

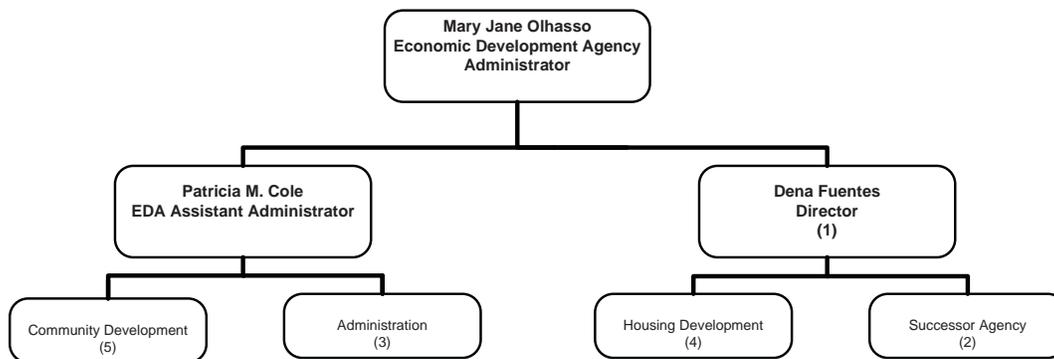
COMMUNITY DEVELOPMENT AND HOUSING

Patricia M. Cole (Community Development and Administration)
Dena Fuentes (Housing & Successor Agency)

MISSION STATEMENT

Community Development and Housing is a dynamic team that utilizes experience and knowledge to create and achieve a better quality of life for county residents by providing quality programs and services. In addition, the department incorporates the Housing Successor to the former Redevelopment Agency, which utilizes designated assets to develop new affordable housing units and distribute unobligated funds to the appropriate taxing entities.

ORGANIZATIONAL CHART



2010-11 AND 2011-12 ACCOMPLISHMENTS

- Provided funding for 256 infrastructure construction projects that were completed or are currently underway.
- Provided funding for implementation and continuation of 239 social service programs that serve the needs of 35,000 county residents.
- Construction and/or rehabilitation of 226 low, moderate or middle income residential units.
- Assisted 180 households through the purchase or repair of owner occupied single family residences.
- Purchased eight (8) foreclosed properties.
- Creation of the Housing Successor and transfer of all housing assets in accordance with the Dissolution Act.
- Commenced planning to develop and implement the Bloomington Community Revitalization Effort with cities of Fontana, Rialto, Land Use Services, Library Services and the Behavioral Health departments. The Agency will leverage limited resources to prepare a community specific plan, install new infrastructure, and develop a mixed use affordable housing and community library development with the goal of stimulating future private economic reinvestment.
- Initiated the Bloomington revitalization effort by purchasing two properties for a future mixed use library and affordable housing development.
- Participate in a joint effort with Preschool Services, Health and Human Services, Workforce Development and the non-profit affordable housing community to create a pilot program assisting affordable housing residents to become financially self-sufficient.



2012-13 GOALS, OBJECTIVES, AND PERFORMANCE MEASURES

GOAL 1: IMPROVE COMMUNITIES IN THE SAN BERNARDINO COUNTY BY FINANCING CONSTRUCTION PROJECTS AND PUBLIC SERVICES.

Objective: Provide for the Health and Social Services needs of county residents.

Measurement	2009-10 Actual	2010-11 Actual	2011-12 Target	2011-12 Estimate	2012-13 Target
Number of county residents benefiting from public service projects.	35,387	33,317	15,000	25,000	21,000

GOAL 2: ENSURE DEVELOPMENT OF WELL PLANNED, BALANCED, AND SUSTAINABLE COMMUNITIES.

*Objective A: Expand the supply of quality, safe, sanitary, and affordable housing for residents of San Bernardino County.
Objective B: Design and implementation of a comprehensive revitalization strategy for the Bloomington area.*

Measurement	2009-10 Actual	2010-11 Actual	2011-12 Target	2011-12 Estimate	2012-13 Target
Number of multi-family low, moderate or middle income units provided.	0	75	96	101	135
Number of homes purchased, repaired or rehabilitated for low, moderate and middle income persons.	265	122	160	180	0

GOAL 3: CREATE 50 REPLACEMENT HOUSING UNITS FOR LOW AND MODERATE INCOME FAMILIES.

Objective: Enter into real estate agreement for the development of an affordable housing project that will meet the former Redevelopment Agency's replacement housing requirements. Fall of 2012

Measurement	2009-10 Actual	2010-11 Actual	2011-12 Target	2011-12 Estimate	2012-13 Target
Number of activities taken to meet the replacement housing requirements.	N/A	N/A	New	4	8

GOAL 4: COMPLY WITH MANDATES OF ASSEMBLY BILL X1 26.

Objective: Develop an asset disposition and/or development plan for the Housing Successor's real property. Fall 2012

Measurement	2009-10 Actual	2010-11 Actual	2011-12 Target	2011-12 Estimate	2012-13 Target
Percentage of Housing asset disposition plan developed.	N/A	N/A	New	25%	75%



SUMMARY OF BUDGET UNITS

	2012-13					
	Appropriation	Revenue	Net County Cost	Fund Balance	Revenue Over/ (Under) Exp	Staffing
Special Revenue Funds						
Community Development and Housing	52,000,681	33,858,606		18,142,075		15
Housing Successor to the Former Redevelopment Agency	29,595,565	0		29,595,565		0
Total Special Revenue Funds	81,596,246	33,858,606		47,737,640		15

5-YEAR APPROPRIATION TREND					
	2008-09	2009-10	2010-11	2011-12	2012-13
Community Development & Housing	50,040,727	42,326,556	42,021,486	75,202,782	52,000,681
Housing Successor to the Former Redevelopment Agency	0	0	0	0	29,595,565
Total	50,040,727	42,326,556	42,021,486	75,202,782	81,596,246

5-YEAR REVENUE TREND					
	2008-09	2009-10	2010-11	2011-12	2012-13
Community Development & Housing	33,447,531	23,422,053	24,926,121	56,058,843	33,858,606
Housing Successor to the Former Redevelopment Agency	0	0	0	0	0
Total	33,447,531	23,422,053	24,926,121	56,058,843	33,858,606

5-YEAR FUND BALANCE TREND					
	2008-09	2009-10	2010-11	2011-12	2012-13
Community Development & Housing	16,593,196	18,904,503	17,095,365	19,143,939	18,142,075
Housing Successor to the Former Redevelopment Agency	0	0	0	0	29,595,565
Total	16,593,196	18,904,503	17,095,365	19,143,939	47,737,640



Community Development and Housing

DESCRIPTION OF MAJOR SERVICES

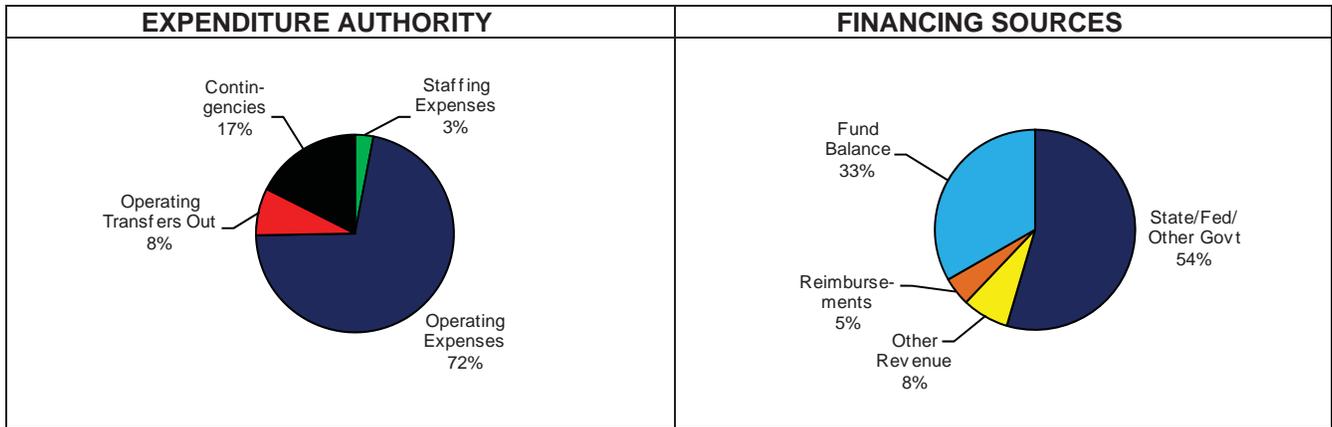
The Department of Community Development and Housing (CDH) seeks to better the quality of life for the residents of the San Bernardino County by providing community and housing development resources. CDH administers the Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), HOME Investment Partnership Act Grant (HOME), Neighborhood Initiative Program (NIP) and Neighborhood Stabilization Program (NSP).

Budget at a Glance	
Total Expenditure Authority	\$54,512,831
Total Sources	\$36,370,756
Fund Balance	\$18,142,075
Total Staff	15

There are two major changes to the programs for fiscal year 2012-13. First, the funding for several Department of Housing and Urban Development (HUD) funded programs will be completed by September 2012 and will not be refunded for future years. These programs include: the one-time Neighborhood Initiative Special Grant (NISG) for the purchase of foreclosed properties, the American Recovery and Reinvestment Act (CDBG-R), and the Housing Preservation and Rapid Re-housing Program (HPRP). Second, the Emergency Solutions Grant (ESG), previously known as the Emergency Shelter Grant, will be more flexible in preventing and responding to rapid re-housing needs to homeless individuals. Veterans and other individuals who are either at risk, or who become homeless, may receive assistance under this program.

In February 2012, the department incorporated the Housing Successor to the former Redevelopment Agency of the County of San Bernardino. In response to the California State Assembly Bill 1X 26, the old redevelopment fund structure was carried over to the Housing Successor to wind down housing redevelopment activities. The Housing Successor is responsible for performing the housing functions of the former Redevelopment Agency and retains all rights, power, duties and obligations. All new housing units must meet affordability and monitoring requirements.

2012-13 RECOMMENDED BUDGET



BUDGETED STAFFING

STAFFING ANALYSIS					5-YEAR STAFFING TREND	
Authorized Positions	2010-11 Final	2011-12 Adopted	2011-12 Modified	2012-13 Recommended		
Regular	26	25	25	14		
Limited Term	0	0	0	1		
Total	26	25	25	15		
Staffing Expenses	\$2,442,861	\$2,005,654	\$2,005,654	\$1,640,490		

ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: Economic Development
 DEPARTMENT: Community Development and Housing
 FUND: Community Development and Housing

BUDGET UNIT: Various
 FUNCTION: Public Assistance
 ACTIVITY: Other Assistance

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	2,565,090	2,608,966	2,442,861	1,925,624	2,005,654	1,640,490	(365,164)
Operating Expenses	15,186,062	25,016,165	18,202,562	24,250,638	68,290,606	39,093,096	(29,197,510)
Capital Expenditures	19,998	28,775	0	2,653,889	4,320,000	0	(4,320,000)
Contingencies	0	0	0	0	0	9,564,061	9,564,061
Total Exp Authority	17,771,150	27,653,906	20,645,423	28,830,151	74,616,260	50,297,647	(24,318,613)
Reimbursements	(2,062,741)	(1,719,231)	(1,567,356)	(2,078,515)	(2,182,003)	(2,512,150)	(330,147)
Total Appropriation	15,708,409	25,934,675	19,078,067	26,751,636	72,434,257	47,785,497	(24,648,760)
Operating Transfers Out	298,775	627,762	3,269,326	2,125,321	2,768,525	4,215,184	1,446,659
Total Requirements	16,007,184	26,562,437	22,347,393	28,876,957	75,202,782	52,000,681	(23,202,101)
Departmental Revenue							
Taxes	11,717	29,479	570	0	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	12,831,672	18,409,390	19,275,623	27,066,713	52,521,381	29,739,815	(22,781,566)
Fee/Rate	2,820	1,657	14,563	7,234	0	0	0
Other Revenue	4,044,511	5,610,805	5,072,942	801,146	3,537,462	3,818,791	281,329
Total Revenue	16,890,720	24,051,331	24,363,698	27,875,093	56,058,843	33,558,606	(22,500,237)
Operating Transfers In	0	0	907	0	0	300,000	300,000
Total Financing Sources	16,890,720	24,051,331	24,364,605	27,875,093	56,058,843	33,858,606	(22,200,237)
Fund Balance					19,143,939	18,142,075	(1,001,864)
Budgeted Staffing					25	15	(10)

BUDGET CHANGES AND OPERATIONAL IMPACT

As a result of significant funding reductions, the department has a net decrease in staffing costs of approximately \$365,000 due to the elimination of 14 positions, offset by the addition of 3 Successor Agency positions and 1 Extra Help Returning Retiree position. These staffing changes resulted in a major reorganization of the department and the elimination of a number of programs.

Operating expenses and capital expenditures decreased by a total of \$33.5 million due primarily to the use of one-time funding for projects completed in 2011-12 and the shift of \$9.6 million to contingencies for funding of future projects.



Reimbursements increased by approximately \$300,000 primarily due to the reimbursements from the Successor Agency allocated staff costs.

Operating transfers out increased by \$1.5 million as a result of additional projects assigned to other County departments, including Architecture and Engineering, for construction.

Departmental revenue for 2012-13 has been decreased by \$16.0 million as a result of the federal allocation for the CDGB and HOME programs being reduced by 10% and 30% respectively, resulting in the elimination of various program elements. Additionally, revenue decreased by \$6.0 million due to the completion of a number of one-time grant-funded projects including NISG (\$1.0 million), CDBG-R (\$2.0 million) and HPRP (\$3.0 million).

MAJOR EXPENDITURES AND REVENUE INCLUDED IN 2012-13 RECOMMENDED BUDGET

Operating expenses and operating transfers out, of \$43.0 million, relate primarily to infrastructure construction projects and community development programs funded by the department, including rehabilitation of low, moderate or middle income residential units.

Contingencies represent allocated federal funding for multi-year projects where funds will be disbursed in future fiscal years.

STAFFING CHANGES AND OPERATIONAL IMPACT

Budget reductions in 2012-13 resulted in the deletion of 14 positions; 1 Staff Analyst II, 1 Contract ECD CDBG Consultant, 5 ECD Technicians, 1 Housing Cost Estimator, 3 Office Assistant III, 1 Real Estate Specialist, 1 Supervising Fiscal Specialist and 1 Supervising ECD Analyst. This reduction in staff resulted in major restructuring and consolidation of functions within the department.

Three positions from the former Redevelopment Agency were added into the CDH 2012-13 budget to support the consolidated housing functions and handle the workload related to the Successor Agency of the County of San Bernardino Redevelopment Agency. The 2011-12 Third Quarter Budget Report added 1 Extra Help position to help with the workload of winding down programs that have been eliminated.

The dissolution of the Redevelopment Agency (RDA) resulted in 3 RDA positions being transferred to the Department of Community Development and Housing.

2012-13 POSITION SUMMARY

Division	Regular	Limited Term	Total	Filled	Vacant	New	Total
Community Development	5	0	5	5	0	0	5
Housing Development	4	1	5	5	0	0	5
Administration	3	0	3	3	0	0	3
Successor Agency	2	0	2	2	0	0	2
Total	14	1	15	15	0	0	15

Community Development	Housing Development	Administration
<u>Classification</u>	<u>Classification</u>	<u>Classification</u>
1 Supervising ECD Analyst	1 Director	1 Administrative Supervisor II
3 Economic Development Analyst II	1 Deputy Director	1 Executive Secretary II
1 Economic Development Technician	1 Economic Development Analyst II	1 Fiscal Specialist
5 Total	1 Housing Cost Estimator	3 Total
	1 PSE - Returning Retiree	
	5 Total	
Successor Agency		
<u>Classification</u>		
1 Deputy Director		
1 Staff Analyst II		
2		



Housing Successor to the Former Redevelopment Agency

DESCRIPTION OF MAJOR SERVICES

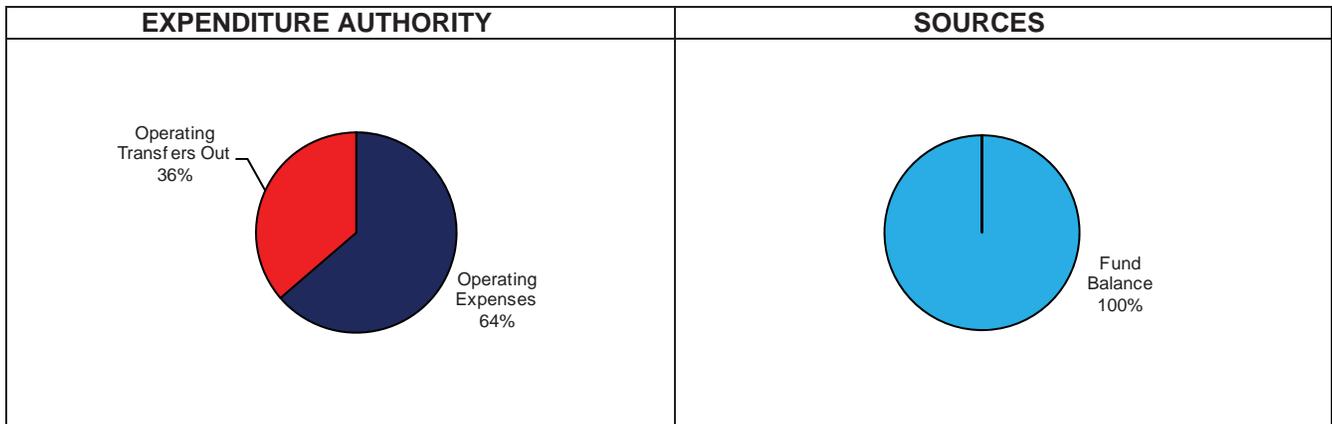
On June 29, 2011, the Governor signed Assembly Bill X1 26 (Dissolution Act) as part of the State's budget package and on December 29, 2011 the California Supreme Court upheld this legislation. The Dissolution Act mandates the elimination of every redevelopment agency in California, effective February 1, 2012 and mandates all unobligated funds be distributed to the appropriate taxing entities.

Budget at a Glance

Total Expenditure Authority	\$29,595,565
Total Sources	\$0
Fund Balance	\$29,595,565
Total Staff	0

The Housing Successor retained the former redevelopment agency's rights, power, duties and obligations. The former redevelopment agency purchased a variety of low and moderate income single family homes as part of a site assemblage program to remove incompatible uses within a heavy industrial area. The Housing Successor is responsible for replacing 50 units for Low-Moderate Income families. The Housing Successor, in concert with the Department of Community Development and Housing is leveraging housing and federal funds to initiate a major revitalization effort in the Bloomington community. The funds to finance the replacement of this statutory obligation are allocated through the Recognized Obligation Payment Schedule and approved by the County of San Bernardino's Successor Agency and Oversight Board.

2012-13 RECOMMENDED BUDGET



ANALYSIS OF 2012-13 RECOMMENDED BUDGET

GROUP: Economic Development
 DEPARTMENT: Community Development and Housing
 FUND: Housing Successor

BUDGET UNIT: Various
 FUNCTION: Public Assistance
 ACTIVITY: Other Assistance

	2008-09 Actual	2009-10 Actual	2010-11 Actual	2011-12 Estimate	2011-12 Modified Budget	2012-13 Recommended Budget	Change From 2011-12 Modified Budget
Appropriation							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	0	0	0	203,722	0	18,841,538	18,841,538
Capital Expenditures	0	0	0	0	0	0	0
Contingencies	0	0	0	0	0	0	0
Total Exp Authority	0	0	0	203,722	0	18,841,538	18,841,538
Reimbursements	0	0	0	(141,350)	0	0	0
Total Appropriation	0	0	0	62,372	0	18,841,538	18,841,538
Operating Transfers Out	0	0	0	997,016	0	10,754,027	10,754,027
Total Requirements	0	0	0	1,059,388	0	29,595,565	29,595,565
Departmental Revenue							
Taxes	0	0	0	1,140,600	0	0	0
Realignment	0	0	0	0	0	0	0
State, Fed or Gov't Aid	0	0	0	0	0	0	0
Fee/Rate	0	0	0	0	0	0	0
Other Revenue	0	0	0	108,660	0	0	0
Total Revenue	0	0	0	1,249,260	0	0	0
Operating Transfers In	0	0	0	29,405,693	0	0	0
Total Financing Sources	0	0	0	30,654,953	0	0	0
				Fund Balance	0	29,595,565	29,595,565
				Budgeted Staffing	0	0	0

BUDGET CHANGES AND OPERATIONAL IMPACT

The Housing Successor is a newly created budget unit partially replacing the former Redevelopment Agency. Previous budgets for the Redevelopment Agency contained four budget units, one for each project area. The Housing Successor consolidates the housing portions of these previous budget units into one new budget unit.

MAJOR EXPENDITURES AND REVENUE IN 2012-13 RECOMMENDED BUDGET

Operating expenses of \$18.8 million include unobligated bond proceeds of \$12.7 million, transfers for replacement housing of \$4.9 million and general fund loan repayment of \$1.2 million.

Operating transfers out of \$10.8 million represents available fund balance.

STAFFING CHANGES AND OPERATIONAL IMPACT

This budget unit contains no direct staffing costs. The staffing for the Housing Successor is comprised of three positions, budgeted within Community Development and Housing (CDH). The Housing Successor will reimburse CDH for staffing costs based upon time studies.

