019,900</u>	<u>823,956,533</u>	<u>823,009,646</u>	<u>838,243,694</u>
<b>Sources</b>				
Taxes	127,100,000	135,600,000	135,600,000	146,700,000
1991 Realignment	2,700,630	2,700,630	2,700,630	2,700,630
2011 Realignment	26,475,536	93,053,310	90,609,695	96,791,817
State and Federal Aid	102,684,063	69,087,186	71,700,010	69,715,013
Fee/Rate	142,911,705	152,500,014	150,579,607	151,852,781
Other Revenue	10,155,790	11,990,786	11,998,786	13,627,872
Operating Transfers In	1,949,781	1,065,228	2,095,078	857,376
Fund Balance/Net Assets	38,837,396	36,535,911	36,535,911	40,313,774
General Fund Allocation/Local Cost	321,204,999	321,423,468	321,189,929	315,684,431
Total	<u>774,019,900</u>	<u>823,956,533</u>	<u>823,009,646</u>	<u>838,243,694</u>
Budgeted Staffing	5,409	5,477	5,471	5,540



**OPERATIONS AND COMMUNITY SERVICES**

	Fiscal Year 2011-12 Final Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2012-13 Final Budget	Fiscal Year 2013-14 Adopted Budget
<b>Requirements</b>				
Staffing Expenses	82,075,915	88,084,502	86,980,936	89,260,360
Operating Expenses	230,211,919	278,108,332	295,986,579	291,772,953
Capital Expenditures	17,144,990	22,179,511	18,055,206	13,463,169
Reimbursements	(75,740,752)	(82,713,797)	(80,519,163)	(88,180,050)
Contingencies	213,184,891	167,929,554	139,408,044	54,444,626
Subtotal	466,876,963	473,588,102	459,911,602	360,761,058
Operating Transfers Out	17,174,097	20,640,584	49,618,790	23,513,242
Total	484,051,060	494,228,686	509,530,392	384,274,300
<b>Sources</b>				
Taxes	18,132,467	16,850,683	16,850,683	19,328,456
1991 Realignment	0	0	0	0
2011 Realignment	0	0	0	0
State and Federal Aid	68,306,956	71,080,260	61,852,105	82,510,649
Fee/Rate	102,936,214	104,241,500	101,356,279	121,650,532
Other Revenue	13,347,722	11,001,063	12,145,214	11,985,095
Operating Transfers In	23,168,735	26,359,028	51,380,757	23,871,217
Fund Balance/Net Assets	224,582,572	221,197,902	221,197,902	79,964,942
General Fund Allocation/Local Cost	33,576,394	43,498,250	44,747,452	44,963,409
Total	484,051,060	494,228,686	509,530,392	384,274,300
Budgeted Staffing	1,447	1,405	1,406	1,403



**CAPITAL IMPROVEMENT PROGRAM**

	Fiscal Year 2011-12 Final Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2012-13 Final Budget	Fiscal Year 2013-14 Adopted Budget
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	7,319,130	9,806,852	11,828,993	112,504
Capital Expenditures	231,247,727	173,909,619	189,275,945	174,686,629
Reimbursements	0	0	0	0
Contingencies	0	0	0	0
Subtotal	238,566,857	183,716,471	201,104,938	174,799,133
Operating Transfers Out	17,164,517	21,527,523	21,725,068	3,302,765
Total	255,731,374	205,243,994	222,830,006	178,101,898
<b>Sources</b>				
Taxes	0	0	0	0
1991 Realignment	0	0	0	0
2011 Realignment	0	0	0	0
State and Federal Aid	79,130,728	31,647,722	31,737,258	24,092,460
Fee/Rate	0	0	0	62,186
Other Revenue	47,774	53,423	426,669	4,114,068
Operating Transfers In	88,923,480	69,164,926	86,288,157	78,079,322
Fund Balance/Net Assets	87,629,392	104,377,923	104,377,922	71,753,862
General Fund Allocation/Local Cost	0	0	0	0
Total	255,731,374	205,243,994	222,830,006	178,101,898



**OTHER - FUNDING**

	Fiscal Year 2011-12 Final Budget	Fiscal Year 2012-13 Adopted Budget	Fiscal Year 2012-13 Final Budget	Fiscal Year 2013-14 Adopted Budget
<b>Requirements</b>				
Staffing Expenses	0	0	0	0
Operating Expenses	8,608,248	11,986,275	26,664,123	8,925,768
Capital Expenditures	11,500,000	11,500,000	11,500,000	11,500,000
Reimbursements	0	0	0	0
Contingencies	143,886,077	131,495,493	121,405,505	212,309,310
Subtotal	163,994,325	154,981,768	159,569,628	232,735,078
Operating Transfers Out	149,979,016	125,171,026	139,218,323	122,058,315
Total	313,973,341	280,152,794	298,787,951	354,793,393
<b>Sources</b>				
Taxes	441,433,975	433,430,563	438,712,315	445,382,478
1991 Realignment	1,799,000	1,799,000	1,799,000	1,799,000
2011 Realignment	0	0	0	0
State and Federal Aid	3,420,223	3,139,903	3,234,756	3,077,399
Fee/Rate	84,637,225	75,933,495	73,133,495	73,870,278
Other Revenue	34,899,487	28,806,489	43,580,764	27,620,748
Operating Transfers In	80,315,399	57,238,267	56,653,267	39,527,688
Fund Balance/Net Assets	126,661,159	146,468,137	146,468,137	67,113,055
General Fund Unreserved Fund Balance	69,913,117	60,449,354	60,449,354	193,504,408
Use of Reserves	5,218,640	5,000,000	19,200,000	35,880,206
General Fund Allocation/Local Cost	(501,026,816)	(525,517,517)	(526,848,240)	(520,313,675)
Contributions to Reserves	(33,298,068)	(6,594,897)	(17,594,897)	(12,668,192)
Total	313,973,341	280,152,794	298,787,951	354,793,393

